



# ANNUAL BUDGET FY 19-20

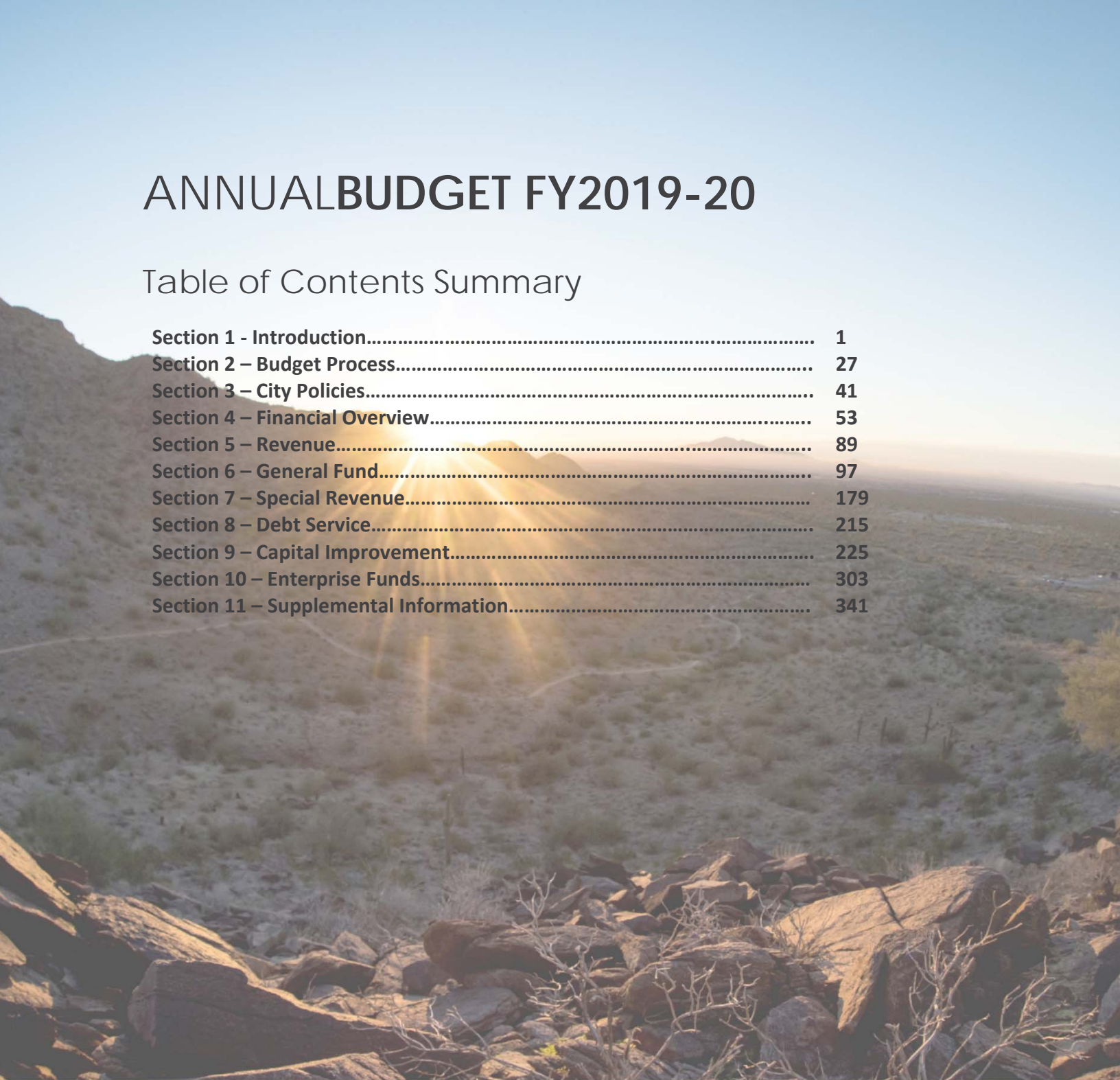




# ANNUAL BUDGET FY2019-20

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# ANNUAL BUDGET FY2019-20

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**LIST OF ACRONYMS**

<b>Term</b>	<b>Stands for</b>	<b>Term</b>	<b>Stands for</b>
<b>ADOT</b>	Arizona Department of Transportation	<b>GADA</b>	Greater Arizona Development Authority
<b>ADEQ</b>	Arizona Department of Environmental Quality	<b>GASB</b>	Government Accounting Standards Board
<b>ADT</b>	Average daily traffic	<b>GIS</b>	Geographic information System
<b>ADWR</b>	Arizona Department of Water Resources	<b>GO</b>	General Obligation
<b>AMA</b>	Active Management Area	<b>HUD</b>	Housing and Urban Development
<b>APN</b>	Assessor's Parcel Number	<b>HURF</b>	Highway Users Revenue Fund
<b>ARS</b>	Arizona Revised Statutes	<b>IGA</b>	Intergovernmental Agreement
<b>CAFR</b>	Comprehensive Annual Financial Report	<b>ITS</b>	Information Technology Services
<b>CDBG</b>	Community Development Block Grant	<b>MAG</b>	Maricopa Association of Government
<b>CFD</b>	Community Facilities District	<b>MID</b>	Municipal Improvement District
<b>COLA</b>	Cost of Living Adjustment	<b>RICO</b>	Racketeer Influenced & Corrupt Organizations
<b>COP</b>	Certificates of Participation	<b>SLID</b>	Street Lighting Improvement District
<b>DAWS</b>	Designation of Assured Water Supplier	<b>PW</b>	Public Works
<b>ELR</b>	Expenditure Limitation Report	<b>TIP</b>	Transportation Improvement Plan
<b>ERP</b>	Enterprise Resource Planning	<b>USDA</b>	United States Department of Agriculture
<b>FC</b>	Flood Control	<b>WIFA</b>	Water Improvements Financing Authority
<b>FTE</b>	Full-Time Equivalent		
<b>GAAP</b>	Generally Accepted Accounting Principals		

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**GUIDE TO THE BUDGET DOCUMENT**

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**WHAT IS THE BUDGET?**

The budget sets forth a strategic resource allocation plan that is aligned with community goals, preferences and needs. The budget is a policy document, financial plan, operation guide, and communication device. Through the budget, the City of Buckeye (City) demonstrates its accountability to its residents and customers. To provide the maximum accountability, this section provides the reader with a basic understanding of the components of the budget document.

**HOW TO READ THE BUDGET BOOK**

The City of Buckeye's FY2019-20 budget book is designed to promote an understanding of the City's financial plan to provide municipal services and produce a clear picture of City operations to our citizens and interested parties. Hopefully it will help acquaint the reader with the budget document and provide an overview of the budget process. This budget book has been divided into the following eleven tabbed sections:

**Section 1 - Introduction**

The budget message introduces the budget and outlines the assumptions used in the development of the budget, such as economy, revenue constraints and Council priorities. The letter also includes an overview of the budget development process and the major changes and challenges facing the City. This section continues with the City organizational chart which displays the reporting structure of the departments and all the divisions within each department, key officials and staff, our mission statement and strategic goals. The section ends with our community profile, a look at community information regarding the City of Buckeye's population, household, employment and general information that we hope is of use or interest to the public.

**Section 2 - Budget Process**

This second section of the budget book gives an overview of the budget process, an explanation of the fund structure of the various funds and then finishes up with the budget process. This includes the Budget Calendar containing significant dates involved in the budget process from start to finish, and then follows with the Council-approved City Resolution, which adopts the final budget.

**Section 3 - City Policies**

There are various financial policies mentioned in this section, consisting of budget, capital, debt, fiscal, and financial reporting. Other financial-related policies are included in this section and they include budget amendment, construction sales tax revenue, investment and purchasing policies. These policies are described in detail and examples are given of the different situations where these policies would be applicable.

**Section 4 - Financial Overview**

The Financial Overview section begins with a budget summary of the total sources and uses of the City's funds. The graphs illustrate which categories of revenue and expenditures make up the City's activities. The total financial program, revenue summary, expenditure summary and operating budget overview provide the reader with a detailed look at all sources and uses, including a history of previous year results. The personnel summary provides a historic view of staffing levels.

**Section 5 – Revenue**

The City receives money from various sources including Taxes (Local Taxes and Franchise Fees), Property Taxes, Franchise Fees and Leases, Licenses and Permits, Intergovernmental, Charges for Services, Fines & Forfeitures, Investment & Rental Income, Miscellaneous Income, Impact Fees, Grant Receipts, Bond Proceeds, and Utilities Fees and Charges.

**Section 6 - General Fund**

This is the largest section in the budget book and where the reader will find budget information on all the departments of the City. Each department's part includes the following information:

Organization Chart – The reporting structure of staff and what divisions are part of the particular department are depicted in this chart.

Purpose Statement – This states why the department exists, providing a narrative or list of the services they provide.

Accomplishments – The accomplishments of each department with a place to communicate successes, improvements and actions completed during the prior fiscal year are listed here.

Objectives – This reflects what each department plans on contributing in the next fiscal year to help meet the greater strategic goals of the City and what they hope to accomplish within their own departments. The objectives should align with the department goals and with the strategic goals of the entire organization.

Performance Measures – The performance measures are used by each department to determine whether the City, department and division goals and objectives are being met.

- Goals – how each department/division plans on contributing to help meet the goals of the City and its department.
- Objectives – what each department/division will do to meet these goals.

Personnel by Department/Division – The total staffing by division within each department is shown for the prior three fiscal years and for the budget year.

Expenses by Department/Division – The total expenses by division within each department are shown for the prior three fiscal years and the budget year.

Expenses by Category – The total expenses for each department are divided into the categories of personnel, operating expenditures, other expenditures, capital expenditures, debt service and transfers out, to provide an overview of the expenses by type.

Operating Results – This shows the net or revenues less expenditures. It provides the reader with an understanding of how much of the costs are supported by department-generated revenue and how much is supported by general revenues, such as sales tax and state-shared revenue.

Cost per Capita – This reflects the expenditures per capita that this department spends for their operation.

### **Section 7 - Special Revenue Funds**

These funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes or resources dedicated for specific purposes. This section provides information on various Special Revenue Funds (i.e. Area agency for the Aging, HURF, Towing/Impoundment Fee, Impact Fees, Transient Lodging, Grants, etc.).

### **Section 8 – Debt Service**

This describes the City's debt policy and explains the debt service funds for the reader. It also includes the debt service schedules of our loan obligations, broken out by principal and interest owed.

### **Section 9 – Capital Improvement**

This section explains the planning process and identifies the capital investment a local government intends to make over a period of time.

### **Section 10 - Enterprise Funds**

This section describes what enterprise funds are and what they are used for. They consist of utilities funds, which include wastewater, water and reclaimed water funds. As stated in the section, these funds are used to account for operations, including debt service, which are financed and operated similarly to private businesses, where the intent is financial self-sufficiency with all costs supported primarily by user charges.

**Section 11 – Supplemental Information**

The following components are included in this section:

Salary Plans – provide detailed salary range information by both department and position, and includes the minimum, midpoint and maximum salary of these positions.

Personnel Schedule – provides a detailed list of all positions by department.

Glossary – covers many terms that are used in government unique to government entities, including many different types of business areas. These distinctive terms are described in the glossary.



**FUND STRUCTURE**

**LEGAL COMPLIANCE AND FINANCIAL MANAGEMENT**

To ensure legal compliance and financial management for the various restricted revenues and program expenditures, the City’s accounting and budget structure is segregated into various funds. This approach is unique to the government sector. Fund accounting segregates functions and activities into separate self-balancing funds that are created and maintained for specific purposes. For example, Special Revenue Funds are used to account for the expenditures of restricted revenues, while Enterprise Funds account for self-sustaining “business” related activities for which a fee is charged to cover costs associated with that business. The General Fund is the City’s chief operating fund and is used to account for all financial resources, except those required to be accounted for in another fund.

**FUND TYPES**

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Major funds represent the significant activities of the City and include any fund which revenues or expenditures, excluding other financing sources and uses, constitutes more than 10% of the revenues or expenditures of the appropriated budget. The breakdown of the City’s funds structure is as follows:

**Major Governmental Funds**

- **General Fund** - the primary operating fund of the City. It exists to account for the resources devoted to finance the services associated with local government.

**Major Special Revenue Funds**

- **Highway User Revenue Fund (HURF) Streets Fund** – Administrative and operating costs for the primary purpose of maintaining the City’s rights of way, including, but not limited to; pavement maintenance and preservation, rights of way maintenance, streetlight repair and maintenance, traffic signal management, and regulatory signs and markings management. Funds are received from the state based on fuel tax collections and are allocated based on population among other variables.
- **Impact/Development Fee Funds** are specific purpose funds established to receive fees from new development for specific infrastructure improvements necessary for new development. The funds/monies collected are not to be used for operational expenditures.

**Minor Special Revenue Funds**

- **Fill the Gap Fund** – Certain fees collected by the state courts are allocated and distributed to local courts for purposes specified in state law. Expenditures from this fund may be made only with the advance approval of the Supreme Court.
- **Judicial Collection Enhancement Fund** – the magistrate court’s portions of certain fees required by state law to be charged by the court are accounted for in this fund. Expenditures from this fund may be made only with the advance approval of the Supreme Court and only for certain purposes specified in state law.
- **Court Special Fund** – The court enhancement fund is for the purpose of funding improvements to the court. All funds collected pursuant to this section shall be deposited into the court enhancement fund. Funds in the court enhancement fund shall be segregated and shall not be mingled with the general revenues of the city. Monies in the fund shall supplement, not supplant, funds provided to the municipal court through the city budget process. Interest earned on the monies in the fund shall be credited to the municipal court enhancement fund. The municipal court, through the presiding judge, shall administer the fund and may make expenditures from the fund for the purposes approved in this section. All funds in the court enhancement fund shall be used for the purpose of acquiring sites for constructing, acquiring, repairing and/or improving new or existing buildings, acquiring equipment and/or for other improvements or services to be used for the enhancement of the court.

- **Racketeer Influenced & Corrupt Organizations Fund (RICO)** – The Police Department may make application to use the proceeds from criminal forfeitures for a variety of programs, goods and services in support of their on-going programs.
- **VALUE Kids** – (formerly D.A.R.E.) Revenue is provided by youth activities and donations for self-supportive programs that focus on at-risk youth.
- **Buckeye Explorer Fund** – Revenue is provided by youth activities and donations for assisting teenagers to attend conferences and seminars.
- **Towing/Impound Fund** – This fund was created under the provisions of state law which imposes certain fees in certain circumstances when a vehicle is towed for the violation of certain provisions of state law. The fees collected are to be used for specific purposes.
- **Down Town Revitalization Fund** – Revenues are transferred monthly from the General Fund to be used for specific activities per city Ordinance 25-04.
- **Economic Development Fund** – For fiscal Year 2012-2013 and all fiscal years thereafter, such Economic Development Funds (TPT transfers from the General Fund) may be used for economic development purposes and for economic development projects as defined by ordinance of the City Council as may be amended from time to time.
- **Transient Lodging Tax Fund** – Legislation states that if a local city is to impose a transient lodging tax, that all revenues generated from such tax shall be used exclusively by the city for the promotion of tourism. The tax was imposed by the City in July, 2015.
- **Sundance Crossings Fund** – This fund was established to receive lease revenues and pay ongoing operational expenditures of the Sundance Crossings facilities.
- **Risk Management Fund** – Costs and activities related to risk management within the City are budgeted in this fund, and funded by a transfer from the General Fund. In addition to insurance premiums (exclusive of health and similar coverages provided as employee benefits), annual physical testing for DCL drivers, safety equipment testing, safety training and similar programs are handled through this fund.
- **Street Light Improvement Districts Fund** – This fund was created in FY2009-2010 to account for the receipts and expenditures related to the operation of the various SLIDs authorized with the City. Fund balances are restricted and are not part of the City's assets. Funds are separate legal entities, with operations and management provided by the City.
- **MAG/ADOT Projects Fund** – This CIP-type fund is used to account for the receipt and expenditure of various MAG or ADOT grants or IGAs for a variety of road construction or improvement projects.
- **Community Development Block Grants Fund** – the city is a sub-grantee under the Maricopa County CDBG program for various infrastructure projects that qualify under federal standards. The city is required to provide an amount of matching funds from the General Fund for each grant.
- **Police Grants Fund** – State, federal or other grants received by the police department for a variety of services and goods are accounted for in this fund.
- **Fire Grants Fund** – State, federal or other grants received by the fire department for a variety of services and goods are accounted for in this fund.
- **Senior Center (Area Agency on Aging) Fund** – Federal funds administered by the Maricopa County Area Agency on Aging cover a percentage of salaries and benefits as well as other expenditures for operation of the community center for the benefit of the elderly and disabled. The City is advised annually of the amount that will be distributed to them for operations. The City is required to provide matching funds from the General Fund.
- **Park Grants Fund** – This fund was established to account for state, federal or other grants received by the community services department in support of their programming.
- **Volunteer Firemen's Fund** – Accounts for the activities of the Volunteer Firefighters' Relief and Pension, which accumulates resources for pension benefit payments to qualified volunteer firemen. This fund was established for the volunteer fireman retirement contributions. It is funded by the volunteer firemen and the City.

#### Major Capital Improvement Fund

- **Capital Improvement Fund** – This fund was created to account for all capital projects funded from transfers from the General Fund, Impact Fee Funds, Grants and developer contributions.

**Minor Capital Improvement Funds**

- **Future Road Improvement Fund** - Developers are required to make contributions to cover part of the cost of road improvements adjacent to their development. These CIP-type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose; thus, fund balances are restricted.
- **Cemetery Fund** – Revenue comes from charges associated with the sale of cemetery plots. Funds are used to maintain and enhance the cemetery.
- **Traffic Signal Fund** - Developers are required to make contributions to cover part of the cost of traffic signals adjacent to their development. These CIP-type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose; this, fund balances are restricted.
- **Roadway Construction Fund** – This CIP-type fund, created by Resolution 41-06, receives transfers from the General Fund that are dedicated to interstate highway improvement projects and local road projects (limited to no more than 50% of transferred amounts).

**Major Enterprise Funds**

- **Airport Operations User Fees** – A division of the Public Works Department, Airport Operations provides a variety of services and programs at our airport.
- **Environmental Services User Fees** - A division of the Public Works Department, Environmental Services provides contract management for residential solid waste collection, as well as information and inspections for solid waste safety, general pollution prevention, recycling, and environmental health.
- **Wastewater Fund** - operating utility fund supported by user fees to pay the costs of operation and repay debt service incurred for the reconstruction of the wastewater system.
- **Water Fund** - operating utility fund supported by user fees to pay the costs of operation and repay debt service incurred for the construction of the water system.

**Minor Enterprise Funds**

- **Storm Water Quality Fund** – This fund supports the compliance requirements to meet the state and federally mandated activities of the ongoing storm water quality permit (AZPDES MS4 Phase II Permit).
- **Sundance Water Recharge** - Sundance Water Recharge - Single family home building permits within the Sundance community are charged this fee. Water from the reclamation facility is stored in the lakes and used to water golf courses and other landscaping areas in the community.

**Improvement Debt Funds**

- **Jackrabbit Improvement District Sewer Debt** - With proceeds from special assessments, funds are used to retire and make interest payments on bonds issued by the Jackrabbit Trail Sewer Improvement District. 7904
- **Roosevelt Street Improvement District Fund** – This fund was established to account for revenues and expenditures for specific infrastructure improvements in the Roosevelt Street Improvement District (RSID).
- **Jackrabbit Sewer O&M** - With the proceeds from a special assessment, money in this fund is used to pay for the operations and maintenance of the Jackrabbit Trail Sewer Improvement District.





# Buckeye City Council

The city of Buckeye is divided into 6 council districts with a mayor that serves at-large.



**Jackie A. Meck**  
Mayor

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Term expires November 2020



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**Tony Youngker**  
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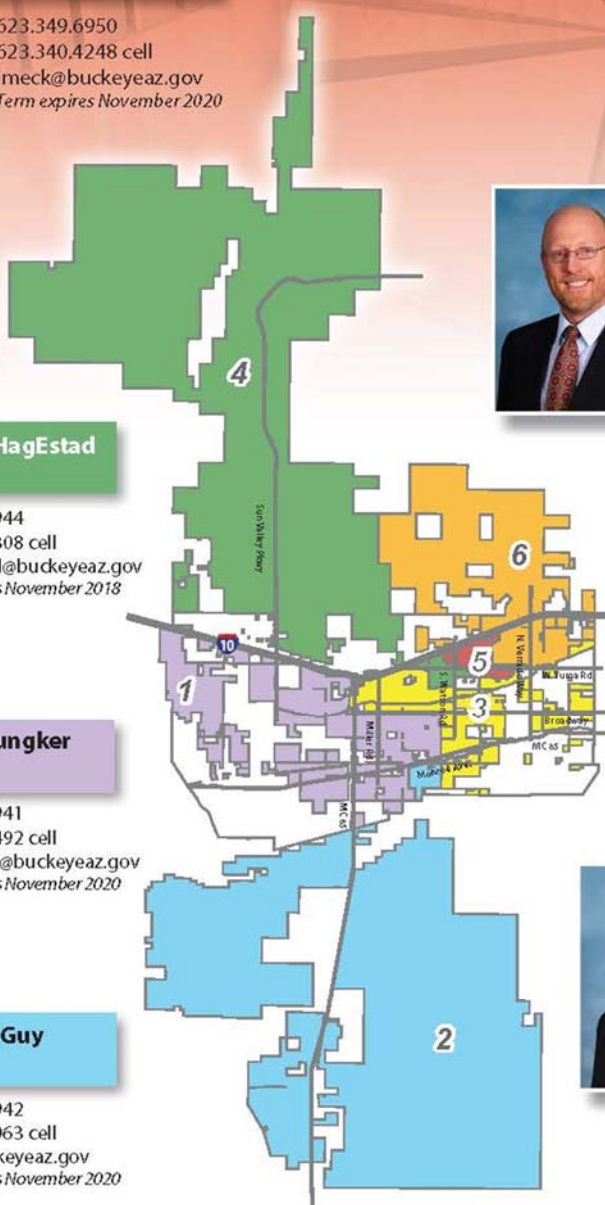
**Michelle Hess**  
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**MEET YOUR CITY COUNCIL FOR FISCAL YEAR 2019-20**

**Mayor Jackie Meck – Term expires November 2020**

Jackie Meck was re-elected in 2016 to a third four-year term. A Buckeye native, Mayor Meck has served previously as City Mayor from 1973 to 1975 and as a member of the City Council from 1968 to 1975 and from 2002 to 2006.



Mayor Meck currently serves as Past-Chairman of the MAG Regional Council, Past-Chairman of the MAG Regional Council Executive Committee, Chairman of the MAG Economic Development Committee, member of the Gila River’s El Rio Restoration Project Executive Committee, Treasurer for the Interstate-11 Coalition, Co-Chair of the White Tank Conservancy Trust, member of the Floodplain Use Permits For Sand And Gravel Stakeholder Review Committee, Board of Trustees for the Abrazo Health (West Valley Hospital). Mayor Meck has also served on the Board of Directors of the Greater Phoenix Economic Council (GPEC), WESTMARC, Valley Metro RPTA, MAG Transportation Policy Committee, is a past president of the Buckeye Valley Chamber of Commerce and the retired general manager of the Buckeye Water Conservation and Drainage District.

Mayor Meck is a past chairman of the city’s Pioneer Days Celebration and is a member of the Buckeye Elks, Rotary of Verrado, Lions Club, Buckeye Valley Museum, West Valley Fine Arts, Phoenix Art Museum and Heard Museum.

Mayor Meck and his wife of 57 years, Verlyne, have three grown children and four grandchildren.

- |  |   |
|--|---|
| MAG Executive Committee (Past Chair)             | Chamber of Commerce Council Liaison                     |
| MAG Regional Council (Past Chair)                | I-11 Freeway Coalition (Treasurer)                      |
| MAG Economic Development Committee (Chair)       | Gila River El Rio River Restoration Executive Committee |
| MAG Transportation Policy Committee (Member)     | Tamarisk Coalition                                      |
| White Tank Mountain Conservancy Trust (Co-Chair) | Estrella Mountain Community College Advisory Committee  |
| Abrazo West Valley Hospital Board of Trustees    |   |

**Council Member Tony Youngker – District 1 – Term expires November 2020**

Tony Youngker was elected to represent District 1 on the Buckeye City Council in the November 2016 General Election.



Youngker is a Buckeye native and graduated from Buckeye Union High School. In 1998, he graduated with high distinction from the Scottsdale Culinary Institute with a degree in Culinary Arts and Sciences and Restaurant Management. Youngker, owns the local restaurant Café 25:35 on the Historic Main Street in Downtown Buckeye. He currently resides in his family’s Homestead here in Buckeye with his newlywed wife and his three children, ages 18, 17 and 14.

“My goal is to be the bridge between the old-school and the new-school,” explained Youngker. “Some people that have a long history here bring a lot of value with their experience and knowledge. There’s also a younger generation and new residents that bring a lot of fresh ideas to the table. I think I have both of those perspectives at heart. I look forward to providing an open mind to OUR City’s leadership.”

**Council Member Jeanine Guy – District 2 – Term expires November 2020**

Jeanine started her career working for the City of Buckeye in 1992. During that time period, Jeanine held the positions of Library Director, Director of Parks, Recreation and Library Services, Community Services Director, Assistant City Manager and City Manager. She retired from the City of Buckeye in 2010.

Jeanine was elected and served on the Buckeye Union High School District Governing Board from 1997 – 2004. She served in the offices of both Clerk and President. She was also elected to the Western Maricopa County Education District Governing Board and served from 2012-2016. She served as both Vice-Chairman and Chairman.

Jeanine and her husband Jerry have lived in the Downtown/Mainstreet area of Buckeye for 36 years. They have three sons and seven beautiful grandchildren.

Buckeye Youth Council, Community Development Advisory Committee (CDAC Regular Member), Main Street Board



**Council Member Michelle Hess – District 3 – Term expires November 2020**

Michelle Hess has served on the Buckeye City Council since 2012 as representative of the Council’s District 3 residents. She has studied at Estrella Mountain Community College and is a summa cum laude graduate of Grand Canyon University with a liberal arts degree in theology and received her master’s in ministry from Johnson University. Councilmember Hess is a fellow of the Flinn-Brown Civic Leadership Academy, graduating from Class 5 of the intensive program, which is designed to expand the number of future state-level leaders with the skills, knowledge and commitment to address Arizona’s long-term issues. She is also an alumna of Leadership West class XX. In 2014, she was selected from leaders nationally and internationally to participate in the Harvard University Senior Executives in State and Local Government. Senior executives in state and local governments face greater demands from a skeptical public today than at any time in recent decades. Across the country, revenues have fallen sharply, the need for services has spiked, and trust in government has plummeted. To exercise effective leadership in this difficult environment, officials in government and nonprofit organizations need the know ledge and skills to develop creative solutions under tight constraints and increased public scrutiny. Councilwoman Hess began her career in Human Resources and has worked in the non-profit sector for the last ten years.

Councilmember Hess serves as a City Council representative on the Community Services Board, Maricopa Association of Government Human Services Coordinating Committee, and as an alternate on the Community Development Advisory Commission (CDAC). Nationally she serves on the National League of Cities Human Development Policy and Advocacy Committee. She led the charge for Buckeye to become a “Read On City” as a part of a State led literacy program. She is the liaison for the AzSciTech events for Buckeye and was integral in launching the Buckeye Youth Council in 2014.

Councilwoman Hess has lived in Arizona for 31 years. She and her husband, McKenzie, have lived in Buckeye for nine years with their three children.

Community Development Advisory Committee (CDAC Alternate Member), Community Services Advisory Board, MAG Human Services Coordinating Committee (MAG HSCC Chair), Southwest Lending Closet Board



**Council Member Patrick HagEstad – District 4 – Term expires November 2022**

In August of 2018 G. Patrick HagEstad was elected as the council representative for District 4, which roughly encompasses Buckeye north of Interstate 10, west of the White Tank Mountains along both sides of Sun Valley Parkway. It also includes the communities of Festival Foothills, Sun City Festival, Tartesso, Watson Estates and a southwest portion of Sundance.

Mr. HagEstad is a 1995 graduate of the University of Tulsa and a 1998 graduate of the University Of Tulsa College Of Law. Mr. HagEstad has practiced law in Montana for the last 18 years and he is a shareholder in the Milodragovich Dale & Steinbrenner law firm. He is AV preeminent rated for professional excellence and ethics by Martindale-Hubbell in the practice areas of litigation, professional liability and insurance law. He plans to apply for his Arizona license and open an office for Milodragovich Dale & Steinbrenner in the Buckeye area within the next year.



Mr. HagEstad has lived in Buckeye since March 2013 with his wife, Rachel, and their three children Michael, Jonathan, and Austin.

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**Council Member Craig Heustis – District 5 – Term expires November 2022**

Craig Heustis was re-elected to a four-year term on the Buckeye City Council representing District 5 in August 2018. Councilmember Heustis serves as the Council’s liaison for the Planning & Zoning Commission, the Public Safety Fire Retirement Board, Board Member for All Faith Community Services, member of Way Out West Coalition (WOW), member of Faith Builders and frequent contributor to several other organizations in the West Valley.



Councilmember Heustis was born in St. Louis County, Missouri, and served in the U.S. Marine Corps in Vietnam. After several years working in sales in California, Councilmember Heustis returned to St. Louis County and became a police officer and detective. He earned his bachelor’s degree in business administration and owned and operated several small businesses.

Councilmember Heustis worked for the Anheuser Busch Co. for more than 25 years, beginning in security, advancing to a brewing supervisor and then to a corporate management position.

A graduate of the Buckeye Leadership Academy, Councilmember Heustis was also a member of the Buckeye Planning and Zoning Commission prior to being elected to the city council. Councilmember Heustis has lived in Buckeye since 2006. He and his wife, Deborah, have a grown daughter, son, and six grandchildren.

Library Advisory Board, All Faith Board Chairman, Planning and Zoning Commission, Public Safety Retirement Board (Fire)

**Council Member, Vice Mayor Eric Orsborn – District 6 – Term expires November 2022**

Eric Orsborn was re-elected in 2018 to a third four-year term on the Buckeye City Council representing District 6. He was appointed by his fellow council members as Vice Mayor in 2018. Currently, Councilmember Orsborn serves as the Council’s representative on the Valley Metro RPTA Board, the Greater Phoenix Economic Council (GPEC), the Airport Advisory Board, the Buckeye Pollution Control Board and Westmarc.



Councilmember Orsborn holds a Bachelor of Science degree in construction management from Arizona State University.

Councilmember Orsborn is the owner of OCM, a Construction and Maintenance company based in Buckeye, Arizona. He has previously been employed in construction and land development and project management.

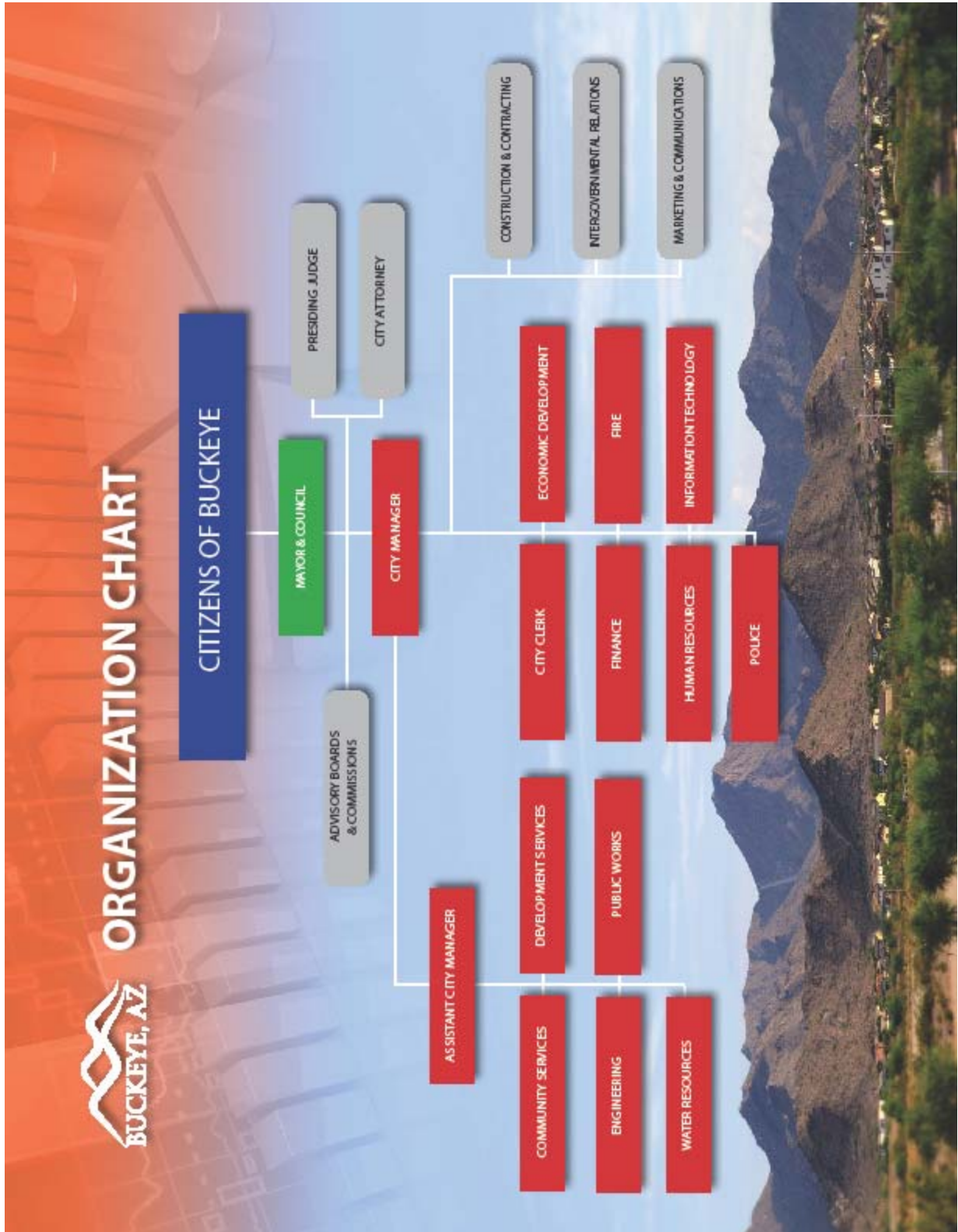
A graduate of the first Buckeye Leadership Academy, Councilmember Orsborn is also a member of Fighter Country Partnership, a group that supports the men, women and the mission of Luke Air Force Base.

Councilmember Orsborn is a native of Arizona. He and his wife, Tina, have a daughter and son, Emma and Jack. Councilmember Orsborn and his family reside in the community of Verrado.

Airport Advisory Board, Buckeye Pollution Control Corporation, Valley Metro RPTA Board, WESTMARC, Greater Phoenix Economic Council (GPEC)

**Contact Your Councilmember**  
**Christine Grundy, Assistant to the Mayor and City Council**  
Phone 623-349-6949  
Email: [cgrundy@buckeyeaz.gov](mailto:cgrundy@buckeyeaz.gov)

**Maria Riebs, Management Assistant**  
Phone 623-349-6955  
Email: [mriebs@buckeyeaz.gov](mailto:mriebs@buckeyeaz.gov)



**KEY OFFICIALS AND STAFF**

The City of Buckeye operates under the Council-Manager form of government. An elected City Council consisting of a mayor and six members is responsible for making policies, passing ordinances, voting appropriations and having overall supervisory authority to the city government. The City Manager is responsible for supervising government operations and implementing the policies adopted by Council.

**MAYOR AND COUNCIL**

<b>Mayor</b>	Jackie A. Meck
<b>Vice Mayor, Council Member</b>	Eric Orsborn
<b>Council Member</b>	Tony Youngker
<b>Council Member</b>	Jeanine Guy
<b>Council Member</b>	Michelle Hess
<b>Council Member</b>	Patrick HagEstad
<b>Council Member</b>	Craig Heustis

**EXECUTIVE TEAM**

<b>City Manager</b>	Roger Klingler	<b>Economic Development Director</b>	David Roderique
<b>Assistant City Manager</b>	James Shano	<b>Fire Chief</b>	Bob Costello
<b>City Attorney</b>	Shiela Schmidt	<b>Human Resources Director</b>	Nancy Love
<b>City Clerk</b>	Lucinda Aja	<b>Information Technology Director</b>	Greg Platacz
<b>City Engineer</b>	Scott Zipprich	<b>Intergovernmental Relations Manager</b>	George Diaz
<b>City Magistrate</b>	Maria Brewer	<b>Marketing &amp; Communications Manager</b>	Annie DeChance
<b>Chief Financial Officer</b>	William Kauppi	<b>Police Chief</b>	Larry Hall
<b>Community Services Director</b>	Rod Buchanan	<b>Public Works Director</b>	Scott W. Lowe
<b>Construction &amp; Contracting Manager</b>	Chris Williams	<b>Water Resources Director</b>	Michael D. Weber
<b>Development Services Director</b>	George Flores		

**COMMUNITY PROFILE**

Buckeye, Arizona is now the fifth fastest growing city in the country according to the U.S. Census Bureau. The 2017 list of the 15 fastest growing cities in the U.S. with populations over 50,000. Buckeye was the only Arizona city to make the list, and moves up from the 7<sup>th</sup> fastest growing city last year.

“Buckeye provides an excellent quality of life for our residents,” said Buckeye Mayor Jackie Meck. “We offer the greatest value in housing along with a variety of outdoor recreational opportunities which creates the perfect environment to continue attracting new retail development and large employers to our great city.”

Buckeye also provides excellent city services and events for residents. Our award winning Public Works Department, Skyline Regional Park and year-round family friendly events are just a few of the many benefits making Buckeye a great place to live, work and play.



Largest State in the U.S.



Fastest Growing City in the U.S.

**QUALITY OF LIFE**

Offering a number of attractions suitable for residents of all ages, Buckeye offers everything from shopping and dining to professional sporting events.

- With over 300 retailers nearby, Buckeye offers a variety of shopping and dining experiences, there’s something for everyone.
- Buckeye boasts three fantastic golf courses, with development well underway for a fourth.
- State of the art shooting complex offering rifle & pistol ranges, archery ranges and trap and skeet ranges.
- Buckeye is home to a twenty-seven (27) acre extreme outdoor paintball facility as well as a premier equestrian and events facility.

Our small-town character and sense of community have been valued and retained as part of our emergence as a regional leader. We remain a safe, attractive and affordable place for families to live, work and play.

**Education**

Education in Buckeye is one of our Biggest Opportunities. We have multiple “A” rated public schools as well as excelling charter schools and private schools. Buckeye is the largest City in Arizona; we have seven school districts serving our great city and that is just Elementary and High School. The City of Buckeye has been recognized as an official partner of Read On Arizona in recognition of our commitment to helping create an early literacy system that delivers the right programs at the right time for every child. With education as a top priority, the City of Buckeye offers high quality education options for your employees and their families. In addition, Buckeye residents have direct access to additional higher education institutions located throughout the West Valley.

**Higher Education and Certification Programs**

Whether you’re looking for a degree or a certification, Buckeye can accommodate all your education and training needs.

**EMCC Buckeye**

EMCC Buckeye offers six state-of-the-art computer classrooms and a student services office for enrollment, registration, academic advisement, financial aid, disability resources, testing and tutoring. The campus also has study rooms, a computer



lab, and student lounge and patios. College classes are offered in the day and evening, with both on-campus and hybrid formats, which combine in-person and online participation.

**The SouthWest Skill Center**

College offers a variety of programs in healthcare and distribution logistics. In just a short amount of time, these hands-on programs are designed to take you and your employees directly from the classroom to the workplace.

Flexible scheduling and frequent start dates make it easy to complete your program of choice, so that you can find a new career for a new you.

**West-MEC Career and Technical Education Center: Buckeye Campus**

West-MEC will be developing a campus in Buckeye, on a 17 acre site located on the southwest corner of West Fillmore Street and Verrado Way. West-MEC provides students innovative Career and Technical Education programs by providing real-world job training and leadership development that will prepare students to enter the workforce and pursue continuing education. The future Buckeye Campus, adjacent to the Palo Verde Energy Education Center, will offer curriculum focused on preparing workers for energy and industrial career fields.

**Elementary and High School**

- Buckeye Union High School District
- Buckeye Elementary School District
- Liberty Elementary School District
- Agua Fria Union High School District
- Wickenburg Unified School District
- Saddle Mountain Unified School District
- Litchfield Elementary School District

**Charter Schools**

- The Odyssey Preparatory Academy
- Skyview High School

**Valley Higher Education Institutions**

- Arizona State University at the West Campus
- Devry University
- Franklin Pierce University
- Glendale Community College
- Midwestern University
- Thunderbird School of Global Management
- Trine University
- The University of Phoenix

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**LOCAL HERITAGE**

Rich traditions, based on small-town values and country friendliness, create the foundation on which the City of Buckeye plans and builds its future. In 1929, Buckeye was incorporated, at which time it included 440 acres. Buckeye is one of the fastest growing cities in Arizona and also the second largest by area. It is the embodiment of suburban living thanks to the growth of its master planned communities and their proximity to the heart of the city itself. It is clearly a place that was made for families of America.

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**THE STORY OF BUCKEYE**

Buckeye was co-founded by the Clanton Clan, a family who enjoyed something of a tradition of settling places. Thomas Newt "TN" Clanton left for Arizona in 1877, leading a party of six men, three women and ten children from Creston, Iowa. The Clanton's hailed from Madison County, Iowa, which was settled by TN's father, Isaac, who is buried there. TN, who was actually born in Buchanan County, Missouri, wanted to settle his own town out West primarily for his health. It turned out to be a good move for him—he lived in Arizona for 49 years before his death at age 82.

***Just Add Water***

Development in what would become Buckeye Valley received its first great boost with the construction of the Buckeye Canal. In May 1885, Malie M. Jackson and his partners J.L. Spain and Henry Mitchell laid out the canal, which was named Buckeye in honor of Jackson's native state of Ohio. Later that year, M.E. Clanton, TN's brother, and others organized the Buckeye Canal Company and paid Jackson and his partners \$300. TN built the first 5 miles of the canal, which was completed in 1886.

***How Buckeye Got Its Name***

After first living in Big Bug and Phoenix, Clanton and his family moved to the Buckeye area in 1887. In March 1888, the Buckeye Post Office was established with TN's daughter, Cora Jane Clanton, as postmaster. The post office was named for the Buckeye Canal. In September 1888, TN Clanton and OL Mahoney filed a plat for a Town they named Sidney. However, because the post office was called Buckeye, the residents continued to refer to the Sidney area as Buckeye. So in 1910, Sidney was replatted as Buckeye.

***More Roads Lead to Buckeye***

Advances in transportation put Buckeye on the map. In 1910, the Arizona Eastern Railroad came to Buckeye; the first automobile in 1911; a steam rail line connecting it to Phoenix by 1912; and a state highway by 1915. The coming of the railroad was so significant that the business district was moved to accommodate the location of the railroad station.

Buckeye boomed as a result. By 1912, major buildings were constructed, and the business community had expanded. When Buckeye was incorporated in 1929, it included 440 acres. The first mayor was Hugh M. Watson, who started the Buckeye Valley Bank. His son, Hugh Watson, Jr. served as mayor from 1956 to 1958.

***Buckeye, Party Town***

In 1935, the Buckeye Chamber of Commerce started Helzapoppin Days, which became a local tradition. The festivities included street dances and a parade, carnival and rodeo. Proceeds were given to local churches that distributed the funds to the needy and for scholarships. Celebrities like cowboy singing star Gene Autry attended the events. Similar local holidays, such as the annual Pioneer Days, are still celebrated in Buckeye today.

***Vision and Value Statement***

In Buckeye, we are committed to quality and service.

**To Provide a Safe, Pleasant Community for All Citizens We Will:**

- Serve Buckeye through a variety of city services designed to promote quality of life
- Ensure the safety of the community through aggressive public safety efforts and programs
- Respond to the needs of the community by promoting communication, accessibility, pride and responsibility
- Value the tax dollar and maintain a sound fiscal policy that provides for a vibrant economy
- Incorporate safeguards to assure respect, fairness and equitable treatment of all present and future citizens
- Continue to evaluate our services and ourselves to ensure quality, planned and managed growth
- Endeavor to hire the best people we can find to help them develop their abilities

In January 2014, Buckeye changed from a town designation to a city.

Today, Buckeye is the fastest growing city in the U.S. according to the Census Bureau. An average of 2,200 single-family homes have come online in the past two years, making our population growth about 8.5 percent annually.

We expect years of steady growth since our 642 square miles of planning area is only five-percent built out. Current projections indicate our population will be over 300,000 by 2040.

We are also the western gateway to the Valley of the Sun and provide an excellent quality of life, a variety of housing values, extensive outdoor recreation and a short drive to unlimited access to entertainment, professional sports, shopping and cultural amenities.

A few of our major employers include Palo Verde Nuclear (2,500), WalMart's Arizona Distribution Center (1,300), Cardinal Glass (expanding to 400), Clayton Homes (300) and CanAm Steel (120).



Residents of Buckeye have an excellent quality of life, a variety of housing values, extensive outdoor recreation and a 30-minute drive to unlimited access to entertainment, professional sports, shopping and cultural amenities.

Buckeye is committed to celebrating our Western heritage with a variety of family-oriented events, a business friendly environment, sound financial management and high ethical standards for employees. Our top priority is bringing in new employment, retail and services to the city.

The city continues to stay on the path to success so our residents enjoy a great place to live, work and play not only today, but for future generations.

With housing opportunities ranging from first-time home buyers to multi-million dollar executive custom homes to active adult communities, Buckeye has a variety of options for every resident. Today Buckeye's median home value is \$206,000. Buckeye's housing options include 25 master planned communities and provide affordability and variety to you and your employees.

*Source: ESRI Business Analyst Online, forecasts for 2015 and 2020, September 2015.*

**Golf**

Buckeye boasts three fantastic golf courses - Verrado Golf Club, Sundance Golf Course and the Copper Canyon Golf Club at Festival Ranch - with development well underway for a fourth, Victory Golf Course, coming soon to Verrado.

**Hike**

Buckeye is rich in natural hiking resources including Skyline Regional Park, an 8,700-acre mountain preserve located in the Southern White Tank Mountains. Other major hiking locations include Robbins Butte Wildlife Area, the Sonoran Desert National Monument, and Buckeye Hills Regional Park

**Play in the Park**

Buckeye maintains six beautiful parks with play fields, ballparks, swimming pools and recreation areas.

**Attend an Event**

The City hosts several Community events, festivals, parties, a marathon and even a rodeo every year. Be sure to drop by the famous Buckeye Air Fair, an aviation extravaganza the City hosts every year. You don't want to miss these.

**Get Fit**

We promote healthy lifestyles through a variety of facilities and programs, including Fitness in the Park, a farmers market featuring fresh fruits and vegetables, and our Community Center gym.

**PUBLIC SAFETY -****Buckeye Police Department**

The Buckeye Police Department is a full-service, 24/7 operation staffed by 126 employees to include 93 sworn officers. The Department operates effectively and efficiently with modern policies/procedures and became accredited by the Commission on Accreditation of Law Enforcement (CALEA) in 2017, as well as embarked on the journey for Public Safety Communications Accreditation. The Buckeye Police Department utilizes the COMPSTAT Model for identifying and addressing crime trends and supports creativity and ingenuity in addressing crime issues.

The agency is very involved in community partnerships as well as inter-agency partnerships as illustrated by its involvement in Task Forces with HIDTA (High-intensity Drug Trafficking Area), GOHS (Governor's Office of Highway Safety) and the ACTIC (Arizona Counter-Terrorism Information Center). The Patrol Division is staffed with over 45 officers and supervisors and is further supplemented by motorcycle and K-9 officers, Traffic Unit personnel, School Resource Officers and a robust Citizen on Patrol Program. Buckeye PD fully supports the Community Policing Concept and has over 100 citizen volunteers who assist the department with the Citizens on Patrol program, Citizens Academy, as well as the motorist assistance program.

**Buckeye Fire, Medical and Rescue Department**

The department has six Class A pumpers, two 100 foot aerial trucks, a technical rescue support vehicle, two brush trucks, two command vehicles and six staff vehicles. All line staff are certified firefighters and approximately 50% are Para-Medics. The department operates six fire stations within the City and is part of the largest automatic aid system in the United States which covers Greater Phoenix.

**Buckeye Demographics Profile**

The City of Buckeye is Arizona's largest city by land area with more than 640 square miles of municipal planning area.

Since 2000, Buckeye's population has grown from 6,537 to an estimated 82,000 today, or an increase of over 73,000 people. Growth is actually expected to increase in the coming years, as other areas within metro Phoenix are built out or are constrained by physical and geopolitical limitations (i.e. Indian communities, U.S. Forest Service lands, mountain ranges, etc.). Buckeye's entitled land can support an ultimate buildout population of over 1.5 million, which would make it the second most populous city in Arizona after the City of Phoenix.

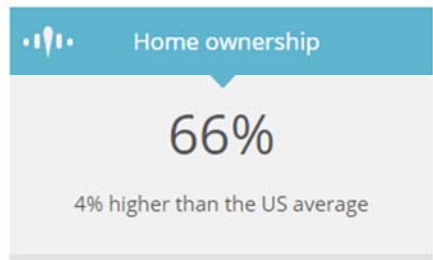
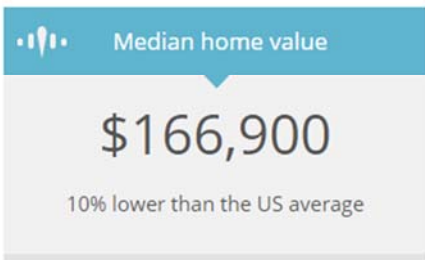
Year	Population	Annual Growth Rate	Growth Trends
2000 Census	6,537	--	
2010 Census	50,876	+67.8%	
2015* Census	62,582	+4.6%	15th fastest growth in U.S.
July 2016 MAG estimate	65,509	+4.8%	12th fastest growth in U.S.
July 2017 MAG estimate	69,947	+6.8%	7th fastest growth in U.S.
July 2018 MAG estimate	76,145	+8.9%	
<a href="https://census.gov/newsroom/press-releases/2019/subcounty-population-estimates.html">https://census.gov/newsroom/press-releases/2019/subcounty-population-estimates.html</a>	74,370	+8.5%	<b>Of the 15 Fastest-Growing Large Cities Between July 1, 2017, and July 1, 2018, With Populations of 50,000 or More on July 1, 2017 – Buckeye is ranked as No. 1</b>
July 2019 MAG estimate	82,237	+9.0%	
2020	87,700	+9.6%	
2030	147,600	+6.8%	
2040	310,800	+11.0%	

These figures represent only the population within the actual City limits of Buckeye. MAG estimates that as of July 2018 there are an additional 12,000 people living within County islands within the Buckeye Municipal Planning Area, but not in the actual City limits. Source: Maricopa Association of Governments (MAG) Socioeconomic Projections of Population, Housing and Employment, July 1, 2018. \*Source: Buckeye Special Census 2015

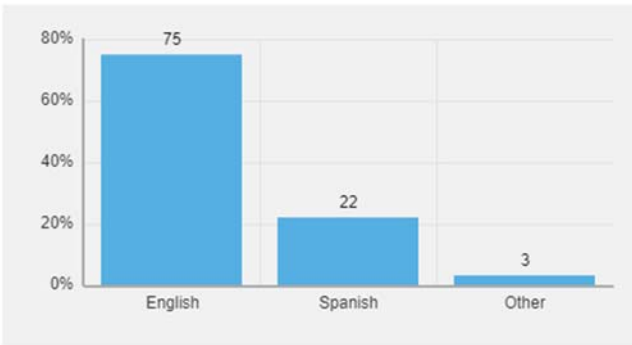
With over 300,000 proposed dwelling units in Buckeye and over 26,000 built units today, population estimates show Buckeye to be home to well over one million residents at total build out.



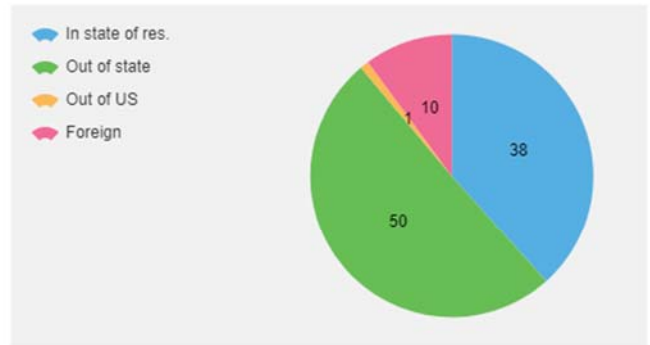
**A-** Buckeye Housing  
Home value is 6% lower than Arizona



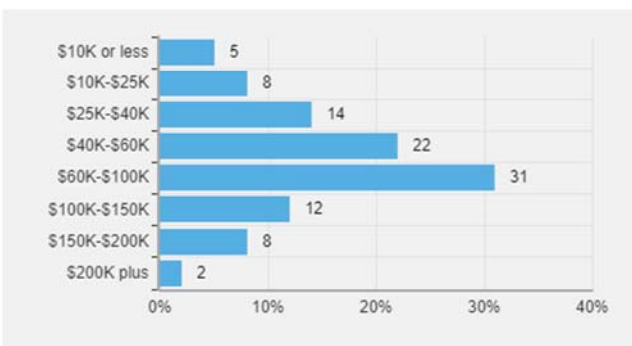
**Languages Spoken**



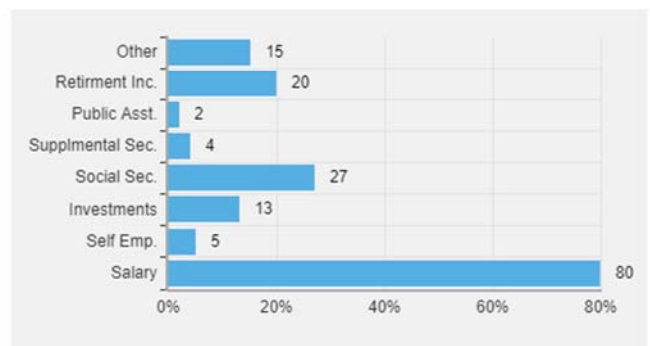
**Place Of Birth By Citizenship**



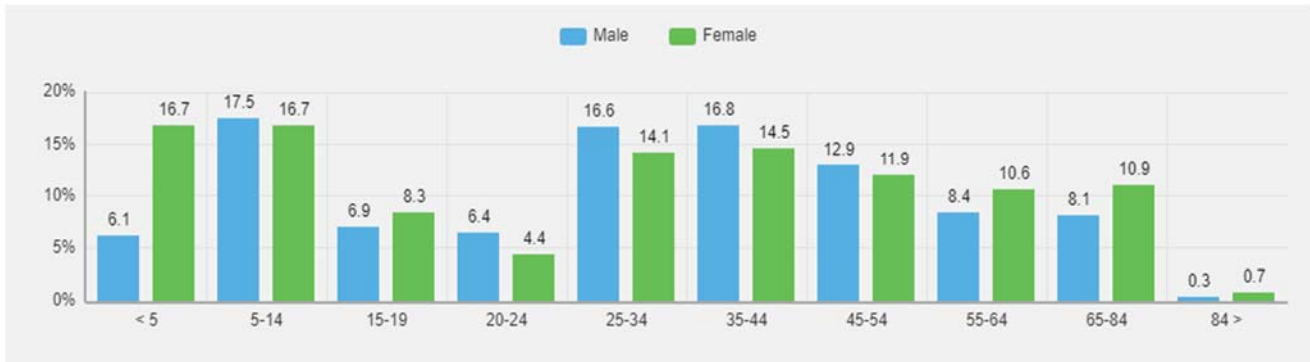
**Household Income Distribution**



**Source Of Income**



### Buckeye Age Breakdown



### Buckeye Population Breakdown By Race

Race	Buckeye	Arizona	National
White	79.62%	77.80%	73.35%
Black or African American	8.40%	4.27%	12.63%
Asian	1.00%	3.05%	5.22%
American Indian	1.97%	4.41%	0.82%
Native Hawaiian	0.23%	0.19%	0.18%
Mixed race	2.61%	3.31%	3.06%
Other race	6.17%	6.97%	4.75%

In Buckeye, 34.1% of people are of Hispanic or Latino origin.

Please note: Hispanics may be of any race, so also are included in any/all of the applicable race categories above.

### Buckeye Average Temperature

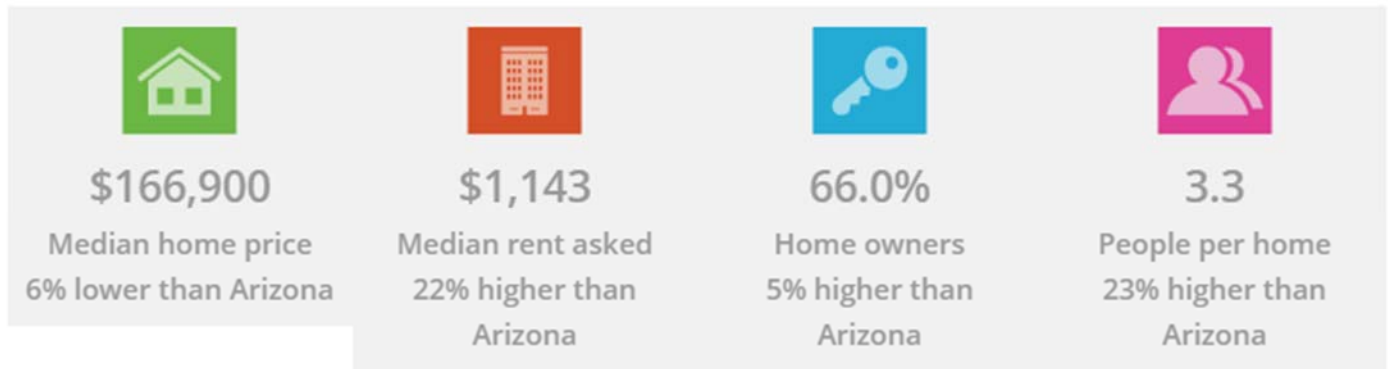
Month	Temp. (min)	Temp. (max)	Temp. (avg)	Precipitation
January	43°F	66°F	53°F	2.2"
February	47°F	69°F	58°F	2.0"
March	52°F	78°F	65°F	4.8"
April	57°F	86°F	73°F	1.4"
May	67°F	96°F	84°F	0.0"
June	74°F	105°F	92°F	0.0"
July	83°F	108°F	97°F	5.8"
August	83°F	105°F	94°F	5.1"
September	76°F	101°F	90°F	0.2"
October	61°F	89°F	76°F	0.7"
November	53°F	80°F	66°F	0.0"
December	41°F	65°F	52°F	62.5"

In the event that the weather data was unavailable for this city, estimates based upon nearby cities were used.





## Buckeye Real Estate Market Facts



Above, you'll find an overview of the real estate market in Buckeye, AZ. Generally, real estate in the Buckeye, AZ area is more affordable in Arizona, as the median price of a home in Buckeye, AZ is \$166,900, which is 6% lower than the Arizona average. The median rental price in Buckeye, AZ is \$1,143. This is 22% higher than the average rental price in Arizona. Home owners comprise 66.0% of the population of Buckeye, AZ, where an average of 3.3 people live in each home. Various real estate options from luxurious homes to affordable condos and urban townhomes are available in Buckeye, AZ. Below, you can search for real estate listings in Buckeye, AZ using our search functionality that allows you to personalize your search and filter out location, price, and number of bedrooms and bathrooms.

## Buckeye Home Affordability



When searching for real estate in Buckeye, AZ, home affordability is a critical aspect. The ratio of the house price to the median household income is one method used to figure out home affordability. In Buckeye, AZ, the median house price is \$166,900, while the median income for households in the area is \$58,711. Therefore, the ratio of house price to income is 2.8x; this ratio is 17% lower than the average in Arizona. The calculation for the ratio of home affordability requires dividing the median household income by the median house price. The lower the aforementioned ratio, the more affordable homes are - when comparing the house price to the household income. However, there are more factors that come into play in terms of home affordability. The calculator below determines home affordability, and it can help you decide how much money you can afford to pay for real estate in Buckeye, AZ.

<https://www.areavibes.com/buckeye-az/demographics/>

**STRATEGIC GOALS**

The City’s annual Goals and Objectives are consolidated into a single document to ensure that the use of resources is maximized, duplicative efforts and programming are minimized, and efforts to coordinate attainment of the City’s goals can be viewed from an enterprise perspective.

**Intended Outcome**

- A Safe and Healthy Community: Residents and visitors are safe and healthy, feel safe and secure, and share responsibility for maintaining the safety and promoting the welfare of the community.
- A Flourishing Cultural, Social, and Civic Life: Residents are fully and effectively engaged in the life of the community to promote a sense of place and to enhance our community pride, our shared values, and our common resources. All people have the opportunity to participate in the life of the community and in the local economy.



**Goal 1 – Fiscal Wellness and Financial Flexibility and Accountability**

City government is in a solid financial condition at all times and in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress. City government is in compliance with recognized professional standards for financial reporting and budgeting.



**Goal 2 – Enhanced Economic Well-Being and Vitality**

A vital, diverse, prosperous, and sustainable economy which provides local businesses and residents with opportunities for success. New development which provides long-term, high-wage jobs with above average benefits and generates sustainable revenues for the provision of public services. Attract and retain the best human capital to deliver great, reliable customer services to the community.



**Goal 3 – A Well-Planned Urban Community**

New development which is guided by best growth management practices to preserve Buckeye's unique heritage and to protect our natural environment while enhancing economic well-being and creating a variety of livable, sustainable neighborhoods.



**Goal 4 – Adequate, Well-Maintained and Well-Planned Public Infrastructure**

All existing neighborhoods and other areas are adequately and efficiently served with well-maintained infrastructure. Infrastructure for new development is efficiently and effectively integrated into existing infrastructure and new infrastructure costs are funded with revenues generated by the new development.



**Goal 5 – Responsive and Accountable Government and Effective Public Services**

Government institutions are ethical, enjoy the trust of the community, and are responsible and accountable to the public. Residents and community stakeholders are effectively engaged in municipal government decision-making that is fully transparent. Every element of municipal government contributes effectively to meeting public needs.

Government processes are transformed to reflect the innovation and efficiency of business sector best practices, including a customer-oriented approach to regulation which seeks not merely to prohibit activity through enforcement but rather to facilitate compliance through cooperation.

**To:** Mayor and City Council  
**From:** Roger Klingler, City Manager  
**Subject:** FY 19/20 Adopted Budget  
**Date:** July 2, 2019

I am pleased to present you with the proposed budget for Fiscal Year 2019/20 for your review as part of our annual budget process.

Buckeye is now the fastest growing city in the U.S., and our economy reflects this growth. The city's population increased approximately 8.5 percent since last year, and we are predicting similar increases in future years.

This growth is expected to provide some increase in revenue for this fiscal year, and local and state shared revenues are expected to increase accordingly. It also means an increase in the demand and costs to provide the city services our residents rely on every day. The additional revenue will assist the city with the financial means to address these increasing costs, while also expanding services in key areas of the city.

In order to address the issues associated with this growth and continue providing high quality services to our citizens, we project an overall budget of \$284.7 million will be necessary. This includes \$116.8 million to meet operating expenses, and \$134.8 million for our capital needs.

#### Sources

Our General Fund revenues are the largest source of City revenues, and our General Fund uses are our largest source of expenses. The General Fund is estimated to increase by \$9.8 million from the adopted FY18/19 budget to a total of \$85,739,180. This increase comes from several different sources:

- \$4.5 million increase in transaction privilege tax (state tax for vendors to do business in Arizona)
- \$2.5 million increase in state shared revenues, (the city's portion of state income tax, state sales tax, and vehicle license fees)
- \$1.1 million increase in primary property taxes (15 percent increase)
  - The city's primary property tax rate remains at \$1.80 per \$100.00 of net assessed taxable value, as it has for the past seven years.
- \$780,000 increase in building permit applications
- \$342,000 for franchise fees and leases

#### Uses of Funds

The General Fund operating budget for FY19/20 increases spending by \$3.5 million. This reflects the Council's commitment to significant investments in our infrastructure, citizen services and employees. It also complies with Council-adopted policies, including a fully funded reserve.

- \$7.1 million increase in capital projects (right-of-way purchases, intersection improvements, new traffic signals, etc.)
- \$2.3 million increase for city employees, which includes a 2 percent cost of living adjustment and a 2 percent increase for employees who meet performance expectations and the addition of 14 new positions
- \$1.3 million increase in the expenses of the daily operations of the city
- \$1.8 million dedicated to the city's contingency reserve fund

While there are more needs than available funds, the focus of this year's proposed expenditure plan is on creating a balance between investing in the city's infrastructure and citizen services.

Examples of increased services include additional new public buildings and open spaces, street paving projects, and purchasing land and right-of-way for future facilities and street improvements.

- \$6.1 million for constructing a Police Evidence Building
- \$5.2 million for the construction of the Tartesso Fire Station
- \$3.3 million for the design of Phase II of Sundance Park

- \$2.2 million for paving 247<sup>th</sup> Avenue from Lower Buckeye to Durango
- \$1.9 million to purchase land for a new library in the northern area of the city, and right-of-way acquisition on Durango from Miller to Yuma roads

Our population has increased 26 percent since FY14/15 and our budgeted positions have increased 17 percent. We propose adding 18 of the requested 82 positions to continue addressing the increasing demands for service. These new positions will allow the city to respond to the needs of the community and still result a slight decrease in the number of employees per 1,000 residents.

**Capital Improvement Program**

There are 60 projects totaling approximately \$119.2 million in this year's CIP budget. In addition to the projects mentioned above, the following projects are also part of the city's five-year capital improvement plan:

- \$7.8 million for new traffic signals on Apache and Southern, and Miller Road at Southern, Broadway and Baseline
- \$1.7 million for intersection improvements on Watson Road from Durango to Lower Buckeye, Jackrabbit Trail and Indian School and a Design Concept Report for Watson Road from MC85 to Southern Avenue
- \$400,000 to complete the Master Planning of Sundance Park Phase II. This project is funded through Park Impact Fees

**Water Fund**

The city is issuing debt of approximately \$92 million to fund capital projects for the Water Resources Department. Water funds are self-sustaining and the department is designed to recover the costs for business through user fees and charges. A few of the projects addressing our need to improve water quality, provide a reliable supply, and keep up with demand include:

- \$53.3 million for the continued construction of the Broadway Road Water Campus, expected for completion in late 2020
- \$3 million to "sleeve" water mains under Interstate 10
- \$2.4 million to purchase land for new water treatment facilities
- \$1.2 million for the planning and design of three new wells
- \$1 million to improve the West Phoenix Estates Water Campus
- \$1 million for Non-Indian Agriculture allocation of Central Arizona Project water

**Conclusion**

As the fastest growing city in the country, and with planning area of 642 square miles, we need the budget for FY19/20 to meet the demands of growth while continuing to provide high quality services to existing residents.

This \$284.7 million balanced budget includes significant investments in our infrastructure and citizen services. It complies with Council-adopted policies and focuses on improving services to our residents, enhancing and maintaining the city's infrastructure while ensuring fiscal wellness, financial flexibility, and accountability.

**BUDGET PROCESS**

Budget preparation allows departments the opportunity to reassess goals and objectives and the means for accomplishing them. Even though the budget may be heard by the City Council in May and adopted in June, its preparation begins at least six months prior with projections of City reserves, revenues, expenditure limit requirements and financial capacity. It is with this groundwork that departmental expenditure requests are made and subsequently reviewed.



<p>Departments assess: current conditions, needs, value and priority to citizens of various City’s programs, service level standards</p>	<p>Departments meet with the Budget Committee (City Manager, Assistant City Manager and Chief Financial Officer) to present preliminary budgets</p>	<p>City Manager submits a proposed budget to the City Council. Budget consists of the proposed expenditures and the means to finance them</p>
<p>Departments prepare departmental budgets</p>	<p>Budget requests are reviewed using the guidelines of the City’s financial policies, City Council and City Manager priorities and departmental needs assessments; a preliminary operating budget takes shape</p>	<p>Council adopts preliminary budget and final balanced budget</p>
		<p>Final Budget Document becomes available to public</p>
		<p>Monthly budget performance reviews are conducted throughout the year to examine expenditure patterns, to recommend corrective actions and to evaluate ongoing programs and services</p>

**BUDGET ROLES AND RESPONSIBILITIES**

Every employee plays a role in budgeting, whether in its formation, preparation, implementation, administration or evaluation. Ultimately, the department Director, through the City Manager, is accountable to the City Council for the performance of departmental personnel in meeting specific objectives within allocation resource limits.

A strategic planning session is held with the City Council and the City Manager and Assistant City Manager to develop the City’s short-term strategic goals and objectives and set a guideline for the budget process.

- The division Managers and department Directors are responsible for reviewing, modifying and assembling their departmental data into a departmental request package. The preparation of budget requests should coincide with the goals, objectives and management action plans set forth by the City Council.
- The Human Resources Director coordinates staffing requests with each department, including needs assessments, cost estimates and recommendations.
- With the assistance of the City Manager, the Chief Financial Officer will prepare the final tentative budget and present it to the City Manager for approval. Once approved by the City Manager, the City Manager will present the tentative budget to City Council for approval.
- The tentative budget will be presented to the community by being published twice and presented in a public hearing.

- Three public outreach meetings and budget presentation was given at the Festival Fire Station, Buckeye Community Center and Buckeye Library Coyote Branch where citizens were given the opportunity to ask questions regarding the upcoming budget.
- City Council is responsible for the review of the City Manager’s tentative budget and approval of the final budget.
- The adopted budget will then be submitted to the Arizona State Auditor General’s Office.
- Truth in Taxation Public Hearing on June 18th

**USE OF CONTINGENCY/RESERVES**

The use of contingency/reserves is defined in the City’s financial policy. Contingency or reserves are required:

- To offset unexpected revenue shortfalls.
- When expenditures increase so that service measures can be maintained.
- When unanticipated and/or inadequately budgeted capital projects are approved by the City Council.

Use of reserve funds will be approved during the budgetary process. All requests for use of contingency funds will require justification and an explanation of the fiscal impact which is reviewed by the City Manager and Chief Financial Officer before being presented to the City Council for approval.

**FUND BALANCE**

Towns and cities operate under a balanced budget requirement, but this does not mean that revenues must equal expenditures. The beginning fund balance can be added to revenues to cover expenses, or revenues can cover expenses plus fund balance. As a sound management practice, the City has established a goal of not budgeting fund balance to support long-term, ongoing expenses.

A more important role of fund balance is to cover unanticipated drops in revenue or increases in expenditures.








**PERFORMANCE BENCHMARKING**

Benchmarking has been used for many years in the private sector as a tool for improving efficiency and accountability, lowering costs and enhancing competitiveness. Companies found that they could improve work processes by utilizing ‘best of industry’ practices from recognized leaders in various business sectors. In recent years, governments have become involved in benchmarking in an effort to use ‘best of industry’ practices to improve their operations. Benchmarking can provide a systematic tool for evaluating an organization’s work processes and service delivery to determine if costs and service levels are meeting desired objectives and are competitive within the industry.

Staff has developed a benchmarking program within the City. Each department has performance measures related to their stated goals and objectives. These measures reflect a sample of the measures of department performance and service delivery that will be built upon as the City moves on to the next phases of benchmarking.

The City expects to continue to use and expand benchmarking as a means to continuously improve service delivery at the lowest possible cost to the citizens.

**BUDGET CALENDAR**

CRITICAL EVENTS	Jan	Feb	March	April	May	June	July	Aug
Meet with City Council to discuss FY 19/20 Council priorities, CIP, employee compensation.	1/7/2019							
Distribute budget request forms and instructions (QRC) to departments.		2/4/2019						
Receive from county assessor the City of Buckeye certified property values necessary to calculate the property tax levy limit and the final levy limit worksheet.		2/10/2019						
Make the property values provided by the county assessor available for public inspection.		2/15/2019						
Notify the Property Tax Oversight Commission as to agreement/disagreement with the property tax limit.		2/20/2019						
Department detailed budget input to be completed in MUNIS.			3/1/2019					
Submit departmental staffing requests to Human Resources and Finance.			3/1/2019					
Department goals, objectives, performance measures, narratives, and organizational charts due to Finance.			3/1/2019					
Finance compiles budget information submitted by the departments for City Manager review. Preliminary revenue estimates also due to City Manager for review.			3/4/2019					
Salary schedules due from HR for review by City Manager.			3/15/2019					
Complete salary and benefit projections.			3/15/2019					
City Manager meets with departments to discuss budget submittals.			3/18/2019					
Budget letter due from City Manager.				4/8/2019				
City Manager, Finance and Construction/Procurement Mgr to review CIP requests.				4/15/2019				
Finance reviews and if necessary revises revenue estimates.				4/15/2019				
City Manager and Finance office prepare draft budget proposal.				4/15/2019				
Draft budget proposal presented to Directors.				4/22/2019				
Provide Draft Budget Proposal to City Council. One or more Work sessions as needed.				4/13/2019				
Finance prepares draft tentative budget document after Council discussion on Draft Proposal.					5/6/2019			
Provide Draft Tentative Budget to City Council.					5/24/2019			
Present Draft Tentative Budget to Community.					5/27/2019			
Publish first Truth-In-Taxation (TNT) Public Notice and issue a press release (May 29, 2019).					5/29/2019			
Adopt Tentative FY 19/20 Budget, SLIDS Tentative FY 19/20 Budget and CFD FY 19/20 Tentative Budget.						6/4/2019		
First publication of FY 19/20 Tentative Budget.						6/6/2019		
Second publication of FY 19/20 Tentative Budget.						6/10/2019		
Publish second Truth-In-Taxation Public Notice.						6/8/2019		
Hold public hearings; TNT public hearing, Roll Call Vote on Primary Property Tax Levy, Final Budget and adopt Final Budget, adopt SLIDS FY 19/20 Budget and adopt CFD FY 19/20 Budget.						6/18/2019		
Forward Certified copy of SLIDS and CFDs final budget resolutions to county.						6/19/2019		
Mail a copy of the TNT notice, a statement of its publication and result of the Council's vote to the Property Tax Oversight Commission.						Within three (3) days of the TNT public hearing		
Post Schedules A-G on City's website.						6/19/2019		
Adopt FY 19/20 Property Tax Levy, FY 19/20 SLIDS Property Tax Levy and FY 19/20 CFD Property Tax Levy.							7/2/2019	
Forward Certified copy of primary and secondary tax levy ordinance to county.							7/5/2019	
County Board of Supervisors adopts tax levy on or before the third Monday in August.								8/19/2019





**CITY/TOWN OF BUCKEYE**

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RESOLUTION NO. 18-19

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF BUCKEYE, MARICOPA COUNTY, ARIZONA, ADOPTING A BUDGET; SETTING FORTH THE RECEIPTS AND EXPENDITURES AND THE AMOUNTS PROPOSED TO BE RAISED BY DIRECT PROPERTY TAXATION FOR THE VARIOUS PURPOSES FOR THE FISCAL YEAR 2019-2020.

WHEREAS, in accordance with the provisions of Title 42, Sections 17101 through Sections 17108, ARIZ. REV. STAT., the City Council did, on June 4, 2019, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Buckeye; and,

WHEREAS, it appears that said estimates together with a public notice that the City Council will meet on June 18, 2019, at the City of Buckeye City Hall, 530 East Monroe Avenue, Buckeye, Arizona 85326, at 6:00 p.m., for the purpose of hearing taxpayers in favor of or against any of the proposed expenditures and tax levies (the "Budget Hearing") were made available and filed, posted and published as required by law; and

WHEREAS, the City provided the truth in taxation notice as required by and in accordance with ARIZ. REV. STAT. Section 42-17107, providing notice of the public hearing on the increase City's property taxes (the "Truth in Taxation Hearing"); and

WHEREAS, the City Council met on June 18, 2019 and conducted the Truth in Taxation and Budget Hearing, at which hearing any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or on the tax levies.

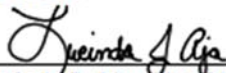
NOW, THEREFORE, BE IT RESOLVED by the City Council, acting at a special meeting, that said estimates of revenues and expenditures shown on the attached schedules has not increased, reduced and/or changed and the same are hereby adopted as the Budget for the City of Buckeye for Fiscal Year 2019-2020.

APPROVED AND ADOPTED by the City Council on June 18, 2019.



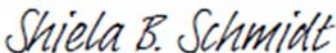
Jackie A. Meck, Mayor

ATTEST:



Lucinda J. Aja, City Clerk

APPROVED AS TO FORM:



City Attorney

SBS:cmj 3504261.1 5/30/2019

1 Adobe Sign Transaction Number: CBJCHBCA8AAa11mlFoiuAFLx-LX3mwR7EHMu4eXV

**CITY/TOWN OF BUCKEYE**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2020**

Fiscal Year	S c h	FUNDS										Total All Funds
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds				
2019	E 1	98,042,162	44,449,748	236,029	22,161,652	0	92,336,087	0				257,225,678
2019	E 2	64,920,320	7,035,006	771,020	11,185,175	0	48,283,650	0				132,195,171
2020	3	29,605,948	38,138,956	3,120,000	6,116,000		49,345,000					126,327,904
2020	B 4	8,929,846										8,929,846
2020	B 5											0
2020	C 6	76,809,334	24,399,494	631,468	9,136,971	0	142,123,214	0				253,100,481
2020	D 7	0	0	0	0	0	0	0				0
2020	D 8	0	0	0	0	0	0	0				0
2020	D 9	204,600	2,973,717	0	35,112,905	0	120,000	0				38,411,222
2020	D 10	24,158,601	14,252,621	0	0	0	0	0				38,411,222
2020	11											
LESS: Amounts for Future Debt Retirement:												
												0
												0
												0
2020	12	91,391,127	51,259,546	3,751,468	50,367,876	0	191,588,214	0				388,358,231
2020	E 13	74,301,862	31,135,565	590,313	53,271,672	0	125,435,280	0				284,734,692

**EXPENDITURE LIMITATION COMPARISON**

	2019	2020
1 Budgeted expenditures/expenses	\$ 257,225,678	\$ 284,734,692
2 Add/subtract: estimated net reconciling items		
3 Budgeted expenditures/expenses adjusted for reconciling items	257,225,678	284,734,692
4 Less: estimated exclusions		
5 Amount subject to the expenditure limitation	\$ 257,225,678	\$ 284,734,692
6 EEC expenditure limitation	\$ 331,580,844	\$ 369,601,742

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.  
 \*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.  
 \*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**CITY/TOWN OF BUCKEYE  
Tax Levy and Tax Rate Information  
Fiscal Year 2020**

	<u>2019</u>	<u>2020</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>8,159,022</u>	\$ <u>8,971,023</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>7,779,824</u>	\$ <u>8,929,846</u>
B. Secondary property taxes		
C. Total property tax levy amounts	\$ <u>7,779,824</u>	\$ <u>8,929,846</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>7,779,824</u>	
(2) Prior years' levies		
(3) Total primary property taxes	\$ <u>7,779,824</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ _____	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ _____	
C. Total property taxes collected	\$ <u>7,779,824</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.8000</u>	<u>1.8000</u>
(2) Secondary property tax rate		
(3) Total city/town tax rate	<u>1.8000</u>	<u>1.8000</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>30</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**CITY/TOWN OF BUCKEYE  
Revenues Other Than Property Taxes  
Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
Local TPT	\$ 30,900,000	\$ 32,672,335	\$ 35,358,500
Franchise Fee and Leases	3,327,900	3,442,884	3,670,380
<b>Licenses and permits</b>			
Planning and Review Fees	11,720,000	12,138,053	12,500,000
<b>Intergovernmental</b>			
State Shared Revenues	17,204,316	18,094,984	19,705,000
Local Government	980,200	868,243	960,300
<b>Charges for services</b>			
	2,888,250	2,808,754	3,077,100
<b>Interest on investments</b>			
	893,000	890,008	1,000,000
<b>Miscellaneous</b>			
Grants/ Donations / Sponsorships	13,000		
All Other Operating Revenues	229,253	340,456	538,054
<b>Total General Fund</b>	<b>\$ 68,135,919</b>	<b>\$ 71,251,717</b>	<b>\$ 76,809,334</b>
<b>SPECIAL REVENUE FUNDS</b>			
Fill The Gap	\$ 4,000	\$ 6,654	\$ 6,750
JCEF	14,000	12,008	13,000
Court Special Fund	38,000	41,165	80,800
RICO	307,500	32,412	325,500
City Store Fund	700	1,583	
Towing/Impound	125,000	101,337	112,000
Appropriation Fund	6,000,000		
Downtown Revitalization	19,534	19,534	19,534
Transient Lodging Tax	200,000	182,732	185,000
Sundance Crossings	75,895	77,218	89,500
Risk Management Retention	120,000	351,430	356,000
SLID Opns	254,492	277,775	308,390
Police Grants	1,704,375	371,200	2,058,500
Fire Grants	1,156,000	350,000	1,140,000
Area Agency (AAA)	369,000	588,052	369,000
Park Grants	137,830	10,000	746,140
CBDG Grants	689,000		700,000
Nuclear Emergency Management	69,000	69,000	69,000
Wildland Fire Grant			8,200
Volunteer Firemen's	55,430	1,522	55,430
Highway User's Revenue Fund	4,145,414	4,876,317	4,799,380
Mobile Integrated Hlth. Care	84,420		84,420
Jackrabbit Swr O&M	550		
Impact Fees Streets	700		
Impact Fees Water	945		
Parks & Rec Imp Fees	630,200	646,530	650,000
Library Impact Fees	467,200	388,532	431,400
Streets Impact Fees	263,145	321,330	338,500
Public Safety Imp Fees	1,608,300	2,728,629	2,818,000
Water Impact Fees	714,940	4,340,286	3,806,000
Wastewater Impact Fees	1,722,395	4,122,545	4,468,000
Police SB 1398		24,500	15,000
Community Services Programs		179,483	346,050
	\$ 20,975,965	\$ 20,121,774	\$ 24,399,494
<b>Total Special Revenue Funds</b>	<b>\$ 20,975,965</b>	<b>\$ 20,121,774</b>	<b>\$ 24,399,494</b>

**CITY/TOWN OF BUCKEYE  
Revenues Other Than Property Taxes  
Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>DEBT SERVICE FUNDS</b>			
Jackrabbit Swr Debt	\$ 232,813	\$ 232,813	\$ 230,313
Roosevelt Improvement Debt			401,155
	\$ 232,813	\$ 232,813	\$ 631,468
<b>Total Debt Service Funds</b>	\$ 232,813	\$ 232,813	\$ 631,468
<b>CAPITAL PROJECTS FUNDS</b>			
Cemetery Improvement	\$ 128,475	\$ 149,827	\$ 147,450
Sundance Water Recharge	4,840	5,458	1,500
Vehicle Replacement Reserve		62,000	
CIP Pks & Library	239,750		
MAG/ADOT Proj	167,400	30,811	314,780
Airport Improvement	2,280,000	275,442	600,000
Future Road Improvement	2,604,038	20,696	1,000
Traffic Signal Fund	3,600	21,111	1,500
Roadway Construction			3,937,741
CIP General			200,000
CIP Police			3,933,000
Roosevelt Street Imp Dist	6,500,000		
	\$ 11,928,103	\$ 565,345	\$ 9,136,971
<b>Total Capital Projects Funds</b>	\$ 11,928,103	\$ 565,345	\$ 9,136,971
<b>ENTERPRISE FUNDS</b>			
Water Utility Enterprise	\$ 28,866,500	\$ 29,176,575	\$ 123,342,580
	\$ 28,866,500	\$ 29,176,575	\$ 123,342,580
Wastewater (Sewer) Utility Enterprise	\$ 10,226,180	\$ 10,887,501	\$ 11,015,509
	\$ 10,226,180	\$ 10,887,501	\$ 11,015,509
Environmental Services	\$ 6,434,360	\$ 6,864,289	\$ 7,379,400
	\$ 6,434,360	\$ 6,864,289	\$ 7,379,400
Aviation Enterprise	\$ 324,285	\$ 363,876	\$ 385,725
	\$ 324,285	\$ 363,876	\$ 385,725
<b>Total Enterprise Funds</b>	\$ 45,851,325	\$ 47,292,241	\$ 142,123,214
<b>TOTAL ALL FUNDS</b>	\$ 147,124,125	\$ 139,463,890	\$ 253,100,481

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**CITY/TOWN OF BUCKEYE**  
**Other Financing Sources/(Uses) and Interfund Transfers**  
**Fiscal Year 2020**

FUND	OTHER FINANCING 2020		INTERFUND TRANSFERS 2020	
	SOURCES	(USES)	IN	(OUT)
<b>GENERAL FUND</b>				
Public Safety Impact Fee Fund	\$	\$	\$ 204,600	\$
Economic Development				275,000
Sundance Crossings				387,277
Risk Mgt Retention				1,184,035
MAG/ADOT Proj				115,000
Area Agency (AAA)				411,179
Airport Improvement				120,000
Cemetery Improvement				527,641
Roadway Construction				1,000,000
Community Services Program				73,585
CIP - General Government				2,338,602
CIP - Fire				300,000
CIP - Police				4,152,938
CIP - Community Services Capital Prj				1,354,750
CIP - Streets				11,918,594
<b>Total General Fund</b>	\$	\$	\$ 204,600	\$ 24,158,601
<b>SPECIAL REVENUE FUNDS</b>				
Community Services Programs	\$	\$	\$ 73,585	\$
Economic Development			275,000	
Sundance Crossings			387,277	
Cemetery Improvement			527,641	
Risk Management			1,184,035	
MAG/ADOT Proj			115,000	
Area Agency (AAA)			411,179	
HURF				734,276
Impact Fees - Parks and Recreation				1,697,622
Impact Fees - Library				960,000
Impact Fees - Streets				2,000,000
Impact Fees - Fire				937,000
Impact Fees - Parks				3,210,578
Impact Fees - Public Safety				4,713,145
<b>Total Special Revenue Funds</b>	\$	\$	\$ 2,973,717	\$ 14,252,621
<b>DEBT SERVICE FUNDS</b>				
<b>Total Debt Service Funds</b>	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>				
Roadway Construction	\$	\$	\$ 1,734,276	\$
CIP - General Government			2,338,602	
CIP - Police			8,661,483	
CIP - Community Services			7,222,950	
CIP - Streets			13,918,594	
CIP - Fire			1,237,000	
<b>Total Capital Projects Funds</b>	\$	\$	\$ 35,112,905	\$
<b>ENTERPRISE FUNDS</b>				
Airport Improvement	\$	\$	\$ 120,000	\$
<b>Total Enterprise Funds</b>	\$	\$	\$ 120,000	\$
<b>TOTAL ALL FUNDS</b>	\$	\$	\$ 38,411,222	\$ 38,411,222

CITY/TOWN OF BUCKEYE  
Expenditures/Expenses by Fund  
Fiscal Year 2020

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/EXPENSES 2019	EXPENDITURE/EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/EXPENSES* 2019	BUDGETED EXPENDITURES/EXPENSES 2020
<b>GENERAL FUND</b>				
Council	\$ 660,584	\$	\$ 539,322	\$ 692,782
Manager	1,016,373		985,958	1,094,258
Clerk	712,527		535,781	693,793
Finance	4,897,660	(11,329)	4,118,477	4,497,589
Construction & Contracting	1,171,169		999,395	1,546,754
General Fund CIP	13,022,492		4,692,683	
Human Resources	1,044,251		1,013,772	1,103,770
Economic Development	678,152		580,172	717,785
Marketing & Communication	458,430		408,260	495,678
Information Technology	4,772,468		3,579,908	5,089,840
Automation and Technology				1,155,000
Court	1,093,728		973,238	1,041,345
Police	21,064,493		19,659,133	20,423,324
Fire	14,500,752	11,329	13,570,833	15,394,789
Public Works Administration	2,485,198		1,638,491	2,317,698
Vehicle Maintenance	1,248,357		1,109,888	1,339,478
Vehicle Replacement				900,000
Community Services Admin.	977,232		1,020,016	1,177,466
Library	1,284,485		1,160,034	1,325,682
Parks	904,580		805,647	985,527
Recreation	2,016,150		1,390,305	2,062,700
Development Services	3,609,888		3,218,829	3,967,143
Engineering	3,250,199		2,200,080	3,492,544
Debt Service	1,019,060		722,098	944,957
Reserves/ Contingency	16,153,936			1,862,000
<b>Total General Fund</b>	<b>\$ 98,042,162</b>	<b>\$</b>	<b>\$ 64,920,320</b>	<b>\$ 74,301,862</b>
<b>SPECIAL REVENUE FUNDS</b>				
Fill The Gap	\$ 51,638	\$	\$	\$ 59,150
JCEF	95,298		9,200	102,000
Court Special Fund	217,757		54,800	308,800
RICO	307,500		4,400	325,500
VALUE Kids	3,479			3,479
Buckeye Explorer	10,069		3,750	6,300
City Store Fund	2,731		1,065	
Towing/Impound	266,458		43,900	210,000
Appropriation Fund	6,000,000			
Rodeo Grounds	9,808			
Youth Council	1,000			15,000
Economic Development	280,000		95,000	275,000
Downtown Revitalization			19,534	19,534
Transient Lodging Tax	474,725		83,500	479,000
Sundance Crossings	457,777		168,150	476,777
Risk Mgt Retention	1,470,035		1,212,000	1,540,035
SLID Opns	338,339		310,900	308,390
Police Grants	1,759,374		298,050	2,058,500
Fire Grants	1,156,125		156,625	1,140,000
Area Agency (AAA)	776,494		740,900	780,179
Park Grants	137,830		1,811	746,140
CBDG Grants				700,000
Nuclear Emergency Mgt.	199,566		126,275	130,000
Wildland Fire Grant				8,200
Volunteer Firemen's	339,259		3,250	358,430
HURF	4,802,328		3,529,500	4,393,841
Mobile Integrated Hlth. Care	84,420			84,420



**CITY/TOWN OF BUCKEYE  
Expenditures/Expenses by Fund  
Fiscal Year 2020**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2019</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2020</b>
Jackrabbit Swr O&M	1,131			
Impact Fees Parks & Rec	2,180,477			468,078
Impact Fees Library	198,903		6,935	
Impact Fees Streets	3,517,780			1,580,000
Impact Fees Water				889,000
Impact Fees Waste Water	3,740,528			3,753,000
Impact Fees Fire	1,489,111			552,177
Parks & Rec Imp Fees	3,212,527		8,841	1,015,000
Library Impact Fees	2,006,243		2,595	2,015,000
Streets Impact Fees	988,512		16,725	1,015,000
Public Safety Imp Fees	4,266,153		5,000	15,000
Water Impact Fees	81,879		31,500	815,000
Wastewater Impact Fees	3,746,698		31,500	4,015,000
Police SB 1398			27,000	37,000
Community Services Programs			44,500	439,835
<b>Total Special Revenue Funds</b>	\$ 44,449,748	\$	\$ 7,035,006	\$ 31,135,565
<b>DEBT SERVICE FUNDS</b>				
Jackrabbit Swr Debt	\$ 238,029	\$	\$ 688,950	\$ 230,313
Roosevelt Improvement Debt			104,070	380,000
<b>Total Debt Service Funds</b>	\$ 238,029	\$	\$ 771,020	\$ 590,313
<b>CAPITAL PROJECTS FUNDS</b>				
Cemetery Improvement	\$ 555,709	\$	\$ 414,750	\$ 713,091
Sundance Wtr Rechg	628,630			601,500
Replacement Reserve	2,874,000		2,329,000	
Stormwater Quality	81,300		6,900	100,000
MCT/Station Package Replace.	50,000			
Transit Programs	46,000		29,175	
Automation & Technology	435,000		134,900	
Technology Life Cycle	750,000		410,000	
CIP Pks & Library	298,835			
Non-Constr Improv Projects	4,378			
MAG/ADOT Proj	217,400		87,950	429,780
Airport Improv	2,404,434			
Future Road Improvement	3,440,847		125,000	2,901,000
Traffic Signal Fund	2,281,133		299,500	2,281,500
Roadway Const	1,250,000		483,000	1,734,278
CIP Gen				2,538,602
CIP Facilities	154			
CIP Road Proj				17,856,335
CIP Community Services				7,222,950
CIP Police				8,681,483
CIP Fire	527,351		375,000	5,370,000
Roosevelt Street Imp Dist	6,518,881		6,510,000	2,881,155
<b>Total Capital Projects Funds</b>	\$ 22,181,652	\$	\$ 11,185,175	\$ 53,271,672
<b>ENTERPRISE FUNDS</b>				
Water	\$ 67,229,257	\$	\$ 34,795,000	\$ 92,398,242
Wastewater	17,668,279		7,305,000	23,243,319
W&S Revenue Bonds	5,000			5,000
Environmental Services	6,996,115		5,635,000	8,487,428
Airport	437,436		392,150	519,398
Airport Improvements			186,500	801,897
<b>Total Enterprise Funds</b>	\$ 92,336,087	\$	\$ 48,283,650	\$ 125,435,280
<b>TOTAL ALL FUNDS</b>	\$ 257,225,878	\$	\$ 132,195,171	\$ 284,734,892

**CITY/TOWN OF BUCKEYE**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2020**

FUND	Full-Time Equivalent (FTE) 2020	Employee Salaries and Hourly Costs 2020	Retirement Costs 2020	Healthcare Costs 2020	Other Benefit Costs 2020	Total Estimated Personnel Compensation 2020
GENERAL FUND	412.86	\$ 34,491,780	\$ 7,814,369	\$ 6,253,000	\$ 815,166	\$ 49,374,315
<b>SPECIAL REVENUE FUNDS</b>						
HURF	26.00	\$ 1,354,271	\$ 262,769	\$ 346,204	\$ 98,546	\$ 2,061,790
AREA AGENCY ON AGING	7.50	\$ 382,619	\$ 79,836	\$ 104,014	\$ 5,446	\$ 571,915
<b>Total Special Revenue Funds</b>	<b>33.50</b>	<b>\$ 1,736,890</b>	<b>\$ 342,605</b>	<b>\$ 450,218</b>	<b>\$ 103,992</b>	<b>\$ 2,633,705</b>
<b>DEBT SERVICE FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Debt Service Funds</b>		\$	\$	\$	\$	\$
<b>CAPITAL PROJECTS FUNDS</b>						
CEMETERY IMPROVEMENT	2.00	\$ 78,312	\$ 15,028	\$ 8,354	\$ 3,739	\$ 105,433
<b>Total Capital Projects Funds</b>	<b>2.00</b>	<b>\$ 78,312</b>	<b>\$ 15,028</b>	<b>\$ 8,354</b>	<b>\$ 3,739</b>	<b>\$ 105,433</b>
<b>PERMANENT FUNDS</b>						
		\$	\$	\$	\$	\$
<b>Total Permanent Funds</b>		\$	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>						
WATER AND SEWER	86.00	\$ 4,951,736	\$ 1,001,032	\$ 1,333,761	\$ 139,644	\$ 7,426,173
ENVIRONMENTAL SERVICES	5.00	\$ 653,613	\$ 156,678	\$ 149,226	\$ 14,709	\$ 974,226
AIRPORT OPERATIONS	1.00	\$ 61,790	\$ 11,833	\$ 205	\$ 2,168	\$ 75,996
<b>Total Enterprise Funds</b>	<b>92.00</b>	<b>\$ 5,667,139</b>	<b>\$ 1,169,543</b>	<b>\$ 1,483,192</b>	<b>\$ 156,521</b>	<b>\$ 8,476,395</b>
<b>INTERNAL SERVICE FUND</b>						
		\$	\$	\$	\$	\$
<b>Total Internal Service Fund</b>		\$	\$	\$	\$	\$
<b>TOTAL ALL FUNDS</b>	<b>540.36</b>	<b>\$ 41,974,121</b>	<b>\$ 9,341,545</b>	<b>\$ 8,194,764</b>	<b>\$ 1,079,418</b>	<b>\$ 60,589,848</b>

**OPERATING MANAGEMENT POLICIES**


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**INTRODUCTION**

Financial policies establish the framework for overall fiscal planning and management and set forth guidelines for both current activities and long-range planning. Financial policies and procedures are not “set in stone”, and should be reviewed periodically. It is recognized that the City Council may approve an action that is contrary to the policies due to special circumstances. The City Manager and the executive team will develop procedures and guidelines to implement the financial policies. The City Manager and executive team will have the primary responsibility for reviewing financial actions and providing guidance on financial issues to the City Council.

The majority of financial operating policies and procedures are properly handled at the administrative level, and not the Council level. However, from time to time, it will be appropriate for the City Manager to bring policy proposals to the Council for their consideration that could serve as overarching policy statements to guide the formulation of administrative policies and procedures. Issues that could be brought forward for Council consideration might include;

- policy to guide the investment of idle funds of the city,
- policy regarding the preparation of cost/benefit analysis when the city is requested to approve the creation of improvement districts, community facilities districts, and other special districts,
- policy regarding the preparation of a cost/benefit analysis when the city is applying for or accepts grants,
- policy regarding the extension of credit, the provision of services when amounts are owed to the city, and the write-off of non-collectible accounts, and
- policy requiring the preparation of a cost/benefit analysis (operational fiscal impact analysis) prior to the submittal to the City Council for approval of any residential, commercial and/or industrial development.

Goals of the overall financial policies and procedures are;

Fiscal Wellness –

- To have cash solvency which is the ability to pay existing expenses.
- To have budgetary solvency which is the ability to balance the budget in all operating, capital and debt funds with appropriate revenue sources and meet all statutory budgetary requirements prior to the beginning of each fiscal year.
- To have long-run solvency which is the ability to pay future expenses.
- Service level solvency which is the ability to provide needed and desired services.

Flexibility - which reflects the goal that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.

Adherence to the Highest Accounting and Management Practices - which reflects the goal that the City is in compliance with the Government Finance Officers’ Association (GFOA) standards for financial reporting and budgeting, the Governmental Accounting Standards Board (GASB) standards and pronouncements, and other professional standards.

The purpose of the Operating Management Policy is to provide guidance and clarification on how the budget will be structured and developed, define the budget control system, how to amend the budget and specific revenue and expenditure principles to ensure ongoing financial sustainability and operating practices.

**Expenditure Limitation:**

On August 26, 2014, the City of Buckeye voters approved a Permanent Base Adjustment Option to the State imposed expenditure limitation. The Permanent Base Adjustment Option is effective for the fiscal years beginning July 2, 2016. Buckeye’s annual budget is now subject to the State imposed expenditure limit adjusted per the voter approved on August 26, 2014.

In accordance with the city’s Expenditure Limitation, total expenditures may not exceed the final appropriations once the budget is adopted. The city can amend appropriation for an individual fund. If the total appropriation in one fund is increased, then the appropriation in another fund must be reduced by an equal amount. These amendments may be processed at any time during the fiscal year per a Council Action Request by the City Manager to the Council, or as part of the next year’s budget process.

The City Council will adopt budgets for all funds prior to the beginning of the fiscal year, although adoption of one or more

property tax levies may be accomplished by Council action after the beginning of each fiscal year.

Adoption of the annual budget constitutes Council approval for the City Manager to negotiate and enter into any contracts required for the timely execution of specifically identified budgeted activities or work and the application for and acceptance of any specifically identified budgeted grant(s) with no further Council action, provided no statute or ordinance requires to the contrary. Council will be advised of all contracts executed in excess of \$100,000 and all grants accepted in excess of \$50,000 under this policy.

### **Key Budget Features**

Scope and Length of Budget Period: The budget shall be based on a fiscal year beginning July 1 through June 30, and revenue and expenditures for all funds shall be adopted annually (excluding funds maintained for financial reporting purposes only).

Appropriations at year end: All budgeted expenditures not authorized by a purchase order lapse at year end. Expenditures encumbered with an authorized purchase order before year-end must be invoiced by June 30<sup>th</sup> of the current fiscal year and must be paid within forty-five (45) calendar days of the close of the fiscal year. Expenditures not paid within this time frame are then charged against the next fiscal year's department budget.

Level of Control: The budget process shall be decentralized, allowing all departments to provide updated revenue and expenditure amounts entered directly into an online budget system. Budgetary control shall be at the departmental level and managed separately between the personnel budget, the operating budget, and the capital budget. A department cannot spend more than the budget appropriated. Where appropriate, line item appropriations shall be established for each cost center (division) within each department.

Balanced Budget Definition: The total of proposed expenditures and transfers out shall not exceed the total of estimated income, including transfers in, and fund balances available for each fund. Since fund balances are non-recurring revenues, they will generally be used for one-time expenditures or budgeted as contingency fund appropriations. Each fund in the budget must also be in balance; total anticipated revenues plus the necessary portion of fund balance (all resources) must equal total expenditure appropriations for the upcoming fiscal year. Budgetary control is established at the fund level. In the case of general fund, budgetary accountability is at the department level. Appropriation shall be for a specific fund and balanced based on specific funding sources, therefore savings in one fund shall not be used to cover over-expenditure in another fund.

Basis of Budgeting: The city's accounting system is maintained on the same basis as the Adopted Budget. This enables departmental budgets to be easily monitored via accounting system reports on a monthly basis. The City's financial records, as reported each year in the Comprehensive Annual Financial Report (CAFR), are maintained in accordance with Generally Accepted Accounting Principles (GAAP). For comparison purposes, the City's CAFR shows fund revenues and expenditures on both a budget basis and a GAAP basis in all funds for which budgets are adopted.

The budgets for general governmental fund types, (i.e., General fund, Special Revenue, Capital Projects, and Expendable Trust) are prepared on a Modified accrual basis, which is a mixture of the cash and accrual basis. This basis is consistent with GAAP except for the following;

- Compensated absences are recorded as expenditures when paid (cash basis) as opposed to a liability that is expected to be liquidated from available financial resources as earned and accrued by employees (GAAP basis).
- Capital outlays for Enterprise funds are recorded as expenses (cash basis) as opposed to fixed assets (GAAP basis).
- Principal payments on long-term debt are recorded as expenses (cash basis) as opposed to a reduction of a liability (GAAP basis).
- Proceeds from the sale of bonds and utility system development fee revenues are recognized as revenue when received (cash basis) as opposed to a reduction of a liability and an increase in contributed capital (GAAP basis).
- No depreciation is budgeted (on a cash basis for any fund) as opposed to depreciation expense recorded in financial statements (GAAP basis).

The budgets for Proprietary fund types such as the City's Enterprise (water, wastewater, environmental services and airport) and Permanent Trust funds are budgeted and reported on a full accrual basis of accounting. Under the full accrual basis, expenses are recorded at the time liabilities are incurred, and revenues are recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced, not when the cash is received). All operating

and capital expenditures (except depreciation) are identified in the budgeting process because of the need for appropriation authority.

Cost Allocation: Costs incurred in the General Fund to support the operations of the Enterprise Funds (water, wastewater, environmental services and airport) will be recovered through an indirect cost allocation. Annually through the budget process, the City will update its Cost Allocation Methodology adjusted for the new operating budget. The primary purpose in cost allocation is to allocate the costs of operating the City's internal support departments to the departments that provide a product or service to the public. Assigning costs of delivering goods or services allows the City to make an informed determination in setting user fees and the level of tax subsidy it wants to maintain as a matter of public policy.

Long-Term Financial Forecasts: Forecasts will be prepared annually covering a five-year period and considered during budget development.

Performance Measurement: Each department will establish goals and objectives and create and track performance measurements to assure the goals and objectives are achieved in an efficient and effective manner. Performance measure may be eliminated if approved by the department director and City or Assistant City Manager.

### **Budget Principles and Process**

The budget will be developed following a detailed calendar to ensure timely preparation and execution, provide opportunities for citizen participation at different points, follow State law and be summarized within a budget document to clearly communicate policy decisions.

### **Budget Control System**

The base budget method will be utilized for ongoing operations and maintenance (O&M) appropriation. Departments shall be allocated the prior year's base budget, less one time expenditures, to support all ongoing operations, but may request supplemental funding through the budget process. Requests approved in the Adopted Budget shall be incorporated into department's base budgets. Departments develop their own expenditure line item budgets; however exceptions exist for certain city-wide expenditure line items and can only be spent for the specified purpose (department fleet, equipment and technology replacement transfers out, and fuel).

The City will use an Encumbrance Accounting System whereby budgeted funds are committed and no longer available for spending when a purchase order is approved in the financial system. Encumbered funds will be carried forward to the next budget year if not spent by year end and re-appropriated in the subsequent year's budget. Encumbrances can only carry forward one year. In special circumstances (i.e. multi-year capital project), encumbrances may be carried forward more than one fiscal year.

All personnel costs are funded outside of the base budgets and any personnel savings accumulated remain in their original fund. The Finance Department and Human Resource Department develops all personnel services budgets based on full funding of all approved positions. If revenues are available during the budget process, positions may be added to maintain or enhance service levels after City Manager review and City Council approval. Additions outside of the budget process are discouraged and only approved by the City Manager's Office in unique circumstances. Overspending of overtime and temporary budgets must be funded from base budgets if not directly related to a vacancy.

### **Budget Amendments**

During the fiscal year, it may become necessary to amend the approved budget. To do so, the following policy must be followed:

- Operating line item transfers within the same department/division/fund are to be reviewed and approved by the Department Director and Finance department.
- Personnel Services or Capital line item transfers within the same department/division/fund which are being transferred to another Personnel Services or Capital line item (must be same object code level) are to be reviewed and approved by the CFO, Department Director and City Manager.
- Personnel Services or Capital line item transfers within the same department/division/fund which are being transferred to an operating line within the same department/division/fund are to be reviewed and approved by the Department Director, CFO, City Manager and City Council.

- Any operating transfers between departments/funds are to be reviewed and approved by the Department Director, CFO, City Manager and City Council.
- Any transfers from the General Fund contingency will require City Manager and City Council approval. Contingency transfers from any other fund will require City Manager approval.

**Personnel Expenditures**

Personnel expenditures, the largest operating cost, will be appropriated based on full funding of all approved positions, but a vacancy saving percentage will be determined during the budget process and if approved by the City Manager, the savings will be based on past trends and will reduce the ongoing personnel services budget for forecasting purposes in the General Fund, shifting the amount to one-time funding. Vacant public safety sworn and management positions will be budgeted at midrange and other general positions will be budgeted at entry level.

- Employee benefits expenditures (i.e. pensions, health, worker's compensation) will be appropriated at levels to ensure adequate funding to remain current and maintain appropriate reserves if self-insured.
- Compensation packages will be reviewed periodically to ensure they are sufficient to attract and retain quality employees
- Addition of personnel will only be requested to meet program initiatives and policy directives after service needs have been thoroughly examined, and it is substantiated that additional staffing will result in increased revenues or enhanced operating efficiencies.

**Compensation Policy and Structure**

Policy states the City Manager will include in each year's annual budget proposal his/her recommendations on employee compensation and benefit contribution adjustments. This allows the City Manager flexibility to recommend compensation adjustments while balancing other budget requests such as the need for additional staff, equipment, and services, as well as supporting council adopted financial policies. The policy also allows the compensation adjustment recommendation to be in the form of a percentage or a flat dollar amount, which may or may not be equal to the amount between steps, for those employees who are in a step compensation structure.

Compensation adjustments may be in the form of a Cost of Living Adjustment (COLA), market adjustment to compensation ranges, one time lump sum payments or other compensation adjustments recommended by the City Manager.

**COMPLIANCE WITH STATUTORY OR OTHER LIMITATIONS OR RESTRICTIONS ON REVENUE SOURCES**

Compliance with statutory or other limitations or restrictions on revenue sources. The budget process must ensure that the City is in compliance with statutory or other limitations or restrictions on revenue sources and spending including, but not limited to;

- The City must maintain a level of general fund support for street maintenance and operations (ARS, Title 28, Chapter 18, Article 2).
- Distributions of State Highway User Revenue Fund (HURF) to the City must be accounted for in a separate special revenue fund.
- Development Impact fees will be accounted for in a separate special revenue fund.
- Vehicle impound fees must be accounted for in a special fund (ARS§28-3513).
- Seventy-five percent (75%) of the City's annual Local Transportation Assistance Fund (LTAF) distribution must be devoted to transit purposes (RPTA IGA).

**GROWTH OR DEVELOPMENT RELATED REVENUES**

Growth and/or development related revenues should first be used for growth or development related expenditures. Those expenditures may be related to future development or invested in improvements that will benefit future residents or make future service provision more efficient and effective. It will be the policy of the City to give priority to those improvements that emphasize infrastructure and facilities that will support the City's ability to attract businesses that will enhance the economic stability of the community, by creating jobs and retail revenue growth. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identify the portions of the City's revenue stream that results from growth or development (exclusive to impact or development fees).

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**RECURRING EXPENDITURES MUST BE RECONCILED TO RECURRING REVENUES**


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Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy are;

- User fees for all operations will be examined at least every two years to ensure that fees cover direct and indirect costs of services,
- Rate adjustments for enterprise operations will be based on rate studies that incorporate the long-term (at least five years) plans and needs of the enterprise, and
- Development (impact) fees will be reviewed at least every five years for adjustment as provided by ordinance.
- Fund balances should be used only for one-time, non-recurring expenditures such as capital equipment and building improvements under \$100,000 or contingency appropriations and related purposes.
- Ongoing maintenance costs such as vehicle repair and maintenance, roadway maintenance, or building repair and maintenance should be funded through operating revenues.

**REVENUE PROJECTIONS AND MONITORING**


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Revenue projections will be based on historical information, by developing base lines for ongoing types of revenues versus one-time; as well as analysis of current year trends and projections provided by the State, the League of Arizona Cities and Towns (LACT), the Maricopa Association of Governments (MAG) and the Government Finance Officers Association (GFOA). The City will actively monitor all major revenue sources during the year in an effort to spot trends that will require early budget modifications to ensure that spending is kept in line with actual revenues.

**Revenue and Expenditure Principles**

One-time expenses will be funded from one-time balances/revenues and ongoing expenses will be funded by ongoing revenues, except as is provided for by the budget stabilization reserve as described in the Reserve Policy.

Fund balances are non-recurring revenue, and will be appropriately used for one-time expenditures or budgeted as contingency fund appropriations.

Revenues: The City strives to ensure diversification and stabilization of its revenue base.

- Projections used to balance revenues to expenditures will be prepared for a five to ten-year period and updated annually to ensure financial sustainability.
- Conservative but realistic revenue projections will be prepared to assess the limits of budget appropriation using trend analysis and current data to minimize estimating too high, which could result in mid-fiscal year budget cuts.
- User fees and charges will be periodically analyzed and updated to ensure that all direct and indirect costs are recovered for services benefiting individuals/groups (unless an economic disadvantage is caused) versus a larger public benefit.
- Utility rate consultant studies will be performed at a minimum every three to five years, and internal rate analyses will be completed every year for Water and Wastewater funds based on ten-year projections. Reviews will ensure fees are adequate to fund operations, debt service, bond covenants and reserves. Additionally, periodic reviews of the rate design and cost of service between customer classes will be completed.
- The City will vigilantly pursue outstanding collections through revenue collectors, and periodic Transaction Privilege Tax audits will be performed on businesses to ensure compliance with City tax code. Education will always be a part of taxpayer interactions to protect this major revenue source.

Expenditures: The City will commit to a level of expenditures sufficient to ensure the ongoing health, safety, and welfare of citizens.

**FISCAL POLICIES RELATED TO ENTERPRISE ACTIVITIES**


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Enterprise fiscal operating policies and procedures should also address the creation of, or encouragement of, business-like efficiencies.

- Fees charged for services should cover not only the direct operating costs of providing the service, but also the indirect costs of providing the service including, but not limited to, maintenance, repairs and replacement.
- The cost of providing a service should be analyzed before proposing an additional or enhanced service to be offered to the community.
- Periodically, the cost of providing existing services should be reviewed to determine if fees charged, if any, are

adequate to cover the cost of the service being provided.

- When a department or division is identified as a cost center, at a minimum, the following charges should be considered;
  - Labor
  - Materials Charged
  - Administrative and Departmental Overhead Charges

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**INTERNAL CONTROLS**

It is the policy of the Council that the City Manager shall ensure that appropriate and effective internal controls are in place and functioning properly to monitor and exercise control over the City's activities.

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**COMPLIANCE WITH STATUTORY OR OTHER LIMITATIONS OR RESTRICTIONS ON REVENUE SOURCES**

Compliance with statutory or other limitations or restrictions on revenue sources. The budget process must ensure that the City is in compliance with statutory or other limitations or restrictions on revenue sources and spending including, but not limited to;

- Distributions of State Highway User Revenue Fund (HURF) to the City must be accounted for in a separate special revenue fund.
- Impact fees will be accounted for in a separate special revenue fund.
- The City must maintain its level of general fund support for street maintenance and operations (ARS, Title 28, Chapter 18, Article 2).
- Vehicle impound fees must be accounted for in a special fund (ARS§28-3513).
- Seventy-five percent (75%) of the City's annual Local Transportation Assistance Fund (LTAF) distribution must be devoted to transit purposes (RPTA IGA).

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**DEFERRED MAINTENANCE POLICY**

Replacement of facility space vehicles and technology equipment will be budgeted. A rental rate structure should be established annually to provide funds for replacement of vehicle and technology equipment. An initial reserve could be established by annually appropriating a "facility space" charge of \$50 per employee per month, charged to each department. When new or replacement equipment is requested and budgeted from operating funds, a corresponding rental rate payment equal to the life cycle replacement cost for the new equipment should be included within the requesting department's operating budget on an ongoing basis. All purchases or vehicles should be coordinated through Purchasing and reviewed by the Fleet Maintenance Division. All purchase of technology equipment should be coordinated through Purchasing and reviewed by the Information Technology Department.

Flexibility which reflects the goal that the city is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.

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**ACCOUNTING, AUDITING AND FINANCIAL REPORTING POLICY**

The purpose of this Accounting, Auditing, and Financial Reporting Policy is to set guidelines on how the City will account for its financial resources and be accountable for making financial information available to the public.

**Accounting and Internal Control** - It is the policy of the Council that the City Manager shall ensure that appropriate and effective internal controls are in place and functioning properly to monitor and exercise control over the City's activities. Financial systems will be maintained to monitor operating and capital revenues, expenditures, and program performance on an ongoing basis.

The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).

The City will maintain a system of internal control to safeguard its assets against loss, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies. These controls will be documented and reviewed on a periodic basis.



**Independent Audit** - An annual audit of the City will be performed by an independent public accounting firm with an audit opinion to be included in the City's published Comprehensive Annual Financial Report (CAFR). An electronic copy of the CAFR will be posted online in compliance with State statutes. Annual audits will also be performed by an independent public accounting firm Community Facility Districts.

### **Financial Reporting**

External Financial Reporting: As an additional independent confirmation of the quality of the City's financial reporting, the City will annually seek to obtain the GFOA Certification of Achievement for Excellence in Financial Reporting. The CAFR, in conformity with GAAP, will be presented in a way designed to effectively communicate with citizens about the financial affairs of the City.

As an additional independent confirmation of the quality of the City's budget document, the City will annually seek to obtain the GFOA Distinguished Budget Presentation Award. The budget will satisfy criteria as a financial and programmatic policy document, a comprehensive financial plan, an operations guide for all organizational units, and a communication device. The Adopted Budget and Auditor General Budget forms will be posted online in compliance with State statutes.

Internal Financial Reporting: Financial reports (balance sheet, budget to actual, etc.) for the major funds (General Fund, HURF, Water, Wastewater, Environmental Services) will be submitted to the City Manager on a monthly basis. Such reports will enable the City Council to be constantly informed of the financial status of the City. Once a periodic basis the CFO will provide Council with financial updates and overview of the City's financial condition. These reports will be available online for viewing by citizens as well. Monthly investment and quarterly TPT reports will also be submitted to the City Manager.

### **DEBT MANAGEMENT POLICIES AND PROCEDURES:**

**Specific Policies:** The following policies will guide the development and administration of the City's Long-Term Debt Financings;

- The City's Chief Financial Officer (CFO) will determine the necessity/means of any and all debt financings. This includes short-term, long-term, equipment, and infrastructure.
- The City will seek to maintain and, if possible, improve our current bond rating in order to minimize borrowing costs and preserve access to credit.
- An analysis showing how the new issue combined with current debt impacts the City's debt capacity and conformance with Town debt policies will accompany every future bond/loan issue proposal.
- General Obligation debt, which is supported by property tax revenues and will be utilized as authorized by voters. Other types of voter-approved debt (e.g., water, sewer, and HURF) may also be utilized when they are supported by dedicated revenue sources (e.g., fees and user charges).
- General Obligation debt issuances will be managed on an annual basis to match funds to Capital Improvement Plan cash flow requirements while being sensitive to the property tax levy burden on citizens.
- Non-voter approved debt will be utilized only when a dedicated revenue source can be identified to pay debt service expenses.
- Debt financing should not exceed the useful life of the infrastructure improvement with the average (weighted) bond maturities at or below ten to fifteen years.
- A ratio of current assets to current liabilities of at least 2/1 will be maintained to ensure the City's ability to pay short-term obligations.
- Bond interest earnings will be limited to funding changes to the bond financed Capital Improvement Plan, as approved by City Council, or be applied to debt service payment on the bonds issued for construction of this plan.
- Utility rates will be set, as a minimum, to ensure the ratio of revenue to debt service meets a ratio of 1.2/1. The City goal will be to maintain a minimum ratio of utility revenue to debt service of 1.6/1 or greater, to ensure debt coverage in times of revenue fluctuations attributable to weather or other causes, and to ensure a balanced pay-as-you-go Capital Improvement Plan.
- It is intended that Improvement District bonds will be primarily issued for existing neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, streetlights, and drainage. Improvement District debt will be permitted only when the full cash value of the property, as reported by the Assessor's Office, to debt ratio (prior to improvements being installed) is a minimum of 3/1 prior to issuance of debt and 5/1 or higher after construction of improvements. Should the full cash value to debt ratio not meet the minimum requirements, property value may be determined by an appraisal paid for by the applicant and administered by the City. In

addition, the City’s cumulative improvement district debt will not exceed five (5%) percent of the City’s secondary assessed valuation. Bonds issued to finance improvement district projects will not have maturities longer than ten years, or as dictated by market conditions.

**FUND BALANCE/CONTINGENCY POLICIES**

The General Fund is the main operating fund that pays for general services provided by the City, such as public safety, parks, and library services. The General Fund accounts for all general revenues of the City and for expenditures related to the rendering of the City’s general services. The General Fund is considered to have a high level of risk to operations due to its dependence on revenue streams that are susceptible to economic downturns and revenue reduction impacts from outside agency actions. In addition, the General Fund is the main funding source when responding to unexpected events or emergencies.

Consideration of potential risk and other drivers influence the targeted minimum level of total Unrestricted Fund Balance that should be maintained. The Government Finance Officers Association (GFOA) recommends no less than two months of General Fund Unrestricted Budgetary Fund Balance.

The City desires to maintain a prudent level of reserves based on the revenue impacts described above and the City’s desire to maintain strong bond ratings to minimize borrowing costs. This reserve policy sets the targeted minimum level at four months of budgeted General Fund operating revenues, excluding onetime transfers in to provide stability and flexibility to respond to unexpected adversity and/or opportunities. Should the minimum reserve level fall below its target, a plan will be formulated to restore within a three year period. The Unrestricted Budgetary General Fund Balance can include the following contingency and reserve types.

**General Fund Contingencies/Reserves (Type/ Appropriated or Not/ GASB 54 Classification)**

General Fund Contingency / Appropriated / Unassigned: This Contingency will be maintained equal to 10% of General Fund operating expenditures. Acceptable contingency uses are emergency situations, unexpected one-time opportunities, and appropriation transfers to allow spending in other funds. Use of this requires Council approval. The 10% General Fund Contingency must be replenished annually.

Council Contingency / Appropriated / Unassigned: This Contingency will be created annually for use by Mayor and Council during the Council budget amendment process or during the year for initiatives identified.

Budget Stabilization Reserve / Not Appropriated / Assigned: This reserve, or “rainy day fund” may be created to offset operating deficits that result from economic downturns and revenue reduction impacts from outside agency actions that can create adverse service impacts, allowing time to reduce spending and/or find other ongoing revenue opportunities. Council may add to the reserve from time to time but not draw from it for more than three consecutive fiscal years. Council will maintain as a committed fund balance in the General Fund of no less than ten percent (10%) of the General Fund operating expenditures.

General Fund Contingency/Appropriated/Unassigned: Committed Fund Balances are those amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Council. Committed amounts cannot be used for any other purpose unless the Council removes or changes the specified use by taking formal action. Council action is required to “Commit” or “Uncommit” funds for a specific purpose.

- Stabilization Fund – The Stabilization Fund may only be used if specific action is taken by Mayor and Council after the unassigned fund balance is depleted. The City Manager must be able to demonstrate the magnitude of the unforeseen emergency or catastrophic event, and there are no reasonable budget adjustments available to continue to provide the essential services to the public.
- In the event the Stabilization Fund must be used, the City must restore the balance to the minimum limit over a period not to exceed five fiscal years following the fiscal year in which the event occurred. If the reduction to the Stabilization Fund was the result of an ongoing economic downturn, the City is to restore the balance within five fiscal years of revenue stabilization.

Assigned Fund Balances: Assigned Fund Balances are amounts constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. By reporting particular amounts that are not restricted or committed in special revenue, debt service or capital project funds, the City has assigned those amounts to the purposes of the respective funds.

Unassigned Fund Balance: Unassigned Fun Balance represents General Fund balance that has not been assigned to other funds and that has not been restricted, committed or assigned to specific purposes.

- The City's General Fund will maintain an "Unassigned" fund balance with a target of a minimum of fifteen percent (15%) of General Fund operating expenditures. The intention of the "Unassigned" fund balance is to provide additional stability to the General Fund recognizing the cyclical nature of the economy and the volatility of the major revenue sources of the City. Funds in excess of the minimum targets will be retained in the Unassigned General Fund Balance.

### **Other Fund Reserve/Contingency Policies**

Other funds have been identified as needing reserves due to one or more of the following reasons: self-supporting nature, the potential for unanticipated revenue or expense changes that can negatively affect operations, to help maintain a stable fee structure, or to cover the potential of unanticipated events threatening the public health, safety, or welfare. Reserves have been created in Enterprise Operating Funds (i.e., Water, Wastewater, Solid Waste, and Airport), Highway User Revenue Fund (HURF), Self-Insurance Funds and Replacement Funds (i.e., Vehicle and Technology).

Targeted reserves will be maintained as described below. A portion of the reserve will be appropriated annually for each applicable fund to provide for unanticipated revenue shortfalls and/or unexpected expense increases in the current year. Reserves should only be utilized after all other budget sources have been examined for available funds. Should the minimum target level for any of the funds identified fall below its target, a plan will be formulated to restore within the next year, but not to exceed a three year period.

Water Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Water customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 25% of operating expenditures. Other Water reserves may be created when deemed appropriate (i.e., fuel, utilities, lump sum).

Wastewater Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Wastewater customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 25% of operating expenditures. Other Wastewater reserves may be created when deemed appropriate (i.e., fuel, utilities, lump sum).

Environmental Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Solid Waste customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 10% of operating expenditures. Other Solid Waste reserves may be created when deemed appropriate (i.e., fuel, utilities). A Landfill Post-Closure Compliance Reserve will also be maintained as required by State and Federal law.

Highway User Revenue Fund (HURF) accounts for Highway Users Tax received and spent on street and highway maintenance and construction projects. The fund will maintain a minimum target reserve of 10% of operating expenditures. Other HURF reserves may be created when deemed appropriate (i.e., fuel, utilities).

Contingency in the HURF, Water, Wastewater, Environmental Services and Airport should equal ten percent (10%) of the fund's operating expenditures.

### **INVESTMENT POLICY**

It is the policy of the City of Buckeye to invest public funds in a manner which provides the highest investment return with the maximum security, while meeting the daily cash flow demands of the City of Buckeye. Investments will be made in conformity with the provisions of Arizona Revised Statutes, § 35-323, § 35-328, and § 9-492.

The City's criteria for selecting investments and the order of priority for those criteria are:

- Safety

- Liquidity
- Yield

**Scope**

This investment policy applies to the following financial assets of the City of Buckeye, as accounted for in the Comprehensive Annual Financial Report (CAFR):

- General Fund
- Special Revenue Funds
- Impact Fee Funds
- Capital Improvement Funds
- Debt Service Funds Capital
- Enterprise Funds

Community Facilities District Funds may be invested pursuant to this policy to the extent allowable by Arizona state law and the documents governing the operations of the District.

**Prudence** - Investments shall be made with judgment and care under circumstances then prevailing which persons of prudence, discretion and intelligence would exercise in the management of their own affairs, and not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

The standard of prudence to be used shall be the "prudent person" and/or "prudent investor" standard and will be applied in the context of managing an overall portfolio. Officials and employees acting in accordance with written procedures and the investment policy and exercising due diligence will be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

It is the City's full intent, at the time of purchase, to hold all investments until maturity to ensure the return of all invested principal dollars.

**Objectives** - Safety of principal is the foremost objective of the City of Buckeye. Each investment transaction shall seek to ensure that capital losses are avoided, whether from securities default, broker-dealer default or erosion of market value. To attain this objective, the City of Buckeye will diversify its investments by investing funds among financial institutions and with a variety of securities consistent with this policy. Further, the City shall seek to preserve principal by mitigating both credit risk and market risk. The City of Buckeye's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.

**Delegation of Authority** - Authority to manage the investment policy and program of the City of Buckeye is delegated by the Council to the City Manager. Daily management responsibility for the investment program is further delegated to the CFO, who shall be responsible for the administrative management of all transactions undertaken. No person may engage in an investment transaction except as provided under the terms of this policy and any procedures established by the City Manager or CFO. Procedures for signatories to transactions will be established.

**Ethics and Conflicts of Interest** - Officers and employees involved in the investment process shall refrain from personal business activity that conflicts with proper execution of the investment program, or impairs their ability to make impartial investment decisions.

**Authorized Financial Dealers and Institutions** - When necessary or appropriate, the City may seek investment advice and guidance from the list of co-op contracts provided by the State, Maricopa County or other Arizona municipalities. Any investment not purchased directly from the issuer shall be purchased either from an institution licensed by the state as a broker/dealer, or from a member of a federally regulated securities exchange, from a national or state-chartered bank, from a federal or state association or from a brokerage firm designated as a primary government dealer by the Federal Reserve

Board. These may include "primary" dealers or regional dealers. No public deposit shall be made except in a qualified public depository as established by state laws.

**Authorized and Suitable Investments**

The City of Buckeye is authorized by A.R.S. § 9-492 to invest as follows:

- Sinking funds may be invested in United States, state or county bonds or in bonds, debentures or other obligations issued by the federal land banks, the federal intermediate credit banks or the banks for cooperatives;
- Surplus or idle funds may be invested in United States treasury bills, notes or bonds which have a maturity date of not more than one year from the date of investment and in accounts of any savings and loan association insured by an agency of the government of the United States, up to the amount of such insurance; and
- Surplus or idle funds may be invested in certificates of deposit subject to the procedures and requirements of A.R.S. § 35-323.01.
- The City of Buckeye is also authorized, under A.R.S. § 35-323, to invest public monies in a variety of securities and deposits with a maximum maturity of five years. It is the policy of the City of Buckeye that only the following of those authorized securities and deposits shall be used, unless otherwise approved by the Council:
- Certificates of deposit in eligible depositories;
- Certificates of deposit in one or more federally insured banks or savings and loan associations in accordance with procedures prescribed in A.R.S. § 35-323.01;
- Interest bearing savings accounts in banks and savings and loan institutions doing business in Arizona whose accounts are insured by federal deposit insurance for their industry, but only if deposits in excess of the insured amount are secured by the eligible depository to the same extent and in the same manner as required by A.R.S. Title 35, Article 2.1;
- Repurchase agreements with a maximum maturity of one hundred eighty days;
- The pooled investment funds established by the Arizona state treasurer pursuant to A.R.S. § 35-326;
- Obligations issued or guaranteed by the United States or any of the senior debt of its agencies, sponsored agencies, corporations, sponsored corporations or instrumentalities; and
- Bonds or other evidences of indebtedness of the state of Arizona, or any of its counties, incorporated cities or towns or school districts.

**Maximum Maturities** - To the extent possible and consistent with statutory requirements, the City of Buckeye will attempt to match its investments with anticipated cash flow requirements. The City will not directly invest in securities maturing more than five years from the date of purchase.

**Diversification** - The City of Buckeye will diversify its investments by security type and institution.

The following summary of maximum percentage limits, by instrument, is established for the City of Buckeye’s total portfolio:

Investment Type	Percentage
LGIP	100%
U.S. Treasury Bonds/Notes/Bills	100%
U.S. Government Agency Obligations	100%
Arizona State or Local Government Agency Obligations	100%
Time Certificates of Deposit	50%
Cash Funds/Money Market Accounts	30%
Passbook Savings/Demand Deposits	20%

**Safekeeping and Custody**

All security transactions entered into by the City of Buckeye shall be conducted on a delivery-versus-payment (DVP) basis unless expressly authorized by the City Council or the City Manager. Securities will be held by a third party custodian designated by the City and evidenced by safekeeping receipts.

**Internal Controls**

The CFO shall establish an annual process of independent review by an external auditor. This review will provide internal control by assuring compliance with policies and procedures.

**Reporting**

The CFO shall provide the Mayor and City Council, City Manager, Water Resources Director, and City Attorney quarterly investment reports which provide a clear picture of the status of the current investment portfolio. Schedules in the quarterly report should include the following:

- A listing of individual securities held at the end of the reporting period by authorized investment category
- Average life and final maturity of all investments listed
- Coupon, discount or earnings rate
- Par value, amortized book value and market value
- Percentage of the portfolio represented by each investment category

**Investment Policy Adoption**

The City of Buckeye's investment policy shall be adopted by resolution of the City Council. The policy should be reviewed annually by the City Council and any modifications made thereto must be approved by the City Council.

**Portfolio Management Activity**

The City of Buckeye's investment program shall seek to augment returns consistent with the intent of this policy, identified risk limitations and prudent investment principles.

It is the policy of the City of Buckeye to seek and maintain a minimal cost structure and overhead for the investment program. Fees, contracts or obligations which are not necessary to the process and only serve to dilute returns shall be avoided whenever possible and reasonable, consistent with the goals of safety of assets and liquidity of investments.

**Interest Earnings**

All moneys earned and collected from investments authorized in this policy shall be allocated monthly to various fund accounts based on the cash balance in each fund at the beginning of the month as a percentage of the entire pooled portfolio.

**Capital Assets**

Capital assets, which include property, plant, infrastructure, furniture, equipment and vehicles are reported in the governmental and business-type activities column in the government-wide financial statements as applicable and in the proprietary fund statements. Capital assets are defined by the city as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year.

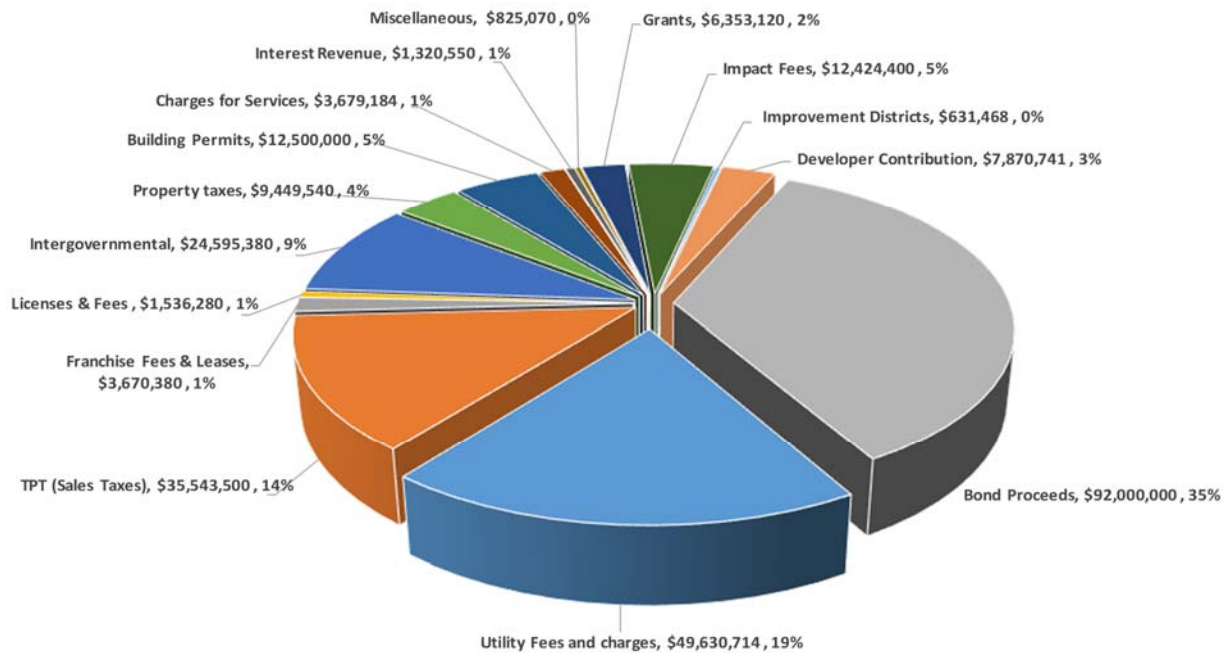
Property, plant, furniture, equipment and vehicles purchases or acquired is carried at historical cost or estimated historical cost. Contributed assets are recorded at acquisition value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

**BUDGET SUMMARY**

The City continues a conservative approach to revenue projection. An 8.0% overall increase to transaction privilege taxes (sales tax) is being projected based on recent retail and contracting activity. The City’s state shared revenues are projected to continue to increase due to an increase in the City’s population. In addition, the City will be issuing debt in the amount \$92,000,000 to fund capital projects in the Water Fund. Total estimated revenues and transfers in (excluding cash reserves) for the fiscal year 2019-20 is \$300,441,549, a 77.6% increase over the fiscal year 2018-19 adopted budget. The following chart and table depict where the money comes from to pay for the amount appropriated. In addition to the revenue received, cash/fund reserves in the amount of \$22,704,365 will be utilized to balance the budget.

**WHERE DOES THE MONEY COME FROM?**

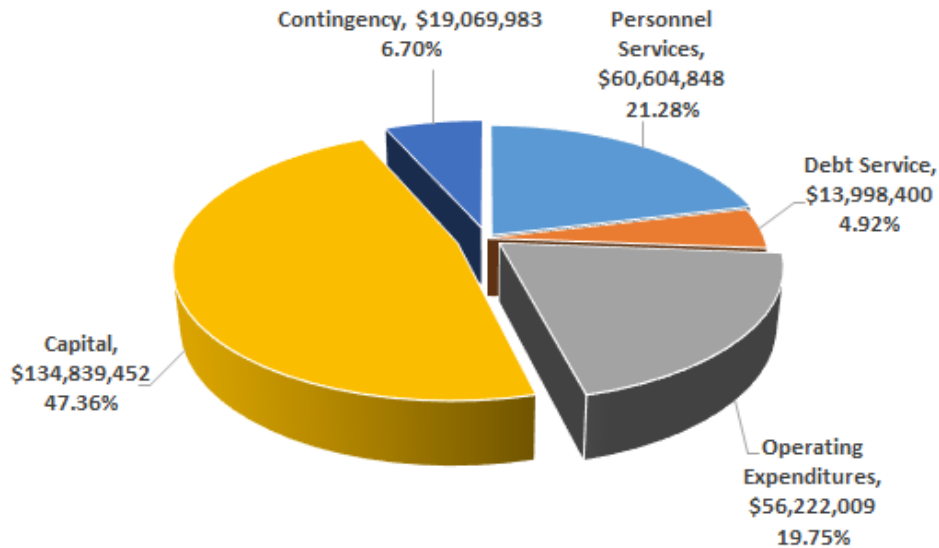


	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY19-20
Utility Fees and charges	\$38,071,133	\$39,689,854	\$42,695,053	\$45,528,925	\$49,630,714
TPT (Sales Taxes)	22,108,783	26,369,790	29,921,245	31,107,000	35,543,500
Franchise Fees & Leases	2,962,205	3,081,219	3,265,341	3,327,900	3,670,380
Licenses & Fees	1,112,529	1,166,537	1,280,616	1,299,180	1,536,280
Intergovernmental	17,774,323	20,038,104	21,357,128	21,444,696	24,595,380
Property taxes	5,976,773	6,349,207	7,027,291	8,151,944	9,449,540
Building Permits	6,427,015	9,642,437	10,580,828	11,720,000	12,500,000
Charges for Services	3,805,305	3,285,204	3,277,120	3,507,819	3,679,184
Interest Revenue	611,598	290,914	459,086	1,059,250	1,320,550
Miscellaneous	1,078,636	811,170	1,052,067	6,514,745	825,070
Grants	1,563,714	1,535,459	1,293,669	6,666,139	6,353,120
Impact Fees	2,964,210	5,751,690	8,236,803	5,236,000	12,424,400
Improvement Districts	630,867	175,578	7,832,576	6,732,813	631,468
Developer Contribution	3,756,087	879,153	1,115,698	2,607,538	7,870,741
Bond Proceeds	54,999,088	0	0	0	92,000,000
<b>Total Operating Revenues</b>	<b>\$163,842,266</b>	<b>\$119,066,317</b>	<b>\$139,394,521</b>	<b>\$154,903,949</b>	<b>\$262,030,327</b>
Other Financing Sources	0	21,999,324	10,329,499	14,231,830	38,411,222
<b>Total Revenues and other sources</b>	<b>\$163,842,266</b>	<b>\$141,065,641</b>	<b>\$149,724,020</b>	<b>\$169,135,779</b>	<b>\$300,441,549</b>

**EXPENDITURES SUMMARY**

The annual budget for the City is divided into six major components which include all appropriations (Governmental and Enterprise) for the City. The *Personnel Services* budget consists of salaries and fringe benefits for all City employees. The amount budgeted for Personnel Services is \$60,604,848. The *Operating Expenditures* budget finances the day-to-day provisions of City services, grant-related activities and operational costs of providing utility services. The total for fiscal year 2019-20 is \$56,222,009. The Contingency Expenditures budget consists of expenditures set aside for unforeseen expenditures that were not include in the operating or capital budgets; the contingency budget is \$19,069,983. The Capital Outlay budget funds the construction or improvements of City facilities and infrastructure, and the purchase of various types of machinery and equipment. Capital infrastructure improvements are budgeted within the various City accounts. Capital projects are funded by using existing cash reserves, contracting revenues or issuing debt. In fiscal 2019-20, the City will issue debt in the amount of \$92,000,000 to construct the Broadway Water Project and other water related capital projects. The Capital Outlay budget totals \$134,839,452. The *Debt Service* budget amounts to \$13,998,400, and are used to repay money borrowed by the City, primarily for capital improvements. The Transfers Out budget of \$38,411,222 represents the amount of funds transferred from one fund to another. The total budget, including all six components, is \$323,145,914.

**WHERE DOES THE MONEY GO?**



**EXPENDITURES BY CATEGORY**

Expenditures by Category	Actual			Budget	Proposed
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Personnel Services	\$46,314,343	\$48,549,075	\$52,097,538	\$58,301,473	\$60,604,848
Operating Expenditures	28,691,423	31,095,828	32,179,549	40,675,578	56,222,009
Capital Outlay	103,698,799	17,616,165	17,487,535	99,062,502	134,839,452
Debt Service	6,349,846	6,119,798	6,473,262	6,400,536	13,998,400
Contingency	-	-	-	52,785,589	19,069,983
<b>Total Expenditures</b>	<b>\$185,054,411</b>	<b>\$103,380,866</b>	<b>\$108,237,884</b>	<b>\$257,225,678</b>	<b>\$284,734,692</b>
Transfers Out	8,155,825	7,330,578	5,027,843	14,295,330	38,411,222
<b>Total Expenditures and Other Financing Uses</b>	<b>\$193,210,236</b>	<b>\$110,711,444</b>	<b>\$113,265,727</b>	<b>\$271,521,008</b>	<b>\$323,145,914</b>
Population Estimates July 1	62,582	65,509	69,947	76,145	82,237
Cost per capita	\$2,957	\$1,578	\$1,547	\$3,378	\$3,462



**FY2019-20 ANNUAL BUDGET**
**FUND BALANCE**

The table below illustrates the estimated beginning and ending fund balances for all governmental and proprietary funds. When necessary, fund reserves are used to finance expenditures/expenses, specifically capital outlay. The City will strive to create and maintain a healthy reserve position.

**SUMMARY OF REVENUES AND OTHER FINANCING SOURCES, EXPENDITURES AND OTHER FINANCING USES AND ESTIMATED ENDING FUND BALANCES**

Fund	Revenues	Expenditures	Revenues	Transfers	7/1/2019	6/30/2020
	Budget	Budget	Less		Est. Beginning	Ending
	FY 19-20	FY 19-20	Expenditures		Balance	Balance
General	\$85,739,180	\$74,301,862	\$11,437,318	(\$23,954,001)	\$29,605,948	\$17,089,265
Fill The Gap	6,750	59,150	(52,400)	-	52,400	-
JCEF	13,000	102,000	(89,000)	-	89,000	-
Court Enhancement	80,800	308,800	(228,000)	-	228,000	-
RICO	325,500	325,500	-	-	-	-
VALUE Kids	-	3,479	(3,479)	-	3,479	-
Buckeye Explorer	-	6,300	(6,300)	-	6,300	-
Towing/Impound	112,000	210,000	(98,000)	-	98,000	-
Downtown Revitalization	19,534	19,534	-	-	-	-
Community Service Programs	346,050	439,635	(93,585)	73,585	20,000	-
Youth Council	-	15,000	(15,000)	-	15,000	-
Economic Development	-	275,000	(275,000)	275,000	-	-
Transient Lodging Tax	185,000	479,000	(294,000)	-	294,000	-
Sundance Crossings	89,500	476,777	(387,277)	387,277	-	-
Risk Mgt Retention	356,000	1,540,035	(1,184,035)	1,184,035	-	-
SLID Opns	308,390	308,390	-	-	-	-
MAG/ADOT Proj	314,780	429,780	(115,000)	115,000	-	-
CDBG	700,000	700,000	-	-	-	-
Police Grants	2,058,500	2,058,500	-	-	-	-
Fire Grants	1,140,000	1,140,000	-	-	-	-
Area Agency on Aging	369,000	780,179	(411,179)	411,179	-	-
Community Svc Grants	746,140	746,140	-	-	-	-
Nuclear Emergency Mgmt	69,000	130,000	(61,000)	-	61,000	-
Wildland Fire	8,200	8,200	-	-	-	-
Volunteer Firemen's Retirement	55,430	358,430	(303,000)	-	303,000	-
HURF	4,799,380	4,393,841	405,539	(734,276)	750,000	421,263
Police SB 1398	15,000	37,000	(22,000)	-	22,000	-
Mobile Integrated Health Care	84,420	84,420	-	-	-	-
Impact Fees Parks & Recreation	-	466,078	(466,078)	(1,697,622)	2,163,700	-
Impact Fees Library	-	-	-	(960,000)	196,900	(763,100)
Impact Fees Streets	-	1,580,000	(1,580,000)	(2,000,000)	3,580,000	-
Impact Fees Water	-	889,000	(889,000)	-	889,000	-
Impact Fees Wastewater	-	3,753,000	(3,753,000)	-	3,753,000	-
Impact Fees Fire	-	552,177	(552,177)	(937,000)	1,489,177	-
Parks & Recreation Impact Fees	650,000	1,015,000	(365,000)	(3,210,578)	3,650,000	74,422
Library Impact Fees	431,400	2,015,000	(1,583,600)	-	2,090,000	506,400
Streets Impact Fees	338,500	1,015,000	(676,500)	-	1,385,000	708,500
Public Safety Imp Fees	2,818,000	15,000	2,803,000	(4,713,145)	8,200,000	6,289,855
Water Impact Fees	3,806,000	815,000	2,991,000	-	4,500,000	7,491,000
Wastewater Impact Fees	4,468,000	4,015,000	453,000	-	4,300,000	4,753,000
Cemetery Improvement	147,450	713,091	(565,641)	527,641	38,000	-
Sundance Water Recharge	1,500	601,500	(600,000)	-	600,000	-

**ESTIMATED FUND BALANCE (continued)**

Fund	Revenues	Expenditures	Revenues	Transfers	7/1/2019	6/30/2020
	Budget	Budget	Less		Est. Beginning	Ending
	FY 19-20	FY 19-20	Expenditures		Balance	Balance
Streets Improvement	1,000	2,901,000	(2,900,000)	-	2,900,000	-
Traffic Signal Fund	1,500	2,281,500	(2,280,000)	-	2,280,000	-
Stormwater Quality	-	100,000	(100,000)	-	100,000	-
Roadway Construction	-	1,734,276	(1,734,276)	1,734,276	-	-
CIP - General Government	200,000	2,538,602	(2,338,602)	2,338,602	-	-
CIP - Police	-	8,661,483	(8,661,483)	8,661,483	-	-
CIP - Community Services	-	7,222,950	(7,222,950)	7,222,950	-	-
CIP - Road Project	3,937,741	17,856,335	(13,918,594)	13,918,594	-	-
CIP - Fire	3,933,000	5,370,000	(1,437,000)	1,237,000	200,000	-
Water	123,342,580	92,398,242	30,944,338	-	34,000,000	64,944,338
Wastewater	11,015,509	23,243,319	(12,227,810)	-	14,000,000	1,772,190
W&S Revenue Bonds	-	5,000	(5,000)	-	5,000	-
Environmental Services	7,379,400	8,467,426	(1,088,026)	-	1,100,000	11,974
Airport Operations	385,725	519,396	(133,671)	-	140,000	6,329
Airport Improvement	600,000	801,897	(201,897)	120,000	100,000	18,103
Jackrabbit Sewer Debt	230,313	230,313	-	-	300,000	300,000
Roosevelt Improvement District	401,155	2,861,155	(2,460,000)	-	2,460,000	-
Jackrabbit Sewer O&M	-	360,000	(360,000)	-	360,000	-
<b>Total</b>	<b>\$262,030,327</b>	<b>\$284,734,692</b>	<b>(\$22,704,365)</b>	<b>\$0</b>	<b>\$126,327,904</b>	<b>\$103,623,539</b>

According to the Fund Balance policy approved by Council. Fund Balance will be maintained for the Major Funds of the City. For the General Fund, the City will maintain as a committed fund balance an amount no less than ten percent (10%) of the General Fund operating expenditures (i.e. personnel and operating budgets). Water Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Water customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 25% of operating expenditures. Wastewater Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Wastewater customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 25% of operating expenditures. Environmental Operating Enterprise Fund accounts for specific services funded directly by fees and charges to City Solid Waste customers. The fund is intended to be self-supporting and will maintain a minimum target reserve of 10% of operating expenditures. Highway User Revenue Fund (HURF) accounts for Highway Users Tax received and spent on street and highway maintenance and construction projects. The fund will maintain a minimum target reserve of 10% of operating expenditures.

For all other funds (except impact fees), any projected ending fund balance will re-appropriate as contingency

**TOTAL FINANCIAL PROGRAM**

The total financial program adopted for fiscal year 2019-20 (excluding transfers) is \$284,734,692 and consists of the following:

**EXPENDITURES BY FUND**

	Actual	Actual	Actual	Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
General Fund	68,746,165	53,608,835	60,500,221	98,042,162	74,301,862
Special Revenue Funds	16,160,448	12,941,431	10,033,231	44,966,810	31,565,345
Capital Improvement Funds	11,211,125	5,384,487	3,325,873	12,720,124	49,980,737
Enterprise Funds	87,940,052	31,176,514	33,867,806	94,740,521	125,435,280
Improvement Districts	999,321	269,599	509,753	6,755,841	3,451,468
	<b>185,057,111</b>	<b>103,380,866</b>	<b>108,236,884</b>	<b>257,225,458</b>	<b>284,734,692</b>

**OPERATING RESULTS**

The budgeted net operating result for fiscal year 2019-20 is (\$22,704,365):

	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Total Revenues	\$92,793,249	\$119,067,479	\$139,129,526	\$154,751,754	\$262,030,327
Total Expenditures	(185,057,111)	(103,380,866)	(108,236,884)	(257,225,678)	(284,734,692)
Net Operating Results	<b>(\$92,263,862)</b>	<b>\$15,686,613</b>	<b>\$30,892,642</b>	<b>(\$102,473,924)</b>	<b>(\$22,704,365)</b>

**Individual Department Budget Distribution Summary**

Department	Fund	Personnel Services	Operating Expenditures	Debt Service	Capital	Contingency	Total
Mayor & Council	General Fund	415,062	277,700	-	-	-	692,762
Youth Council	Special Revenue	-	15,000	-	-	-	15,000
<b>Mayor &amp; Council</b>		<b>415,062</b>	<b>292,700</b>	-	-	-	<b>707,762</b>
<b>City Clerk</b>		<b>453,643</b>	<b>240,150</b>	-	-	-	<b>693,793</b>
City Manager	General Fund	896,026	198,232	-	-	-	1,094,258
Construction & Contracting	General Fund	1,217,276	149,578	-	179,900	-	1,546,754
Marketing & Communication	General Fund	413,678	82,000	-	-	-	495,678
Transient Lodging Tax	Special Revenue	-	479,000	-	-	-	479,000
CIP - General Government	Capital Projects	-	-	-	2,438,602	-	2,438,602
<b>City Manager</b>		<b>2,526,980</b>	<b>908,810</b>	-	<b>2,618,502</b>	-	<b>6,054,292</b>
Community Services - Admin	General Fund	824,311	300,155	-	53,000	-	1,177,466
Community Services - Library	General Fund	1,077,947	212,735	-	35,000	-	1,325,682
Community Services - Parks	General Fund	712,577	172,950	-	100,000	-	985,527
Community Services - Recreation	General Fund	1,593,067	450,883	-	18,750	-	2,062,700
Community Services Programs	Special Revenue	-	435,000	-	4,635	-	439,635
Area Agency on Aging (AAA)	Special Revenue	571,915	208,264	-	-	-	780,179
Community Services Grants	Special Revenue	-	25,000	-	721,140	-	746,140
Impact Fees Parks & Rec	Special Revenue	-	-	-	-	466,078	466,078
Parks & Rec Imp Fees	Special Revenue	-	15,000	-	-	1,000,000	1,015,000
Library Impact Fees	Special Revenue	-	15,000	-	-	2,000,000	2,015,000
Community Services - CIP	Capital Projects	-	-	-	7,722,950	-	7,722,950
<b>Community Services</b>		<b>4,779,817</b>	<b>1,834,987</b>	-	<b>8,655,475</b>	<b>3,466,078</b>	<b>18,736,357</b>
Court	General Fund	910,445	130,900	-	-	-	1,041,345
Fill The Gap	Special Revenue	-	6,750	-	-	52,400	59,150
JCEF	Special Revenue	-	13,000	-	-	89,000	102,000
Court Special Fund	Special Revenue	-	80,800	-	-	228,000	308,800
<b>Court</b>		<b>910,445</b>	<b>231,450</b>	-	-	<b>369,400</b>	<b>1,511,295</b>
<b>Development Services</b>	<b>General Fund</b>	<b>2,633,350</b>	<b>1,333,793</b>	-	-	-	<b>3,967,143</b>
Economic Development	General Fund	465,435	252,350	-	-	-	717,785
Downtown Revitalization	Special Revenue	-	-	-	-	19,534	19,534
Economic Development Fund	Special Revenue	-	275,000	-	-	-	275,000
<b>Economic Development</b>		<b>465,435</b>	<b>527,350</b>	-	-	<b>19,534</b>	<b>1,012,319</b>
<b>Engineering</b>	<b>General Fund</b>	<b>2,175,657</b>	<b>1,270,887</b>	-	<b>46,000</b>	-	<b>3,492,544</b>
Finance	General Fund	1,065,009	3,432,560	-	-	-	4,497,569
Debt Service	General Fund	-	-	944,957	-	-	944,957
Volunteer Firemen's	Special Revenue	-	-	-	-	358,430	358,430
Jackrabbit ID Debt Service	Improvement District	-	-	230,313	-	-	230,313
Roosevelt Improvement District	Improvement District	-	-	401,155	2,460,000	-	2,861,155
Roosevelt ID Debt Service	Improvement District	-	-	-	-	360,000	360,000
<b>Finance</b>		<b>1,065,009</b>	<b>3,432,560</b>	<b>1,576,425</b>	<b>2,460,000</b>	<b>718,430</b>	<b>9,252,424</b>

**Individual Department Budget Distribution Summary (cont.)**

Department	Fund	Personnel Services	Operating Expenditures	Debt Service	Capital	Contingency	Total
Fire	General Fund	13,650,645	1,744,144	-	-	-	15,394,789
Fire Grants	Special Revenue	-	1,140,000	-	-	-	1,140,000
Nuclear Emergency Management	Special Revenue	-	130,000	-	-	-	130,000
Wildland Fire	Special Revenue	-	8,200	-	-	-	8,200
Mobile Intregrated Health Care	Special Revenue	-	84,420	-	-	-	84,420
Impact Fees Fire	Special Revenue	-	-	-	-	552,177	552,177
Public Safety Imp Fees	Special Revenue	-	15,000	-	-	-	15,000
Cemetery	Capital Projects	105,433	184,658	-	423,000	-	713,091
CIP Fire	Capital Projects	-	-	-	5,170,000	200,000	5,370,000
<b>Fire</b>		<b>13,756,078</b>	<b>3,306,422</b>	<b>-</b>	<b>5,593,000</b>	<b>752,177</b>	<b>23,407,677</b>
<b>General Fund Contingency</b>	<b>General Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,862,000</b>	<b>1,862,000</b>
Human Resources	General Fund	857,420	246,350	-	-	-	1,103,770
Risk Mgt Retention	Special Revenue	-	1,540,035	-	-	-	1,540,035
<b>Human Resources</b>		<b>857,420</b>	<b>1,786,385</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,643,805</b>
<b>Information Technology</b>	<b>General Fund</b>	<b>1,925,696</b>	<b>2,544,144</b>	<b>-</b>	<b>1,755,000</b>	<b>-</b>	<b>6,224,840</b>
Police	General Fund	16,453,324	3,619,000	-	351,000	-	20,423,324
Police - RICO	Special Revenue	15,000	310,500	-	-	-	325,500
Police - VALUE Kids	Special Revenue	-	-	-	-	3,479	3,479
Police - Buckeye Explorer	Special Revenue	-	6,300	-	-	-	6,300
Police - Towing/Impound	Special Revenue	-	90,000	-	-	120,000	210,000
Police Grants	Special Revenue	-	2,052,500	-	6,000	-	2,058,500
Police SB 1398	Special Revenue	-	15,000	-	-	22,000	37,000
CIP Police	Capital Projects	-	-	-	8,661,483	-	8,661,483
<b>Police</b>		<b>16,468,324</b>	<b>6,093,300</b>	<b>-</b>	<b>9,018,483</b>	<b>145,479</b>	<b>31,725,586</b>
Public Works Administration	General Fund	781,468	1,482,230	-	54,000	-	2,317,698
Vehicle Maintenance	General Fund	852,279	479,999	-	907,200	-	2,239,478
Sundance Crossings	Special Revenue	-	476,777	-	-	-	476,777
SLID Opns	Special Revenue	-	308,390	-	-	-	308,390
MAG/ADOT Proj	Special Revenue	-	182,124	-	247,656	-	429,780
CBDG Grants	Special Revenue	-	-	-	700,000	-	700,000
HURF	Special Revenue	2,061,790	1,618,080	86,571	465,400	162,000	4,393,841
Impact Fees Streets	Special Revenue	-	-	-	-	1,580,000	1,580,000
Streets Impact Fees	Special Revenue	-	15,000	-	-	1,000,000	1,015,000
Airport Improvements	Capital Projects	-	-	-	801,897	-	801,897
Streets Improvements	Capital Projects	-	-	-	2,900,000	1,000	2,901,000
Traffic Signal Fund	Capital Projects	-	-	-	300,000	1,981,500	2,281,500
Stormwater Quality	Capital Projects	-	30,115	-	-	69,885	100,000
Roadway Const	Capital Projects	-	-	-	1,734,276	-	1,734,276
CIP Streets	Capital Projects	-	-	-	17,456,335	-	17,456,335
Environmental Services	Enterprise	974,226	6,749,200	-	69,000	675,000	8,467,426
Airport Operations	Enterprise	75,996	403,400	-	-	40,000	519,396
<b>Public Works</b>		<b>4,745,759</b>	<b>11,745,315</b>	<b>86,571</b>	<b>25,635,764</b>	<b>5,509,385</b>	<b>47,722,794</b>
Water	Enterprise Fund	4,813,076	11,475,568	11,471,988	63,495,610	1,147,000	92,403,242
Sewer	Enterprise Fund	2,613,097	4,368,188	863,416	14,961,618	437,000	23,243,319
Impact Fees Wastewater	Special Revenue	-	-	-	-	3,753,000	3,753,000
Water Impact Fees	Special Revenue	-	815,000	-	-	889,000	1,704,000
Wastewater Impact Fees	Special Revenue	-	4,015,000	-	-	-	4,015,000
Sundance Wtr Rechg	Capital Projects	-	-	-	600,000	1,500	601,500
<b>Water Resources</b>		<b>7,426,173</b>	<b>20,673,756</b>	<b>12,335,404</b>	<b>79,057,228</b>	<b>6,227,500</b>	<b>125,720,061</b>

**Personnel Services**

Personnel services represent a significant portion of the total budget for the City. For fiscal year 2019-20, salaries and benefits (health, life, disability, and retirement) account for \$60,604,848 or 21.3% of the total budget. Personnel services will continue to represent the major portion of the City’s total expenditures. Reflected below is the number of full time equivalents by department and Fund. In the prior years, part time staff were not included in the totals.

<b>PERSONNEL SUMMARY</b>	<b>Actual FY 15-16</b>	<b>Actual FY 16-17</b>	<b>Actual FY 17-18</b>	<b>Budget FY 18-19</b>	<b>Proposed FY 19-20</b>
Mayor & Council	2.00	2.00	2.00	2.00	2.00
City Manager	6.00	6.00	6.00	5.00	5.00
City Clerk	4.00	4.00	4.00	4.00	4.00
Community Services	33.50	33.50	33.50	40.06	41.56
Construction & Contracting	7.00	7.00	7.00	8.50	11.00
Court	6.80	8.30	8.30	10.30	10.30
Development Services	21.00	23.00	25.00	26.00	27.00
Economic Development	3.00	3.00	3.00	3.00	3.00
Engineering	14.00	14.00	16.00	19.00	20.00
Finance	9.00	9.00	9.00	9.00	10.00
Fire	89.00	89.00	92.00	96.00	97.00
Human Resources	7.00	7.00	7.00	8.00	8.00
Information Technology	10.00	12.00	14.00	16.00	17.00
Marketing and Communication	3.00	3.00	3.00	3.00	3.00
Police	119.50	123.00	126.00	132.00	136.00
Public Works	11.25	12.25	14.25	19.00	20.00
<b>Total General Fund</b>	<b>346.05</b>	<b>356.05</b>	<b>370.05</b>	<b>400.86</b>	<b>414.86</b>
<b>Special Revenue Fund:</b>					
HURF	20.00	22.00	24.50	25.00	26.00
Area Agency on Aging	7.50	7.50	7.50	7.50	7.50
<b>Enterprise Fund:</b>					
Water	55.55	53.72	53.06	58.00	60.00
Wastewater	15.81	21.64	24.30	25.00	26.00
Environmental Services	8.39	8.39	9.89	5.00	5.00
Airport Operations	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>454.30</b>	<b>470.30</b>	<b>490.30</b>	<b>522.36</b>	<b>540.36</b>
Population Estimates July 1	62,582	65,509	69,947	76,145	82,237
Positions Per 1,000 Capita	7.26	7.18	7.01	6.86	6.57

Budgeted staffing changes for the fiscal year 2019-20 are:

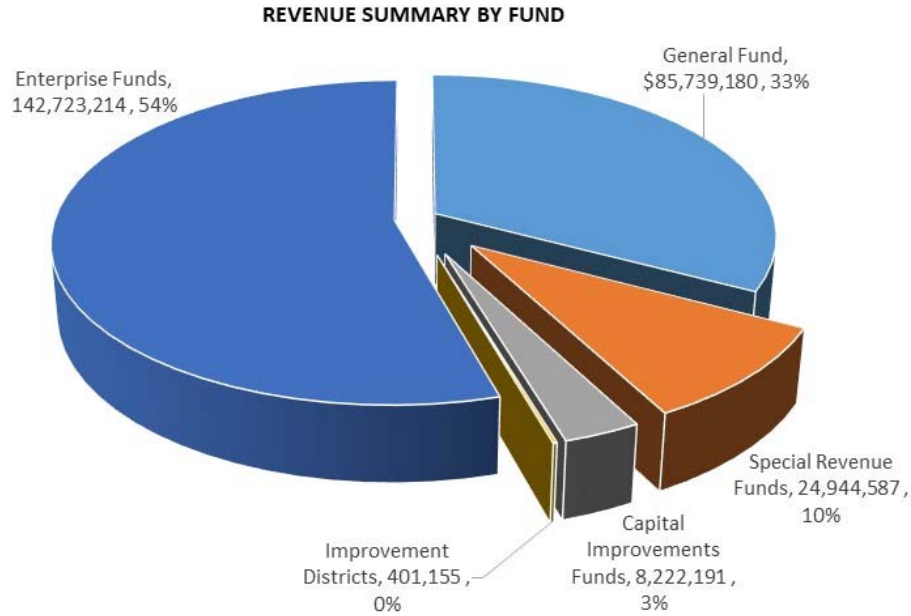
- Community Services – addition of Office assistant (.5) and Recreation Programmer (1.0)
- Construction and Contracting – addition of Senior Construction Project Manager (1.0); Administrative Assistant (1.0) and Project Manager (.5)
- Development Services – addition of Permit Tech II (1.0)
- Engineering – addition of Administrative Assistant (1.0)
- Finance – addition of Lead Accounting Clerk (1.0)
- Fire – addition of Firefighter (1.0)
- Information Technology – addition of Spillman Administrator (1.0)
- Police – addition of Police Officer (1.0); Police Officer – Detective (1.0); Records Clerk (1.0) and Communication Shift Supervisor (1.0)
- Public Works – addition of Facilities Foreman (1.0)
- HURF - addition of an Equipment Operator II (1.0).
- Water Resources - addition of Water Operator I (1.0)

- Water Resources - addition of Customer Services Representative (1.0)
- Water Resources - addition of Wastewater Mechanic (1.0)



**REVENUE SUMMARY**

The following table depicts all revenue sources and their respective budgets.



	Actual			FY 18-19	FY 19-20
	FY 15-16	FY 16-17	FY 17-18	Budget	Proposed
General Fund	\$54,366,797	\$64,993,263	\$71,304,316	\$75,903,443	\$85,739,180
Special Revenue Funds	9,159,797	13,223,164	15,577,112	21,476,033	24,944,587
Capital Improvements Funds	1,486,599	842,366	1,444,902	2,740,953	8,222,191
Improvement Districts	447,294	0	7,188,485	6,500,000	401,155
Enterprise Funds	27,332,762	40,008,687	43,614,711	48,131,325	142,723,214
	<b>\$92,793,249</b>	<b>\$119,067,479</b>	<b>\$139,129,526</b>	<b>\$154,751,754</b>	<b>\$262,030,327</b>

**REVENUE SUMMARY BY CATEGORY AND OTHER FINANCING SOURCES**

	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY19-20
Utility Fees and charges	\$38,071,133	\$39,689,854	\$42,695,053	\$45,528,925	\$49,630,714
TPT (Sales Taxes)	22,108,783	26,369,790	29,921,245	31,107,000	35,543,500
Franchise Fees & Leases	2,962,205	3,081,219	3,265,341	3,327,900	3,670,380
Licenses & Fees	1,112,529	1,166,537	1,280,616	1,299,180	1,536,280
Intergovernmental	17,774,323	20,038,104	21,357,128	21,444,696	24,595,380
Property taxes	5,976,773	6,349,207	7,027,291	8,151,944	9,449,540
Building Permits	6,427,015	9,642,437	10,580,828	11,720,000	12,500,000
Charges for Services	3,805,305	3,285,204	3,277,120	3,507,819	3,679,184
Interest Revenue	611,598	290,914	459,086	1,059,250	1,320,550
Miscellaneous	1,078,636	811,170	1,052,067	6,514,745	825,070
Grants	1,563,714	1,535,459	1,293,669	6,666,139	6,353,120
Impact Fees	2,964,210	5,751,690	8,236,803	5,236,000	12,424,400
Improvement Districts	630,867	175,578	7,832,576	6,732,813	631,468
Developer Contribution	3,756,087	879,153	1,115,698	2,607,538	7,870,741
Bond Proceeds	54,999,088	0	0	0	92,000,000
Total Operating Revenues	<b>\$163,842,266</b>	<b>\$119,066,317</b>	<b>\$139,394,521</b>	<b>\$154,903,949</b>	<b>\$262,030,327</b>
Other Financing Sources	0	21,999,324	10,329,499	14,231,830	38,411,222
Total Revenues and other sources	<b>\$163,842,266</b>	<b>\$141,065,641</b>	<b>\$149,724,020</b>	<b>\$169,135,779</b>	<b>\$300,441,549</b>

**LOCAL SALES TAXES**

These revenues are from transaction privilege tax (sales tax) that City imposes on certain business activities within City limits.

**Rate Structure** – The current tax rates as shown in the table below are charged on all taxable categories.

Category	Tax Rate
Retail:	
Stores	3.0%
Grocery	3.0%
Automotive	3.0%
Other	3.0%
Single Retail Item over \$1999.99	1.1%
Utilities	3.0%
Restaurants and Bars	3.0%
Construction	3.0%
Communications	4.0%
Arts/Entertainment	3.0%
Rental Real Estate	2.0%
Hotels	3.0%
Transient Lodging	3.0%

Approximately 39% of the total sales tax revenue comes from retail sales, also 39% from construction. The 22% remaining revenues are collected from all the other business categories. The City of Buckeye has an agreement with the Arizona Department of Revenue who acts as the collecting agent for transaction privilege and use tax who then remits it back to the City. Tax information received from the state is confidential and cannot be disclosed to the general public.

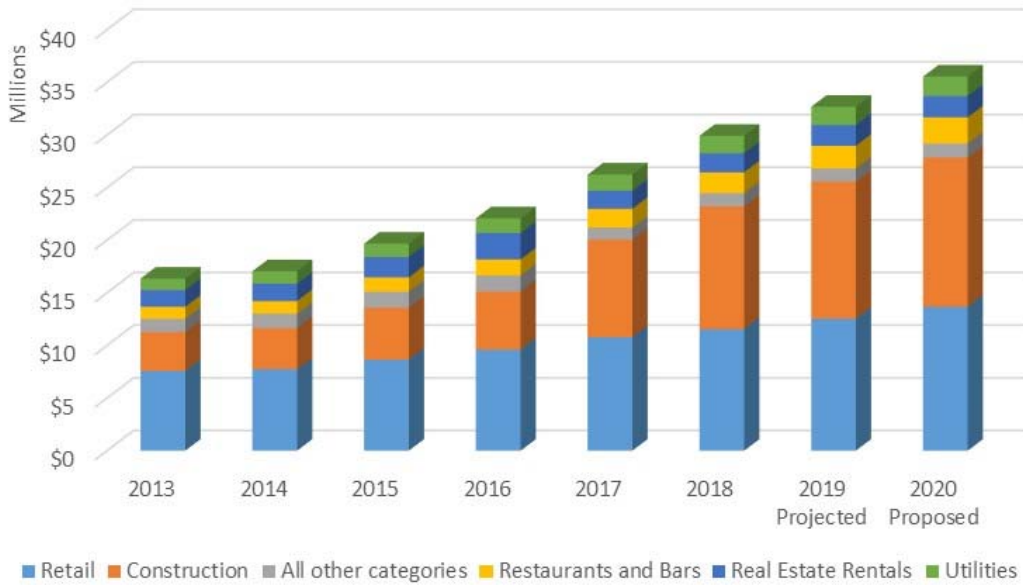
**Permitted Use** – Sales tax revenues are one of the single largest revenue sources. It represents about 12.61% of total City revenues in FY 19-20. The revenues are not restricted except for the additional 3% imposed on lodging facilities, which is for tourism.

**Assumptions** – The City utilizes past collection trends as well as forecasting based on recent business trends. Transaction privilege (sales) taxes are projected to increase 8% over the previous year. Local Sales Tax revenues are estimated at \$35,538,500 for fiscal year 2019-20.

With the increases seen in the City’s permitting activity; contracting activities (Construction) sales tax collections has increased significantly over the last five years (averaging 28.7%). Revenues collected from contracting activities can only be used to fund one time expenditures, primarily capital. Retail sales tax collections has increased an average of 10.2% over the last five years.

	2013	2014	2015	2016	2017	2018	2019 Projected	2020 Proposed
Retail	\$7,569,138	\$7,734,984	\$8,652,003	\$9,591,565	\$10,781,964	\$11,536,159	\$12,544,972	\$13,674,019
Construction	3,704,513	3,900,771	4,941,173	5,542,047	9,279,151	11,679,960	13,020,045	14,191,800
Restaurants and Bars	1,142,134	1,189,310	1,356,620	1,529,818	1,791,482	1,974,859	2,161,926	2,486,215
Real Estate Rentals	1,583,838	1,655,073	1,942,635	2,487,965	1,720,517	1,820,657	1,975,055	2,024,431
Utilities	1,090,388	1,171,923	1,268,954	1,417,136	1,534,621	1,655,822	1,727,830	1,848,778
All other categories	1,259,021	1,390,088	1,515,820	1,509,259	1,127,653	1,249,313	1,236,172	1,313,257
	<u>\$16,349,032</u>	<u>\$17,042,149</u>	<u>\$19,677,205</u>	<u>\$22,077,790</u>	<u>\$26,235,388</u>	<u>\$29,916,770</u>	<u>\$32,666,000</u>	<u>\$35,538,500</u>

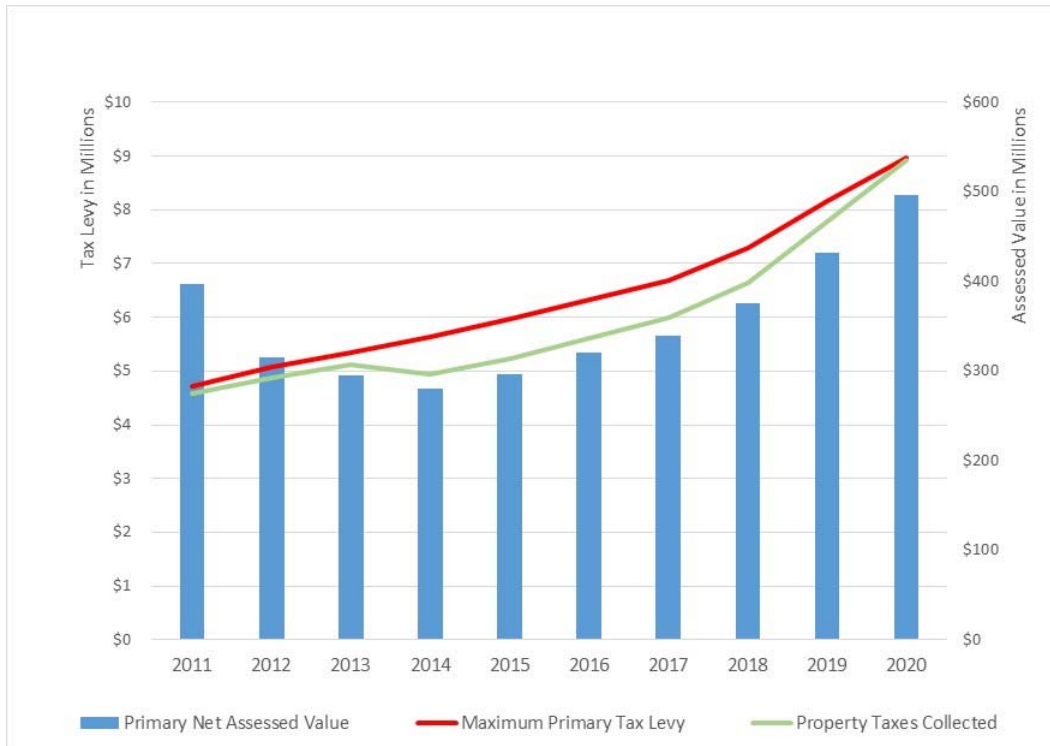




**CITY PRIMARY PROPERTY TAX REVENUES**

Property tax revenue is an important source to consider individually because it comprises five percent 5% of total revenues, and. The primary property tax is for maintenance and operations of the City and is unrestricted. The secondary component is restricted for voter approved debt service payments. The City does not have a secondary property tax.

Property tax revenue is proposed to increase 8% over the previous year. Buckeye’s tax levy is estimated to increase \$600,000 FY 2019-20. Buckeye’s FY 2019-20 tax rate is expected to remain the same as FY 2018-19 at \$1.80 per \$100 of net assessed value. The City’s primary property tax levy for a \$100,000 valued home remains \$180.00, same as the previous year.



Fiscal Year	Primary Property Taxes	Increase (Decrease)	Change
2012	\$4,917,346		
2013	5,290,276	\$372,930	7.58%
2014	5,048,304	(241,972)	-4.57%
2015	5,249,285	200,981	3.98%
2016	5,735,301	486,016	9.26%
2017	6,117,704	382,403	6.67%
2018	6,733,531	615,827	10.07%
Budget 2019	7,779,824	1,046,293	15.54%
Proposed 2020	\$8,929,800	\$1,149,976	14.78%

**INTERGOVERNMENTAL REVENUES**

Intergovernmental revenues represent one of the major revenue sources for the City at 15.3% of total revenues, and are estimated \$24,604,308 for fiscal year 2019-20. The following charts and graphs depict various intergovernmental revenues categories.

Intergovernmental	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	Budget FY 18-19	Projections FY 19-20
State Sales Tax	4,164,294	4,428,388	4,649,494	4,885,632	5,744,180	6,239,614	6,414,370	7,234,164
State Income Tax	5,196,874	5,670,776	6,158,854	6,125,464	7,656,457	8,004,917	7,933,912	8,703,843
Vehicle License Tax	1,702,114	1,813,356	1,943,270	2,130,796	2,465,452	2,685,444	2,856,034	3,159,509
State Of Arizona Contribution	4,939	4,143	4,282	5,443	4,883	5,615	4,000	4,000
JCEF Revenue	7,577	8,761	10,573	9,925	11,745	14,349	14,000	10,000
Enhancement Fee	25,732	25,996	28,898	28,607	32,681	42,138	38,000	30,000
Project Funding Awards	365,549	548,374	578,420	496,164	241,086	133,967	257,500	257,500
LTAFFI/Senior Transport	111,558	71,983	196,968	96,910	139,057	180,079	180,000	149,000
Highway User Tax	2,785,858	2,870,909	3,150,260	3,329,927	4,032,959	4,072,250	4,060,380	4,100,984
<b>Total</b>	<b>14,364,495</b>	<b>15,442,686</b>	<b>16,721,019</b>	<b>17,108,868</b>	<b>20,328,499</b>	<b>21,378,373</b>	<b>21,758,196</b>	<b>23,649,000</b>

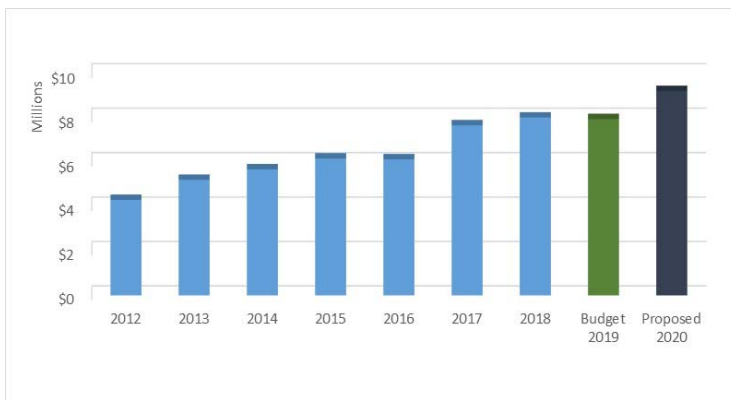


**State Income Tax (Urban Revenue Sharing)** – In 1972, the voters of Arizona approved the Urban Revenue Sharing program that requires the State to share 15.8% of income tax revenue with incorporated cities and towns. These revenues are also known as Urban Revenue Sharing.

**Rate Structure** – The City shares in the 15.8% of state income tax collected based on population estimates acquired through the most recent census survey. As directed by statute, the population figures used in distribution of state income tax revenues are based on the official U.S. Census Bureau estimate from June of the prior year.

**Permitted Use** – These funds are not restricted and are deposited in the General Fund.

**Assumptions** – This revenue source is based on economic conditions during the year for which the income was taxed and is subject to fluctuations in employment, corporate profits, tax credits and exemptions. It is also subject to changes made by State legislature. Estimated state shared income tax revenues to be distributed to the City for fiscal year 2019-20 are \$9,196,000, a 15.9% increase over the previous fiscal year budget.



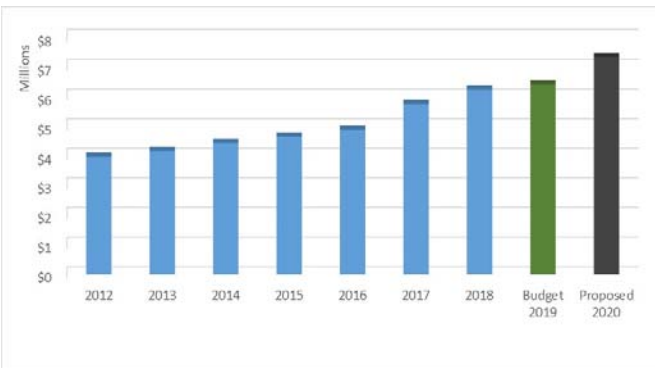
Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$4,293,972		
2013	5,196,874	902,902	21.03%
2014	5,670,776	473,902	9.12%
2015	6,158,854	488,078	8.61%
2016	6,125,464	(33,390)	-0.54%
2017	7,656,457	1,530,993	24.99%
2018	8,004,917	348,460	4.55%
Budget 2019	7,933,912	(71,005)	-0.89%
Proposed 2020	\$9,196,000	1,262,088	15.91%

**State Sales Tax** – This revenue source is derived from sales tax that the State imposes on the sale of goods. The State establishes a distribution base to share with all incorporated cities and towns. The distributions to each incorporated city and town are based on the same criteria as State Income Tax distribution.

**Rate Structure** – The size of the overall pool of funding available for distribution is based on state statute, which provides for the allocation of 8.9% of transaction privilege (sales) tax revenue to cities and towns. Cities and towns share in a portion of the 5.6% percent sales tax collected by the state.

**Permitted Use** – State shared sales tax revenues are not restricted. The funds are deposited in the General Fund.

**Assumptions** – A 12.8% increase in fiscal year 2019-20 distribution is expected based primarily on projections prepared by the League of Arizona Cities and Towns. Estimated state-shared sales tax distributions to the City total \$7,337,000 for fiscal year 2019-20.



Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$3,975,466		
2013	4,164,294	188,828	4.75%
2014	4,428,388	264,094	6.34%
2015	4,649,494	221,106	4.99%
2016	4,885,632	236,138	5.08%
2017	5,744,180	858,548	17.57%
2018	6,239,614	495,434	8.62%
Budget 2019	6,414,370	174,756	2.80%
Proposed 2020	\$7,337,000	922,630	14.38%

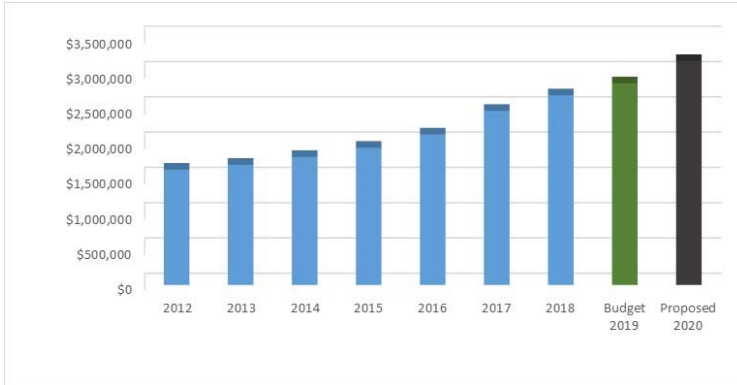
**FY2019-20 ANNUAL BUDGET**

**Auto In-Lieu (Vehicle License) Tax** – This tax is imposed by the Arizona Constitution as an “in-lieu” tax for all ad valorem property taxes on motor vehicles. This revenue is distributed to the state, counties and cities.

**Rate Structure** – 25.0% of the net revenues collected for the licensing of motor vehicles by a county is distributed to incorporated towns and cities within that county. The City receives a share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county.

**Permitted Use** – The revenues are not restricted revenues and are deposited in the General Fund.

**Assumptions** – The estimated Vehicle License Tax budget for fiscal year 2019-20 is \$3,172,000 an increase of 10.6% over the previous fiscal year budgeted amount. The increase is primarily attributable to an improving economy.



Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$1,632,808		
2013	1,702,114	\$69,307	4.24%
2014	1,813,356	111,242	6.54%
2015	1,943,270	129,914	7.16%
2016	2,130,796	187,526	9.65%
2017	2,465,452	334,656	15.71%
2018	2,685,444	219,992	8.92%
Budget 2019	2,856,034	170,590	6.35%
Proposed 2020	\$3,172,000	\$315,966	11.06%

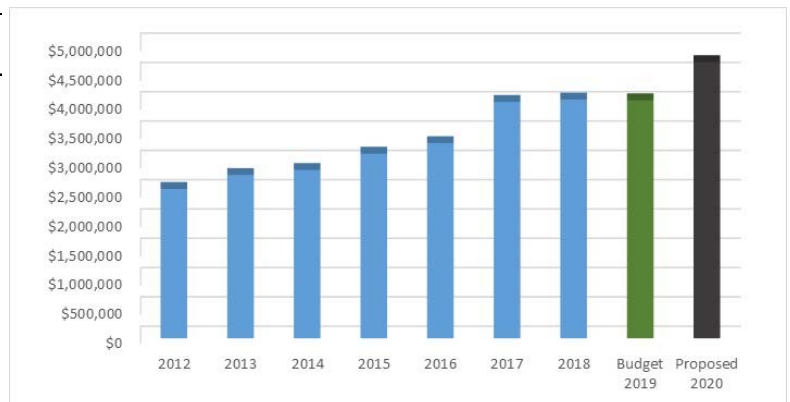
**Highway User Tax** – Highway User Tax (HURF) revenue estimates are provided by the Arizona Department of Transportation and are from the fuel taxes, motor carrier fees, vehicle registration fees and other transportation-related fees. HURF revenue is subject to state policy changes, fuel sales and population growth. HURF revenues are reported as Special Revenue Fund.

**Rate Structure** – Cities and towns receive 27.5% of highway user revenues based on two factors: population estimates acquired through the most recent census survey and gasoline sales within the county.

**Permitted Use** – Pursuant to state statute, HURF monies are restricted for street and highway purposes, including right-of-way and payment of debt service on highway and street bonds. HURF funds may not be used for transit programs.

**Assumptions** – HURF annual distributions are subject to various factors every year such as increases in gasoline prices and energy efficient vehicles. The estimated Vehicle License Tax budget for fiscal year 2019-20 is \$4,710,380, an increase of 16.0% over the previous fiscal year budgeted amount.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$2,547,520		
2013	2,785,858	\$238,338	9.36%
2014	2,870,909	85,051	3.05%
2015	3,150,260	279,351	9.73%
2016	3,329,927	179,667	5.70%
2017	4,032,959	703,032	21.11%
2018	4,072,250	39,291	0.97%
Budget 2019	4,060,380	(11,870)	-0.29%
Proposed 2020	\$4,710,380	\$650,000	16.01%



**FRANCHISE FEES AND LEASES**

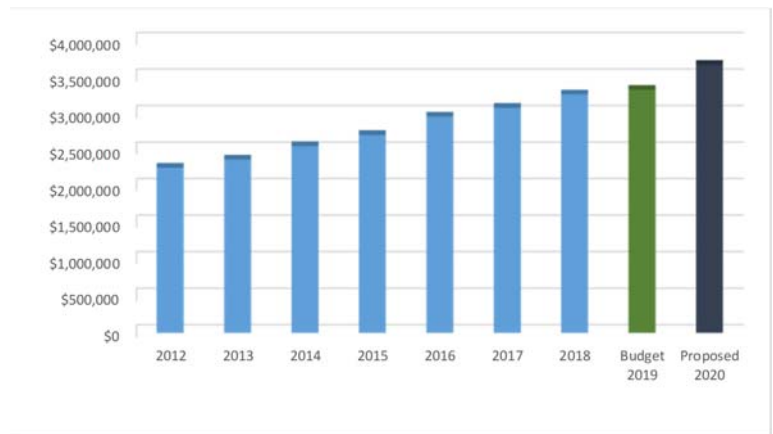
Franchise fees are taxes received from utility companies (Arizona Public Service and Southwest Gas and EPCOR Utility Company), and businesses per the individual agreements (City of Phoenix, Sundance Crossings, COX, Cell Tower, Century Link, and Estrella Mountain Community College).

**Rate Structure** – Fees and taxes vary depending on the individual franchise or business agreement.

**Permitted Use** – The funds are deposited in the General Fund except for the Sundance Crossings amounts that are deposited in the Sundance Crossings Special Revenue Fund.

**Assumptions** – The franchise fees and taxes revenues for FY 19-20 is proposed to be \$3,713,277, an 8.4% increase over the previous year.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$2,262,280		
2013	2,372,979	\$110,699	4.89%
2014	2,558,045	185,066	7.80%
2015	2,710,880	152,835	5.97%
2016	2,962,205	251,325	9.27%
2017	3,081,219	119,014	4.02%
2018	3,265,341	184,122	5.98%
Budget 2019	3,327,900	62,559	1.92%
Proposed 2020	\$3,670,380	\$342,480	10.29%


**LICENSES AND PERMITS**

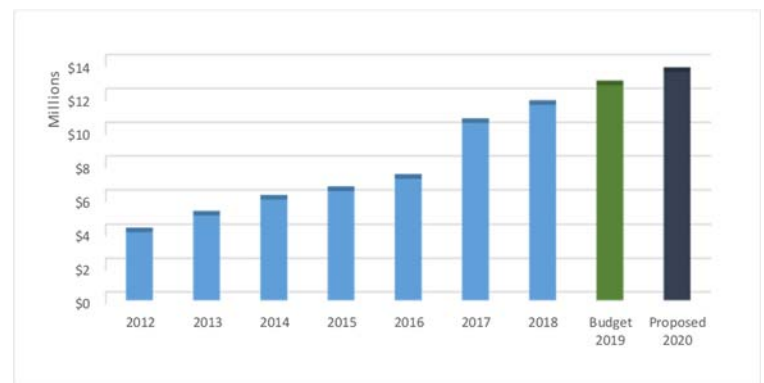
Licenses and permits revenues are from residential and commercial building and trade permits, animal licenses, nuisance alarm ordinance fines, Magistrate court fines, and business licenses.

**Rate Structure** – The rates vary based on the product or service provided.

**Permitted Use** – There are no restrictions on use.

**Assumptions** – Assumptions for next year building permit activity and licensing activity projections are based on prior years' conservative trends and are proposed to increase 6.2% in FY 2019-20.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$4,018,632		
2013	5,003,472	\$984,840	24.51%
2014	5,910,120	906,648	18.12%
2015	6,417,861	507,741	8.59%
2016	7,141,746	723,885	11.28%
2017	10,446,530	3,304,784	46.27%
2018	11,510,680	1,064,150	10.19%
Budget 2019	12,673,200	1,162,520	10.10%
Proposed 2020	\$13,460,300	\$787,100	6.21%



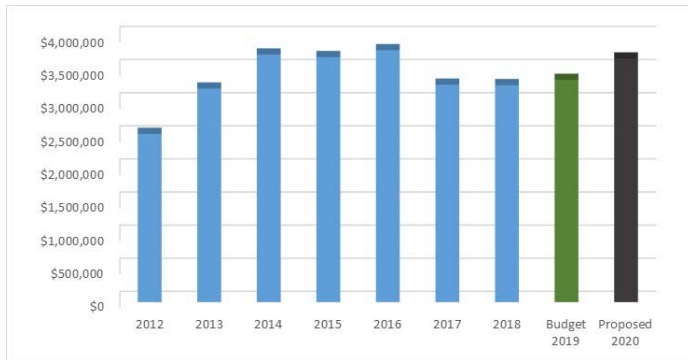
**CHARGES FOR SERVICES**

Charges for services are various fees that are charged by departments to offset the costs of providing services. These fees do not include Utility departments' charges for services.

**Rate Structure** – Fees vary depending on the individual services provided.

**Permitted Use** – The funds are deposited in the General Fund and Special Revenue Funds per services provided.

**Assumptions** – The Charges for Services revenues for FY 2019-20 are proposed to be \$3,679,184, a 9.6% increase over the previous year.



Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$2,541,240		
2013	3,225,879	\$684,639	26.94%
2014	3,739,990	514,111	15.94%
2015	3,701,045	(38,945)	-1.04%
2016	3,805,305	104,260	2.82%
2017	3,285,204	(520,101)	-13.67%
2018	3,277,120	(8,084)	-0.25%
Budget 2019	3,356,174	79,054	2.41%
Proposed 2020	\$3,679,184	\$323,010	9.62%

**UTILITY FEES AND CHARGES**

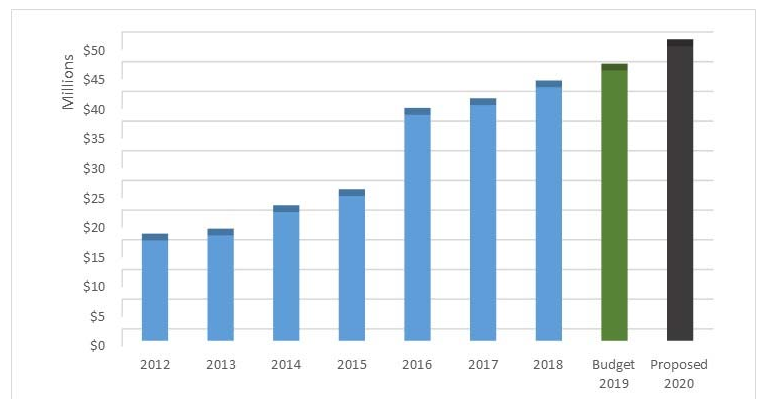
These revenues are derived from user fees, capacity connection charges, and miscellaneous (i.e. penalty fees, sale of effluent water credits and other). These revenues are recorded in Enterprise Funds. The City Enterprise funds are the Water System, Wastewater System, Environmental Services, and Airport Operations.

**Rate Structure** – Fees vary depending on the individual services provided.

**Permitted Use** – The funds are deposited in the Enterprise Funds per services provided.

**Assumptions** – The Utility Fees and Charges revenues for FY 2019-20 are proposed to be \$49,630,714, an increase of 9.0% over the previous year.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$16,890,156		
2013	17,746,006	\$855,850	5.07%
2014	21,674,241	3,928,235	22.14%
2015	24,373,232	2,698,991	12.45%
2016	38,071,133	13,697,901	56.20%
2017	39,689,854	1,618,721	4.25%
2018	42,695,053	3,005,199	7.57%
Budget 2019	45,528,925	2,833,872	6.64%
Proposed 2020	\$49,630,714	\$4,101,789	9.01%



Major revenue sources in this category are described in detail below.

**Water User Fees** – The City charges a fee for providing a potable water system to the residences, commercial units, irrigation and other facilities within the Water service area. The increase in user revenues in fiscal year 2015-16 was due to the acquisition of the Global water system.

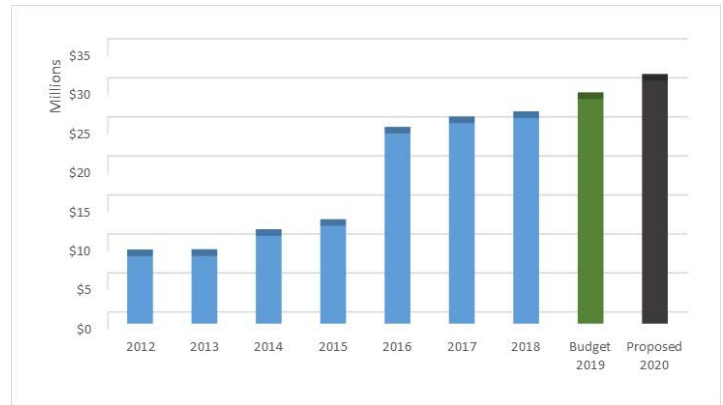
**FY2019-20 ANNUAL BUDGET**

**Rate Structure** – Monthly water bills consist of a base charge and a usage charge for the amount of water consumed using an inverted rate structure based on tiered levels to encourage water conservation practices.

**Permitted Use** – This revenue is the principal revenue for operating and managing the Water system, including replacement of existing capital.

**Assumptions** – The amounts budgeted for fiscal year 2019-20 for user fees is \$31,129,480. It is an increase of 8.2% over prior year budgeted amount. These assumptions takes into consideration the proposed 3.5% increase in the current utility rates.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$8,636,967		
2013	8,680,546	\$43,579	0.50%
2014	11,241,603	2,561,057	29.50%
2015	12,525,130	1,283,527	11.42%
2016	24,347,627	11,822,497	94.39%
2017	25,682,057	1,334,430	5.48%
2018	26,342,459	660,402	2.57%
Budget 2019	28,777,000	2,434,541	9.24%
Proposed 2020	\$31,129,480	\$2,352,480	8.17%



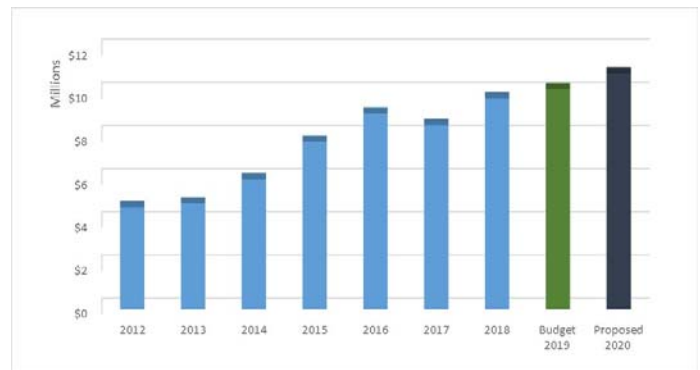
**Wastewater User Fees** – The City charges a fee to each sewage system user having a sewer connection or otherwise discharging sewage, industrial waste or other liquids into the City’s sewage system.

**Rate Structure** – Both residential and commercial customers are charged on the basis of water consumption. Residential customers’ charges are based on the average water consumption for the preceding winter months (January – March) or actual consumption. All other customers are billed based on actual monthly water usage unless they can separately quantify water that does not reach the wastewater system.

**Permitted Use** – This revenue is principal revenue for operating and managing the City’s Wastewater system.

**Assumptions** – The amounts budgeted for fiscal year 2019-20 for user fees is \$10,915,509, a \$732,209 increase from the amount budgeted in fiscal year 2018-19. At this no increases are being proposed to the current wastewater user rate fees.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$4,713,014		
2013	4,893,735	\$180,721	3.83%
2014	6,015,024	1,121,289	22.91%
2015	7,760,892	1,745,868	29.03%
2016	9,070,993	1,310,101	16.88%
2017	8,535,682	(535,311)	-5.90%
2018	9,753,204	1,217,522	14.26%
Budget 2019	10,183,300	430,096	4.41%
Proposed 2020	\$10,915,509	\$732,209	7.19%



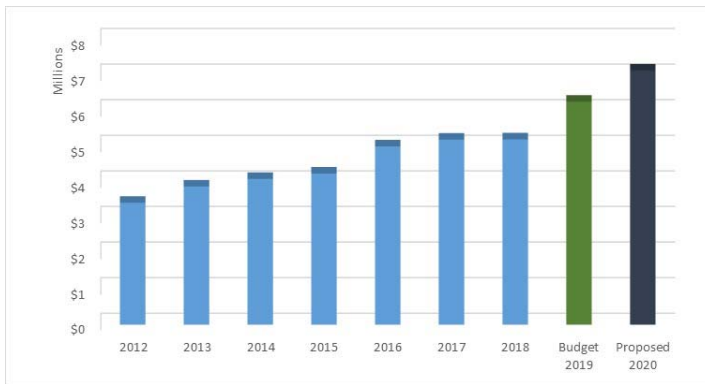
**Environmental Services User Fees** – A division of the Public Works Department, Environmental Services provides contract management for residential solid waste collection, as well as information and inspections for solid waste safety, general pollution prevention, recycling, and environmental health.

**Rate Structure** – Monthly Trash/ Recycling Rates: Sun City Festival - \$32.59; All other trash/recycling customers \$20.38.

**Permitted Use** – This revenue is the principal revenue for operating and managing the City’s Environmental Services system.

## FY2019-20 ANNUAL BUDGET

**Assumptions** – The amounts budgeted for fiscal year 2019-20 for user fees is \$7,144,400, a \$879,200 increase from the amount budgeted in fiscal year 2018-19.



Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$3,427,214		
2013	3,882,946	\$455,732	13.30%
2014	4,096,552	213,606	5.50%
2015	4,247,042	150,490	3.67%
2016	5,010,146	763,104	17.97%
2017	5,201,459	191,313	3.82%
2018	5,207,217	5,758	0.11%
Budget 2019	6,265,200	1,057,983	20.32%
Proposed 2020	\$7,144,400	\$879,200	14.03%

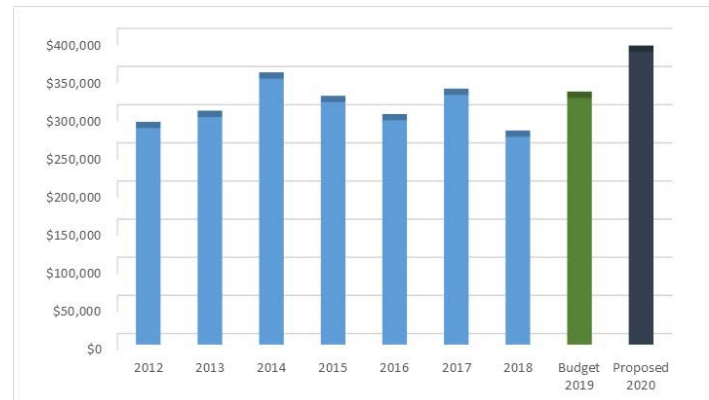
**Airport Operations User Fees** – A division of the Public Works Department, Airport Operations provides a variety of services and programs at our airport, including: Flight training, Skydiving, Aircraft storage, Free WIFI, 100LL self-serve fuel, Commercial Parcels available for lease, Rental Car and Taxi Service Available,

**Rate Structure** – Rates and fees are provided per Exhibit A in Resolution No. 30-12.

**Permitted Use** – This revenue is the principal revenue for operating and managing the City’s Airport Operations.

**Assumptions** – The amounts budgeted for fiscal year 2019-20 for user fees is \$385,725 a 19.0% increase from the amount budgeted in fiscal year 2018-19.

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$283,828		
2013	298,418	\$14,591	5.14%
2014	348,723	50,305	16.86%
2015	317,928	(30,795)	-8.83%
2016	294,047	(23,881)	-7.51%
2017	327,396	33,349	11.34%
2018	272,455	(54,941)	-16.78%
Budget 2019	323,525	51,070	18.74%
Proposed 2020	\$383,725	\$60,200	18.61%



## IMPACT FEES

The City of Buckeye collects impact fees from new residential development for the purpose of funding future growth-related capital improvements. Impact fees are collected with each new building permit. Impact fees are part of Special Revenue Funds revenues. The following Impact Fees exist:

- Parks
- Library
- Streets
- Public Safety
- Water
- Wastewater

**Rate Structure** – All residential impact fees are charged on a per unit basis. Non-residential fees are all based on the development’s square footage. The current fees became effective in August of 2014. The City is currently in the process of reviewing the existing Impact fees and expects to have the study completed by the end of the calendar year.

**Permitted Use** – The revenues are utilized to fund the City’s capital improvements related to growth. The fees fund capital

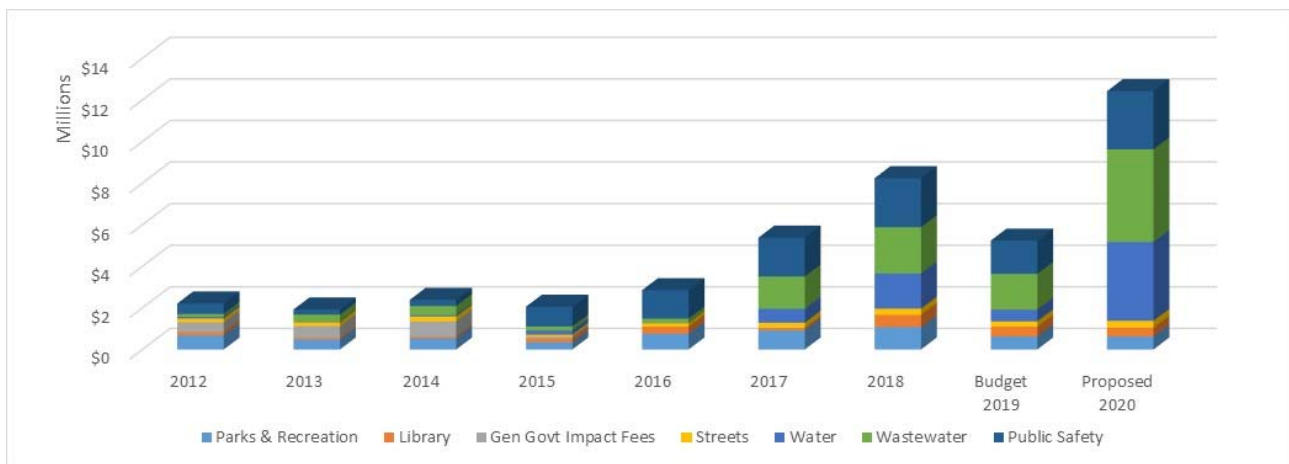


**FY2019-20 ANNUAL BUDGET**

projects or repay debt on bonds. These funds cannot be used for operations.

**Assumptions** – Projections for next year impact fees revenues are based on prior years’ trends. Due to the cyclical nature of construction, City uses very conservative fee projections. Total impact fees revenue projected for fiscal year 2019-20 is \$12,424,400, a 137.3% increase from the amount budgeted in fiscal year 2018-19.

Impact Fees	2012	2013	2014	2015	2016	2017	2018	Budget 2019	Proposed 2020
Parks & Recreation	\$684,248	\$479,088	\$542,301	\$350,261	\$759,267	\$923,908	\$1,075,903	\$625,000	\$625,000
Library	152,785	71,280	80,685	185,250	343,115	119,849	587,619	465,000	421,400
Gen Govt Impact Fees	473,220	569,522	726,413	77,728	-	(836)	-	-	-
Streets	182,955	188,753	237,019	97,927	164,023	243,271	301,510	262,000	336,000
Water	86,300	26,549	71,496	204,840	10,044	671,586	1,687,134	564,000	3,791,000
Wastewater	128,549	345,052	435,801	193,364	205,840	1,552,944	2,226,723	1,720,000	4,453,000
Public Safety	504,254	244,638	293,183	946,341	1,369,527	1,867,289	2,357,914	1,600,000	2,798,000
<b>Total</b>	<b>\$2,214,323</b>	<b>\$1,926,896</b>	<b>\$2,388,911</b>	<b>\$2,057,727</b>	<b>\$2,853,832</b>	<b>\$5,380,028</b>	<b>\$8,238,821</b>	<b>\$5,236,000</b>	<b>\$12,424,400</b>



**GRANTS RECEIPTS**

These revenues are received from various state or federal agencies. Grant funding supports City’s government operations and capital improvement projects. Several grants are awarded to the City on regular basis such as Community Development Block Grant (CDBG), grants from Arizona Department of Housing, Governor’s Office of Highway Safety (GOHS) and Area Agency on Aging (AAA).

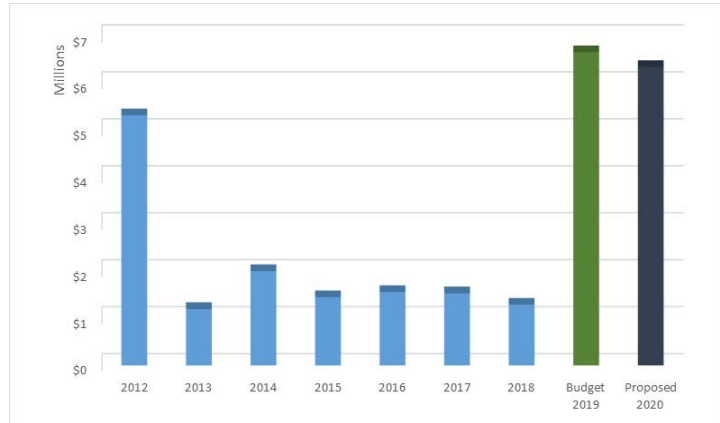
**Rate Structure** – Grant revenue is not considered a stable and recurring funding source and varies year to year.

**Permitted Use** – Grant revenues are used for the stated purpose in the approved grant agreement and are subject to grantor expenditure guidelines. Grant funds are deposited in separate Grant funds.

**Assumptions** – The amount of grants received is generally based upon application to granting agencies by the City and upon availability of funding by the grantors. Federal, state and county funds.

**FY2019-20 ANNUAL BUDGET**

Fiscal Year	Revenue	Increase (Decrease)	Percent Change
2012	\$5,324,477		
2013	1,200,730	(\$4,123,747)	-77.45%
2014	2,007,346	806,616	67.18%
2015	1,452,031	(555,315)	-27.66%
2016	1,563,714	111,683	7.69%
2017	1,535,459	(28,255)	-1.81%
2018	1,293,669	(241,790)	-15.75%
Budget 2019	6,666,139	5,372,470	415.29%
Proposed 2020	\$6,353,120	(\$313,019)	-4.70%



**INVESTMENT REVENUES**

Investment income consists of earnings on investments. Investment earnings are based on the average monthly cash balance in each fund and projected interest rates, which has continued to be relatively low. The City has become more active in the investment market by investing an additional amount of the City’s idle cash and investing our daily cash into an overnight interest bearing account. Investment income is projected at \$1,320,550 in fiscal year 2019-20, a 24.7% increase over the prior year based on current trends and economic conditions.

**ALL OTHER REVENUES**

This revenue source includes all other revenues not previously described. These revenues are not stable and vary year to year, such as the sale of assets, or receipt of donations.

**TRANSFERS FROM OTHER FUNDS**

Total transfers budgeted for the Fiscal Year 2019-20 equals \$38,411,222. The following represents the various transfers budgeted:

- General Fund** – Transfer from Public Safety Impact Fee Fund to cover the cost of Police vehicles and equipment for new officers due to growth.
- Community Services Program** – Transfer from the General Fund to cover the costs of various community events.
- Economic Development Reinvestment** – Transfer from the General Fund per City Ordinance
- Sundance Crossings** – Transfer from the General Fund to cover the operating costs of the Sundance Crossing facility
- Risk Management** – Transfer from the General Fund to cover the costs related to the City’s risk management
- MAG/ADOT Grants** – Transfer from the General Fund to cover the City’s share of any MAG/ADOT grants
- Area Agency on Aging** – Transfer from the General Fund to cover the costs of operating the Senior Center
- Roadway Construction** – Transfers from the General Fund and HURF to provide funding for street repairs and maintenance
- Capital Improvement Funds** – Transfers from the General Fund and Impact Fees Funds for various capital projects
- Airport Improvement Fund** – Transfer from the General Fund represents the City’s share of any federal grants potentially received related to improvements at the Airport.

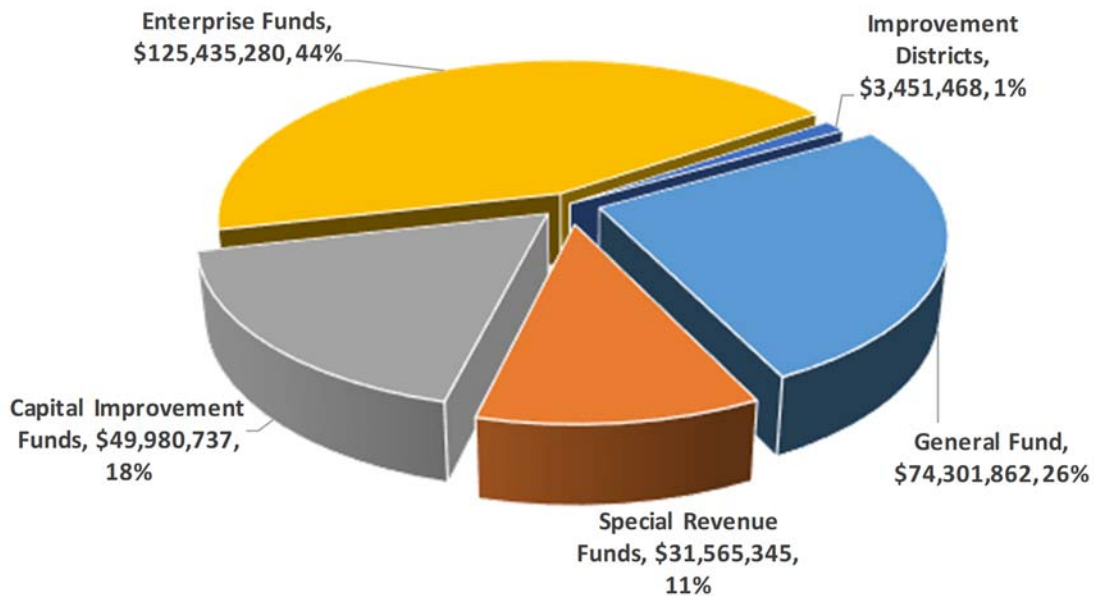
**EXPENDITURE SUMMARY**

The following tables and graphs depict all expenditure categories and their respective budgets.

Fund Description	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
General Fund	\$68,746,165	\$53,608,835	\$60,500,221	\$98,042,162	\$74,301,862
Fill The Gap	-	-	-	51,638	59,150
Judicial Collection Enhancement Fund	-	-	-	95,298	102,000
Court Special Fund	2,315	6,000	-	217,757	308,800
Racketeer Influenced & Corrupt Organizations	446,077	289,968	179,268	307,500	325,500
VALUE Kids	-	-	-	3,479	3,479
Buckeye Explorer	-	-	-	10,069	6,300
Youth Scholarship	-	-	-	-	15,000
City Store Fund	171	-	-	2,731	-
Towing/Impound	147,066	137,586	61,026	266,458	210,000
Appropriation Fund	-	-	-	6,000,000	-
APS/SRP Mitigation	91,133	2,032	-	-	-
Rodeo Grounds	115,497	154,844	-	9,806	-
Downtown Revitalization	-	-	-	-	19,534
Heritage Park	76,276	1,834	-	-	-
Community Services Programs	2,620,747	216,297	135,852	296,635	439,635
Youth Council	-	-	1,000	1,000	-
Economic Development Fund	460,064	2,326,017	87,119	280,000	275,000
Transient Lodging Tax	4,884	75,653	67,186	474,725	479,000
Sundance Crossings	264,307	647,634	282,066	457,777	476,777
Risk Management	1,001,743	1,064,239	929,593	1,470,035	1,540,035
Street Light Improvement Districts Operations	242,625	235,934	330,944	338,339	308,390
Non-Construction Improvement Projects	200,771	204,559	-	4,378	-
MAG/ADOT Projects	-	47,261	-	217,400	429,780
Community Development Block Grants	462,871	-	-	-	700,000
Police Grants	231,402	338,507	246,628	1,759,374	2,058,500
Fire Grants	251,671	245,712	291,132	1,156,125	1,140,000
Senior Center (Area Agency On Aging)	590,524	665,734	692,098	776,494	780,179
Community Services Grants	118,538	52,830	69,885	137,830	746,140
Nuclear Emergency Management	-	-	92,291	199,566	130,000
Wildland Fire	-	-	-	-	8,200
Volunteer Firemen's Retirement	2,137	46,784	2,066	339,259	358,430
Streets - Highway User Revenue Fund (HURF)	3,153,225	3,842,793	4,525,422	4,602,328	4,393,841
Police SB 1398	-	-	-	-	37,000
Mobile Integrated Health Care	-	-	-	84,200	84,420
Water	73,751,944	18,573,590	20,117,129	67,229,257	92,398,242
Wastewater	9,101,723	7,062,272	7,472,668	17,668,279	23,243,319
Water & Sewer Revenue Bonds	9	-	-	5,000	5,000
Environmental Services	4,727,171	5,247,250	5,906,813	6,996,115	8,467,426
Airport Operations	250,899	293,402	274,691	437,436	519,396
Airport Improvement Fund	108,306	-	96,505	2,404,434	801,897
Cemetery	141,311	156,040	258,044	555,709	713,091
Sundance Water Recharge	-	-	-	628,630	601,500
Future Road Improvement	-	-	7,161	3,440,847	2,901,000
Traffic Signal Fund	185,790	925	45,986	2,281,133	2,281,500
Vehicle Replacement Reserve	806,126	1,093,448	1,197,791	2,674,000	-
Stormwater Quality	-	-	85,082	81,300	100,000

Fund Description	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
MCT/Station Package Replacement	-	-	-	50,000	-
Roadway Construction	3,390,021	1,969,752	797,098	1,250,000	1,734,276
CIP - General	7,804	-	-	-	2,538,602
CIP - Police	-	-	-	-	8,661,483
CIP - Facilities	233,815	464,639	-	154	-
CIP - Community Services	-	-	-	-	7,222,950
CIP - Road Projects	84,598	-	-	-	17,856,335
CIP - Fire	5,044,620	685,022	99,253	527,351	5,370,000
Transit Programs	6,776	75,365	71,913	46,000	-
Automation & Technology Reserve	727,455	340,621	93,830	435,000	-
Technical Life Cycle Reserve	582,809	598,675	669,715	750,000	-
Impact Fees Parks & Recreation	1,102,944	11,305	62,173	2,160,477	466,078
Impact Fees Library	30,932	-	-	196,903	-
Impact Fees Police	63,222	506	-	-	-
General Government Impact Fees	176,698	79,718	-	-	-
Impact Fees Streets	33,332	27,944	-	3,517,780	1,580,000
Impact Fees Water	3,999,476	203,783	-	-	889,000
Impact Fees Wastewater	130,060	203,783	2,177	3,740,528	3,753,000
Impact Fees Fire	105,433	79,933	79,934	1,489,111	552,177
Parks & Recreation Impact Fees	4,548	10,384	-	3,212,527	1,015,000
Library Impact Fees	4,542	5,999	-	2,006,243	2,015,000
Streets Impact Fees	3,438	8,285	-	988,512	1,015,000
Public Safety Imp Fees	6,320	8,435	1,810	4,266,153	15,000
Water Impact Fees	6,400	536,213	836,735	81,679	815,000
Wastewater Impact Fees	9,059	1,162,925	1,056,826	3,746,696	4,015,000
Jackrabbit Sewer Improvement District Debt	180,250	178,406	191,438	236,029	230,313
Roosevelt Street Improvement District	818,040	90,166	315,753	6,518,681	2,861,155
Jackrabbit Sewer Improvement District O&M	1,031	1,027	2,562	1,131	360,000
<b>Total Expenditures</b>	<b>\$185,057,111</b>	<b>\$103,380,866</b>	<b>\$108,236,884</b>	<b>\$257,225,458</b>	<b>\$284,734,692</b>

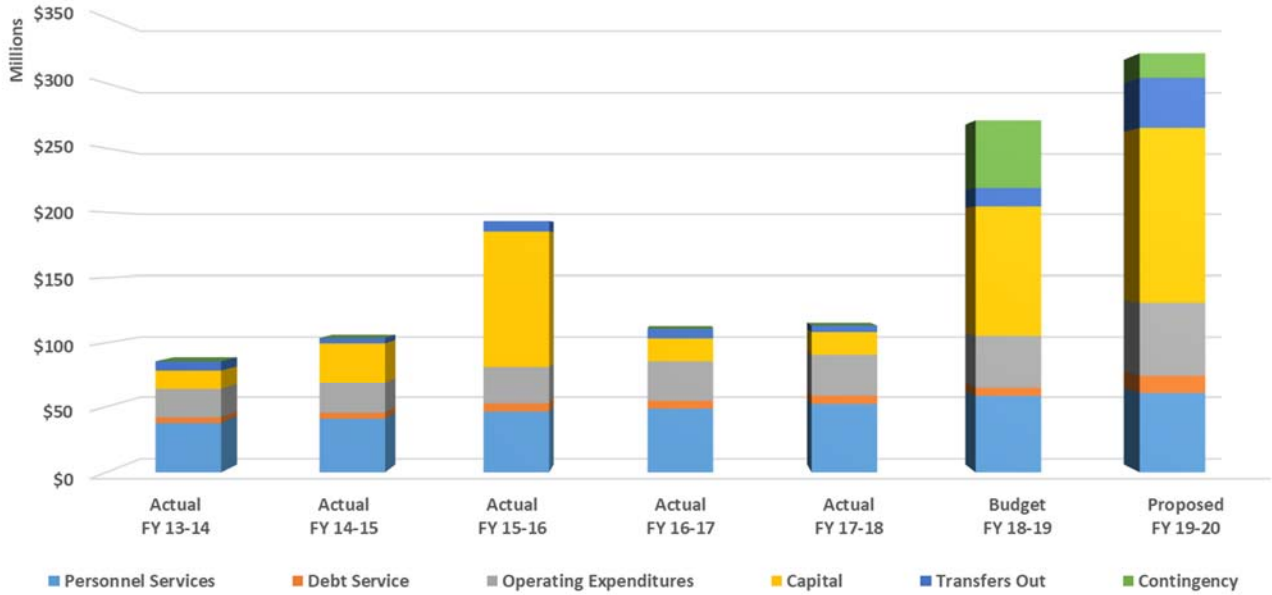
**EXPENDITURES BY FUND - FY 2019-20**



**EXPENDITURES AND OTHER FINANCING SOURCES BY CATEGORY – ALL FUNDS**

Expenditures by Category	Actual					Budget	Proposed
	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Personnel Services	\$37,929,377	\$40,804,087	\$46,314,343	\$48,549,075	\$52,097,538	\$58,301,473	\$60,604,848
Operating Expenditures	21,941,953	23,534,633	28,691,423	31,095,828	32,179,549	40,675,578	56,222,009
Capital Outlay	14,807,615	30,508,155	103,698,799	17,616,165	17,487,535	99,062,502	134,839,452
Debt Service	3,860,697	4,633,394	6,349,846	6,119,798	6,473,262	6,400,536	13,998,400
Contingency	0	0	0	0	0	52,785,589	19,069,983
	\$78,539,642	\$99,480,269	\$185,054,411	\$103,380,866	\$108,237,884	\$257,225,678	\$284,734,692

**EXPENDITURES BY CATEGORY**



**GENERAL FUND**

The General Fund is the primary operating fund of the City and is used to account for all financial activity not reflected in another fund. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police, parks and recreation, economic development, engineering, library, general administration and any other activity for which a special fund has not been created. Under Arizona law, each city and town must maintain a General Fund and a Highway User Revenue Fund (see Special Revenue Fund section). The General Fund is the largest fund and typically the fund of most interest and significance to citizens.

The General Fund’s total appropriations including transfers out for fiscal year 2019-20 are \$98,460,463; a decrease of \$7,705,678, or 7.3%, over the City’s adopted budget for fiscal year 2018-19.

The net decrease over the previous year is attributed to the following:

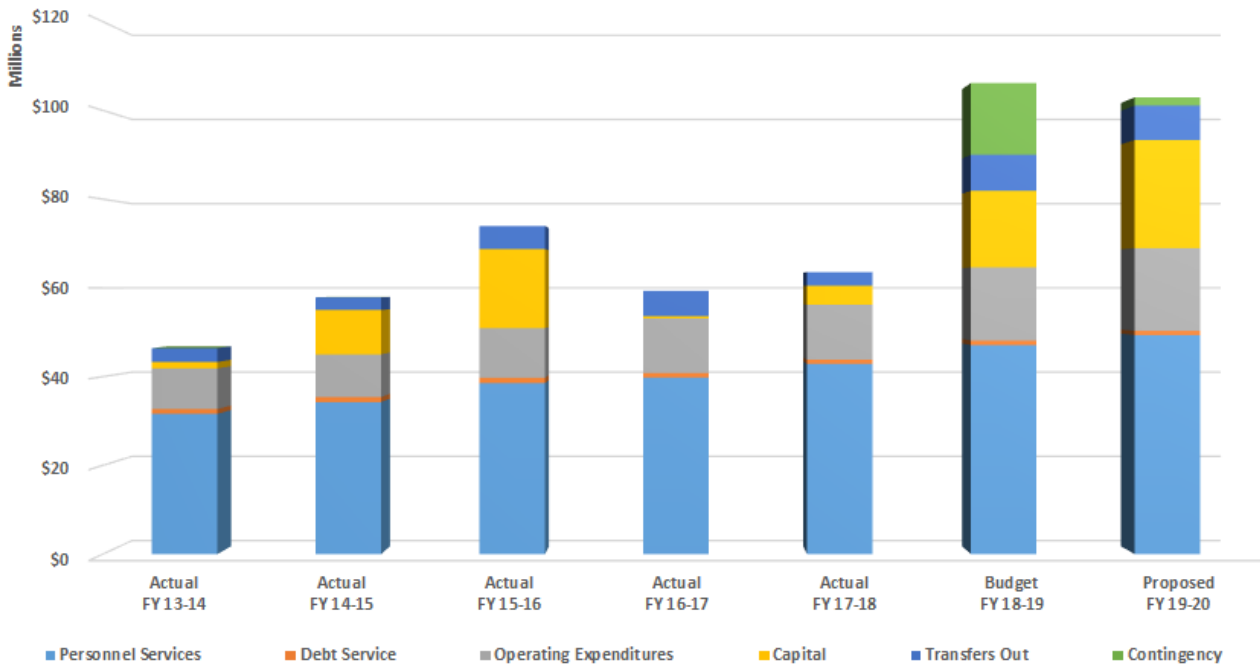
- Decrease in capital in the amount of \$12,905,777
- Decrease in contingency budget in the amount of \$14,219,936
- Increase in transfers out budget in the amount of \$16,034,622
- Increase in personnel services due to increase in staffing and a proposed 2% merit and 2% cost of living adjustment

The expenditure categories for the General Fund include:

- Personnel Services
- Debt Service
- Operating Expenditures
- Capital
- Contingency
- Transfers Out

The following graph and table depict these expenditure categories and the amount budgeted in each of the categories. The General Fund consists of all City operations with the exception of those accounted for in other funds (Special Revenue Funds, Debt Service Funds, Capital Improvement Funds and Enterprise Funds).

**EXPENDITURES BY CATEGORY**



Expenditures By Category	Actual FY 13-14	Actual FY 14-15	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Proposed FY 19-20
Personnel Services	\$31,614,166	\$34,270,498	\$38,561,333	\$39,776,853	\$42,867,687	\$47,111,357	\$49,374,315
Debt Service	1,071,968	1,120,186	1,195,873	1,026,935	953,418	1,019,060	944,957
Operating Expenditures	9,150,501	9,607,140	11,179,024	12,307,283	12,377,957	16,485,326	18,620,740
Capital	1,475,146	10,026,908	17,809,936	497,765	4,301,159	17,272,483	3,499,850
Transfers Out	3,111,923	2,857,453	5,191,693	5,712,664	3,041,158	8,123,979	24,158,601
Contingency	-	-	-	-	-	16,153,936	1,862,000
<b>Total Expenditures &amp; Transfers Out</b>	<b>\$46,423,704</b>	<b>\$57,882,185</b>	<b>\$73,937,858</b>	<b>\$59,321,499</b>	<b>\$63,541,379</b>	<b>\$106,166,141</b>	<b>\$98,460,463</b>

**TOTAL EXPENDITURES BY DEPARTMENT**

Expenditures By Department	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Council	529,126	554,547	522,525	660,584	539,322	692,762
City Manager	2,502,258	1,863,277	2,272,383	2,645,972	2,391,613	3,136,690
City Clerk	429,635	603,532	548,004	712,527	535,781	693,793
Finance	4,050,909	4,361,501	4,017,142	4,897,660	4,118,477	4,497,569
General Fund CIP	-	-	2,125,704	13,022,492	4,692,683	-
Human Resources	945,981	1,019,422	1,062,080	1,044,251	1,013,772	1,103,770
Economic Development	2,114,923	313,087	452,640	678,152	580,172	717,785
Information Technology	2,473,222	2,984,269	3,484,472	4,772,468	3,579,908	6,224,840
Court	766,888	907,118	980,547	1,093,728	973,238	1,041,345
Police	17,547,639	16,363,378	17,767,866	21,064,493	19,659,133	20,423,324
Fire	12,561,288	12,700,472	13,647,868	14,500,752	13,570,833	15,394,789
Public Works	1,879,586	2,152,785	2,659,329	3,733,555	2,748,379	4,557,176
Community Services	3,925,160	3,933,565	4,495,771	5,182,447	4,376,002	5,551,375
Development Services	2,663,969	3,034,571	3,152,651	3,609,886	3,218,829	3,967,143
Engineering	1,571,182	1,790,377	2,357,820	3,250,199	2,200,080	3,492,544
Debt Service	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
Contingency	-	-	-	16,153,936	-	1,862,000
<b>Total Expenditures</b>	<b>68,746,165</b>	<b>53,608,835</b>	<b>60,500,221</b>	<b>98,042,162</b>	<b>64,920,319</b>	<b>74,301,862</b>

**Personnel Services**

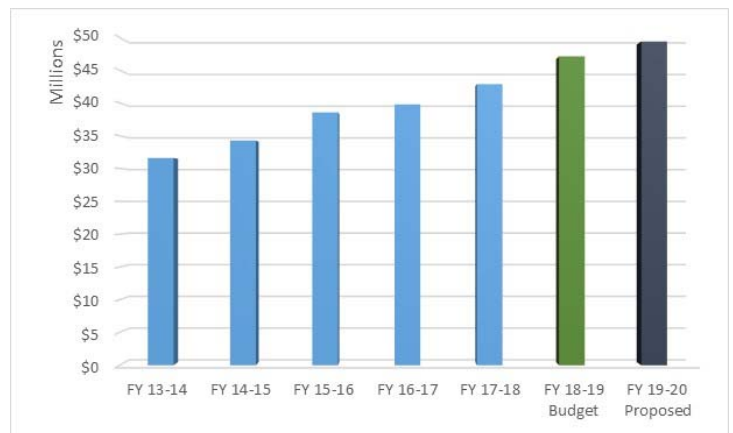
Personnel services represent a significant portion of the total General Fund budget. For fiscal year 2019-20, salaries and benefits (health, life, disability, and retirement) account for \$49,374,315 or 50% of the total General Fund budget. Personnel services will continue to represent the major portion of the General Fund expenditures.

Budgeted changes in Personnel for fiscal year 2019-20 are as follows:

- 14 new positions
- Increase in public safety retirement contributions
- Increase in health insurance
- Proposed merit and cost of living adjustment of 2% each

Budgeted staffing changes for the fiscal year 2019-20 are:

- Community Services – addition of Office assistant (.5) and Recreation Programmer (1.0)
- Construction and Contracting – addition of Senior Construction Project Manager (1.0);
- Development Services – addition of Permit Tech II (1.0)
- Engineering – addition of Administrative Assistant (1.0)
- Finance – addition of Lead Accounting Clerk (1.0)



**FY2019-20 ANNUAL BUDGET**

- Fire – addition of Firefighter (1.0)
- Information Technology – addition of Spillman Administrator (1.0)
- Police – addition of Police Officer (1.0); Police Officer – Detective (1.0); Records Clerk (1.0) and Communication Shift Supervisor (1.0)
- Public Works – addition of Facilities Foreman (1.0)

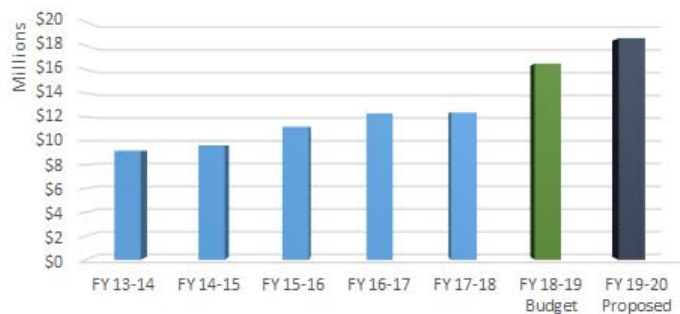
Reclassifications changes included in the Personnel Summary are reclassifying Purchasing Agent to Purchasing Supervisor (Construction and Contracting) and reclassifying two (2) Building Inspector I to two (2) Building Inspector II (Development Services).

The following chart depicts the personnel by department for the General Fund:

PERSONNEL SUMMARY	Actual FY 15-16	Actual FY 16-17	Actual FY 17-18	Budget FY 18-19	Proposed FY 19-20
Mayor & Council	2.00	2.00	2.00	2.00	2.00
City Manager	6.00	6.00	6.00	5.00	5.00
City Clerk	4.00	4.00	4.00	4.00	4.00
Community Services	33.50	33.50	33.50	40.06	41.56
Construction & Contracting	7.00	7.00	7.00	8.50	11.00
Court	6.80	8.30	8.30	10.30	10.30
Development Services	21.00	23.00	25.00	26.00	27.00
Economic Development	3.00	3.00	3.00	3.00	3.00
Engineering	14.00	14.00	16.00	19.00	20.00
Finance	9.00	9.00	9.00	9.00	10.00
Fire	89.00	89.00	92.00	96.00	97.00
Human Resources	7.00	7.00	7.00	8.00	8.00
Information Technology	10.00	12.00	14.00	16.00	17.00
Marketing and Communication	3.00	3.00	3.00	3.00	3.00
Police	119.50	123.00	126.00	132.00	136.00
Public Works	11.25	12.25	14.25	19.00	20.00
<b>Total</b>	<b>346.05</b>	<b>356.05</b>	<b>370.05</b>	<b>400.86</b>	<b>414.86</b>

**Operating Expenditures**

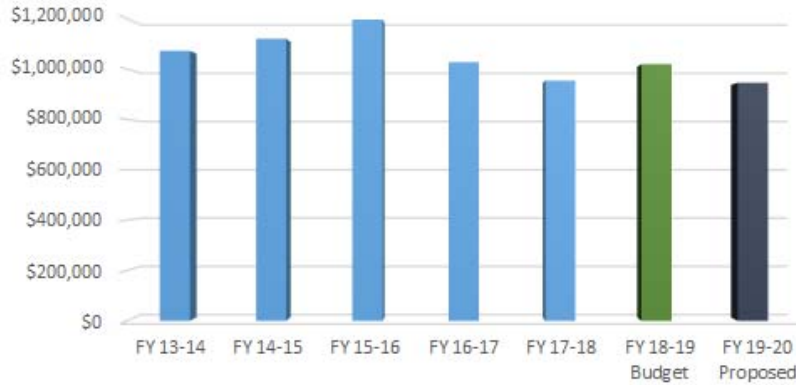
Operating expenditures represent approximately 18.1% of the total General Fund FY 2019-20 budget. This includes a wide array of expenditures. Operating expenditures include all of the normal day-to-day expenditures (i.e., engineering services, custodial services, repair and maintenance agreements, legal notices, equipment rental and repair, telephone and utility services, legal and accounting services, motor vehicle parts, fuel and lubricants, minor equipment and liability insurance). In addition, contributions to civic/non-profit organizations, reimbursement of the City’s transaction privilege taxes per development agreements and other development agreement contributions are also included in this section.



**Debt Service**

Debt service accounts for 0.9% of total proposed budget for fiscal year 2019-20. The General Fund’s debt service payments are for excise tax pledged debt. The City does not have the authority to issue General Obligation bonds.



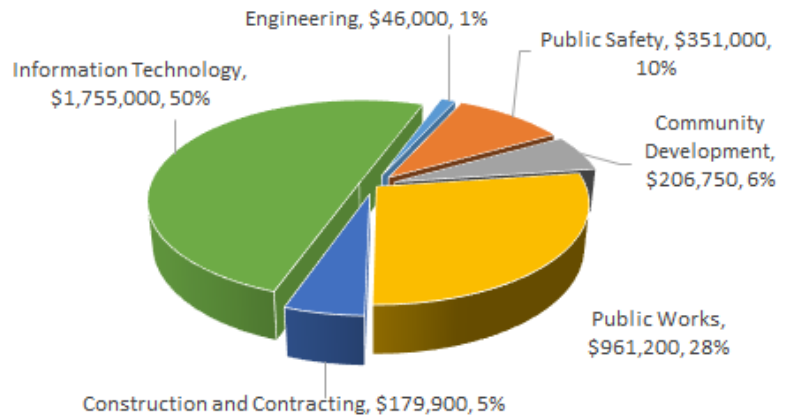


**Capital Outlay**

Capital outlay represents approximately 3.6% of the total General Fund Proposed budget. Major capital outlay budgeted items within the various departments equals \$3.5M in fiscal year 2019-20 which include public safety vehicles and equipment, parks & recreation equipment, facility and fleet maintenance equipment, information technology equipment. In addition, beginning in fiscal year 2019-20 vehicle replacement budget in the amount of \$900,000 and Information Technology related equipment replacement and technology equaling \$1,155,000 will be budgeted in the General Fund. Also, all Capital Projects will be budgeted in the Capital Improvement Fund. See Capital Improvement Section for more detail.

General Fund capital projects are generally funded on a “pay-as-you-go” basis. This means that funds are budgeted each year for capital projects from either year-end undesignated fund reserves or contracting transaction privilege taxes collections. In addition, capital projects will be funded from either undesignated fund reserves, developer contributions or grants.

The chart represents the capital outlay expenditures for fiscal year 2019-20 function.



**General Fund Transfers**

Operating and capital transfers to other funds are:

- To the Economic Development Reinvestment Fund to fund the Catalyst program \$275,000
- To the Sundance Crossing Fund to cover operational and capital expenses 387,277
- To the Risk Management Fund to cover insurance coverages 1,184,035
- To the Community Service Program Fund to cover various events 73,585
- To the MAG/ADOT Projects Fund for the City’s share of any projects 115,000
- To the Area Agency on Aging Fund to cover operational and capital expenses 411,179
- To the Cemetery Improvement Fund to cover operational and capital expenses 527,641
- To the Capital Improvement Fund to cover major capital projects 20,064,884
- To the Roadway Improvement Fund to cover additional road maintenance 1,000,000
- To the Airport Improvement Fund to cover capital expenditures 120,000
- Total Transfers to all Funds \$24,158,601

**SPECIAL REVENUE FUNDS**

Expenditures by Fund	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Fill The Gap	-	-	-	51,638	59,150
Judicial Collection Enhancement Fund	-	-	-	95,298	102,000
Court Special Fund	2,315	6,000	-	217,757	308,800
Racketeer Influenced & Corrupt Organizations	446,077	289,968	179,268	307,500	325,500
VALUE Kids	-	-	-	3,479	3,479
Buckeye Explorer	-	-	-	10,069	6,300
City Store Fund	171	-	-	2,731	-
Towing/Impound	147,066	137,586	61,026	266,458	210,000
Appropriation Fund	-	-	-	6,000,000	-
APS/SRP Mitigation	91,133	2,032	-	-	-
Rodeo Grounds	115,497	154,844	-	9,806	-
Downtown Revitalization	-	-	-	-	19,534
Heritage Park	76,276	1,834	-	-	-
Community Services Programs	2,620,747	216,297	135,852	296,635	439,635
Youth Council	-	-	1,000	1,000	15,000
Economic Development Fund	460,064	2,326,017	87,119	280,000	275,000
Transient Lodging Tax	4,884	75,653	67,186	474,725	479,000
Sundance Crossings	264,307	647,634	282,066	457,777	476,777
Risk Management	1,001,743	1,064,239	929,593	1,470,035	1,540,035
Street Light Improvement Districts Operations	242,625	235,934	330,944	338,339	308,390
Non-Construction Improvement Projects	200,771	204,559	-	4,378	-
MAG/ADOT Projects	-	47,261	-	217,400	429,780
Community Development Block Grants	462,871	-	-	-	700,000
Police Grants	231,402	338,507	246,628	1,759,374	2,058,500
Fire Grants	251,671	245,712	291,132	1,156,125	1,140,000
Senior Center (Area Agency On Aging)	590,524	665,734	692,098	776,494	780,179
Community Services Grants	118,538	52,830	69,885	137,830	746,140
Nuclear Emergency Management	-	-	92,291	199,566	130,000
Wildland Fire	-	-	-	-	8,200
Volunteer Firemen's	2,137	46,784	2,066	339,259	358,430
Streets - Highway User Revenue Fund (HURF)	3,153,225	3,842,793	4,525,422	4,602,328	4,393,841
Mobile Integrated Health Care	-	-	-	84,420	84,420
Police - SB 1398	-	-	-	-	37,000
Impact Fees Parks & Recreation	1,102,944	11,305	62,173	2,160,477	466,078
Impact Fees Library	30,932	-	-	196,903	-
Impact Fees Police	63,222	506	-	-	-
General Government Impact Fees	176,698	79,718	-	-	-
Impact Fees Streets	33,332	27,944	-	3,517,780	1,580,000
Impact Fees Water	3,999,476	203,783	-	-	889,000
Impact Fees Wastewater	130,060	203,783	2,177	3,740,528	3,753,000
Impact Fees Fire	105,433	79,933	79,934	1,489,111	552,177
Parks & Recreation Impact Fees	4,548	10,384	-	3,212,527	1,015,000
Library Impact Fees	4,542	5,999	-	2,006,243	2,015,000
Streets Impact Fees	3,438	8,285	-	988,512	1,015,000
Public Safety Imp Fees	6,320	8,435	1,810	4,266,153	15,000
Water Impact Fees	6,400	536,213	836,735	81,679	815,000
Wastewater Impact Fees	9,059	1,162,925	1,056,826	3,746,696	4,015,000
<b>Total Expenditures</b>	<b>16,160,448</b>	<b>12,941,431</b>	<b>10,033,231</b>	<b>44,967,030</b>	<b>31,565,345</b>

## FY2019-20 ANNUAL BUDGET

### HIGHWAY USER REVENUE FUND (HURF)

The Highway User Revenue Fund (HURF) has been established to account for the allocation of state-shared Highway User taxes.

The major services provided in HURF are:

- Operations
- Traffic Lights and Signal Systems
- Street and Field Maintenance
- Planning, Studies and Design

### Expenditures

HURF total appropriations for fiscal year 2019-20 are \$5,120,117; an increase of 17.2% over the prior year original budget.

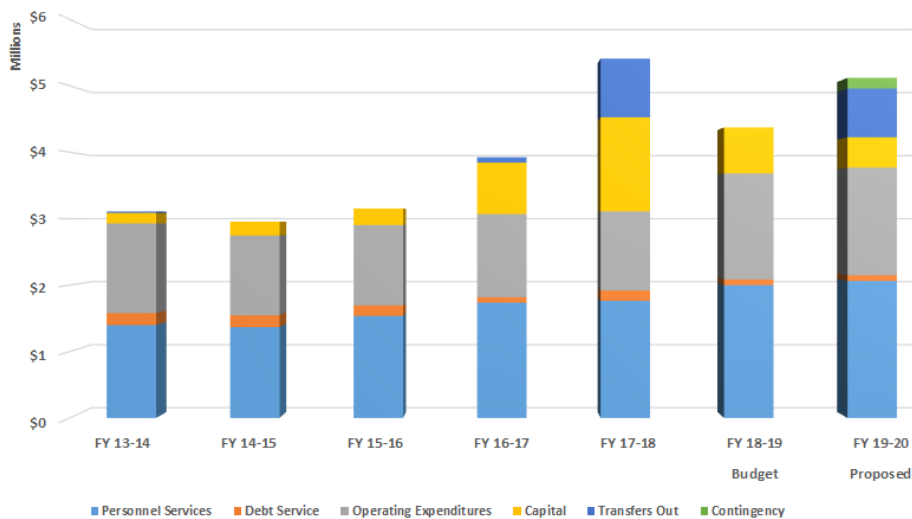
The expenditure categories for HURF include:

- Personnel Services
- Operating Expenditures
- Capital Expenditures
- Debt Service
- Contingency
- Transfers Out

The following table and graph depict these expenditure categories and the amount budgeted in each of the categories:

#### EXPENDITURES BY CATEGORY

Fiscal Year	Personnel Services	Debt Service	Operating Expenses	Capital	Contingency	Transfers Out	Total
FY 13-14	\$1,398,308	\$179,805	\$1,348,666	\$158,119	-	\$24,255	\$3,109,153
FY 14-15	1,367,563	179,922	1,198,732	207,724	-	-	2,953,941
FY 15-16	1,536,307	157,062	1,209,112	250,744	-	-	3,153,225
FY 16-17	1,737,056	78,873	1,251,114	775,750	-	80,100	3,922,893
FY 17-18	1,762,216	156,099	1,189,337	1,417,770	-	884,200	5,409,622
Budget FY 18-19	1,998,258	86,589	1,595,924	693,000	-	-	4,373,771
Proposed FY 19-20	\$2,061,790	\$86,571	\$1,618,080	\$457,400	\$162,000	\$734,276	\$5,120,117



## FY2019-20 ANNUAL BUDGET

### Personnel Services

Personnel services represent a significant portion of HURF budget. For fiscal year 2019-20, salaries and benefits (health, life, disability, and retirement) account for \$2,061,790 or 40.2% of the total HURF budget. The following chart depicts the personnel in the HURF Fund:

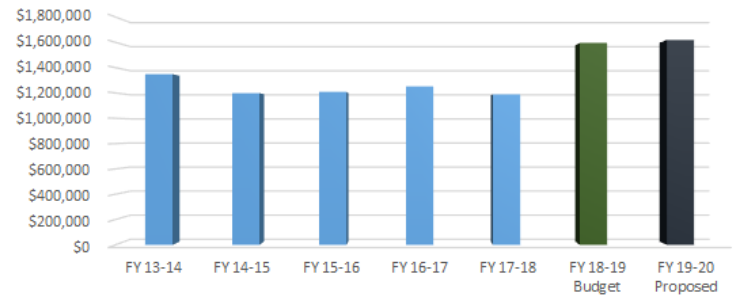
PERSONNEL SUMMARY	Actual	Actual	Actual	Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
HURF	20.00	22.00	24.50	25.00	26.00
	20.00	22.00	24.50	25.00	26.00

Budgeted staffing change for the fiscal year 2019-20 was the addition of an Equipment Operator II (1.0).

### Operating Expenditures

Operating expenditures budgeted for fiscal year 2019-20 are \$1,618,080 and represent 31.5% of the total HURF budget. Operating expenditures for fiscal year 2019-20 include all of the normal day-to-day expenditures (i.e. administrative and official, professional services, contract and purchased services, utilities, repairs and maintenance, supplies and vehicle expenses).

Fiscal Year	Expenditure	Increase (Decrease)	Percent Change
FY 13-14	\$1,348,666	(\$1,427,193)	-51.41%
FY 14-15	1,198,732	149,934	11.12%
FY 15-16	1,209,112	(10,380)	-0.87%
FY 16-17	1,251,114	(42,001)	-3.47%
FY 17-18	1,189,337	61,776	4.94%
Budget FY 18-19	1,595,924	(406,587)	-34.19%
Proposed FY 19-20	\$1,618,080	(\$22,156)	-1.39%



### CAPITAL OUTLAY

Total capital improvement projects for fiscal year 2019-20 total \$465,400. Major capital outlay budgeted items in fiscal year 2019-20 include skid steer loader, patch truck, box trailer, Grant match for a new sweeper and a crack seal machine.

### Operating Results and Fund Balance

HURF revenues and expenditures trend is included in the following graph:

Fiscal Year	Revenue	Expenditure
FY 13-14	\$2,928,208	\$3,109,153
FY 14-15	3,258,042	2,953,941
FY 15-16	3,657,714	3,153,225
FY 16-17	4,318,750	3,922,893
FY 17-18	4,294,153	5,409,622
Budget FY 18-19	4,145,414	4,373,771
Proposed FY 19-20	\$4,799,380	\$5,128,117



The projected HURF fund balance for fiscal year 2019-20 is \$421,263, with a net decrease in fund balance of \$328,737. This decrease in fund balance is due to the transfer to the Roadway Construction Fund.

HURF revenues are derived primarily from state-shared Highway User taxes, grants and transfers in from other funds. For fiscal year 2019-20, Highway User taxes account for \$4,710,308 or 98% of HURF revenues.

This year, the City will transfer \$734,276 from HURF to the City's Roadway Construction Fund for pavement maintenance.

**Impact/Development Fee Funds** - These funds are specific purpose funds established to receive fees from new development for specific infrastructure improvements necessary for new development. The funds/monies collected are not to be used for operational expenditures.

**Fill the Gap Fund** - This fund was established to account for certain fees collected by the state courts are allocated and distributed to local courts for purposes specified in state law. Expenditures from this fund may be made only with the advance approval of the Supreme Court.

**Judicial Collection Enhancement Fund** – the magistrate court’s portions of certain fees required by state law to be charged by the court are accounted for in this fund. Expenditures from this fund may be made only with the advance approval of the Supreme Court and only for certain purposes specified in state law.

**Court Enhancement Fund** – The court enhancement fund is for the purpose of funding improvements to the court. All funds collected pursuant to this section shall be deposited into the court enhancement fund. Funds in the court enhancement fund shall be segregated and shall not be mingled with the general revenues of the city. Monies in the fund shall supplement, not supplant, funds provided to the municipal court through the city budget process. Interest earned on the monies in the fund shall be credited to the municipal court enhancement fund. The municipal court, through the presiding judge, shall administer the fund and may make expenditures from the fund for the purposes approved in this section. All funds in the court enhancement fund shall be used for the purpose of acquiring sites for constructing, acquiring, repairing and/or improving new or existing buildings, acquiring equipment and/or for other improvements or services to be used for the enhancement of the court.

**Racketeer Influenced & Corrupt Organizations Fund (RICO)** – The Police Department may make application to use the proceeds from criminal forfeitures for a variety of programs, goods and services in support of their on-going programs.

**VALUE Kids** – (formerly D.A.R.E.) Revenue is provided by youth activities and donations for self-supportive programs that focus on at-risk youth.

**Buckeye Explorer Fund** – Revenue is provided by youth activities and donations for assisting teenagers to attend conferences and seminars.

**Towing/Impoundment Fund** – This fund was created under the provisions of state law which imposes certain fees in certain circumstances when a vehicle is towed for the violation of certain provisions of state law. The fees collected are to be used for specific purposes.

**Down Town Revitalization Fund** – Revenues are transferred monthly from the General Fund to be used for specific activities per city Ordinance 25-04.

**Economic Development Fund** – For fiscal Year 2012-2013 and all fiscal years thereafter, such Economic Development Funds (TPT transfers from the General Fund) may be used for economic development purposes and for economic development projects as defined by ordinance of the City Council as may be amended from time to time.

**Transient Lodging Tax Fund** – Legislation states that if a local city is to impose a transient lodging tax, that all revenues generated from such tax shall be used exclusively by the city for the promotion of tourism. The tax was imposed by the City in July, 2015.

**Sundance Crossings Fund** – This fund was established to receive lease revenues and pay ongoing operational expenditures of the Sundance Crossings facilities.

**Risk Management Fund** – Costs and activities related to risk management within the City are budgeted in this fund, and funded by a transfer from the General Fund. In addition to insurance premiums (exclusive of health and similar coverages provided as employee benefits), annual physical testing for DCL drivers, safety equipment testing, safety training and similar programs are handled through this fund.

**Street Light Improvement Districts Fund** – This fund was created in FY2009-2010 to account for the receipts and expenditures related to the operation of the various SLIDs authorized with the City. Fund balances are restricted and are not part of the City’s assets. Funds are separate legal entities, with operations and management provided by the City.

**MAG/ADOT Projects Fund** – This CIP-type fund is used to account for the receipt and expenditure of various MAG or ADOT grants or IGAs for a variety of road construction or improvement projects.

**Community Development Block Grants Fund** – the city is a sub-grantee under the Maricopa County CDBG program for various infrastructure projects that qualify under federal standards. The city is required to provide an amount of matching funds from the General Fund for each grant.

**Police Grants Fund** – State, federal or other grants received by the police department for a variety of services and goods are accounted for in this fund.

**Fire Grants Fund** – State, federal or other grants received by the fire department for a variety of services and goods are accounted for in this fund.

**Area Agency on Aging (Senior Center) Fund** – Federal funds administered by the Maricopa County Area Agency on Aging cover a percentage of salaries and benefits as well as other expenditures for operation of the community center for the benefit of the elderly and disabled. The City is advised annually of the amount that will be distributed to them for operations. The City is required to provide matching funds from the General Fund.

**Park Grants Fund** – This fund was established to account for state, federal or other grants received by the community services department in support of their programming.

**Volunteer Firemen’s Fund** – Accounts for the activities of the Volunteer Firefighters’ Relief and Pension, which accumulates resources for pension benefit payments to qualified volunteer firemen. This fund was established for the volunteer fireman retirement contributions. It is funded by the volunteer firemen and the City.

**CAPITAL IMPROVEMENT FUNDS**

The Capital Improvement Funds are used to account for major governmental related capital projects. The main funding source for the Capital Improvement Funds are transfers from the General Fund, HURF, Impact Fees or developer contributions. A list of individual funds (excluding Enterprise Funds) are shown in the table below. The total FY 2019-20 budgeted expenditures for the Capital funds are \$49,980,737.

Fund Description	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Cemetery Improvement	141,311	156,040	258,044	555,709	713,091
Sundance Water Recharge	-	-	-	628,630	601,500
Future Road Improvement	-	-	7,161	3,440,847	2,901,000
Traffic Signal Fund	185,790	925	45,986	2,281,133	2,281,500
Vehicle Replacement Reserve	806,126	1,093,448	1,197,791	2,674,000	-
Stormwater Quality	-	-	85,082	81,300	100,000
MCT/Station Package Replacement	-	-	-	50,000	-
Roadway Construction	3,390,021	1,969,752	797,098	1,250,000	1,734,276
CIP - Community Services					7,722,950
CIP - Facilities	233,815	464,639	-	154	-
CIP - Fire	5,044,620	685,022	99,253	527,351	5,370,000
CIP - General Government	7,804	-	-	-	2,438,602
CIP - Police	-	-	-	-	8,661,483
CIP - Streets	84,598	-	-	-	17,456,335
Transit Programs	6,776	75,365	71,913	46,000	-
Automation & Technology Reserve	727,455	340,621	93,830	435,000	-
Technical Life Cycle Reserve	582,809	598,675	669,715	750,000	-
<b>Total Expenditures</b>	<b>11,211,125</b>	<b>5,384,487</b>	<b>3,325,873</b>	<b>12,720,124</b>	<b>49,980,737</b>

A detailed list of Capital Projects is shown below:

<b>CIP Project Description</b>	<b>Budget FY 19-20</b>
Police Evidence Building-Construction	\$6,071,483
Fire Station 705 Tartesso-Construction	5,170,000
Sundance Park Phase II-Design	3,281,250
Miller & Broadway Traffic Signal-Construction	2,800,000
Warner Street Bridge Approaches-Construction	2,600,000
Miller and Southern Traffic Signal -Construction	2,600,000
247 Avenue Paving, Lower Buckeye to Durango-Construction	2,200,000
Miller and Watson TI Enhancements	2,000,000
Apache and Southern Intersection/Traffic Signal-Construction	2,000,000
Communication Tower, Park N Ride	1,990,000
Sundance Crossings Tenant Improvements Ste. 106, 107 & 108	1,255,000
Durango Street (Miller Rd to Yuma Rd)-Design and Right-of-way purchase	1,000,000
North Library & Community Center-Land Purchase	960,000
Roadway Imprmnts - Watson from Durango to Lower Buckeye east side- Design	720,000
Buckeye Pool Expansion-Design	704,700
Police Communications Center-Design and Planning	600,000
Emergency Backup Generators	500,000
Roadway Improvements - Watson Road from MC 85 to Southern Avenue-Design	500,000
Jackrabbit Trail and Indian School Intersection Improvments-Construction	476,000
Performing Arts Center (A-Wing)-Construction	400,000
BLM Lands off Miller Road / Tonopah Salome Highway-Design and Planning	400,000
Miller and Baseline Intersection Traffic Signal-Design	400,000
Park Site Lighting Replacement	350,000
Development Services Front Service Counter Remodel	275,000
Charman Building Space Planning-Construction	274,301
Old Justice Court Space Planning-Construction	274,301
Community Center Roof Repair & Below Grade Reseal-Evaluation	250,000
Airport Taxiway & Southern Apron Reconstruction	250,000
CDBG - Design Preparation for Shovel Ready CDBG Projects-Design	225,000
City Hall employee parking lot expansion-Land	200,000
Miller Road Paving for IGA Compliance	110,335
North Zone 30-acre community Park-Planning	100,000
Gila River Restoration	100,000
Facilities Energy Savings Performance Contract Evaluation	100,000
Bureau of Reclamation/City Low Impact Design partnership for stormwater flows	90,000
Canal Trail - Miller Rd to Baseline Rd-Design	72,000
Skyline Regional Park Phase II-Planning	50,000
Earl Edgar Park Scoreboards	50,000
Watson Road and Yuma Road Intersection Improvements-Planning	50,000
<b>Total Capital Projects</b>	<b><u><u>\$41,449,370</u></u></b>

The following is a list of Capital Projects for the Water and Wastewater Funds. Those projects will be budgeted and accounted for in the Enterprise Funds. The Water Fund is anticipating issuing debt in the amount of \$92,000,000 to fund the Water capital projects. The Wastewater capital projects will be funded from existing fund balances.

CIP Project Description	Budget FY 19-20
<b>WASTEWATER FUND</b>	
North Miller Road Trunk Sewer-Construction	\$12,200,000
Central WRF SCADA Improvements	\$1,000,000
Hydro-Vac Wastewater Collection Unit -Replacement	\$426,618
Beloat Road Manhole Repair/Rehab Assessment	\$250,000
CMOM Program Development for the Wastewater Collection System	\$250,000
Festival WRF SCADA Improvements	\$200,000
Sundance WRF - Odor Scrubber upgrades-Construction	\$200,000
<b>Wastewater Total</b>	<b>\$14,526,618</b>
<b>WATER FUND</b>	
Broadway Road Water Campus	\$53,319,000
Miller Road under I-10 Water & Sewer utilities Sleeving	\$3,000,000
Farallon WTF #16-Land Purchase	\$1,200,000
WTF #9-Land Purchase	\$1,200,000
Non-Indian Agricultural (NIA) Priority Central Arizona Project Water	\$1,072,610
West Phoenix Estates Water Campus #3 Improvements	\$1,000,000
Airport Waterline for Commercial Parcels	\$750,000
Drill Well #13-Design	\$500,000
Broadway Road Well #7-Design	\$386,000
WTP #5-Planning	\$268,000
Valencia System Old Water Mains Upgrade DCR	\$200,000
Sundance WTP - Condition Assessment of Chlorine Vaults	\$150,000
CDBG 1st to 4th Street Waterline-Construction	\$100,000
Irrigation Improvement gates 12, 13, 20 & 21-Design	\$75,000
<b>Water Total</b>	<b>\$63,220,610</b>
<b>Grand Total</b>	<b>\$119,196,598</b>

**Other Capital Project Funds:**

**Future Road Improvement Fund** - Developers are required to make contributions to cover part of the cost of road improvements adjacent to their development. These CIP-type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose; thus, fund balances are restricted.

**Cemetery Improvement Fund** – Revenue comes from charges associated with the sale of cemetery plots. Funds are used to maintain and enhance the cemetery.

**Traffic Signal Fund** - Developers are required to make contributions to cover part of the cost of traffic signals adjacent to their development. These CIP-type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose; this, fund balances are restricted.

**Roadway Construction Fund** – This CIP-type fund, created by Resolution 41-06, receives transfers from the General Fund that are dedicated to interstate highway improvement projects and local road projects (limited to no more than 50% of transferred amounts).

The following Capital Project Funds were eliminated in FY 2019-20: Vehicle Replacement, Transportation Master Plan, Automation & Technology and Life Cycle Replacement. The budgets were moved to the General Fund.



**ENTERPRISE FUNDS**

The City has four Enterprise Funds: Water, Wastewater, Environmental Services, and the Airport Operating fund.

The Enterprise Funds are generally self-supporting funds similar to a private business. It is intended that all costs will be recovered through user fees or charges. Revenues earned, expenses incurred, and/or net incomes are appropriated for capital maintenance, management control, accountability or other purposes.

**Expenses**

The Enterprise Funds total appropriations for fiscal year 2019-20 equal \$125,435,280, an increase of \$30.7M over prior fiscal year budget. The main change to the Enterprise Funds’ budgets is a \$50M increase in capital expenses.

Fund Description	Actual			Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Water	\$73,751,944	\$18,573,590	\$20,117,129	\$67,229,257	\$92,398,242
Wastewater	9,101,723	7,062,272	7,472,668	17,668,279	23,243,319
Water & Sewer Revenue Bonds	9	-	-	5,000	5,000
Environmental Services	4,727,171	5,247,250	5,906,813	6,996,115	8,467,426
Airport Operations	250,899	293,402	274,691	437,436	519,396
Airport Improvement Fund	108,306	-	96,505	2,404,434	801,897
<b>Total Expenditures</b>	<b>\$87,940,052</b>	<b>\$31,176,514</b>	<b>\$33,867,806</b>	<b>\$94,740,521</b>	<b>\$125,435,280</b>

The following table details all expense categories found in the Enterprise Funds and the amount budgeted for each in fiscal year 2019-20:

Fund Description	EXPENSES BY CATEGORY					Total
	Personnel Services	Debt Service	Operating Expenditures	Capital	Contingency	
Water	\$4,813,076	\$11,471,988	\$11,470,568	\$63,495,610	\$1,147,000	\$92,398,242
Wastewater	2,613,097	863,416	4,368,118	14,961,618	437,000	23,243,249
Water & Sewer Revenue Bonds	-	-	5,000	-	-	5,000
Environmental Services	974,226	-	6,749,200	69,000	675,000	8,467,426
Airport Operations	75,996	-	403,400	-	40,000	519,396
Airport Improvement Fund	-	-	-	801,897	-	801,897
<b>Total Expenditures</b>	<b>\$8,476,395</b>	<b>\$12,335,404</b>	<b>\$22,996,286</b>	<b>\$79,328,125</b>	<b>\$2,299,000</b>	<b>\$125,435,210</b>

**Personnel Services**

For fiscal year 2019-20, salaries and benefits (health, life, disability, and retirement) account for \$8,476,395 or 6.7% of the total Enterprise Funds budget.

PERSONNEL SUMMARY	Actual	Actual	Actual	Budget	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Water	55.55	53.72	53.06	58.00	60.00
Wastewater	15.81	21.64	24.30	25.00	26.00
Environmental Services	8.39	8.39	9.89	5.00	5.00
Airport Operations	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>80.75</b>	<b>84.75</b>	<b>88.25</b>	<b>89.00</b>	<b>92.00</b>

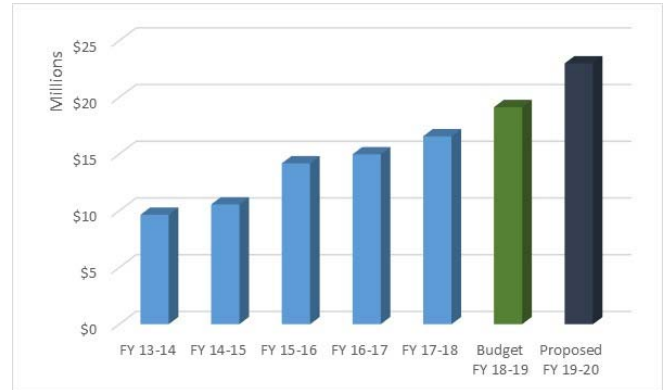
Budgeted staffing change for the fiscal year 2019-20 are:

- Addition of Water Operator I (1.0)
- Addition of Customer Services Representative (1.0)
- Addition of Wastewater Mechanic (1.0)

**OPERATING EXPENDITURES**

Total estimated operating expenses for fiscal year 2019-20 are \$22,996,356 a 20.2% increase over the previous year.

Fiscal Year	Expenditure	Increase (Decrease)	Percent Change
FY 13-14	9,651,156		0.00%
FY 14-15	10,566,182	915,026	9.48%
FY 15-16	14,191,798	3,625,616	34.31%
FY 16-17	14,980,586	788,787	5.56%
FY 17-18	16,572,671	1,592,085	10.63%
Budget FY 18-19	19,138,451	2,565,781	15.48%
Proposed FY 19-20	22,996,286	3,857,835	20.16%



**Capital Outlay**

Capital Outlay represents approximately 75.5% of the total Enterprise Fund budget. Major capital outlay budgeted items include various system and infrastructure upgrades. A list of the major capital projects for the Enterprise Funds are located in the Capital Improvements section.

**Other Enterprise Funds:**

**Environmental Services User Fees** - A division of the Public Works Department, Environmental Services provides contract management for residential solid waste collection, as well as information and inspections for solid waste safety, general pollution prevention, recycling, and environmental health.

**Storm Water Quality Fund** – This fund supports the compliance requirements to meet the state and federally mandated activities of the ongoing storm water quality permit (AZPDES MS4 Phase II Permit).

**Airport Operations User Fees** – A division of the Public Works Department, Airport Operations provides a variety of services and programs at our airport.

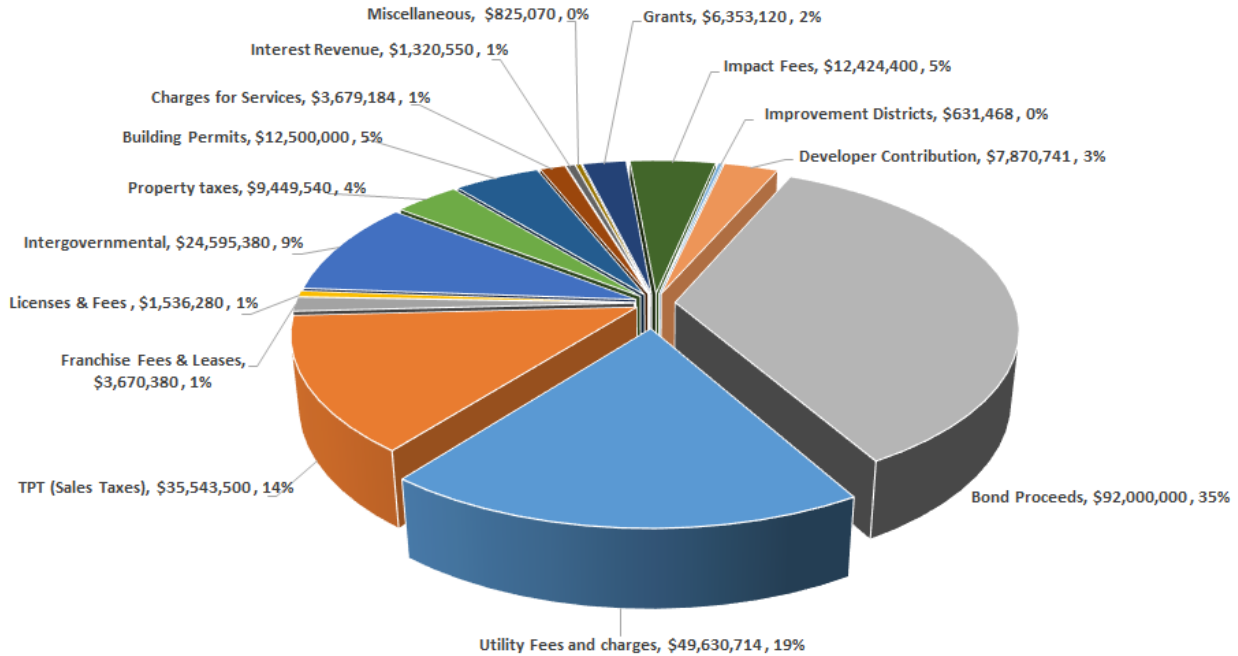
**Sundance Water Recharge** - Sundance Water Recharge - Single family home building permits within the Sundance community are charged this fee. Water from the reclamation facility is stored in the lakes and used to water golf courses and other landscaping areas in the community.

**FY2019-20 ANNUAL BUDGET**

**REVENUE DETAIL SUMMARY**

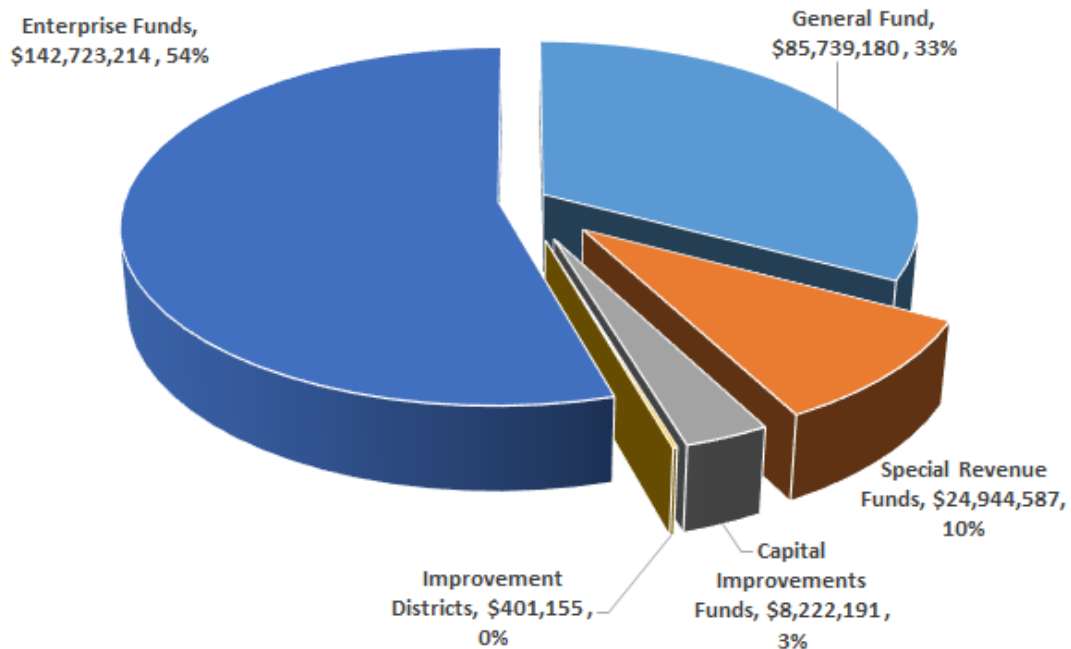
The City receives money from various sources including Taxes (Local Taxes and Franchise Fees), Property Taxes, Franchise Fees and Leases, Licenses and Permits, Intergovernmental, Charges for Services, Fines & Forfeitures, Investment & Rental Income, Miscellaneous Income, Impact Fees, Grant Receipts, Bond Proceeds, and Utilities Fees and Charges.

**REVENUES BY CATEGORY**



**REVENUES BY FUND**

**REVENUE SUMMARY BY FUND**



Revenues	Actual			FY 18-19	FY 18-19	FY 19-20
	FY 15-16	FY 16-17	FY 17-18	Budget	Projected	Proposed
<b>GENERAL FUND</b>						
LOCAL TPT less Construction	16,458,807	16,924,287	18,059,851	19,600,000	19,646,000	21,161,700
LOCAL TPT - Construction	5,542,047	9,279,151	11,679,960	11,300,000	13,020,000	14,191,800
TPT RECOVERIES	30,994	13,826	4,474	7,000	6,335	5,000
<b>Local TPT</b>	<b>22,031,848</b>	<b>26,217,264</b>	<b>29,744,285</b>	<b>30,907,000</b>	<b>32,672,335</b>	<b>35,358,500</b>
STATE SHARED SALES TAX	4,885,632	5,744,180	6,239,614	6,414,370	6,824,683	7,337,000
URBAN REVENUE SHARING	6,125,464	7,656,457	8,004,917	7,933,912	8,289,632	9,196,000
AUTO LIEU TAX	2,130,796	2,465,452	2,685,444	2,856,034	2,980,669	3,172,000
<b>State Shared Revenues</b>	<b>13,141,892</b>	<b>15,866,089</b>	<b>16,929,975</b>	<b>17,204,316</b>	<b>18,094,984</b>	<b>19,705,000</b>
PROPERTY TAX	5,618,428	5,999,143	6,649,570	7,779,824	7,779,824	8,929,846
PROPERTY TAX LEVY - BACK 1 YR	72,669	71,604	37,866	71,000	44,527	80,000
PROPERTY LEASE & EXCISE TAX	1,616	1,628	1,356	1,628	1,356	1,304
IN LIEU TAX - SRP	42,588	45,328	44,739	45,000	132,263	130,000
<b>Property Taxes</b>	<b>5,735,301</b>	<b>6,117,704</b>	<b>6,733,531</b>	<b>7,897,452</b>	<b>7,957,970</b>	<b>9,141,150</b>
UTILITY FRANCHISE FEES	1,679,599	1,771,637	2,049,019	1,963,120	2,157,572	2,318,000
LANDFILL REVENUES	961,883	959,206	950,298	980,500	1,007,605	1,054,580
PHOENIX LANDFILL FEE	287,738	319,850	244,296	365,700	258,360	278,000
KIOSK REVENUE	11,937	11,685	12,930	13,780	10,601	11,000
PROPERTY LEASE RECEIVED	21,048	18,841	8,798	4,800	8,746	8,800
<b>Franchise Fees &amp; Leases</b>	<b>2,962,205</b>	<b>3,081,219</b>	<b>3,265,341</b>	<b>3,327,900</b>	<b>3,442,884</b>	<b>3,670,380</b>
LEGAL REVIEW REIMBURSEMENT	(3,871)	3,500	-	4,000	-	-
ENTITLEMENT PROCESSES	237,661	317,930	352,611	-	-	-
BUILDING PERMITS	6,193,225	9,321,007	10,228,217	11,716,000	12,136,053	12,500,000
<b>Building &amp; Planning Fees</b>	<b>6,427,015</b>	<b>9,642,437</b>	<b>10,580,828</b>	<b>11,720,000</b>	<b>12,136,053</b>	<b>12,500,000</b>
OCCUPATIONAL LICENSES	143,770	144,405	138,185	133,000	132,292	133,000
LIQUOR LICENSE	-	-	-	-	-	-
LICENSE APPLIC/REINSTATE FEE	9,215	9,150	8,600	9,200	10,538	10,300
MAGISTRATE COURT FINES	511,652	576,162	709,908	735,000	666,582	732,000
NUISANCE ALARM ORD FINES	50,094	74,376	73,159	76,000	56,831	85,000
<b>License and Fees</b>	<b>714,731</b>	<b>804,093</b>	<b>929,852</b>	<b>953,200</b>	<b>866,243</b>	<b>960,300</b>
PUBLIC RECORDS REQUEST FEE	2,422	969	869	1,000	652	800
LEWIS PRISON REIMBURSEMENT	178,636	107,287	116,438	184,000	92,356	87,000
INDIRECT COST ALLOCATION	1,037,170	1,244,600	1,305,150	1,244,600	1,305,145	1,330,000
CFD O&M FEES	439,437	346,801	370,572	380,000	380,000	400,000
PASSPORT FEES	60,136	71,568	101,655	80,000	97,976	105,000
OFF DUTY REIMB - POLICE DEPARTMENT	13,288	25,225	31,624	25,000	20,168	22,000
TONOPAH DISPATCH SERVICES	8,225	5,749	-	5,800	-	-
TRAFFIC/CRIMINAL REPORTS	4,367	6,156	8,779	9,300	5,700	6,300
FINGERPRINTING	6,600	5,525	4,688	2,000	6,175	5,000
FIRE O&M FEES	18,388	18,332	10,932	15,200	810	1,000
FIRE O&M SUNDANCE ONLY	19,862	11,298	27,198	-	-	-
LIFE SAFETY INSTRUCTION	1,150	100	-	100	-	-
ROOM RENTALS	971	1,928	2,360	2,500	1,930	2,000
COPIES & FAXES - LIBRARY	-	-	-	-	-	12,000
LIBRARY FINES	25,078	25,608	20,938	15,000	10,087	15,000
PARK RENTALS	8,648	12,492	15,829	12,000	21,520	20,000
SPECIAL EVENT APPLIC FEE	1,559	1,140	2,020	1,600	4,753	4,000
ADULT SPORTS FEES	15,780	12,375	4,820	10,000	810	10,000
YOUTH SPORTS FEES	118,328	117,453	123,616	120,000	129,565	142,000
SPONSORSHIPS-SPORTS	10,000	3,000	3,000	3,400	3,400	3,400
SWIMMING POOL ADMISSIONS	46,937	40,573	42,040	52,000	49,868	52,000
POOL SWIM LESSON FEES	38,564	41,701	49,514	47,000	49,688	51,700
KIDS B.A.S.E.	184,362	191,053	208,585	258,000	174,597	273,000

Revenues	Actual			FY 18-19	FY 18-19	FY 19-20
	FY 15-16	FY 16-17	FY 17-18	Budget	Projected	Proposed
<b>Charges For Services (cont.)</b>						
LIL SQUIRTS	36,238	56,228	58,138	73,000	55,406	73,000
D.E.S. REIMBURSEMENT	75,864	74,600	81,617	90,000	84,518	90,000
SUMMER RECREATION FEES	31,000	36,487	46,769	40,000	55,729	54,000
SUMMER BREAK	59,001	68,793	74,818	72,000	108,892	150,000
TEENS	1,270	204	78	100	1,000	1,000
SPECIAL INT CLASS FEES	58,604	67,221	73,880	70,000	86,636	85,000
SENIOR/ADULT FEES	5,563	4,519	5,541	6,000	6,434	13,250
SENIOR CENTER-DON-CONGREGATE MEALS	13,576	12,940	14,103	16,450	13,972	16,450
SENIOR CENTER-DON-HOME DELIVERY	3,643	4,823	5,901	5,200	7,246	5,200
SENIOR CENTER-DON-TRANSPORTATION	2,898	3,472	3,645	3,900	3,348	3,900
SUNDANCE REC CENTER CONCESSIONS	21,090	(2,684)	22,267	8,000	18,520	8,000
RECREATION CENTER CONCESSIONS	-	2,160	-	1,000	-	1,000
SWIMMING POOL CONCESSIONS	-	23,637	-	18,000	-	18,000
COMMUNITY CENTER RENTAL	6,060	2,750	4,375	3,500	966	3,500
POOL RENTAL	19,574	11,921	15,186	12,600	10,887	12,600
<b>Charges For Services</b>	<b>2,574,289</b>	<b>2,658,002</b>	<b>2,856,945</b>	<b>2,888,250</b>	<b>2,808,754</b>	<b>3,077,100</b>
<b>Interest Revenues</b>						
INTEREST INCOME	4,751	6,847	3,168	5,000	372	-
INTEREST INCOME - MONEY MARKET WF	134	600	3,595	6,000	4,636	-
INTEREST INCOME	484,593	731,019	558,284	882,000	885,000	1,000,000
REALIZED GAIN/LOSS - INVESTMENT	1,041	(26,498)	(49,794)	1,300	-	-
UNREALIZED GAIN/LOSS - INVESTMENT	132,267	(479,476)	(577,057)	-	-	-
<b>Interest Revenues</b>	<b>622,786</b>	<b>232,492</b>	<b>(61,804)</b>	<b>894,300</b>	<b>890,008</b>	<b>1,000,000</b>
<b>Miscellaneous Revenues</b>						
POLICE DEPT S.B. 1398	11,039	13,847	42,388	-	-	-
MOTOR VEHICLE LEASE	-	-	9,713	-	-	-
BAD DEBT RECOVERY	5,325	123	10,000	5,325	-	-
MISCELLANEOUS	41,280	285,708	86,403	26,000	52,945	115,000
EXPENSE REIMBURSEMENT	-	-	-	-	2,000	3,750
RWC O&M REIMBURSEMENT	90,751	68,859	124,186	75,000	82,378	95,000
WARRANTY REIMB & MISC FLEET	7,872	5,154	5,349	4,000	23,363	13,000
SALE OF ASSET	-	-	45,854	-	1,624	100,000
<b>Miscellaneous Revenues</b>	<b>156,267</b>	<b>373,691</b>	<b>323,893</b>	<b>110,325</b>	<b>162,310</b>	<b>326,750</b>
<b>Total General Fund Revenues</b>	<b>54,366,334</b>	<b>64,992,990</b>	<b>71,302,846</b>	<b>75,902,743</b>	<b>79,031,541</b>	<b>85,739,180</b>
<b>SPECIAL REVENUE FUNDS</b>						
<b>FILL THE GAP FUND</b>						
STATE OF ARIZONA CONTRIBUTION	5,443	4,883	5,615	4,000	6,654	6,750
<b>Total Fill the GAP</b>	<b>5,443</b>	<b>4,883</b>	<b>5,615</b>	<b>4,000</b>	<b>6,654</b>	<b>6,750</b>
<b>JUDICIAL COLLECTION ENHANCEMENT FUND</b>						
JCEF REVENUE	9,925	11,745	14,349	14,000	12,008	13,000
<b>Total Judicial Collection Enhancement</b>	<b>9,925</b>	<b>11,745</b>	<b>14,349</b>	<b>14,000</b>	<b>12,008</b>	<b>13,000</b>
<b>COURT ENHANCEMENT</b>						
ENHANCEMENT FEE	28,607	32,681	42,138	38,000	36,976	43,800
OTHER GRANTS	-	-	-	-	16,227	37,000
<b>Total Court Enhancement</b>	<b>28,607</b>	<b>32,681</b>	<b>42,138</b>	<b>38,000</b>	<b>53,203</b>	<b>80,800</b>
<b>RACKETEER INFLUENCED &amp; CORRUPT ORGANIZATION (RICO) FUND</b>						
PROJECT FUNDING AWARDS	496,164	241,086	133,967	257,500	17,412	275,500
FLEET/AUCTION PROCEEDS	39,733	53,695	1,249	50,000	15,000	50,000
<b>Total RICO Fund</b>	<b>535,897</b>	<b>294,781</b>	<b>135,216</b>	<b>307,500</b>	<b>32,412</b>	<b>325,500</b>
<b>BETTER YOUR BUCKEYE</b>						
CITY STORE REVENUE	463	273	1,470	700	1,583	-
<b>Total Better Your Buckeye</b>	<b>463</b>	<b>273</b>	<b>1,470</b>	<b>700</b>	<b>1,583</b>	<b>-</b>

Revenues	Actual			FY 18-19 Budget	FY 18-19 Projected	FY 19-20 Proposed
	FY 15-16	FY 16-17	FY 17-18			
<b>SPECIAL REVENUE FUNDS</b>						
<b>IMPOUNDMENT FEES FUND</b>						
IMPOUND FEES	122,092	102,756	133,921	125,000	101,337	112,000
<b>Total Impoundment Fees</b>	<b>122,092</b>	<b>102,756</b>	<b>133,921</b>	<b>125,000</b>	<b>101,337</b>	<b>112,000</b>
<b>ECONOMIC DEVELOPMENT REINVESTMENT</b>						
DEVELOPER CONTRIBUTION	-	281,125	-	-	-	-
<b>Total Economic Development Reinvest</b>	<b>-</b>	<b>281,125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DOWNTOWN REVITALIZATION FUND</b>						
ESTRELLE MTN COMM COLLEGE	19,534	19,534	19,534	19,534	19,534	19,534
<b>Total Downtown Revitalization</b>	<b>19,534</b>	<b>19,534</b>	<b>19,534</b>	<b>19,534</b>	<b>19,534</b>	<b>19,534</b>
<b>YOUTH COUNCIL</b>						
DONATIONS	-	-	1,000	-	-	-
<b>Total Youth Council</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSIENT LODGING FUND</b>						
TRANSIENT LODGING TAX	76,935	152,527	176,960	200,000	182,732	185,000
<b>Total Transient Lodging</b>	<b>76,935</b>	<b>152,527</b>	<b>176,960</b>	<b>200,000</b>	<b>182,732</b>	<b>185,000</b>
<b>SUNDANCE CROSSINGS FUND</b>						
SUNDANCE CROSSING LEASES	290,158	224,456	87,645	75,895	93,773	87,000
EXPENDITURE REIMBURSEMENT	-	-	2,363	-	-	-
MISCELLANEOUS	-	-	1,150	-	-	2,500
<b>Total Sundance Crossing</b>	<b>290,158</b>	<b>224,456</b>	<b>91,158</b>	<b>75,895</b>	<b>93,773</b>	<b>89,500</b>
<b>RISK MANAGEMENT FUND</b>						
REIMBURSEMENT CLAIMS	223,021	208,380	152,188	120,000	338,551	350,000
WORKER'S COMP REIMBURSEMENT	6,961	-	500	-	5,838	6,000
PREMIUM DIVIDENDS/REBATES	-	-	-	-	160,672	-
<b>Total Risk Management</b>	<b>229,982</b>	<b>208,380</b>	<b>152,688</b>	<b>120,000</b>	<b>505,061</b>	<b>356,000</b>
<b>STREET LIGHTING IMPROVEMENT DISTRICTS (SLID) FUND</b>						
MID/SLID APPLICATION FEE	31,500	7,000	-	-	-	-
MID/SID SET UP FEE	-	-	53,317	-	31,233	30,000
SLID REVENUE	209,972	224,503	240,443	254,492	255,336	278,390
<b>Total SLIDS</b>	<b>241,472</b>	<b>231,503</b>	<b>293,760</b>	<b>254,492</b>	<b>286,569</b>	<b>308,390</b>
<b>POLICE GRANTS FUND</b>						
COPS-BVP-(VESTS)	-	-	-	400,000	10,909	-
MCSO IGA FOR H.I.D.T.A.	44,764	-	-	399,909	5,355	1,536,000
OTHER POLICE GRANTS	60,153	230,272	251,780	704,466	269,742	522,500
GOHS GRANT	121,791	103,620	-	200,000	34,465	-
<b>Total PD Grants</b>	<b>226,708</b>	<b>333,892</b>	<b>251,780</b>	<b>1,704,375</b>	<b>320,471</b>	<b>2,058,500</b>
<b>FIRE GRANTS FUND</b>						
WILD LAND - FD	-	-	-	16,000	22,651	-
GRANT REVENUE FEDERAL	-	-	-	-	-	600,000
CBRN REPSONSE TEAM SUSTAINMENT	-	-	-	-	-	140,000
OTHER GRANTS	-	155,863	299,618	1,140,000	176,693	400,000
<b>Total Fire Department Grants</b>	<b>-</b>	<b>155,863</b>	<b>299,618</b>	<b>1,156,000</b>	<b>199,344</b>	<b>1,140,000</b>
<b>AREA AGENCY FOR THE AGING (AAA) FUND</b>						
AREA AGENCY	189,240	184,010	184,010	189,000	190,272	189,000
LTAFFI/SENIOR TRANSPORT	96,910	139,057	180,079	180,000	145,570	180,000
<b>Total AAA</b>	<b>286,150</b>	<b>323,067</b>	<b>364,089</b>	<b>369,000</b>	<b>335,842</b>	<b>369,000</b>

Revenues	Actual			FY 18-19 Budget	FY 18-19 Projected	FY 19-20 Proposed
	FY 15-16	FY 16-17	FY 17-18			
<b>COMMUNITY SERVICES GRANTS FUND</b>						
LIBRARY SVC & TECH ACT (LSTA)	12,745	-	17,250	25,000	18,934	-
DONATIONS	-	-	200	-	-	-
UNIDENTIFIED GRANTS	1,000	35,159	50,520	112,830	-	322,740
AZ GAME AND FISH GRANT	-	-	-	-	-	423,400
<b>Total Community Service Grants</b>	<b>13,745</b>	<b>35,159</b>	<b>67,970</b>	<b>137,830</b>	<b>18,934</b>	<b>746,140</b>
<b>CDBG FUND</b>						
CDBG GRANT CONTRIBUTION STATE	139,438	298,562	-	689,000	-	700,000
<b>Total CDBG</b>	<b>139,438</b>	<b>298,562</b>	<b>-</b>	<b>689,000</b>	<b>-</b>	<b>700,000</b>
<b>COMMUNITY SERVICES PROGRAMS FUND</b>						
MISCELLANEOUS	39,745	24,479	75,559	103,000	111,584	185,000
RODEO GROUNDS EVENTS	18,371	27,485	56,123	71,750	40,369	86,750
SPECIAL EVENTS	-	-	-	-	500	9,300
MARATHON	62,889	52,070	41,011	65,000	35,967	65,000
DONATIONS	-	34,811	1,000	-	-	-
<b>Total Community Services Programs</b>	<b>121,005</b>	<b>138,844</b>	<b>173,693</b>	<b>239,750</b>	<b>188,420</b>	<b>346,050</b>
<b>WILDLAND FIRE</b>						
WILDLAND FIRE	-	-	-	-	-	8,200
<b>Total Wildland Fire</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,200</b>
<b>NUCLEAR EMERGENCY MGMT FUND</b>						
NUCLEAR EMERGENCY MGMT FUND	69,909	69,909	70,000	69,000	70,000	69,000
<b>Total Nuclear Emergency Mgmt</b>	<b>69,909</b>	<b>69,909</b>	<b>70,000</b>	<b>69,000</b>	<b>70,000</b>	<b>69,000</b>
<b>VOLUNTEER FIRE RETIREMENT FUND</b>						
STATE FIRE INSURANCE PREMIUM	1,158	1,431	1,520	1,430	1,522	1,430
UNREALIZED GAIN/LOSS	(18,802)	11,059	28,861	11,000	-	11,000
LPL FINANCIAL DEP FOR SERVICES	-	42,141	-	43,000	-	43,000
<b>Total Volunteer Fire Retirement</b>	<b>(17,644)</b>	<b>54,631</b>	<b>30,381</b>	<b>55,430</b>	<b>1,522</b>	<b>55,430</b>
<b>HIGHWAY USERS REVENUE FUND (HURF)</b>						
MAG/ADOT STREETS GRANT	209,492	209,983	155,175	3,034	-	-
STATE MOTOR VEHICLE FUEL TAX	3,329,927	4,032,959	4,072,250	4,060,380	4,862,648	4,710,380
SALARIES/BENEFITS REIMBURSEMENT	74,175	73,407	36,189	75,000	1,509	75,000
EXPENDITURE REIMBURSEMENT	38,252	2,401	16,709	7,000	1,160	2,500
MISCELLANEOUS	-	-	3,585	-	500	500
INTEREST INCOME	-	-	10,245	-	10,500	11,000
<b>Total HURF</b>	<b>3,651,846</b>	<b>4,318,750</b>	<b>4,294,153</b>	<b>4,145,414</b>	<b>4,876,317</b>	<b>4,799,380</b>
<b>FIRE MOBILE INTEGRATED HEALTH CARE FUND</b>						
Mobile Integrated Health Care	-	-	-	84,420	-	84,420
<b>Total Fire Mobile Integrated Health Care</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>84,420</b>	<b>-</b>	<b>84,420</b>
<b>POLICE S.B. 1580</b>						
Police SB1398	-	-	-	13,000	24,500	15,000
<b>Total Police SB 1580</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,000</b>	<b>24,500</b>	<b>15,000</b>
<b>DEVELOPMENT IMPACT FEES FUND - PARKS</b>						
CENTRAL EAST IMPACT FEES	759,267	923,908	1,075,903	625,000	654,396	625,000
INTEREST INCOME	96	179	18,906	5,200	63,338	25,000
<b>Total Impact Development Fees - Park</b>	<b>759,363</b>	<b>924,087</b>	<b>1,094,809</b>	<b>630,200</b>	<b>717,734</b>	<b>650,000</b>

Revenues	Actual			FY 18-19	FY 18-19	FY 19-20
	FY 15-16	FY 16-17	FY 17-18	Budget	Projected	Proposed
<b>DEVELOPMENT IMPACT FEES FUND - LIBRARY</b>						
NORTH IMPACT FEES	77,763	78,740	100,538	65,000	111,829	117,700
CENTRAL EAST IMPACT FEES	335,342	416,109	487,081	400,000	290,259	303,700
INTEREST INCOME	55	98	10,291	2,200	35,022	10,000
<b>Total Impact Development Fees - Library</b>	<b>413,160</b>	<b>494,948</b>	<b>597,910</b>	<b>467,200</b>	<b>437,110</b>	<b>431,400</b>
<b>DEVELOPMENT IMPACT FEES FUND - STREETS</b>						
CENTRAL NORTH IMPACT FEES		49,140	83,730	62,000	159,435	179,000
CENTRAL EAST IMPACT FEES	164,023	194,131	217,780	200,000	160,982	157,000
INTEREST INCOME	29	44	4,798	1,145	17,601	2,500
<b>Total Impact Development Fees - Streets</b>	<b>164,052</b>	<b>243,314</b>	<b>306,308</b>	<b>263,145</b>	<b>338,018</b>	<b>338,500</b>
<b>DEVELOPMENT IMPACT FEES FUND - PUBLIC SAFETY</b>						
NORTH IMPACT FEES	158,607	3,477	-	-	2,289	-
CENTRAL NORTH IMPACT FEES	-	411,460	648,797	-	1,329,476	1,423,000
CENTRAL EAST IMPACT FEES	1,210,920	1,452,351	1,709,117	1,600,000	1,435,882	1,375,000
INTEREST INCOME	244	236	28,261	6,300	117,021	20,000
<b>Total Impact Development Fees - Public Safety</b>	<b>1,369,771</b>	<b>1,867,525</b>	<b>2,386,175</b>	<b>1,606,300</b>	<b>2,884,668</b>	<b>2,818,000</b>
<b>DEVELOPMENT IMPACT FEES FUND - WATER</b>						
CENTRAL NORTH REIMBURSEMENT FEES	-	508,239	819,136	510,000	1,671,992	1,801,000
CENTRAL NORTH PRODUCTION FEES	-	124,347	191,243	-	399,326	422,000
CENTRAL EAST REIMB FEES			2,647	5,000	-	8,000
CENTRAL EAST PRODUCTION FEES	19	12,480	221,146	16,000	577,480	564,000
CENTRAL EAST DISTRIBUTION FEES	10,025	26,520	452,962	33,000	1,032,023	996,000
INTEREST INCOME	2,752	40	6,114	940	44,623	15,000
<b>Total Impact Development Fees - Water</b>	<b>12,796</b>	<b>671,626</b>	<b>1,693,248</b>	<b>564,940</b>	<b>3,725,444</b>	<b>3,806,000</b>
<b>DEVELOPMENT IMPACT FEES FUND - WASTEWATER</b>						
CENTRAL NORTH REIMBURSEMENT FEES	-	1,154,246	1,796,419	1,300,000	3,715,442	4,000,000
CENTRAL EAST REIMBURSEMENT FEES	-	(4,893)	8,385	10,000	-	-
CENTRAL EAST PRODUCTION FEES	-	1,237	-	-	-	-
CENTRAL EAST DISTRIBUTION FEES	-	7,112	-	-	-	-
CENTRAL EAST RECLAMATION FEES	165,937	186,768	215,033	200,000	187,144	181,000
CENTRAL EAST COLLECTION FEES	19,279	3,749	6,980	-	3,235	4,000
CENTRAL EAST TREATMENT FEES	20,624	204,725	199,906	210,000	265,837	268,000
INTEREST INCOME	40	95	9,825	2,395	36,838	15,000
<b>Total Impact Development Fees - Wastewater</b>	<b>205,880</b>	<b>1,553,039</b>	<b>2,236,548</b>	<b>1,722,395</b>	<b>4,208,496</b>	<b>4,468,000</b>
<b>Total Special Revenue Funds</b>	<b>8,976,687</b>	<b>13,047,859</b>	<b>14,934,491</b>	<b>15,076,520</b>	<b>19,641,686</b>	<b>24,399,494</b>
<b>Capital Improvement Funds</b>						
<b>CEMETERY IMPROVEMENTS FUND</b>						
CEMETERY CAPITAL IMPROVEMENTS	15,630	15,170	11,505	14,000	14,773	15,000
CEMETERY MARKERS	19,150	15,800	15,400	16,000	16,462	20,000
CEMETERY OPEN/CLOSE GRAVES	45,731	38,284	33,619	40,000	41,911	45,000
CEMETERY, SALE OF LOTS	53,475	37,008	36,635	40,000	43,647	45,000
CEMETERY MAINTENANCE	17,295	13,155	11,625	17,295	14,122	19,000
MISCELLANEOUS	-	-	-	-	16,000	2,000
ADOPT-A-TREE	750	3,788	500	750	2,500	1,000
INTEREST INCOME	21	6	834	430	412	450
<b>Total Cemetery Improvement</b>	<b>152,052</b>	<b>123,211</b>	<b>110,118</b>	<b>128,475</b>	<b>149,827</b>	<b>147,450</b>



Revenues	Actual			FY 18-19 Budget	FY 18-19 Projected	FY 19-20 Proposed
	FY 15-16	FY 16-17	FY 17-18			
<b>M/ADOT GRANTS FUND</b>						
MAG/ADOT/MCDOT GRANT	-	-	-	-	57,070	314,780
ADOT IGA SR85 / LOWER BUCKEYE	-	-	-	167,400	-	-
<b>Total M/ADOT Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>167,400</b>	<b>57,070</b>	<b>314,780</b>
<b>SUNDANCE WATER RECHARGE FUND</b>						
INTEREST INCOME	85	50	2,873	840	5,014	500
WATER RECHARGE IMP. FUND	11,800	4,700	6,000	4,000	444	1,000
<b>Total Sundance Water Recharge</b>	<b>11,885</b>	<b>4,750</b>	<b>8,873</b>	<b>4,840</b>	<b>5,458</b>	<b>1,500</b>
<b>FUTURE STREET IMPROVEMENTS FUND</b>						
DEVELOPER CONTRIBUTION	-	-	878,683	2,604,038	25,296	-
INTEREST INCOME	-	-	-	-	56,230	1,000
<b>Total Future Street Improvements</b>	<b>-</b>	<b>-</b>	<b>878,683</b>	<b>2,604,038</b>	<b>81,526</b>	<b>1,000</b>
<b>TRAFFIC SIGNAL FUND</b>						
INTEREST INCOME	-	186	12,840	100	46,067	1,500
DEVELOPER CONTRIBUTION	-	598,028	237,015	3,500	738	-
<b>Total Traffic Signal</b>	<b>-</b>	<b>598,215</b>	<b>249,855</b>	<b>3,600</b>	<b>46,805</b>	<b>1,500</b>
<b>ROADWAY CONSTRUCTION FUND</b>						
DEVELOPER CONTRIBUTION	-	-	-	-	-	3,937,741
MARICOPA COUNTY IGA	1,205,594	-	174,824	-	-	-
<b>Total Roadway const</b>	<b>1,205,594</b>	<b>-</b>	<b>174,824</b>	<b>-</b>	<b>-</b>	<b>3,937,741</b>
<b>CAPITAL IMPROVEMENT FUND</b>						
<b>CIP - FIRE DEPARTMENT</b>						
DEVELOPER CONTRIBUTION	-	-	-	-	-	3,933,000
<b>CIP - GENERAL GOVERNMENT</b>						
GRANT	-	-	-	-	-	200,000
<b>Total Capital Improvement Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,133,000</b>
<b>VEHICLE REPLACEMENT FUND</b>						
FLEET PROCEEDS & FEES	117,068	116,190	22,549	-	162,928	-
<b>Total Vehicle Replacement</b>	<b>117,068</b>	<b>116,190</b>	<b>22,549</b>	<b>-</b>	<b>162,928</b>	<b>-</b>
<b>Total Capital Improvement Funds</b>	<b>1,486,599</b>	<b>842,366</b>	<b>1,444,902</b>	<b>2,908,353</b>	<b>503,614</b>	<b>8,536,971</b>
<b>Improvement Districts Funds</b>						
<b>JACKRABBIT TRAIL SPECIAL ASSESSMENT FUND</b>						
PRINCIPAL	69,770	72,035	71,975	120,000	39,000	230,313
INTEREST DEBT	90,265	84,362	91,096	112,813	36,938	-
PREPAYMENT	23,538	19,181	481,020	-	591,000	-
<b>Total Jackrabbit Trail SA 2009</b>	<b>183,573</b>	<b>175,578</b>	<b>644,091</b>	<b>232,813</b>	<b>666,938</b>	<b>230,313</b>
<b>ROOSEVELT ID 2018 DEBT</b>						
DEBT SERVICE	-	-	-	-	-	401,155
<b>Total Roosevelt Street Debt Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>401,155</b>
<b>ROOSEVELT STREET ACQUISITION SPECIAL ASSESSMENT FUND</b>						
BOND PROCEEDS	-	-	5,285,000	-	-	-
DEVELOPER CONTRIBUTION	447,294	-	1,903,485	6,500,000	500,000	-
<b>Total Roosevelt Street Acquisition SA</b>	<b>447,294</b>	<b>-</b>	<b>7,188,485</b>	<b>6,500,000</b>	<b>500,000</b>	<b>-</b>
<b>Total Improvement Districts</b>	<b>630,867</b>	<b>175,578</b>	<b>7,832,576</b>	<b>6,732,813</b>	<b>1,166,938</b>	<b>631,468</b>

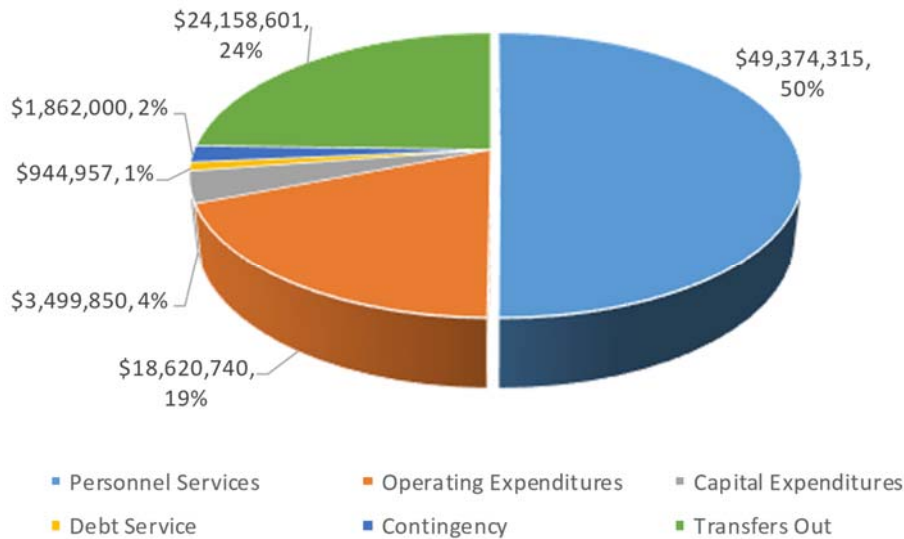
<b>ENTERPRISE FUNDS</b>						
<b>Revenues</b>	<b>Actual</b>			<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
<b>WATER</b>						
WATER SALES	14,153,098	15,710,254	22,482,204	24,115,000	23,850,003	25,990,786
SERVICE FEES	723,482	618,150	716,568	3,950,000	1,588,765	1,304,500
GLOBAL HOOK-UP FEE	857,500	936,250	472,500	700,000	248,182	721,000
MISCELLANEOUS	541,842	73,385	48,867	12,000	250,601	12,400
ENV FEE AND ADWR FEE	776,543	1,313,459	1,310,066	-	1,458,604	1,527,494
GLOBAL WATER SALES	7,090,179	5,753,999	-	-	-	-
IRRIGATION FEES	166,773	203,036	195,548	-	190,643	225,000
SALE OF ASSETS	26,593	17,017	33,773	-	30,385	35,000
CONNECTION FEES	-	1,053,617	1,082,870	-	1,185,219	1,313,300
CASH OVER (UNDER)	(16)	(45)	63	-	100	-
WATER EXPENSE REIMBURSEMENT	11,564	2,935	125,741	-	39,707	50,000
CAP REIMBURSEMENT	-	-	-	-	13,714	70,000
INTEREST INCOME	2,984	3,862	281,527	89,500	320,652	93,100
<b>OTHER FINANCING SOURCES</b>						
BOND PROCEEDS	54,999,157	-	-	-	-	92,000,000
<b>Total Water</b>	<b>79,349,699</b>	<b>25,685,919</b>	<b>26,749,727</b>	<b>28,866,500</b>	<b>29,176,575</b>	<b>123,342,580</b>
<b>WASTEWATER</b>						
WASTEWATER FEES	8,873,714	8,291,867	9,387,392	9,858,000	10,329,900	10,565,509
SERVICE FEES	139	276	207	300	-	-
EFFLUENT	197,140	243,539	365,605	325,000	350,835	350,000
MISCELLANEOUS	91,120	-	132,255	100	-	-
INTEREST INCOME	-	-	74,418	42,780	119,184	100,000
FEDERAL GRANTS	-	55,000	350,580	-	87,582	-
<b>Total Wastewater</b>	<b>9,162,113</b>	<b>8,590,682</b>	<b>10,310,457</b>	<b>10,226,180</b>	<b>10,887,501</b>	<b>11,015,509</b>
<b>ENVIRONMENTAL SERVICES</b>						
ENVIRONMENTAL SERVICES	4,154,125	4,453,511	5,118,272	5,400,000	5,762,670	6,200,000
SERVICE FEE	27,149	37,434	7,231	8,400	7,500	8,400
ADMINISTRATIVE SERVICE FEE	657,689	710,514	817,614	858,600	890,855	936,000
SALARIES/BENEFITS REIMBURSEMENT	117,979	121,430	125,271	126,000	168,833	192,000
REIMBURSEMENT CLAIMS	41,404	74,807	74,398	40,000	23,446	28,000
INTEREST INCOME	-	-	5,613	1,360	10,985	15,000
<b>Total Environmental Services</b>	<b>4,998,346</b>	<b>5,397,696</b>	<b>6,148,399</b>	<b>6,434,360</b>	<b>6,864,289</b>	<b>7,379,400</b>
<b>AIRPORT</b>						
GROUND RENTAL - 7 ACRES	250	250	500	500	1,574	3,200
AIRPORT HANGER RENTAL	118,019	117,309	111,585	117,000	96,024	105,000
AIRPORT PARKING	300	-	782	525	343	525
FUEL SALES	132,836	146,031	158,488	165,000	264,186	275,000
MISCELLANEOUS REVENUE	18,211	35,419	150	10,000	749	1,000
INTEREST INCOME	-	-	2,524	760	1,000	1,000
SPECIAL EVENTS	-	-	-	500	-	-
AIR FAIR PROCEEDS	24,431	28,387	950	30,000	-	-
STATE GRANTS	893	-	6,464	120,000	784	-
FEDERAL GRANTS	19,794	6,995	124,685	2,160,000	274,658	600,000
<b>Total Airport</b>	<b>314,734</b>	<b>334,391</b>	<b>406,128</b>	<b>2,604,285</b>	<b>639,318</b>	<b>985,725</b>
<b>Total Enterprise Funds</b>	<b>93,824,892</b>	<b>40,008,687</b>	<b>43,614,711</b>	<b>48,131,325</b>	<b>47,567,683</b>	<b>142,723,214</b>

**FY2019-20 ANNUAL BUDGET**

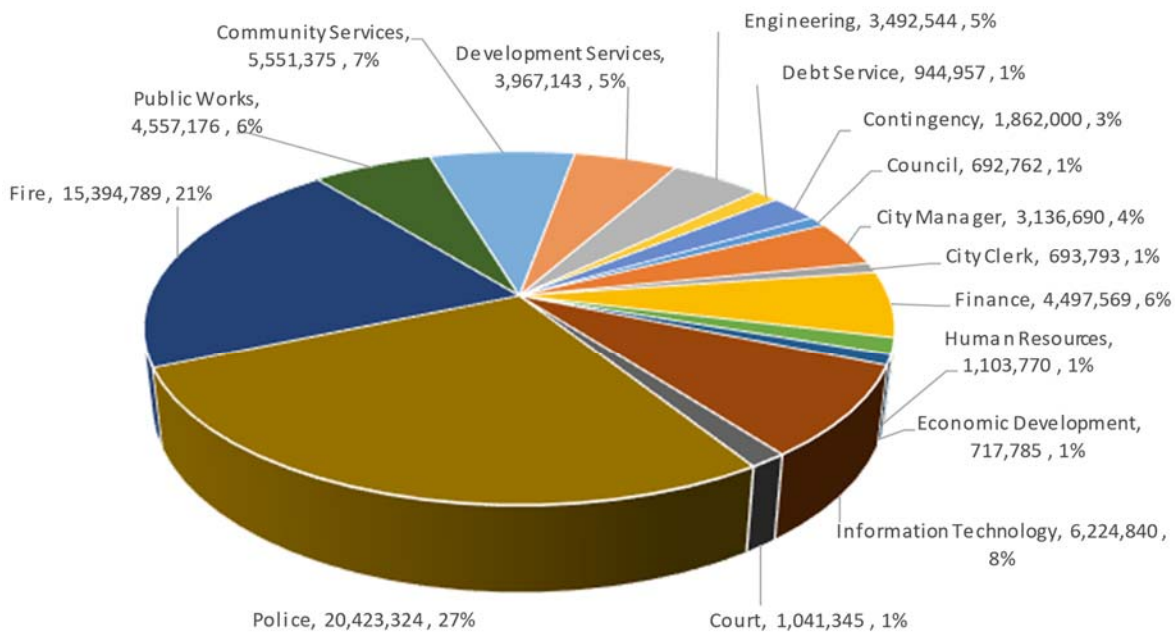
**GENERAL FUND SUMMARY**

The General Fund is the primary operating fund of the City and exists to account for the resources devoted to finance the services associated with local government. These services include Community Services, Public Works, Library, Court, Public Works, Public Safety and internal support functions.

**EXPENDITURES BY CATEGORY**



**EXPENDITURES BY DEPARTMENT**



General Fund Expenditures By Department	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
Council	529,126	554,547	522,525	660,584	539,322	692,762
City Manager	2,502,258	1,863,277	2,272,383	2,645,972	2,391,613	3,136,690
City Clerk	429,635	603,532	548,004	712,527	535,781	693,793
Finance	4,050,909	4,361,501	4,017,142	4,897,660	4,118,477	4,497,569
General Fund CIP	-	-	2,125,704	13,022,492	4,692,683	-
Human Resources	945,981	1,019,422	1,062,080	1,044,251	1,013,772	1,103,770
Economic Development	2,114,923	313,087	452,640	678,152	580,172	717,785
Information Technology	2,473,222	2,984,269	3,484,472	4,772,468	3,579,908	6,224,840
Court	766,888	907,118	980,547	1,093,728	973,238	1,041,345
Police	17,547,639	16,363,378	17,767,866	21,064,493	19,659,133	20,423,324
Fire	12,561,288	12,700,472	13,647,868	14,500,752	13,570,833	15,394,789
Public Works	1,879,586	2,152,785	2,659,329	3,733,555	2,748,379	4,557,176
Community Services	3,925,160	3,933,565	4,495,771	5,182,447	4,376,002	5,551,375
Development Services	2,663,969	3,034,571	3,152,651	3,609,886	3,218,829	3,967,143
Engineering	1,571,182	1,790,377	2,357,820	3,250,199	2,200,080	3,492,544
Debt Service	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
Contingency	-	-	-	16,153,936	-	1,862,000
<b>Total Expenditures</b>	<b>68,746,165</b>	<b>53,608,835</b>	<b>60,500,221</b>	<b>98,042,162</b>	<b>64,920,319</b>	<b>74,301,862</b>
<b>Expenditures By Category</b>						
Personnel Services	38,561,333	39,776,853	43,101,915	47,111,357	44,606,490	49,374,315
Operating Expenditures	11,744,852	12,320,776	13,032,526	17,352,182	12,469,444	18,620,740
Capital Expenditures	3,655,581	484,272	3,412,362	16,405,627	7,122,288	3,499,850
Debt Service	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
Contingency	-	-	-	16,153,936	-	1,862,000
Transfers Out	5,191,693	5,712,664	3,041,158	8,123,979	-	24,158,601
<b>Total Expenditures &amp; Transfers Out</b>	<b>73,937,858</b>	<b>59,321,499</b>	<b>63,541,379</b>	<b>106,166,141</b>	<b>64,920,319</b>	<b>98,460,463</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	54,366,334	64,992,990	71,302,846	79,022,084	79,031,541	85,943,780
Total Expenditures & Transfers Out	73,937,858	59,321,499	63,541,379	106,166,141	64,920,319	98,460,463
<b>Net Operating Result</b>	<b>(19,571,524)</b>	<b>5,671,491</b>	<b>7,761,467</b>	<b>(27,144,057)</b>	<b>14,111,222</b>	<b>(12,516,683)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1,082.92</b>	<b>\$ 819.89</b>	<b>\$ 814.70</b>	<b>\$ 1,229.62</b>	<b>\$ 751.91</b>	<b>\$ 1,085.08</b>

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**MAYOR AND COUNCIL - PURPOSE STATEMENT**

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The Mayor and Council represent residents as the legislative and policy-making body for the City of Buckeye.

The Mayor and six City Council members are responsible for appointing the Judge, City Attorney, City Manager as well as the members of the Advisory Boards and Commissions.

The City Council engages in leadership and strategic planning meetings annually. City Council meetings take place the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of every month at 6:00pm at Buckeye City Hall. Workshops, Executive Sessions, and other special meetings are scheduled as needed throughout the year.

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**COUNCIL GOALS**

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**GOAL 1: Fiscal Wellness and Financial Flexibility and Accountability**

City government is in a solid financial condition at all times and in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress. City government is in compliance with recognized professional standards for financial reporting and budgeting.

**GOAL 2: Enhanced Economic Well-Being and Vitality**

A vital, diverse, prosperous, and sustainable economy which provides local businesses and residents with opportunities for success. New development which provides long term, high-wage jobs with above average benefits and generates sustainable revenues for the provision of public services. Attract and retain the best human capital to deliver great, reliable customer services to the community.

**GOAL 3: A Well-Planned Urban Community**

New development which is guided by best growth management practices to preserve Buckeye's unique heritage and to protect our natural environment while enhancing economic well-being and creating a variety of livable, sustainable neighborhoods.

**GOAL 4: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

All existing neighborhoods and other areas are adequately and efficiently served with well-maintained infrastructure. Infrastructure for new development is efficiently and effectively integrated into existing infrastructure and new infrastructure costs are funded with revenues generated by the new development.

**GOAL 5: Responsive and Accountable Government and Effective Public Services**

Government institutions are ethical, enjoy the trust of the community, and are responsible and accountable to the public. Residents and community stakeholders are effectively engaged in municipal government decision-making that is fully transparent. Every element of municipal government contributes effectively to meeting public needs. Government processes are transformed to reflect the innovation and efficiency of business sector best practices, including a customer-oriented approach to regulation which seeks not merely to prohibit activity through enforcement but rather to facilitate compliance through cooperation.

Council	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Council	2.00	2.00	2.00	2.00	<b>2.00</b>	2.00
<b>Total Personnel</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Expenditures By Division</b>						
Council	529,126	554,547	522,525	660,584	539,322	692,762
<b>Total Expenditures</b>	<b>529,126</b>	<b>554,547</b>	<b>522,525</b>	<b>660,584</b>	<b>539,322</b>	<b>692,762</b>
<b>Expenditures By Category</b>						
Personnel Services	405,077	413,294	375,179	390,684	396,615	415,062
Operating Expenditures	124,048	141,253	147,347	269,900	142,707	277,700
<b>Total Expenditures &amp; Transfers Out</b>	<b>529,126</b>	<b>554,547</b>	<b>522,525</b>	<b>660,584</b>	<b>539,322</b>	<b>692,762</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	529,126	554,547	522,525	660,584	539,322	692,762
<b>Net Operating Result</b>	<b>(529,126)</b>	<b>(554,547)</b>	<b>(522,525)</b>	<b>(660,584)</b>	<b>(539,322)</b>	<b>(692,762)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 7.75</b>	<b>\$ 7.66</b>	<b>\$ 6.70</b>	<b>\$ 7.65</b>	<b>\$ 6.25</b>	<b>\$ 7.63</b>

Council	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	255,826	275,897	238,978	244,616	248,808	263,161
Arizona State Retirement	17,075	17,777	14,800	16,384	16,946	18,292
FICA	18,892	20,344	18,342	19,952	19,102	21,498
Workers Comp insurance	549	650	530	604	597	622
Health Insurance	93,760	87,877	83,328	92,928	93,562	95,289
Vehicle Allowance	18,975	10,750	19,200	16,200	17,600	16,200
Total Personnal Services	405,077	413,294	375,179	390,684	396,615	415,062
Office Supply/Equipment	999	988	1,027	1,000	1,311	2,000
Program Supplies/Equipment	6,373	11,965	8,972	7,500	8,417	10,000
Automotive Expenses	40	18	-	100	-	100
Postage and Freight	135	176	18	100	357	600
IT Equipment <\$5000	-	2,119	-	-	-	-
City Events	-	-	5,792	50,000	17,812	50,000
Council Retreat	710	-	4,947	10,000	3,698	12,000
Buckeye Youth Council	12,806	17,962	17,472	20,000	14,449	20,000
Miscellaneous	1,084	1,196	1,518	1,200	2,110	3,000
Public Relation	30,781	31,287	30,854	50,000	50,223	50,000
Telephone	10,109	8,514	9,218	8,000	7,007	8,000
Conference and Seminars	13,729	12,950	13,554	25,000	8,729	25,000
Travel and Meals	37,977	44,742	39,799	82,000	23,541	82,000
Dues and Subscription	9,304	9,335	14,177	15,000	5,053	15,000
Total Operating Expenditures	124,048	141,253	147,347	269,900	142,707	277,700
<b>Total Council</b>	<b>529,126</b>	<b>554,547</b>	<b>522,525</b>	<b>660,584</b>	<b>539,322</b>	<b>692,762</b>







**CITY MANAGER - PURPOSE STATEMENT**

The City Manager’s office ensures proper administration of the city’s daily operations and implementation of the Council’s policies and initiatives. The activities of the office are driven by the expectation that the work of all departments align with the city’s goals to maintain ***Fiscal Wellness and Financial Flexibility and Accountability***, create ***Enhanced Economic Well-Being and Vitality***, promote ***A Well-Planned Urban Community***, ensure a ***Responsive and Accountable Government and Effective Public Services***, and provide ***Adequate, Well-Maintained and Well-Planned Public Infrastructure***

The **Marketing and Communications Division** supports city programs, events, projects, and services by creating and designing concise, accurate information, distributed in a timely manner and on a variety of communication platforms to capture diverse audiences.

The **Construction and Contracting Division** is a performance-driven, transparent, and accountable organization that values its people, resources and partners, and meets new challenges through leadership, innovation and teamwork with three (3) critical functions that support the Departments in the City of Buckeye:

- Management and Implementation of the Capital Improvement Plan (CIP)
- Construction Project Management
- Contracting and Purchasing

**FY18/19 ACCOMPLISHMENTS**

- Presented a balanced FY20 Budget to Council for approval by June 2019.
- Implemented regular Council Retreats to foster effective communication and strategic planning for the city.
- Delivered to Council 23 regular comprehensive reports on the activities and progress of all city departments.
- Successfully recruited the new Assistant City Manager, Chief Financial Officer, Water Resources Director, and Community Services Director.
- Successfully executed 18 development agreements for the future growth of Buckeye.
- Strengthened relationships with other governments and organizations through support and participation including:
  - MAG Management Committee, Chair
  - Honorary Commander, Luke Air Force Base
  - West Valley Managers
  - Large City Managers
  - Harvard Kennedy School Senior Local Government Executive Program
- Advanced the Enterprise Resource Planning (ERP) system, improving the city’s operational effectiveness and financial management, by leading the implementation efforts of:
  - Tyler Payroll and Open Enrollment modules
  - Tyler General Billing module

**FY2019-20 ANNUAL BUDGET**

- Tyler Budget module
- Tyler Cashiering
- Tyler EnerGov module
- Tyler Business Licensing within EnerGov module
- Introduced H.R. 6961/DRIP Act – requiring the AZ Department of Agriculture to establish a program to award grants to qualified partnerships to (1) remove non-native plant species that contribute to drought conditions, and (2) replace the non-native plant species with native plant species.
- Introduced companion bills HB2580 & SB1450 providing \$5 million annually in grant funds to eradicate Salt Cedars.
- Advanced the In Lieu Fund program to restore the Gila River.
- Lead the west valley discussion on Rio 2.0/Rio Reimagined.
- Facilitated the advancement of the Army Corp of Engineers proposal to create a ring levee around Buckeye’s wastewater treatment plant.
- Maintained a vigorous legislative agenda and program.
- Implemented the inaugural CIP program, containing 44 projects with a budget of \$80,816,957.
- Launched new website for the city, resulting in approximately 380,900 unique visitors in a 12-month period.
- Increased overall reach and engagement on social media by 20% (average more than 2,000 engagements or reaches monthly).

**FY 19/20 OBJECTIVES**

- Ensure the execution of the Council’s **High Impact/High Feasibility** initiatives and priorities.
- Develop and conduct bi-annual leadership conversations.
- Develop solutions to manage workloads and maintain an adequate level of staffing for the city and its rapid growth.
- Ensure regular reporting of the city’s financial standing, and delivery of the proposed, balanced budget by June 2020.
- Maximize the efficiency of city business through the planning and execution of all City Council regular meetings, workshops, and special meetings.
- Develop a series of videos to profile the Community Services department and educate residents on the variety of services the department provides.
- Provide updates on various Capital Improvement Projects, with assistance from Construction and Contracting, to inform resident on progress being made throughout the city.
- Implement new software to improve the branding consistency and effectiveness of the citywide electronic newsletters.
- Continue enhancing the city’s reputation with positive marketing, public information and communication support to ensure residents, businesses, the media, and stakeholders stay informed.

**CITY MANAGER PERFORMANCE MEASURES**

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - Deliver a budget that is balanced and ready for adoption prior to its applicable fiscal year, and provide regular reports on the city’s financial standing and fiscal activities throughout the year.

**Objective** - Ensure delivery of the proposed balanced budget by June 2020, and regular (monthly and quarterly) reporting of the city’s financial standing.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Annual Budget</b>		
Presented for adoption on time	June 2019	June 2020
<b>Financial Reports/Updates to Council</b>		
Monthly Reports	12	12
Quarterly Reports	4	4
Effectiveness/Efficiency:		
<b>Annual Budget</b>		
Proposed budget presented for	Yes	June 2020

adoption prior to the new FY		
Financial Reports/Updates to Council		
Monthly Reports delivered within closing of month	6 Weeks	4 Weeks
Quarterly Reports delivered within closing of quarter	6 Weeks	4 Weeks

**Strategic Goal: Responsive and Accountable Government and Effective Public Services**

**Goal** - To ensure, through careful planning, high efficiency and effectiveness of each regular and special Council meeting.

**Objective** - Maximize the efficiency of city business through the planning and execution of all City Council workshops, and regular and special meetings by evaluating each proposed agenda item, planning the most efficient order items, and facilitating each meeting.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Council Meetings</b>		
Council Agenda Evaluations	60	60
Council Meetings	45	45
Effectiveness/Efficiency:		
<b>Council Meetings</b>		
Council Agenda reviews for evaluation and approval	100%	100%
Council meeting attendance	100%	100%

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - Maintain a level of staff that serves the needs of the city effectively and is financially feasible for the long term.

**Objective** - Develop solutions to manage workloads and maintain an adequate level of staffing for the city and its rapid growth. Adequate staffing will be assured by maintaining a position ration per 1,000 citizens that is comparable to our similarly situated municipalities.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Organization Staffing</b>		
Total positions	504	541.87
Effectiveness/Efficiency:		
<b>Organization Staffing</b>		
Position ration per 1,000 citizens	6.1	6.56

**Strategic Goal: Enhanced Economic Well-Being and Vitality; A Well-Planned Urban Community**

**Goal** - Plan and implement the priorities outlined by City Council to achieve a well-planned community and ensure economic vitality.

**Objective** - Ensure the execution of the Council's *High Impact/High Feasibility* initiatives and priorities through the delivery of new water rates, new impact fees, regular reporting of CIP projects, and continued water infrastructure citywide.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Improve water infrastructure</b>		
Carry Out Water CIP Plan	N/A	Yes
<b>Water revenue study results</b>		
Presented to Council for adoption	N/A	Yes
<b>Impact fee study results</b>		

**FY2019-20 ANNUAL BUDGET**

Presented to Council for adoption	N/A	Yes
Regular CIP updates to Council	23	23
Effectiveness/Efficiency:		
Improve water infrastructure		
Water CIP projects progress as scheduled in the plan	N/A	
Water revenue study results		
Presented to Council for adoption by December 2019	N/A	Yes
Impact fee study results		
Presented to Council for adoption by December 2019	N/A	Yes
CIP updates delivered at least bi-weekly	Yes	Yes

**MARKETING & COMMUNICATIONS PERFORMANCE MEASURES**
**Strategic Goal: A Well-Planned Urban Community**

**Goal** - Spotlight city departments with a series of videos to inform residents by promoting them on the city's various communication channels

**Objective** - Develop a series of videos to profile the Community Services department to educate residents on the variety of services the department provides

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Video Production		
Department videos produced	10	12 - 15
Effectiveness/Efficiency:		
YouTube Views	4,300	5,000
Social Media Reach	5,500	6,000

*\*Videos for Police, Fire, Water, Public Works, special events, overall city services, and State of the City were produced and promoted in FY18-19.*

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

**Goal** - Create news releases and social media posts with updates on completed milestones on various CIP projects.

**Objective** - Assist with providing updates on various Capital Improvement Projects, with assistance from Construction and Contracting, to inform residents on progress made throughout the city

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
News Releases	0	8 - 10
Social media posts	0	8 - 10
Effectiveness/Efficiency:		
Media coverage	0	TBD
Social media reach	0	TBD

*\*The 5-year CIP initiated in FY18-19, so only project information was available. With significant work completed in the first year, specific project progress is now available to promote and inform residents and the media.*

**Strategic Goal: Responsive and Accountable Government and Effective Public Service**

**Goal** - Ensure transparency to residents by distributing bi-monthly electronic newsletters on a secure platform, reducing the risk of hackers to city servers.

**Objective** - Implement new software to improve branding consistency and effectiveness of the citywide electronic newsletters

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Bi-monthly newsletters sent	24	24
Effectiveness/Efficiency:		
Subscribers	14,000	18,000

**Strategic Goal: Responsive and Accountable Government and Effective Public Service**

**Goal** - Work with each city department, individually and together, to promote the city's successes, accomplishments, programs, special events and other important news in a timely manner

**Objective** - Continue enhancing the city's reputation with positive marketing, public information and communication support to ensure residents, businesses, the media, and stakeholders stay informed

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
News Releases	107	125
New web pages	175	125
Social media posts	450	500
Flyers, Brochures, Posters	30	30
Advertising (special events)	15	15
Newsletters	14	14
Special Mailings	15	TBD

City Manager	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
City Manager	6.00	6.00	6.00	5.00	5.00	5.00
Construction & Contracting	7.00	7.00	7.00	8.50	8.50	11.00
Marketing & Communication	3.00	3.00	3.00	3.00	3.00	3.00
<b>Total Personnel</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.50</b>	<b>16.50</b>	<b>19.00</b>
<b>Expenditures By Division</b>						
City Manager	1,441,608	776,086	929,465	1,016,373	985,958	1,094,258
Construction & Contracting	735,953	784,077	932,310	1,171,169	999,395	1,546,754
Marketing & Communication	324,698	303,114	410,609	458,430	406,260	495,678
<b>Total Expenditures</b>	<b>2,502,258</b>	<b>1,863,277</b>	<b>2,272,383</b>	<b>2,645,972</b>	<b>2,391,613</b>	<b>3,136,690</b>
<b>Expenditures By Category</b>						
Personnel Services	1,765,856	1,650,050	1,788,255	2,180,701	2,082,111	2,526,980
Operating Expenditures	736,402	173,329	375,924	340,371	263,510	429,810
Capital Expenditures	-	39,897	108,205	124,900	45,992	179,900
<b>Total Expenditures</b>	<b>2,502,258</b>	<b>1,863,277</b>	<b>2,272,383</b>	<b>2,645,972</b>	<b>2,391,613</b>	<b>3,136,690</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,502,258</b>	<b>1,863,277</b>	<b>2,272,383</b>	<b>2,645,972</b>	<b>2,391,613</b>	<b>3,136,690</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	2,502,258	1,863,277	2,272,383	2,645,972	2,391,613	3,136,690
<b>Net Operating Result</b>	<b>(2,502,258)</b>	<b>(1,863,277)</b>	<b>(2,272,383)</b>	<b>(2,645,972)</b>	<b>(2,391,613)</b>	<b>(3,136,690)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 36.65</b>	<b>\$ 25.75</b>	<b>\$ 29.14</b>	<b>\$ 30.65</b>	<b>\$ 27.70</b>	<b>\$ 34.57</b>

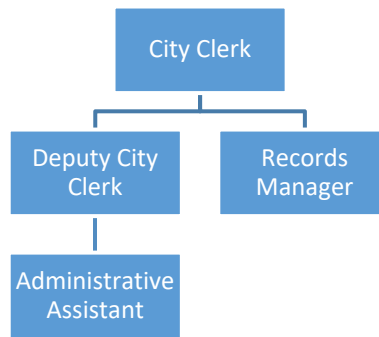
City Manager	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
<b>City Manager</b>						
Salaries and Wages	624,466	493,273	500,392	639,217	631,205	665,924
Arizona State Retirement	55,969	50,504	57,404	77,039	68,123	78,222
FICA	39,270	32,875	31,360	49,359	39,646	49,613
Workers Comp insurance	2,789	2,672	3,523	3,305	5,933	6,115
Health Insurance	43,827	69,004	62,749	86,432	88,703	90,152
Vehicle Allowance	3,600	3,800	6,000	6,000	6,000	6,000
<b>Total Personnel Services</b>	<b>769,921</b>	<b>652,127</b>	<b>661,428</b>	<b>861,352</b>	<b>839,610</b>	<b>896,026</b>
Census Count Special	559,593	-	-	-	-	-
Professional Services General	27,844	19,896	133,769	20,000	16,675	23,000
League of AZ Cities Dues	31,384	32,661	35,451	38,000	39,791	40,580
Maricopa Assoc of Government	9,641	9,921	10,712	12,221	13,332	13,302
Government Relations Program	-	28,922	32,730	30,000	33,421	48,500
Office Supplies	2,989	4,212	2,210	2,500	4,158	15,000
Program Supplies	2,094	3,954	4,903	3,400	1,999	3,500
Automotive Expenses	954	871	771	1,100	352	1,000
Postage and Freight	51	20	2	100	497	100
Small Tools <\$5,000	-	-	-	-	-	5,000
IT Equipment <\$5,000	5,992	-	534	-	2,130	5,000
Miscellaneous	3,475	703	638	600	627	650
Public Relation	2,193	2,361	715	2,500	-	2,000
Telephone	7,114	4,139	3,832	5,500	3,094	4,500
Conference and Seminars	8,695	2,470	2,210	25,000	19,798	14,000
Travel and Meals	5,700	4,658	5,559	8,000	5,394	13,000
Operational Training	72	-	-	1,000	-	1,100
Dues and Subscription	3,896	9,171	4,241	5,100	5,080	8,000
<b>Total Operating Expenditures</b>	<b>671,687</b>	<b>123,959</b>	<b>238,276</b>	<b>155,021</b>	<b>146,348</b>	<b>198,232</b>
Automobiles	-	-	29,761	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>29,761</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total City Manager</b>	<b>1,441,608</b>	<b>776,086</b>	<b>929,465</b>	<b>1,016,373</b>	<b>985,958</b>	<b>1,094,258</b>

City Manager	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Construction &amp; Contracting</b>						
Salaries and Wages	526,855	531,411	579,280	695,790	654,444	887,729
Arizona State Retirement	60,331	60,704	65,855	83,077	75,775	105,283
FICA	38,369	37,749	42,080	53,228	46,806	63,775
Workers Comp insurance	2,275	2,388	2,682	2,991	2,965	3,144
Health Insurance	78,739	91,760	76,987	116,333	92,110	157,345
Total Personnel Services	706,570	724,012	766,883	951,419	872,100	1,217,276
Professional Services General	-	-	40,516	50,000	47,509	56,250
Office Supply/Equipment	3,863	5,652	7,030	6,000	4,142	8,000
Program Supplies/Equipment	5,145	3,113	9,641	5,000	4,120	9,700
Automotive Expenses	1,707	1,224	1,912	3,300	2,566	5,500
Postage and Freight	126	326	183	500	239	3,000
IT Equipment <\$5000	5,588	-	3,024	5,000	2,132	22,818
Telephone	1,226	1,743	2,161	2,400	1,955	6,100
Conference and Seminars	8,538	4,027	11,276	13,000	7,486	15,335
Travel and Meals	975	2,783	9,793	8,650	5,972	18,095
Dues and Subscription	2,215	1,300	1,446	1,000	5,182	4,780
Total Operating Expenditures	29,383	20,168	86,983	94,850	81,303	149,578
Automobiles	-	34,017	-	35,000	36,344	90,000
Completed Capital	-	5,881	78,444	89,900	9,648	89,900
Total Capital Outlay	-	39,897	78,444	124,900	45,992	179,900
Construction & Contracting	735,953	784,077	932,310	1,171,169	999,395	1,546,754



City Manager	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Marketing &amp; Communication</b>						
Salaries and Wages	216,629	199,939	268,942	270,336	277,018	309,665
Arizona State Retirement	23,082	22,760	30,870	32,278	30,461	36,343
FICA	16,217	14,849	20,024	20,681	20,663	22,386
Workers Comp insurance	447	408	598	626	665	721
Health Insurance	32,990	35,956	39,509	44,009	41,594	44,563
<b>Total Personnel Services</b>	<b>289,366</b>	<b>273,912</b>	<b>359,943</b>	<b>367,930</b>	<b>370,401</b>	<b>413,678</b>
Office Supply/Equipment	1,779	2,720	2,122	2,000	1,538	2,000
Program Supplies/Equipment	9,967	10,078	3,971	27,100	19,857	10,000
Automotive Expenses	478	-	39	200	-	-
Postage and Freight	-	-	-	-	44	200
IT Equipment <\$5000	2,255	189	3,508	-	-	-
Miscellaneous	476	-	122	200	210	200
Public Relation	12,960	13,493	33,748	50,000	7,773	40,000
Legal Printing and Advertising	2,513	-	-	-	-	-
Telephone	642	725	1,571	2,000	1,299	1,600
Conference and Seminars	1,920	894	1,430	4,000	2,336	4,000
Travel and Meals	1,922	888	1,273	2,500	1,779	4,000
Dues and Subscription	421	213	2,881	2,500	1,023	20,000
<b>Total Operating Expenditures</b>	<b>35,333</b>	<b>29,201</b>	<b>50,665</b>	<b>90,500</b>	<b>35,859</b>	<b>82,000</b>
Marketing & Communication	324,698	303,113	410,609	458,430	406,260	495,678
<b>Total City Manager</b>	<b>2,502,258</b>	<b>1,863,276</b>	<b>2,272,383</b>	<b>2,645,972</b>	<b>2,391,613</b>	<b>3,136,690</b>





**CITY CLERK - PURPOSE STATEMENT**

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The **Office of the City Clerk** administers and safeguards the integrity of the municipal government process, and consistently provides high quality local government services. Promoting public participation, growth opportunities, and fiscal responsibility are high priorities for this department. The City Clerk is responsible for promoting transparency, adhering to Open Meeting Law, properly managing public records, manage the city’s Code of Ordinances, oversee the standards of the Americans with Disabilities Act (ADA), and act as the city’s election official. The City Clerk’s Office strives to support the vision of the city by carrying out the duties impartially and objectively so as to reinforce confidence in the highest standards of ethical integrity. Professionalism and superior standards of internal and external customer service are key to fulfilling this role.

**FY18/19 ACCOMPLISHMENTS**

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- NovusAGENDA is successfully managing our agendas and minutes for council and boards and commissions.
- Electronic signature software has replaced ink signatures for the council packet. Electronic notarization will be legalized in 2019.
- Election was held for the General Plan Update and for Districts 4, 5, and 6.
- Buckeye historical documents were restored and preserved.
- Utilized login candidate services online.

**FY19/20 OBJECTIVES**

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- Citywide records retention and destruction practices will reach additional departments.
- Efficiently manage public records requests while improving communication and compliance.
- Prepare for records management and litigation hold software.
- Early stage planning for redistricting services.
- Increase participation for the 2020 election for Districts 1, 2, 3, and Mayor.

**PERFORMANCE MEASURES**
**Strategic Goal: Responsive and Accountable Government and Effective Public Services**
**Goal: Continue implementation of citywide records retention and destruction practices to include all departments.**

**Objective-** Most City departments are actively involved in the City records retention and destruction program in order to comply with statutory guidelines and to allow an orderly and efficient procedure for preserving, protecting, retaining, and legal destruction of the City's records. Proper records management procedures provide open and transparent access to public records created and maintained by the City.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Departments managing documents electronically or actively working towards a RM program	8	9
MEASURE	FY17-18	FY18-19
Departments in need of a records management implementation	3	2

**Goal: Efficiently manage public records requests (PRR) while improving communication and compliance.**

**Objective -** Efficient records management and public transparency go hand in hand. The City Clerk's department works closely with Arizona State Library and Archives (LAPR) to make sure that the City's records are not a liability and are easily producible.

MEASURE	FY17-18	FY18-19
PRR's filled	257	445+
Revenue (electronic files are not eligible for charges)	\$858.75	\$479.75

**Goal: Prepare for records management and litigation hold software.**

**Objective:** Work with IT to obtain litigation hold software. This will satisfy any legal requirement for city records in the event of litigation in an expedited manner.

**Goal: Early stage planning for redistricting services.**

**Objective:** Redraw the district lines in order to balance the numbers of people and communities within each district. The procurement process for a third party consultant will begin late in 2019.

MEASURE	2000	2010	2015	2020 Projected
Census Results	8,100	51,000	62,000	70,000+

**Goal: Increase voter participation for the 2020 election for Districts 1, 2, 3, and Mayor.**

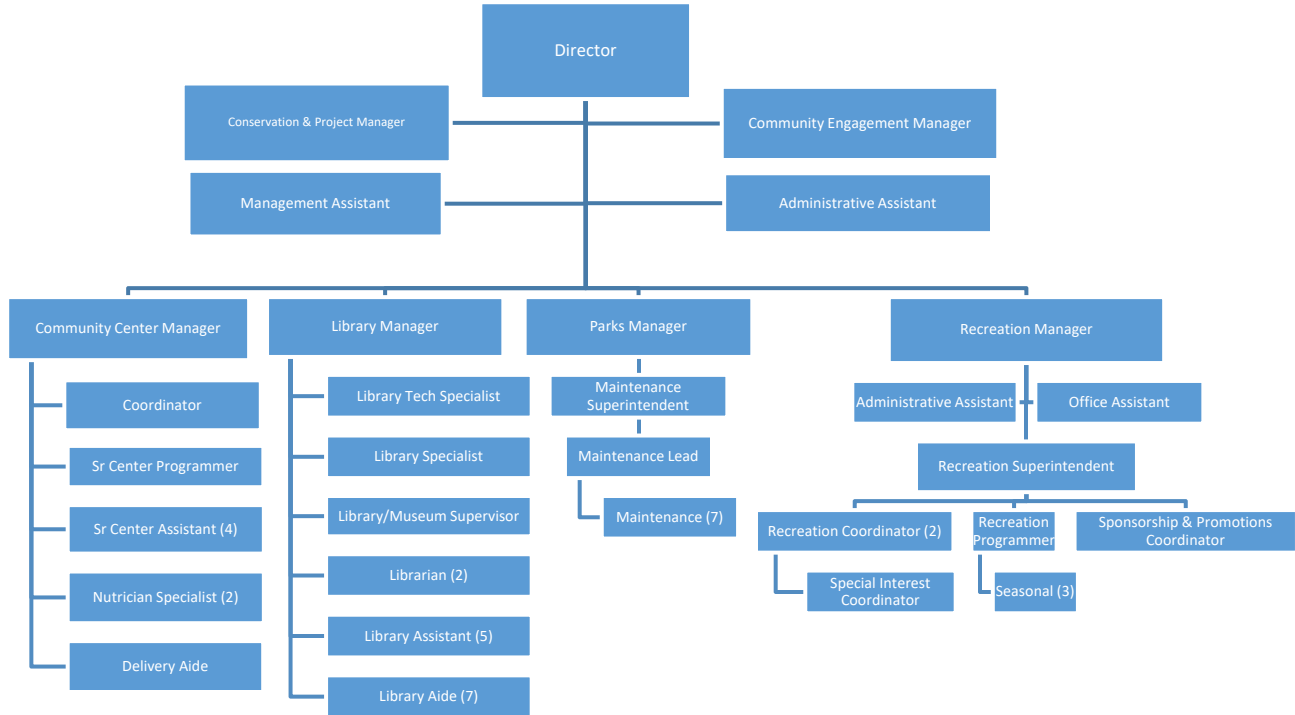
**Objective:** Update voter registrations to ensure new residents from the recent population growth are able to participate in the election. Resources posted on our website, delivered to our local buildings, and staff presence at events will strengthen our voter base.

Election Year	Registered Voters	Ballots Cast	% of Reg. Voters Casting a Ballot
2018	32,875	9348	28.43%
2016	26,540	7242	27.29%
2014	22,347	5073	22.70%
2013	20,835	5293	25.40%
2012	19,785	4725	23.88%
2010	10,817	2571	23.77%
Election Year	Registered Voters	Ballots Cast	% of Reg. Voters Casting a Ballot
2008	10,722	3021	28.18%
2006	5,176	1224	23.65%

*The number of registered voters has increased by 535% from 2006 to 2018.*

City Clerk	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
City Clerk	4.00	4.00	4.00	4.00	4.00	4.00
<b>Total Personnel</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Expenditures By Division</b>						
City Clerk	429,635	603,532	548,004	712,527	535,781	693,793
<b>Total Expenditures</b>	<b>429,635</b>	<b>603,532</b>	<b>548,004</b>	<b>712,527</b>	<b>535,781</b>	<b>693,793</b>
<b>Expenditures By Category</b>						
Personnel Services	405,604	430,280	421,075	472,927	425,729	453,643
Operating Expenditures	24,031	173,252	126,929	239,600	110,052	240,150
<b>Total Expenditures</b>	<b>429,635</b>	<b>603,532</b>	<b>548,004</b>	<b>712,527</b>	<b>535,781</b>	<b>693,793</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>429,635</b>	<b>603,532</b>	<b>548,004</b>	<b>712,527</b>	<b>535,781</b>	<b>693,793</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	2,422	969	869	1,000	652	800
Total Expenditures & Transfers Out	429,635	603,532	548,004	712,527	535,781	693,793
<b>Net Operating Result</b>	<b>(427,213)</b>	<b>(602,563)</b>	<b>(547,135)</b>	<b>(711,527)</b>	<b>(535,129)</b>	<b>(692,993)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 6.29</b>	<b>\$ 8.34</b>	<b>\$ 7.03</b>	<b>\$ 8.25</b>	<b>\$ 6.21</b>	<b>\$ 7.65</b>

City Clerk	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	290,975	300,212	300,323	328,832	310,143	331,495
Arizona State Retirement	30,969	32,904	33,740	39,263	35,939	39,531
FICA	21,919	20,199	20,413	25,156	20,782	22,563
Workers Comp insurance	581	644	667	762	744	783
Health Insurance	61,159	76,321	65,931	78,914	58,121	59,271
Total Personnel Services	405,604	430,280	421,075	472,927	425,729	453,643
Professional Services General	150	85,122	36,741	100,000	32,316	97,200
ADA Compliance	268	43,561	49,557	50,000	12,717	15,000
Office Supply/Equipment	1,925	2,536	2,612	2,500	6,530	13,500
Program Supplies/Equipment	924	3,180	268	8,700	1,363	-
Automotive Expenses	297	212	389	400	155	500
Postage and Freight	230	390	127	100	116	150
IT Equipment <\$5000	3,916	-	1,394	-	17,694	-
Election Expense	1,311	16,219	8,148	30,000	19,939	25,000
Miscellaneous	40	25	56	-	-	-
Legal Printing and Advertising	11,136	19,691	23,972	40,000	15,070	73,000
Telephone	2,113	1,162	1,249	1,100	1,303	1,800
Conference and Seminars	879	468	934	3,000	889	6,000
Travel and Meals	42	-	74	800	-	5,000
Dues and Subscription	800	686	1,409	3,000	1,960	3,000
Total Operating Expenditures	24,031	173,252	126,929	239,600	110,052	240,150
<b>Total Expenditures</b>	<b>429,635</b>	<b>603,532</b>	<b>548,004</b>	<b>712,527</b>	<b>535,781</b>	<b>693,793</b>



**COMMUNITY SERVICES – PURPOSE STATEMENT**

The **Recreation/Special Events Division** provides residents with recreational programs and services that enhance the quality of life for all ages. The division offers a wide variety of sport, aquatic, health and wellness, outdoor education, afterschool, and summer programs that are fun, safe, and cost effective. Programs are offered throughout the city in various parks, facilities and schools. The Special Events team creates a sense of community by producing a diverse portfolio of city-wide special events and activities that are engaging and inclusive while fostering economic development by creating tourism opportunities. The team accomplishes this by hosting a variety of events at the neighborhood, community and regional level.

The **Buckeye Senior Program** promotes healthy aging, independence and the well-being of older adults through, nutrition meals, transportation, volunteerism and recreational programs and services.

The **Library Division** promotes literacy, lifelong learning and community engagement through innovative programs and services.

The **Parks and Open Space** staff provides quality and safe parks and open space for residents to enjoy. Staff plans for future parks and open space needs to accommodate demand from Buckeye’s fast-paced population growth and oversees the maintenance and upkeep of parks, amenities, athletic fields, trails, irrigation systems and equipment.

**FY18/19 ACCOMPLISHMENTS**

- More than doubled attendance to the annual Air Fair by partnering with the Copperstate Fly-In group, making it a multi-day event with added activities such as overnight camping, an educational field trip, VIP Tents and a multi-day air show.
- Raised nearly \$30,000 for local non-profit organizations at the 78<sup>th</sup> Annual Halloween Carnival.
- Increased participation in Youth sports by 10% from 2,700 to 3,000.
- Created the multi-agency swim team competition through the formal agreement with MarWest Swim League.
- Successfully transitioned to a new payment gateway without interruption to customers.
- Recreation formalized agreement with MarWest Swim League allowing for multi-agency swim team competition.
- Recreation and Special Events successfully transitioned to a new payment gateway without interruption to customers.
- The Buckeye Senior Transportation Program provided 6,615 rides this fiscal year, an increase of 563 rides from FY 17/18.

## **FY2019-20 ANNUAL BUDGET**

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- The Buckeye Senior Transportation Program provided 6,615 rides this fiscal year, an increase of 563 rides from FY 17/18.
- Completed the \$3,000 digital signage project at both libraries to ensure customers are informed about current events and programs.
- Launched eight Touch and Go Digital Literacy Stations that are utilized at all outreach events to demonstrate Science, Technology, Engineering, Arts and Math (STEAM) based applications available to children to enhance digital literacy. The project was funded through a \$10,000 Library Services and Technology Act grant.
- Completed, with Friends of the Buckeye Public Library, the Downtown Library Children's Room renovation project that included new shelving and furniture in the amount of \$42,000.
- Completed the master plan including phased priorities for Sundance Park Phase II after receiving input through public meetings in collaboration with the Construction & Procurement Department.
- Opened Pyrite and Pyrite Summit Trail in Skyline Regional Park adding another 2.4 miles for a total of 22 miles of trails in Skyline Regional Park.
- Renovated and upgraded the Buckeye Skate Park.
- Upgraded seven new sports field lighting and added two new lights at Earl Edgar Recreational Facility.
- Opened a new restroom facility near the south fields at Earl Edgar Recreational Facility.

## **FY19/20 OBJECTIVES**

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- Complete and submit an application for reaccreditation to the Commission for Accreditation of Parks and Recreation Agencies.
- Complete a marketing and branding master plan that will develop a comprehensive vision and brand for city events, parks and programs that residents recognize and trust.
- Coordinate a Saturday night event at the Buckeye Air Fair that will generate revenue to support the event.
- Increase sponsorship monies received, reducing the general fund subsidy to special events.
- Secure an IGA with the Saddle Mountain School District for shared use of facilities which will allow the city to offer programs and services at Saddle Mountain District schools without facility costs.
- Work with Saddle Mountain School District, successfully license, open and operate a new afterschool program at Tartesso Elementary School.
- Coordinate the renewal of Intergovernmental Agreements with the Buckeye Elementary and Buckeye High School Districts for shared use of facilities which will allow the city to offer programs and services at District schools without facility costs.
- Explore funding options for the expansion of the Buckeye Community Center, including additional parking.
- Increase Senior program meals, transportation trips, volunteerism hours and recreation program participation by 3%.
- Complete a Library Facilities Master Plan that will identify future library locations, required funding, and staffing requirements.
- Prepare and develop studies required by BLM to receive a land patent for two parcels totaling 1,350 acres located along the Tonopah-Salome Highway, west of Miller Road.
- Develop construction plans for Sundance Park Phase II using the master plan as a base and by working with Construction and Procurement Division.
- Complete a master plan for Town Park that will analyze the needs for the Aquatic Center, Recreation Center, the Buckeye Valley Museum, park amenities, special events and future needs that will transform the park into a point of pride in downtown Buckeye.



**RECREATION**

**Strategic Goal: Focused Programs and Events**

Offer the programs and events that strive to meet the community’s expectations.

**Goal** - Maximize current programs, events, activities and services and have innovative and comprehensive plans for future growth needs.

**Objective** - Inventory and assess current program offerings and make recommendations for future service levels and offerings:

- 1) Track attendance at events and programs;
- 2) Offer programs, events, activities and services wanted by the community;
- 3) Optimize community engagement via increased sponsorships and partnerships; and
- 4) Offer high quality events, programs, activities and services.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of events offered internally	27	27
Number of events supported externally	52	55
Number of programs offered annually	1080	1200
Total sponsorship dollars collected	\$75,000	\$90,000
Total in-kind value collected	\$41,000	\$45,000
Efficiencies/Effectiveness:		
Event attendance	71,475	90,000
Total program enrollment	52,301	55,000
Survey event attendees	461	500
Survey program participants	800	1000
Survey event vendors	121	200
Average enrollment per program	48	48

**SENIOR PROGRAMS**

**Strategic Goal: Planning for the future**

To have innovative and comprehensive plans for growth and operations to ensure efficiency and effectiveness and that can easily be put into action.

**Goal** - Increase the ability of older adults to remain active, healthy, and living independently.

**Objective** - Plan for the anticipated increases (3% growth) in service demand for senior programs and services:

- 1) Increase in congregate meals, home delivered meals, to low-income, home bound and older adult participants;
- 2) Increase and provide safe and affordable transportation to older adults; and
- 3) Increase current exercise programs (Silver Sneakers, Walk-with ease, Fit and Strong and Yoga).

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of meals served	31,160	32,100
Number of trips provided	6615	6815
Number of volunteer hours	2080 hrs	2150 hrs
Number of program participants	24,107	24,835
Effectiveness / Efficiency:		
Average meals per day	130	140

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Average trips per day	30	35
Average monthly volunteer hours	126	150
Average number of program participants	95	105

**LIBRARY DIVISION**

**Strategic Goal: Optimization**

Evaluate and optimize technology and non-facility resources.

**Goal** - Provide consistent and innovative access to current and future library materials and services.

**Objective** - Assure optimization of technology and specialized services:

- 1) Track and access usage patterns of all digital content platforms in order to increase usage by 5%;
- 2) Adjust digital allocations to support customer demand; and
- 3) Track and monitor bookmobile circulation in order to increase usage by 5%.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of ebook circulations	24,435	24,607
Budget allocation for eBooks	14,000	16,000
Number of leased bookmobile items circulated	2,747	2,884
Effectiveness/Efficiency:		
Maintain average cost per eBook circulation	.60 per item	.60 per item
Average hold lines for digital materials	23.5 days	21 days
Average turnover rate per leased bookmobile item per year	3.72	4.0

**PARKS AND OPEN SPACES**

**Strategic Goal: Delivery of Parks and Open Spaces**

Optimize current parks while planning for future parks and open space.

**Goal** - To assure maximum usage of existing parks and open spaces while planning to deliver new parks that pace population growth.

**Objective** - Maximize current usage in the parks and have innovative and comprehensive plans for future growth needs:

- 1) Track use patterns in parks;
- 2) Offer programs wanted by the community;
- 3) Plan for park development to achieve service level goals; and
- 4) Maintain high quality parks.

MEASURE	FY 18-19 BUDGET	FY 19-20 BUDGET
Output:		
Visitation to Skyline Park	307,000	322,350
# of participants to Skyline programs	2,500	2,700
Field rentals	1,110	1,150
Sports field preps	650	670
Ramada rentals	295	315
Campsite rentals	270	290

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Miles of city trails maintained (Unpaved)	22	22
Miles of city multi-use paths maintained (Paved)	0	1
Park acres acquired lands	0	1,350
Effectiveness/Efficiency:		
Average number of participants per program at Skyline Park	80	87
Average number of visitors per day	841	883
Average time to prep sports fields	60 mins	60 mins
Campsite rentals per week	5	5.6



	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Community Services</b>						
<b>Personnel By Division</b>						
Community Services Administration	5.50	5.50	5.50	5.50	5.50	6.00
Community Services Library	14.00	14.00	14.00	12.00	12.00	15.56
Community Services Parks	7.00	7.00	7.00	7.00	7.00	9.00
Community Services Recreation	7.00	7.00	7.00	9.00	9.50	11.00
<b>Total Personnel</b>	<b>33.50</b>	<b>33.50</b>	<b>33.50</b>	<b>33.50</b>	<b>34.00</b>	<b>41.56</b>
<b>Expenditures By Division</b>						
Community Services Administration	737,952	780,750	931,083	977,232	1,020,016	1,177,466
Community Services Library	1,104,402	1,137,863	1,233,223	1,284,485	1,160,034	1,325,682
Community Services Parks	821,807	670,668	806,868	904,580	805,647	985,527
Community Services Recreation	1,260,999	1,344,284	1,524,597	2,016,150	1,390,305	2,062,700
<b>Total Expenditures</b>	<b>3,925,160</b>	<b>3,933,565</b>	<b>4,495,771</b>	<b>5,182,447</b>	<b>4,376,002</b>	<b>5,551,375</b>
<b>Expenditures By Category</b>						
Personnel Services	3,158,068	3,187,711	3,495,165	4,003,154	3,460,784	4,207,902
Operating Expenditures	752,292	705,117	919,687	1,005,168	820,943	1,136,723
Capital Expenditures	14,800	40,737	80,919	174,125	94,275	206,750
<b>Total Expenditures</b>	<b>3,925,160</b>	<b>3,933,565</b>	<b>4,495,771</b>	<b>5,182,447</b>	<b>4,376,002</b>	<b>5,551,375</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>3,925,160</b>	<b>3,933,565</b>	<b>4,495,771</b>	<b>5,182,447</b>	<b>4,376,002</b>	<b>5,551,375</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	784,608	814,393	879,040	941,250	899,772	1,120,000
Total Expenditures & Transfers Out	3,925,160	3,933,565	4,495,771	5,182,447	4,376,002	5,551,375
<b>Net Operating Result</b>	<b>(3,140,552)</b>	<b>(3,119,172)</b>	<b>(3,616,731)</b>	<b>(4,241,197)</b>	<b>(3,476,230)</b>	<b>(4,431,375)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 57.49</b>	<b>\$ 54.37</b>	<b>\$ 57.64</b>	<b>\$ 60.02</b>	<b>\$ 50.68</b>	<b>\$ 61.18</b>

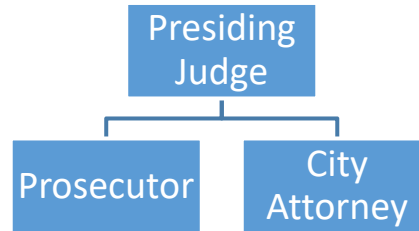
<b>Community Services</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Community Services Administration</b>						
Salaries and Wages	461,255	476,817	529,753	514,918	603,248	627,850
Wages Overtime	-	-	-	22,000	-	5,000
Arizona State Retirement	51,613	53,357	60,394	64,108	68,084	74,544
FICA	32,342	32,990	37,680	41,074	44,144	45,001
Workers Comp insurance	4,329	3,834	4,483	5,112	5,878	6,036
Health Insurance	50,183	61,211	51,181	56,935	60,831	65,880
<b>Total Personnel Services</b>	<b>599,722</b>	<b>628,209</b>	<b>683,492</b>	<b>704,147</b>	<b>782,185</b>	<b>824,311</b>
Main Street Coalition	-	-	60,000	63,000	68,727	69,900
Professional Services General	8,355	(1)	3,783	10,000	9,743	42,200
NPO Program	43,000	43,000	46,010	46,010	46,010	46,010
Office Supply/Equipment	1,196	2,354	5,499	4,600	3,676	15,470
Program Supplies/Equipment	6,707	31,932	8,731	13,000	5,688	29,000
Automotive Expenses	456	268	727	450	665	1,000
Postage and Freight	12,350	13,394	18,183	25,000	25,665	26,000
IT Equipment <\$5000	-	5,947	4,093	-	-	1,175
Event Promotion	1,591	-	915	-	-	3,000
City Events	11,230	11,175	10,618	13,000	11,635	0
Publicity	37,883	27,870	37,232	45,000	41,521	50,000
Purchased Water (Irrigation)	100	-	-	-	-	-
Telephone	1,177	1,600	1,770	2,000	1,412	2,000
Conference and Seminars	4,980	4,508	4,234	3,800	2,566	3,800
Travel and Meals	6,252	2,865	7,851	7,500	2,458	7,500
Dues and Subscription	2,955	2,663	2,025	3,100	2,400	3,100
<b>Total Operating Expenditures</b>	<b>138,230</b>	<b>147,575</b>	<b>211,671</b>	<b>236,460</b>	<b>222,166</b>	<b>300,155</b>
Land Improvement	-	4,966	-	-	-	-
Automobiles	-	-	26,186	-	-	-
Completed Capital	-	-	9,734	36,625	15,665	53,000
<b>Total Capital</b>	<b>-</b>	<b>4,966</b>	<b>35,920</b>	<b>36,625</b>	<b>15,665</b>	<b>53,000</b>
<b>Community Services Administration</b>	<b>737,952</b>	<b>780,750</b>	<b>931,083</b>	<b>977,232</b>	<b>1,020,016</b>	<b>1,177,466</b>

<b>Community Services</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Community Services Library</b>						
Salaries and Wages	696,278	724,528	770,838	802,855	755,239	819,981
Wages Overtime	1,556	740	-	2,000	-	1,000
Arizona State Retirement	73,911	69,386	73,808	96,100	75,526	98,245
FICA	51,177	53,009	57,438	61,571	55,954	63,853
Workers Comp insurance	1,441	1,661	1,663	1,865	1,807	2,059
Health Insurance	110,425	120,531	101,239	118,031	89,812	92,809
<b>Total Personnel Services</b>	<b>934,787</b>	<b>969,854</b>	<b>1,004,986</b>	<b>1,082,422</b>	<b>978,338</b>	<b>1,077,947</b>
Professional Services General	12,887	12,449	14,064	31,063	28,937	32,200
Office Supply/Equipment	6,993	8,599	30,243	4,200	5,279	9,500
Program Supplies/Equipment	12,590	16,866	21,194	16,000	11,604	18,000
Automotive Expenses	2,251	3,525	3,020	4,000	2,916	4,000
Postage and Freight	2,374	2,138	1,816	2,500	1,866	2,500
IT Equipment <\$5000	1,737	1,786	453	-	-	-
Books - Library	120,177	115,177	148,295	133,000	122,801	133,000
Miscellaneous	-	104	-	-	-	-
Telephone	4,570	4,166	4,066	4,000	3,389	4,600
Conference and Seminars	1,920	1,125	2,569	2,500	2,515	3,385
Travel and Meals	3,656	1,463	1,281	3,800	1,229	4,550
Dues and Subscription	459	612	1,236	1,000	1,160	1,000
<b>Total Operating Expenditures</b>	<b>169,615</b>	<b>168,009</b>	<b>228,237</b>	<b>202,063</b>	<b>181,696</b>	<b>212,735</b>
Completed Capital	-	-	-	-	-	35,000
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,000</b>
<b>Community Services Library</b>	<b>1,104,402</b>	<b>1,137,863</b>	<b>1,233,223</b>	<b>1,284,485</b>	<b>1,160,034</b>	<b>1,325,682</b>

<b>Community Services</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Community Services Parks</b>						
Salaries and Wages	479,919	345,621	420,230	396,440	445,587	476,949
Wages-Part Time	-	27,753	22,174	71,000	3,637	56,572
Wages Overtime	6,500	5,215	-	10,760	-	5,000
Arizona State Retirement	54,691	39,962	45,601	57,097	49,375	64,371
FICA	35,799	27,737	32,187	36,582	32,736	30,680
Workers Comp insurance	11,431	9,337	12,862	14,313	13,926	12,978
Health Insurance	67,402	71,375	79,735	94,688	69,581	66,027
<b>Total Personnel Services</b>	<b>655,743</b>	<b>527,000</b>	<b>612,790</b>	<b>680,880</b>	<b>614,842</b>	<b>712,577</b>
Landscaping	2,474	2,200	1,900	2,400	5,415	2,400
Professional Services General	5,417	9,215	7,752	8,500	12,909	8,500
Repair and Replace	2,836	5,699	14,346	7,000	10,188	7,000
Swimming Pool R & M	19,236	-	-	-	-	-
Office Supply/Equipment	203	701	211	-	58	250
Program Supplies/Equipment	73,199	63,822	78,270	75,000	59,004	115,000
Automotive Expenses	12,396	14,934	21,231	15,000	20,610	15,000
Chemicals	32,407	-	15,877	31,500	5,511	5,000
Signs & Markings	3,704	2,226	798	4,000	131	4,000
Uniforms	2,895	3,465	3,514	4,500	4,631	4,500
Propane - Pool Heater Central	6,473	-	-	-	-	-
Telephone	1,468	1,272	1,678	1,600	1,943	4,600
Conference and Seminars	2,764	2,582	1,840	4,300	2,561	4,300
Travel and Meals	335	542	967	1,200	-	1,200
Dues and Subscription	256	1,239	694	1,200	424	1,200
<b>Total Operating Expenditures</b>	<b>166,064</b>	<b>107,897</b>	<b>149,080</b>	<b>156,200</b>	<b>123,385</b>	<b>172,950</b>
Completed Capital	-	35,771	44,998	67,500	67,420	100,000
<b>Total Capital</b>	<b>-</b>	<b>35,771</b>	<b>44,998</b>	<b>67,500</b>	<b>67,420</b>	<b>100,000</b>
<b>Community Services Parks</b>	<b>821,807</b>	<b>670,668</b>	<b>806,868</b>	<b>904,580</b>	<b>805,647</b>	<b>985,527</b>

<b>Community Services</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Community Services Recreation</b>						
Salaries and Wages	397,166	419,585	452,025	571,195	415,975	550,999
Wages-Part Time	364,904	413,846	525,298	605,000	446,742	725,000
Arizona State Retirement	54,369	59,916	55,861	133,274	59,500	63,578
FICA	56,849	62,268	73,216	85,389	64,302	94,727
Workers Comp insurance	9,348	9,941	12,206	14,315	11,303	15,903
Health Insurance	85,180	97,092	75,290	126,532	87,597	142,860
<b>Total Personnel Services</b>	<b>967,815</b>	<b>1,062,649</b>	<b>1,193,897</b>	<b>1,535,705</b>	<b>1,085,419</b>	<b>1,593,067</b>
Contract Instruc-SIC	48,906	57,433	60,665	70,920	59,863	96,558
Contract Instruc - Sports	24,975	21,440	25,145	39,000	30,436	39,000
Contractual Svc BASE	26,395	35,292	45,342	53,000	24,678	70,000
Office Supply/Equipment	744	2,497	2,427	2,600	3,078	4,000
Automotive Expenses	1,572	1,527	1,900	2,000	1,194	2,000
IT Equipment <\$5000	-	303	13	7,000	4,469	900
Rec Center Concessions	12,137	898	61	700	653	700
Sundance Rec Ctr Concession	-	4,063	5,144	4,800	5,211	4,800
Swimming Pool Concession	-	8,390	7,999	8,925	1,054	8,925
Program Supplies Gen Rec	41,422	16,737	20,617	42,000	29,446	57,300
Program Supplies BASE	43,191	27,456	45,455	48,000	42,319	56,000
City Events	-	23,711	25,130	36,000	14,642	-
Program Transportation	1,150	-	-	1,000	-	1,000
Program Supplies Sports	49,669	49,092	47,824	50,000	38,304	64,000
Swimming Pool Supplies	12,332	18,166	20,934	23,000	18,722	23,000
Telephone	7,873	8,063	8,725	7,000	7,114	8,200
Conference and Seminars	3,670	1,580	6,778	6,000	5,978	6,000
Travel and Meals	2,203	4,090	5,527	7,000	4,912	7,000
Dues and Subscription	2,141	900	1,015	1,500	1,623	1,500
<b>Total Operating Expenditures</b>	<b>278,383</b>	<b>281,636</b>	<b>330,700</b>	<b>410,445</b>	<b>293,696</b>	<b>450,883</b>
Completed Capital	14,800	-	-	70,000	11,190	18,750
<b>Total Capital</b>	<b>14,800</b>	<b>-</b>	<b>-</b>	<b>70,000</b>	<b>11,190</b>	<b>18,750</b>
<b>Community Services Recreation</b>	<b>1,260,999</b>	<b>1,344,284</b>	<b>1,524,597</b>	<b>2,016,150</b>	<b>1,390,305</b>	<b>2,062,700</b>
<b>Total Community Service Department</b>	<b>3,925,160</b>	<b>3,933,565</b>	<b>4,495,771</b>	<b>5,182,447</b>	<b>4,376,002</b>	<b>5,551,375</b>





**COURT - PURPOSE STATEMENT**

**Court Employee Satisfaction Measure**

Definition of court employees assessing the quality of the work environment and relations between staff and management.

Purpose: Committed and loyal employees have a direct impact on a court’s performance. This measure is a powerful tool for surveying employee opinion on whether staff have the materials, motivation, direction, sense of mission, and commitment to do quality work. Knowing how employees perceive the workplace is essential to facilitate organizational development and change, assess teamwork and management style, enhance job satisfaction, and thus, improve service to the public.

Method: This measure is an opinion survey of all court employees conducted on a regular basis (e.g., annually). The survey questionnaire requires respondents to rate their agreement with each of 20 statements on a five-point scale from “Strongly Agree” to “Strongly Disagree.”

**Access and Fairness Measure**

Definition: Ratings of court users on the court’s accessibility and its treatment of customers in terms of fairness, equality, and respect.

Purpose: Many assume that "winning" or "losing" is what matters most to citizens when dealing with the courts. However, research consistently shows that positive perceptions of court experience are shaped more by court users' perceptions of how they are treated in court, and whether the court's process of making decisions seems fair. This measure provides a tool for surveying all court users about their experience in the courthouse.

Method: Everyone in the court on a “typical” day is asked to fill out a brief self-administered survey as he or she exits the courthouse. People are asked to rate their level of agreement with each item, using a 1-5 scale. The survey should be conducted on a periodic basis, for example, annually. The individuals surveyed would include litigants and their families and friends, victims and witnesses, attorneys, law enforcement officers, representatives of social service agencies, and individuals doing record searches or having other business at the clerk's office, among others. Because the survey is designed to assess the views of the court’s customers, judges and court staff are excluded.

**Reliability and Integrity of Case Files**

Definition: The percentage of files that can be retrieved within established time standards, and that meet established standards for completeness and accuracy of contents.

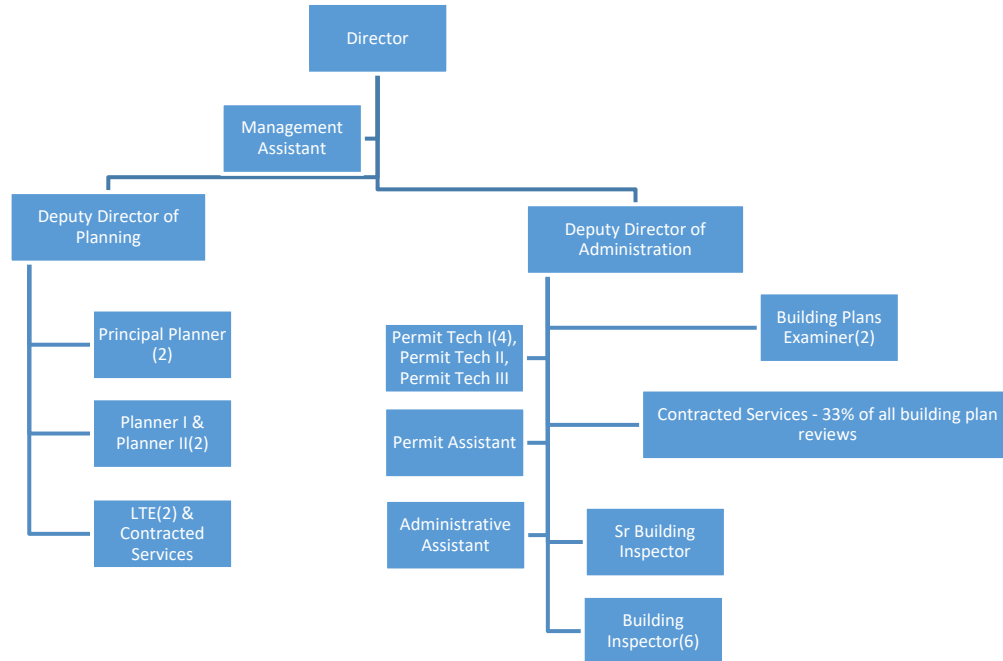
Purpose: A reliable and accurate case file system is fundamental to the effectiveness of day-to-day court operations and fairness of judicial decisions. The maintenance of case records directly affects the timeliness and integrity of case processing. This measure provides information regarding (a) how long it takes to locate a file, (b) whether the file’s contents and case summary information match up, and (c) the organization and completeness of the file.

Method: Randomly identify equal numbers (but at least 50) of pending case files, closed--on-site case files, and closed--off-site case files in each case type being evaluated. Record how long it takes to find each case file.

Court	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Court	6.80	8.30	8.30	10.30	10.30	10.30
<b>Total Personnel</b>	<b>6.80</b>	<b>8.30</b>	<b>8.30</b>	<b>10.30</b>	<b>10.30</b>	<b>10.30</b>
<b>Expenditures By Division</b>						
Court	766,888	907,118	980,547	1,093,728	973,238	1,041,345
<b>Total Expenditures</b>	<b>766,888</b>	<b>907,118</b>	<b>980,547</b>	<b>1,093,728</b>	<b>973,238</b>	<b>1,041,345</b>
<b>Expenditures By Category</b>						
Personnel Services	677,053	809,858	867,422	970,178	867,488	910,445
Operating Expenditures	89,835	97,260	113,125	123,550	105,750	130,900
<b>Total Expenditures</b>	<b>766,888</b>	<b>907,118</b>	<b>980,547</b>	<b>1,093,728</b>	<b>973,238</b>	<b>1,041,345</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>766,888</b>	<b>907,118</b>	<b>980,547</b>	<b>1,093,728</b>	<b>973,238</b>	<b>1,041,345</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	511,652	576,162	709,908	735,000	666,582	732,000
Total Expenditures & Transfers Out	766,888	907,118	980,547	1,093,728	973,238	1,041,345
<b>Net Operating Result</b>	<b>(255,236)</b>	<b>(330,956)</b>	<b>(270,639)</b>	<b>(358,728)</b>	<b>(306,656)</b>	<b>(309,345)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 11.23</b>	<b>\$ 12.54</b>	<b>\$ 12.57</b>	<b>\$ 12.67</b>	<b>\$ 11.27</b>	<b>\$ 11.48</b>

Court	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	502,808	576,237	637,178	660,578	602,897	622,390
Arizona State Retirement	53,628	62,894	68,966	78,873	69,482	75,927
FICA	35,897	39,302	44,263	50,534	41,149	47,541
Workers Comp insurance	1,195	1,791	1,648	1,531	1,408	4,213
Health Insurance	83,523	129,633	115,368	178,662	152,552	160,374
Total Personnel Services	<b>677,053</b>	<b>809,858</b>	<b>867,422</b>	<b>970,178</b>	<b>867,488</b>	<b>910,445</b>
Public Defender	23,500	22,900	24,000	32,000	21,818	32,000
Security Services	26,600	26,204	26,245	35,000	23,025	38,500
Professional Services General	14,532	17,340	21,351	18,000	19,194	20,000
Office Supply/Equipment	2,994	2,986	3,144	3,500	3,464	3,500
Program Supplies/Equipment	7,267	9,005	6,863	6,000	6,928	6,500
Postage and Freight	3,252	3,696	4,710	5,500	4,259	6,150
IT Equipment <\$5000	8,131	8,954	21,395	16,750	18,454	16,750
Miscellaneous	(61)	-	30	-	-	-
Telephone	142	-	-	-	-	-
Conference and Seminars	1,624	2,397	2,381	4,000	4,963	4,500
Travel and Meals	1,243	3,144	2,071	1,800	2,470	2,000
Dues and Subscription	611	634	935	1,000	1,175	1,000
Total Operating Expenditures	<b>89,835</b>	<b>97,260</b>	<b>113,125</b>	<b>123,550</b>	<b>105,750</b>	<b>130,900</b>
<b>Total Expenditures</b>	<b>766,888</b>	<b>907,118</b>	<b>980,547</b>	<b>1,093,728</b>	<b>973,238</b>	<b>1,041,345</b>





**DEVELOPMENT SERVICES - PURPOSE STATEMENT**

The main purpose of the **Planning & Zoning Division** is to project manage all development applications to assure that they are consistent with the community’s vision and policies as identified in the city’s General Plan and Development Code. The department ensures each proposal meets all applicable regulations and facilitates the comprehensive process from preliminary and technical meetings through to administrative, Planning and Zoning Commission, and City Council decision.

**Building Safety and Permitting** ensures each project meets all applicable code requirements through plan reviews and permit issuance services. The Building Safety staff responds to code enforcement and fire related issues as requested and provides ongoing support to the Code Enforcement Officer and Fire Marshal.

**FY18/19 ACCOMPLISHMENTS**

- Council approval, 78% voter approval, Municipal Employee of the Year award from the Buckeye Valley Chamber of Commerce for the 10-year General Plan Update, *Imagine Buckeye 2040*.
- Updated the Development Code to provide statutory alignment of the legal protest process in zoning cases.
- Received the Arizona Planning Association award for the ASU Graduate Student Study on the Historic Downtown Area.
- Completed the Roosevelt Sewer Improvement Project awarded in FY15/16 for a total CDBG reimbursement of \$493,162.
- Granted US Army Corps of Engineers \$500,000 match for joint funding of a Feasibility Study for the Water Treatment Facility Flood Plain Issue.
- Established the Cooperative Agreement with Arizona Game and Fish Department to move forward with the initial stages of the In-Lieu Fee program.
- Selected as the lead for the *Rio Reimagine* West Zone Committee Initiative.
- Implemented Tyler Ener-Gov , IG Inspect, and Cashiering
- Implemented the Development User Fee Schedule
- Implemented the Pre-Fabricated Truss Design Review Waiver for residential standard plans to further simplify the building plan review process
- Implemented the Commercial & Residential Retaining Wall Standard to simplify the building plan review process
- Maintained providing next day building inspections with volume at its highest since 2007

**FY19/20 OBJECTIVES**

- Select and manage consultant for the Best Practice Guide for Wildlife Corridors as part of implementing *Imagine Buckeye 2040* General Plan.
- Select and manage consultant for the Downtown Specific Area Plan as part of implementing *Imagine Buckeye 2040* General Plan.
- Complete enhanced noticing program for development located within the Luke AFB High Noise and Accident Potential Zone as part of implementing *Imagine Buckeye 2040* General Plan.
- Complete Development Code updates for food trucks, appeal processes, wireless communications, and CMP Amendments.
- Complete CDBG calendar and process that will be distributed to Departments.
- Commence Phase 1 site work and revegetation plan at the Buckeye 40 Acre site as part of implementation of the *El Rio District* Specific Plan.
- Construct two bus shelters and hold a Council workshop for future transit proposals.
- Adopt and implement the 2018 International Building Code and other applicable I-Codes
- Assist with the implementation of new impact fees relative to permitting
- Finalize and post Homeowner’s Building Permit Manual to website
- Improve staff safety and customer service by reconfiguring 2<sup>nd</sup> floor counter and cashiering stations
- Update permitting business processes to reflect Tyler EnerGov

**PERFORMANCE MEASURES**
**PLANNING & ZONING**

**Strategic Goals: A Well-Planned Urban Community Responsive and Accountable Government and Effective Public Services**

**Goal** - Verify, through formal plan check and inspections, that development applications and permit referrals are in compliance with adopted community vision, policies, and regulations within adopted Council timeframes.

**Objective** - Provide thorough, accurate, and timely processing of all development applications and permits.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Input:		
New Development Applications	226	237
New Special Projects	74	78
New Zoning Plan Review	3,484	3,658
New On Call Contact	1,178	1,237
New Inspections	40	42
Output:		
Completed Development Applications	280	294
Completed Special Projects	66	70
Completed Zoning Plan Review	3,484	3,658
Completed On Call Contact	1,178	1,237
Completed Inspections	40	42

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Effectiveness/Efficiency:		
Plan Review		
1 <sup>st</sup> Review	16	20

*Planning Review times are city working days and meet or exceed Council adopted review time frames  
Review times listed above are for CMPs, PUPs, GPAs, Rezoning, Site Plans Major, Final and Preliminary Plats. All other applications are reviewed at 16 days for 1<sup>st</sup> review and 8 for 2<sup>nd</sup> and subsequent.*

**BUILDING SAFETY & PERMITTING**
**Strategic Goals: A Well-Planned Urban Community Responsive and Accountable Government and Effective Public Services**
**Goal** - Verify, through formal application and plan review processes, that building submittals comply with adopted policies, and regulations within adopted Council timeframes.

**Objective** - Provide thorough, accurate, and timely processing of all permit applications and building plans.

**Goal** - Provide building inspection expertise through representation of inspection services that comply with adopted codes and ordinances.

**Objective** - Provide trained inspection staff for all residential, commercial, and industrial projects.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Permits Issued		
<b>Commercial</b> <sup>1</sup>	122	128
<b>Residential SF</b> <sup>2</sup>	2,182	2,291
<b>All other</b> <sup>3</sup>	3,326	3,492
Plan Reviews Completed		
<b>Commercial</b> <sup>4</sup>	272	286
<b>Residential</b> <sup>5</sup>	3,696	3,881
Customer Walk-Ins		
<b>Building / Permitting</b>	4,164	4,372
Inspections Performed		
<b>City Staff</b>	40,226	42,237
<b>Contracted Staff</b>	11,824	12,415
Plan Review Timeframes		
<b>Average Review days – Commercial &gt; 80k Sq. Ft. – 1<sup>st</sup> Review</b> <sup>6</sup>	20	24
<b>Average Review Days – Commercial &lt; 80k Sq. Ft. – 1<sup>st</sup> Review</b>	16	20
<b>Average Review Days – Residential &lt; 5k Sq. Ft - 1<sup>st</sup> Review</b>	4 - 7	10 - 12
<b>Average Review Days – Residential &lt; 5k Sq. Ft. - 2<sup>nd</sup> &amp; Subsequent Reviews</b>	2 – 4	6

FY18-19 Budget estimated on half year actual, FY19/20 Proposed 5% increase

<sup>1</sup> Commercial includes all commercial-related permits (new, tenant imp., generators, signs, walls, etc.)

<sup>2</sup> Residential SF includes only new single-family permits

<sup>3</sup> All other includes miscellaneous residential and fire related permits

<sup>4</sup> Commercial includes new buildings, tenant improvements, signs, additions, walls, cell sites, and all other miscellaneous commercial related reviews

<sup>5</sup> Residential includes additions, fences, patios, photovoltaic, pools, standard plans and all other miscellaneous residential related reviews

<sup>6</sup> Staff have traditionally exceeded the building plan review timeframes, but with the increased volume, it is imperative we remain focused on quality and not quantity. We are proposing to increase some of our plan review timeframes, but not to exceed the Council adopted timeframes in an effort to allocate the appropriate time needed while maintaining accuracy.

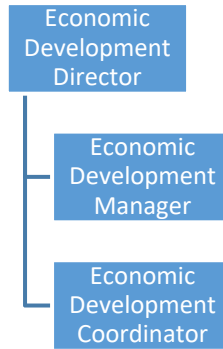
\* All plan review timeframes are in City working days

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Development Services</b>						
<b>Personnel By Division</b>						
Development Services	21.00	23.00	25.00	26.00	26.00	27.00
<b>Total Personnel</b>	<b>21.00</b>	<b>23.00</b>	<b>25.00</b>	<b>26.00</b>	<b>26.00</b>	<b>27.00</b>
<b>Expenditures By Division</b>						
Development Services	2,663,969	3,034,571	3,152,651	3,609,886	3,218,829	3,967,143
<b>Total Expenditures</b>	<b>2,663,969</b>	<b>3,034,571</b>	<b>3,152,651</b>	<b>3,609,886</b>	<b>3,218,829</b>	<b>3,967,143</b>
<b>Expenditures By Category</b>						
Personnel Services	2,102,210	2,283,039	2,455,344	2,605,856	2,516,331	2,633,350
Operating Expenditures	528,931	717,729	653,974	984,120	702,498	1,333,793
Capital Expenditures	32,828	33,803	43,333	19,910	-	-
<b>Total Expenditures</b>	<b>2,663,969</b>	<b>3,034,571</b>	<b>3,152,651</b>	<b>3,609,886</b>	<b>3,218,829</b>	<b>3,967,143</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	4,177,560	6,267,584	6,877,538	7,618,000	7,888,434	8,125,000
Total Expenditures & Transfers Out	2,663,969	3,034,571	3,152,651	3,609,886	3,218,829	3,967,143
<b>Net Operating Result</b>	<b>1,513,591</b>	<b>3,233,013</b>	<b>3,724,887</b>	<b>4,008,114</b>	<b>4,669,605</b>	<b>4,157,857</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 39.02</b>	<b>\$ 41.94</b>	<b>\$ 40.42</b>	<b>\$ 41.81</b>	<b>\$ 37.28</b>	<b>\$ 43.72</b>



Development Services	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	1,482,644	1,581,446	1,779,741	1,804,899	1,783,424	1,851,882
Wages Overtime	49,021	45,309	-	-	-	-
Arizona State Retirement	169,196	179,866	200,975	215,505	206,465	221,613
FICA	108,982	116,608	128,687	138,075	129,516	134,040
Workers Comp insurance	12,136	16,972	21,339	18,536	20,362	20,020
Health Insurance	280,231	342,839	324,603	428,841	376,564	405,795
<b>Total Personnel Services</b>	<b>2,102,210</b>	<b>2,283,039</b>	<b>2,455,344</b>	<b>2,605,856</b>	<b>2,516,331</b>	<b>2,633,350</b>
Professional Services General	426,636	611,003	538,496	845,440	583,556	1,170,385
Office Supply/Equipment	9,262	12,144	12,251	14,000	23,916	14,100
Program Supplies/Equipment	21,451	13,904	8,588	12,890	16,676	17,970
Automotive Expenses	17,932	25,341	32,268	34,240	20,894	35,952
Postage and Freight	176	108	101	200	33	600
IT Equipment <\$5000	4,083	2,871	5,229	-	2,075	1,190
Uniforms	1,931	6,333	3,516	3,425	1,123	8,000
Miscellaneous	1,312	741	728	700	750	700
Permit Fee Reimbursement	-	-	1,000	-	10,427	10,000
Legal Printing and Advertising	9,436	8,820	2,104	10,000	2,307	10,000
Telephone	10,670	12,343	15,553	14,000	13,587	17,102
Conference and Seminars	10,470	6,918	11,257	18,000	9,725	18,810
Travel and Meals	8,399	12,702	15,301	16,900	12,186	17,380
Dues and Subscription	7,174	4,502	7,582	14,325	5,243	11,604
<b>Total Operating Expenditures</b>	<b>528,931</b>	<b>717,729</b>	<b>653,974</b>	<b>984,120</b>	<b>702,498</b>	<b>1,333,793</b>
Automobiles	32,828	-	33,929	-	-	-
Completed Capital	-	33,803	9,404	19,910	-	-
<b>Total Capital</b>	<b>32,828</b>	<b>33,803</b>	<b>43,333</b>	<b>19,910</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>2,663,969</b>	<b>3,034,571</b>	<b>3,152,651</b>	<b>3,609,886</b>	<b>3,218,829</b>	<b>3,967,143</b>





**ECONOMIC DEVELOPMENT - PURPOSE STATEMENT**

The **Economic Development Office** is responsible for the overall economic health of the community and focuses on four primary activities:

- Job creation – Creating new jobs through business attraction, business retention and expansion, and through support of entrepreneurial activities.
- Retail/services: Attracting retail and services to the community to meet the needs of the residents, and to provide significant fiscal benefits to the city.
- Tourism Support: Growing the local tourism industry, through attraction of new hotels and destination attractions, and the support/growth of events, provides another economic engine for the city.
- Redevelopment: Support for the redevelopment of the older areas of the community – primarily in the historic downtown area – to assist with new economic investment and long term viability of the original areas of the community.

**FY18/19 ACCOMPLISHMENTS**

- Helped to locate and expand five job creating businesses in the city, ultimately creating 390-440 new jobs and bringing a capital investment of over \$50 million.
- In terms of new retail and service projects, there is major new retail development activity occurring at Yuma and Watson Roads, and in the Verrado/McDowell area. New services include several new churches under construction, new medical facilities, and new educational facilities.
- Redevelopment of the historic areas of the City is supported by E.D. through programs such as the Catalyst Program. Over the past several years, about a dozen projects in downtown have been supported by the Catalyst Program,

**FY19/20 OBJECTIVES**

- Support the development of an increase in at least 5% of the current job base, with our stretch goal being a 10% increase per year.
- Attract new retailers and service providers to the community and support the development of at least 125,000-250,000 sf of new retail and service businesses.
- Help attract new hotels, new destination attractions; and to support major events in the community, with the ultimate goal being an increase in the City’s Tourism Occupancy Tax of at least 10%.
- Enhance reinvestment in the downtown through the use of a variety of programs and activities: the Catalyst Program, fee reductions, city investment in infrastructure and services, support of new events and activities.

**PERFORMANCE MEASURES**

**Strategic Goal: Facilitate the creation of new employment in the community**

**Goal** - Work to attract new businesses, retain/expand existing businesses, and to support local entrepreneurial efforts in order to create significant new desirable employment in the community

**Objective** - Increase the total employment in the community by at least 5% per year (basic goal) to 10% per year (stretch goal).

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Develop job focused collateral materials	8	12
Develop database of available sites	25	35
Support development of new industrial spec space projects	1	2
Generate prospect leads through GPEC, ACA, brokers, direct solicitations, and other sources	35	40
Formally respond to prospect leads	19	25
Coordinate site visits for qualified prospects	7	10
Conduct existing business site visits	17	20
Meetings with entrepreneurs	27	30

**PERFORMANCE MEASURES**

**Strategic Goal: Facilitate the development of new retail businesses and service activities in the community**

**Goal** - Work to attract new retail opportunities and service activities in support of resident needs and in support of City fiscal benefits.

**Objective** - Significant new retail to the community, and new service activities that support resident needs and which help to generate new direct fiscal revenues for the City. Work to increase the total retail and service square footage in the community by at least 5% per year (basic goal) to 10% per year (stretch goal).

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Develop retail/service focused collateral materials	4	8
Develop database of available sites	18	25
Support development of new retail spec space	2	4
Generate retail/service prospect leads through all sources	50	65
Formally respond to prospect leads	29	35
Coordinate site visits for qualified prospects	14	20

**PERFORMANCE MEASURES**

**Strategic Goal: Facilitate the development of increased tourism in the community**

**Goal** - Attract new tourism focused businesses, such as hotels and specialty retail, and find ways to attract more tourism to the community through enhanced marketing, event support, and development of destination attractions in the community.

**Objective** - Economic Development will work to attract increased tourism to the community, in order to enhance economic activity and city revenues. This will be conducted through a comprehensive program including trying to attract new hotels and other visitor services, marketing the city’s tourism assets, supporting and growing major events, and working to attract additional destination attractions. The goal is to increase the City’s Tourism Occupancy Tax (TOT) by at least 10% next year.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Develop tourism focused collateral materials	2	4
Develop database of available sites for tourism related development	6	10
Attract and support development of new hotels	1	2
Support destination events	5	7
Work to attract new destination attractions	1	2

**PERFORMANCE MEASURES**

**Strategic Goal: Revitalize the older areas of the community**

**Goal** - Work to support the redevelopment and revitalization of the older areas of the community, particularly the historic downtown area.

**Objective** - Focus on the redevelopment and revitalization of the older areas of the community through a multi-faceted program including support of façade improvements through the Catalyst Program; working to enhance the feasibility of redevelopment through such programs as permit fee reductions; targeting economic development efforts on the older areas of the city; and strategically focusing on targeted infrastructure and service enhancements in key areas.

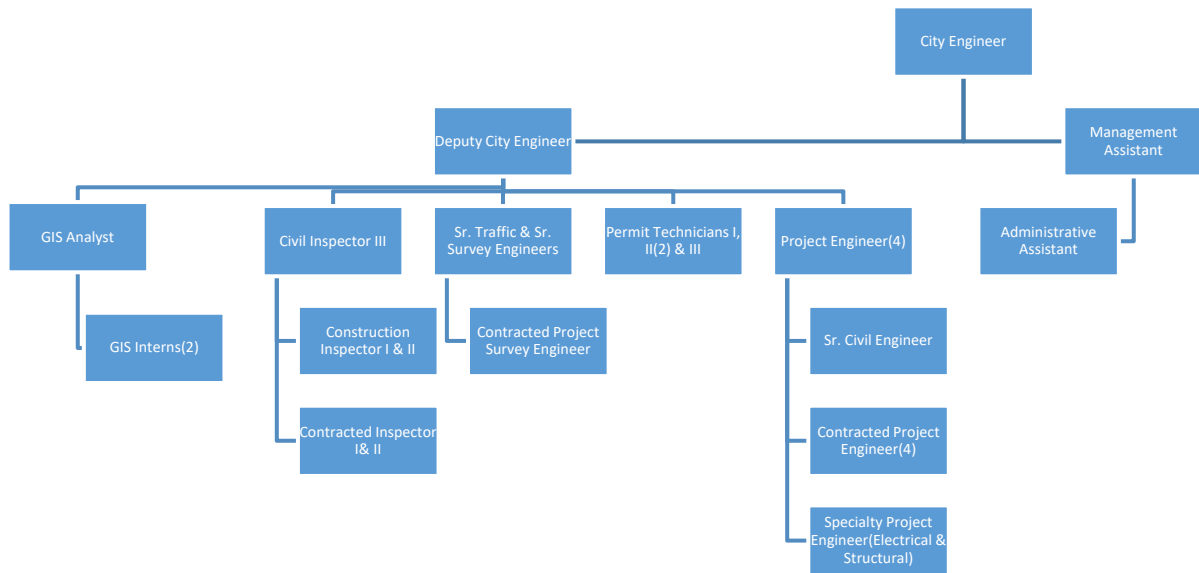
MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Catalyst Projects supported	5	7
Sq.Ft. of permits in downtown	n/a	10,000 sq.ft.
Dollar value of permits in downtown	n/a	\$1.0 M

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Economic Development</b>						
<b>Personnel By Division</b>						
Economic Development	3.00	3.00	3.00	3.00	3.00	3.00
<b>Total Personnel</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Expenditures By Division</b>						
Economic Development	2,114,923	313,087	452,640	678,152	580,172	717,785
<b>Total Expenditures</b>	<b>2,114,923</b>	<b>313,087</b>	<b>452,640</b>	<b>678,152</b>	<b>580,172</b>	<b>717,785</b>
<b>Expenditures By Category</b>						
Personnel Services	234,339	206,016	294,098	463,952	402,025	465,435
Operating Expenditures	343,422	107,071	158,542	214,200	178,147	252,350
Capital Expenditures	1,537,161	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,114,923</b>	<b>313,087</b>	<b>452,640</b>	<b>678,152</b>	<b>580,172</b>	<b>717,785</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,114,923</b>	<b>313,087</b>	<b>452,640</b>	<b>678,152</b>	<b>580,172</b>	<b>717,785</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	2,114,923	313,087	452,640	678,152	580,172	717,785
<b>Net Operating Result</b>	<b>(2,114,923)</b>	<b>(313,087)</b>	<b>(452,640)</b>	<b>(678,152)</b>	<b>(580,172)</b>	<b>(717,785)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 30.98</b>	<b>\$ 4.33</b>	<b>\$ 5.80</b>	<b>\$ 7.85</b>	<b>\$ 6.72</b>	<b>\$ 7.91</b>

<b>Economic Development</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Salaries and Wages	173,857	148,627	213,947	330,135	299,364	348,975
Arizona State Retirement	19,891	16,060	21,212	39,418	32,641	40,266
FICA	12,535	10,541	15,759	25,255	20,218	26,612
Workers Comp insurance	367	317	469	765	713	809
Health Insurance	27,690	30,471	39,110	64,779	44,289	45,173
Vehicle Allowance	-	-	3,600	3,600	4,800	3,600
<b>Total Personnel Services</b>	<b>234,339</b>	<b>206,016</b>	<b>294,098</b>	<b>463,952</b>	<b>402,025</b>	<b>465,435</b>
General Contractual Services	-	-	14,123	50,000	14,891	55,000
Professional Services General	287,525	79,901	35,445	36,000	26,594	60,000
Chamber of Commerce Support	-	-	60,000	60,000	65,455	60,000
Office Supply/Equipment	1,818	2,217	1,341	2,000	3,043	2,000
Program Supplies/Equipment	10,972	7,067	3,124	10,000	5,800	10,000
Automotive Expenses	963	164	46	100	75	100
Postage and Freight	429	38	6	100	10	100
IT Equipment <\$5000	4,725	5,000	-	-	3,124	-
Miscellaneous	1,956	628	737	800	642	800
Public Relation	3,740	-	-	-	-	-
Legal Printing and Advertising	2,000	-	-	-	-	-
Telephone	673	335	686	600	650	600
Conference and Seminars	7,699	2,840	5,067	10,100	11,484	10,000
Travel and Meals	9,012	3,980	7,275	11,500	10,735	13,750
Dues and Subscription	11,909	4,901	30,692	33,000	35,644	40,000
<b>Total Operating Expenditures</b>	<b>343,422</b>	<b>107,071</b>	<b>158,542</b>	<b>214,200</b>	<b>178,147</b>	<b>252,350</b>
Completed Capital	1,537,161	-	-	-	-	-
<b>Total Capital</b>	<b>1,537,161</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>	<b>2,114,923</b>	<b>313,087</b>	<b>452,640</b>	<b>678,152</b>	<b>580,172</b>	<b>717,785</b>







**ENGINEERING - PURPOSE STATEMENT**

The Engineering Department provides professional engineering oversight and services for all development and capital improvement projects proposed within the city. The department ensures the city is equipped with the most technologically current and best practices of civil engineering through securing needed funding streams and partnering with regional agencies such as Arizona Department of Transportation, Maricopa Association of Governments, Maricopa County Department of Transportation, and other West Valley cities.

**FY18/19 ACCOMPLISHMENTS**

- Completed Development Impact Fee Update
- Completed Transportation Master Plan
- Completed EnerGov Implementation
- Completed ITS Master Plan
- Updated, Supplemented, & Improved Engineering Standards
  - Wireless in the Public ROW (New)
  - Traffic Signal (Update)
  - ITS (New)
  - Street Light (Update/New LED)
  - Lift Station (New)
  - Drainage (Update)
  - Storm Water Quality (New)
  - Survey (Update)
- Issued 526 Civil Construction Permits
- Serviced 718 Customers at the front counter
- Facilitated the install of approximately \$5.75 Million Dollars of infrastructure
- Awarded a \$276,920 grant to create a Bicycle & Pedestrian Master Plan
- Delivered a \$1,694,037.00 CMAQ Multi-Use Path grant project, along Lower Buckeye from Watson to Rainbow

**FY19/20 OBJECTIVES**

- Facilitate delivery of I-10 widening between SR-85 and I-10
- Complete the Bicycle & Pedestrian Master Plan
- Facilitate the installation of \$6.04 Million Dollars of Infrastructure
- Become an APWA accredited City

**PERFORMANCE MEASURES**

**Strategic Goal: A Well Planned Urban Community through Complete Professional and Comprehensive Plan Reviews**

**Goal** - To utilize best management practices for growth, maintain the unique heritage of Buckeye, protect our natural environment, while enhancing economic well-being and creating a variety of livable and sustainable neighborhoods.

**Objective** - The department will utilize its professional expertise, technical skill, and knowledge to verify plans are in compliance with the City adopted engineering standards while ensuring sustainable growth.

MEASURE	FY 18-19* BUDGET	FY 19-20** PROPOSED
<b>Plan Review</b>		
Total # of Reviews	2,396	2,517
Plans (City Staff)	1,008	1,059
Plans (Contracted Staff)	606	636
Reports (City Staff)	221	232
Reports (Contracted Staff)	111	117
As-Builts	176	185
Utility	274	288

\*The numbers in the FY18-19 budget column are produced by doubling the numbers between July of 2018 and December of 2018

\*\*The numbers in the FY19-20 budget column are produced by assuming a 5% increase from the previous year's numbers.

**PERFORMANCE MEASURES**

**Strategic Goal: Adequate Well-Maintained and Well-Planned Public Infrastructure**

**Goal** - Infrastructure for new development is efficiently and effectively integrated into existing infrastructure.

**Objective** - The department will utilize its professional expertise, technical skill, and knowledge to complete inspection of all improvements in support of Well Planned Public Infrastructure.

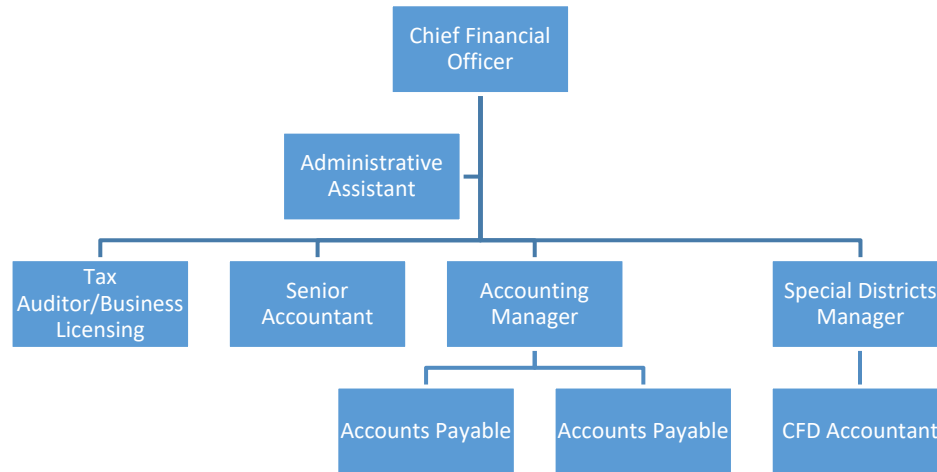
MEASURE	FY 18-19 *BUDGET	FY 19-20**PROPOSED
<b>Permits</b>		
Total # of Construction Permits	526	552
<b>Inspections</b>		
Total # of Inspections	3956	4154
Total # of Inspections (City Staff)	2472	2596
Total # of Inspections (Contracted Staff)	1484	1558

\*The numbers in the FY18-19 budget column are produced by doubling the numbers between July of 2018 and December of 2018

\*\*The numbers in the FY19-20 budget column are produced by assuming a 5% increase from the previous year's numbers.

Engineering	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Engineering	14.00	14.00	16.00	19.00	19.00	20.00
<b>Total Personnel</b>	<b>14.00</b>	<b>14.00</b>	<b>16.00</b>	<b>19.00</b>	<b>19.00</b>	<b>20.00</b>
<b>Expenditures By Division</b>						
Engineering	1,571,182	1,790,377	2,357,820	3,250,199	2,200,080	3,492,544
<b>Total Expenditures</b>	<b>1,571,182</b>	<b>1,790,377</b>	<b>2,357,820</b>	<b>3,250,199</b>	<b>2,200,080</b>	<b>3,492,544</b>
<b>Expenditures By Category</b>						
Personnel Services	1,371,742	1,431,930	1,611,618	2,143,312	1,759,323	2,175,657
Operating Expenditures	199,440	358,448	701,681	1,070,887	403,716	1,270,887
Capital Expenditures	-	-	44,521	36,000	37,041	46,000
<b>Total Expenditures</b>	<b>1,571,182</b>	<b>1,790,377</b>	<b>2,357,820</b>	<b>3,250,199</b>	<b>2,200,080</b>	<b>3,492,544</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>1,571,182</b>	<b>1,790,377</b>	<b>2,357,820</b>	<b>3,250,199</b>	<b>2,200,080</b>	<b>3,492,544</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	2,249,455	3,374,853	3,703,290	4,102,000	4,247,619	4,375,000
Total Expenditures & Transfers Out	1,571,182	1,790,377	2,357,820	3,250,199	2,200,080	3,492,544
<b>Net Operating Result</b>	<b>678,273</b>	<b>1,584,476</b>	<b>1,345,470</b>	<b>851,801</b>	<b>2,047,539</b>	<b>882,456</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 23.01</b>	<b>\$ 24.74</b>	<b>\$ 30.23</b>	<b>\$ 37.64</b>	<b>\$ 25.48</b>	<b>\$ 38.49</b>

Engineering	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	1,023,678	1,050,428	1,195,390	1,534,158	1,281,287	1,598,486
Arizona State Retirement	114,437	116,304	133,663	183,178	148,810	186,606
FICA	74,128	76,533	87,331	117,363	93,733	117,819
Workers Comp insurance	14,343	14,245	18,161	25,334	21,209	25,949
Health Insurance	145,156	174,419	177,073	283,279	214,284	246,797
Total Operating Expenditures	<b>1,371,742</b>	<b>1,431,930</b>	<b>1,611,618</b>	<b>2,143,312</b>	<b>1,759,323</b>	<b>2,175,657</b>
Engineering Services	-	36,254	43,350	55,000	-	255,000
Professional Services General	150,474	266,287	175,480	215,437	346,642	880,293
Professional Services General	-	-	420,000	664,856	-	-
Office Supply/Equipment	9,973	12,072	20,055	38,000	10,967	38,000
Program Supplies/Equipment	11,133	5,555	16,402	35,097	8,963	34,397
Automotive Expenses	200	508	31	4,000	663	4,000
Postage and Freight	12	15	20	100	42	100
IT Equipment <\$5000	10,703	23,357	3,131	17,097	19,592	18,197
Uniforms	1,546	2,194	2,246	2,300	996	2,300
Miscellaneous	128	23	271	300	-	300
Legal Printing and Advertising	40	24	1,104	1,000	930	1,000
Telephone	6,567	6,002	8,884	7,900	7,788	7,500
Conference and Seminars	2,919	1,496	1,354	15,000	1,439	15,000
Travel and Meals	2,405	685	5,366	8,000	2,339	8,000
Dues and Subscription	3,341	3,977	3,989	6,800	3,355	6,800
Total Operating Expenditures	<b>199,440</b>	<b>358,448</b>	<b>701,681</b>	<b>1,070,887</b>	<b>403,716</b>	<b>1,270,887</b>
Completed Capital	-	-	44,521	36,000	37,041	46,000
Total Capital	-	-	44,521	36,000	37,041	46,000
<b>Total Expenditures</b>	<b>1,571,182</b>	<b>1,790,377</b>	<b>2,357,820</b>	<b>3,250,199</b>	<b>2,200,080</b>	<b>3,492,544</b>



**FINANCE - PURPOSE STATEMENT**

The purpose of the Finance Department is to provide the City Council, City Manager and the citizens of Buckeye with financial information; work with the Arizona Department of Revenue regarding sales tax revenue; and prepare the annual budget and review expenditures. The department is responsible for the city’s financial records including preparation of the annual city budget and ongoing monitoring of the city’s financial health; prepares and issues various financial status or informational reports; prepares annual User Fee Schedule updates; completes the annual State Controllers reports; services the city’s municipal bond debt; manages assessment districts; provides risk management services; maintains the fixed asset inventory for the city and provides financial support to other departments with their administration and management of various grants and projects.

**FY18-19 ACCOMPLISHMENTS**

- Department restructured to provide position of Chief Financial Officer
- Continued noticeable efforts to improve upon controls and processes surrounding the identification and proper recording of capital assets
- Created, published and submitted Comprehensive Annual Financial Report
- Create and publish annual budget for the city
- Implement on-line payment option for paying residents assessment bills
- Modify Monthly financial report to City Manager and Council
- Implement Tyler Munis budget module
- Expand investment portfolio by \$20M and implemented overnight sweep account that has earned the city over \$500,000.

**FY19/20 OBJECTIVES**

- Create and implement an internal control system designed to identify budget adjustments by continuing to review accounts throughout the year
- Improve communication between the projects department and the finance department in regard to capital asset conveyances
- Receive the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ended June 30, 2019
- Receive the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the Fiscal Year beginning July 1, 2019
- Implement Tyler Munis Fixed Asset module
- Implement new chart of accounts and pooled cash reporting

**PERFORMANCE MEASURES**

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - Thorough review and reconciliation of accounts will identify any errors or misstatements.

**Objective** - Create and implement an internal control system designed to identify budget adjustments by continuing to review accounts throughout the year. Increased accurate reporting of city’s financial state.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of account reconciliations		12
Number of reviews		12
Effectiveness/Efficiency:		
Number of misstatements		2

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - A formal process for determining when assets are placed in to service.

**Objective** - Improve communication between the Construction & Contracting division and the Finance department in regards to capital asset conveyances. Decreased misstatements in the recording of adjustments to capitalize the avoidable interest to construction in progress.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of assets placed into service		100%
Effectiveness/Efficiency:		
Number of adjustments		<5%

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - Complete and submit FY19/20 Budget Book.

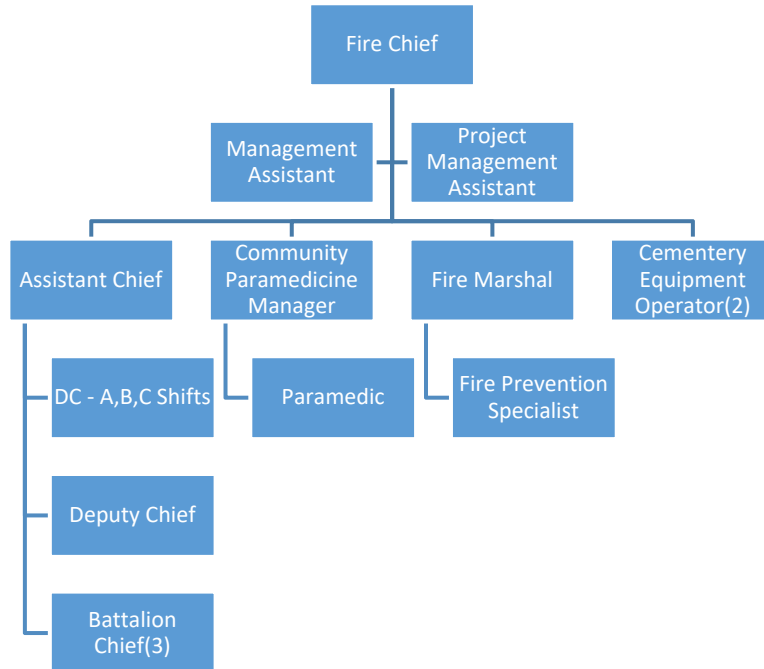
**Objective** - Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ended June 30, 2019.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Number of submittals	0	1
Effectiveness/Efficiency:		
Number of awards	0	1

Finance	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Finance	9.00	9.00	9.00	9.00	9.00	10.00
<b>Total Personnel</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>
<b>Expenditures By Division</b>						
Finance	4,050,909	4,361,501	4,017,142	4,897,660	4,118,477	4,497,569
<b>Total Expenditures</b>	<b>4,050,909</b>	<b>4,361,501</b>	<b>4,017,142</b>	<b>4,897,660</b>	<b>4,118,477</b>	<b>4,497,569</b>
<b>Expenditures By Category</b>						
Personnel Services	888,211	1,004,174	1,031,041	1,059,624	1,116,923	1,065,009
Operating Expenditures	2,931,361	3,257,699	2,986,101	3,838,036	3,001,554	3,432,560
Capital Expenditures	231,337	99,627	-	-	-	-
<b>Total Expenditures</b>	<b>4,050,909</b>	<b>4,361,501</b>	<b>4,017,142</b>	<b>4,897,660</b>	<b>4,118,477</b>	<b>4,497,569</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>4,050,909</b>	<b>4,361,501</b>	<b>4,017,142</b>	<b>4,897,660</b>	<b>4,118,477</b>	<b>4,497,569</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	592,422	500,356	517,357	522,200	522,830	543,300
Total Expenditures & Transfers Out	4,050,909	4,361,501	4,017,142	4,897,660	4,118,477	4,497,569
<b>Net Operating Result</b>	<b>(3,458,487)</b>	<b>(3,861,145)</b>	<b>(3,499,785)</b>	<b>(4,375,460)</b>	<b>(3,595,647)</b>	<b>(3,954,269)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 59.33</b>	<b>\$ 60.28</b>	<b>\$ 51.51</b>	<b>\$ 56.72</b>	<b>\$ 47.70</b>	<b>\$ 49.57</b>

Finance	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	690,465	774,689	807,583	812,710	868,157	789,240
Arizona State Retirement	74,268	84,460	84,654	97,038	93,033	91,539
FICA	49,507	54,902	58,238	62,172	61,883	56,746
Workers Comp insurance	1,402	1,636	1,790	1,883	2,131	1,778
Health Insurance	72,569	88,486	78,775	85,821	91,719	125,706
Total Personnel Services	888,211	1,004,174	1,031,041	1,059,624	1,116,923	1,065,009
Legal Services	920,602	818,916	750,870	900,000	813,243	900,000
Audit Services	93,905	101,502	104,000	105,000	111,991	96,200
City Prosecutor	120,000	120,000	120,000	130,000	109,091	156,000
Garbage Collections	179,686	179,486	117,151	187,000	94,892	120,000
Professional Services General	190,451	492,937	210,865	250,000	262,971	285,000
Office Supply/Equipment	1,814	2,723	1,780	2,000	2,175	5,300
Program Supplies/Equipment	80,052	102,383	101,724	72,000	104,967	107,000
Automotive Expenses	-	81	1,755	-	-	-
Postage and Freight	2,940	3,053	-	2,000	33,293	3,000
Small Tools<\$5,000	-	-	-	-	-	1,050
IT Equipment <\$5000	3,073	3,636	21	-	2,934	3,400
Bank Charges	30,968	32,013	37,428	46,000	40,031	40,000
Credit Card & Related Fees	166,317	192,082	263,913	272,000	283,293	325,000
Investment Fees - DFIM	29,432	48,955	52,719	45,000	49,846	65,000
Reimbursement from Sales Tax	349,212	329,781	306,331	814,436	260,105	335,000
Prop Taxes	18,330	15,136	16,460	20,000	18,191	18,000
Bad Debt Expense	(2,140)	-	-	15,200	-	-
Electric - Utility	533,872	532,033	573,810	580,000	523,118	590,000
Natural Gas - Utility	3,871	5,650	5,535	5,000	4,709	5,000
Water/Wastewater - Utility	204,017	269,838	313,442	385,000	282,024	368,000
Telephone	437	326	330	300	800	1,150
Conference and Seminars	2,690	1,948	2,075	3,600	1,342	3,000
Travel and Meals	762	4,327	4,848	2,000	1,629	4,500
Dues and Subscription	1,072	895	1,045	1,500	909	960
Total Operating Expenditures	2,931,361	3,257,699	2,986,101	3,838,036	3,001,554	3,432,560
Buildings	231,337	-	-	-	-	-
Completed Capital	-	99,627	-	-	-	-
Total Capital	231,337	99,627	-	-	-	-
<b>Total Expenditures</b>	<b>4,050,909</b>	<b>4,361,501</b>	<b>4,017,142</b>	<b>4,897,660</b>	<b>4,118,477</b>	<b>4,497,569</b>





**FIRE DEPARTMENT – PURPOSE STATEMENT**

The Buckeye Fire Medical Rescue Department’s (BFMRD) mission is *“Prevention, preparation and management of emergency incidents in our community.”* This mission is achieved by providing fire suppression, emergency medical services, fire prevention, technical rescue, hazardous materials response, domestic preparedness planning and response, fire investigation, terrorist liaison officers, and public fire/EMS safety education to the City of Buckeye. The BFMRD is consistently working to achieve and/or maintain the highest level of professionalism and efficiency on behalf of the community.

Under the direction of the Fire Chief, the Fire Marshal leads the **Fire Prevention Division** for the department and is charged with all community fire and life safety programs. The Fire Marshal is also responsible for fire code enforcement and arson investigation. An arson investigator is on call 24 hours a day and ready to respond.

The mission of the **Preparedness Division** is to collaborate with all departments within the City of Buckeye to have plans developed prior to any natural, human caused or technological incident or hazard. This division has five main subdivisions that work hand in hand to achieve the desired outcome of diligent pre-planning:

- Emergency Management
- Emergency Operations Center
- Homeland Security
- Terrorism Liaison Officer
- Special Operations
  - Technical Rescue (TRT)
  - Hazardous Materials (HMT)

The **Resource Division** is responsible for maintaining and purchasing all of our fire apparatus, fire equipment, personal protective gear, station supplies, and station repairs – anything that is needed to keep the firefighters on the truck serving the public. Under the direction of the Fire Chief the Resource Division has a tremendous responsibility overseeing an estimated 27 million dollars of assets.

The **Training Division** outlines the strategies to assist with the development of the people within our organization, and the introduction of new technologies coupled with aggressive training and comprehensive professional development.

The **Community Paramedicine Division** provides residents of Buckeye with one-on-one, in home, attention once they are discharged from the hospital, or they are currently suffering from a chronic illness.

The **Emergency Medical Services (EMS) Division** oversees the Fire Department protocols, processes and procedures for how our staff treats our patients. It is staffed with a full time EMS Chief. This Chief is also responsible for monitoring Basic Life Safety, Advanced Life Safety and paramedic certifications for all of our staff, and puts on bi-annual refresher classes to make sure all staff are compliant with Arizona Department of Health Safety.

The Buckeye Fire-Medical-Rescue Department proudly operates and maintains the historic Louis B. Hazelton Memorial Cemetery. The **Cemetery Division** seeks to provide quality, compassionate, and affordable burial services to its residents. To ensure we can offer this cemetery as an option for a final resting place, we enforce the City residency requirement for burials.

### **FY18-19 ACCOMPLISHMENTS**

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- Buckeye Fire Medical Rescue was a participant in changing the Radiological Emergency Preparedness Program (REPP) in which we work with FEMA Region 9, Nuclear Regulatory Commission (NRC), and Palo Verde Nuclear Generating Station (PVNGS) to develop a consistent response to radiological emergencies.
- Revised and updated the Emergency Operations Plan (EOP) & Continuity of Operations Plan (COOP).
- Purchased the Self Contained Breathing Apparatus (SCBA) through a Federal Grant and placing them in service.
- Replaced 25% of the firefighter Personal Protective Equipment (PPE). All members now have two sets of PPE to help reduce their exposure to harmful carcinogens.
- Completed Block 3 Command Training, Block 4 Drivers training, Block 1 & 2 Nozzle Forward Theme Training, Single Engine Extrication Exercise, and Live Fire Training.
- Grew the Community Para-medicine patient roster from 17 to 65, and the yearly visit volume from 238 to 630.
- Approved for a second full time Paramedic to better provide quality service and take this program to the next level.
- Completed joint training with the Buckeye Valley Fire District; which resulted in shared resources and cost savings. This joint training was designed to promote better patient care and share the cost of the program.
- Completed the Cemetery Expansion project.
- Completed the Cemetery Information Center, which included a custom made sign frame that holds four information signs including irrigation information, cemetery rules/regulations, adopt-a tree information, and a sign honoring four branches of the military.

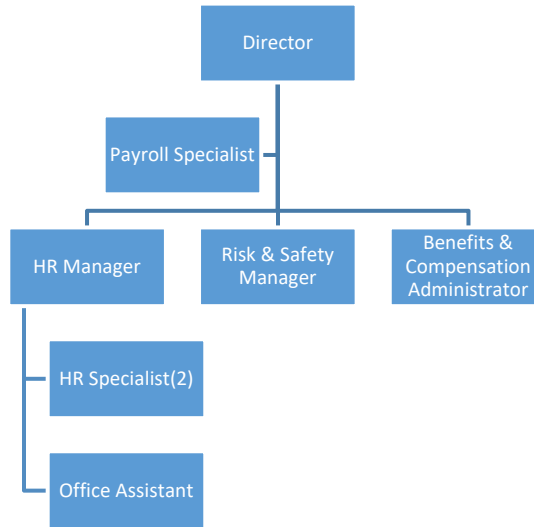
### **FY19-20 OBJECTIVES**

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- Improve response times by concentrating on the “turnout” time of our crews: the time it takes for the firefighters to get on the apparatus and the wheels moving once they hear the alarm in the station.
- Incorporate the several new technology programs recently purchased and put them into action as they relate to service delivery.
- Start a hazardous use inspection program to inspect high hazard businesses in the City of Buckeye.
- Merge the Emergency Management response into the Terrorism Liaison Officer (TLO) program to ensure an on-call TLO would be available to respond to incidents requiring emergency management assistance.
- Establish a highly effective drone program that would be applicable in prevention, response, and recovery missions in the city of Buckeye.
- Implement on-scene decontamination procedures, continue installing extractors in stations, replacing aging PPE, and providing education to our members on cancer prevention.
- Purchase a Fire Engine and Battalion Chief Vehicle through the Fleet replacement program. Outfit the vehicles with the necessary apparatus and supplies then put each in service for the community.
- Continue to grow the Community Para-medicine program through marketing and participation in community events.
- Partner with more medical agencies to continue to make a difference in the lives of Buckeye citizens.
- Continue to work with and seek out new third party agencies we can secure payment for services.
- Look at new ways to deliver training to all members of the responding 911 medical calls.

Fire	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Fire	89.00	89.00	92.00	94.00	96.00	97.00
<b>Total Personnel</b>	<b>89.00</b>	<b>89.00</b>	<b>92.00</b>	<b>94.00</b>	<b>96.00</b>	<b>97.00</b>
<b>Expenditures By Division</b>						
Fire	12,561,288	12,700,472	13,647,868	14,500,752	13,570,833	15,394,789
<b>Total Expenditures</b>	<b>12,561,288</b>	<b>12,700,472</b>	<b>13,647,868</b>	<b>14,500,752</b>	<b>13,570,833</b>	<b>15,394,789</b>
<b>Expenditures By Category</b>						
Personnel Services	11,141,990	11,295,471	12,368,025	12,553,899	12,553,840	13,650,645
Operating Expenditures	1,287,256	1,341,037	1,107,238	1,576,853	954,188	1,744,144
Capital Expenditures	132,041	63,964	172,604	370,000	62,805	-
<b>Total Expenditures</b>	<b>12,561,288</b>	<b>12,700,472</b>	<b>13,647,868</b>	<b>14,500,752</b>	<b>13,570,833</b>	<b>15,394,789</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>12,561,288</b>	<b>12,700,472</b>	<b>13,647,868</b>	<b>14,500,752</b>	<b>13,570,833</b>	<b>15,394,789</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	20,833	13,225	29,558	2,500	1,930	14,000
Total Expenditures & Transfers Out	12,561,288	12,700,472	13,647,868	14,500,752	13,570,833	15,394,789
<b>Net Operating Result</b>	<b>(12,540,455)</b>	<b>(12,687,246)</b>	<b>(13,618,310)</b>	<b>(14,498,252)</b>	<b>(13,568,903)</b>	<b>(15,380,789)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 183.98</b>	<b>\$ 175.53</b>	<b>\$ 174.99</b>	<b>\$ 167.95</b>	<b>\$ 157.18</b>	<b>\$ 169.66</b>

Fire	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	7,906,428	8,017,483	8,299,188	8,182,572	8,369,816	8,867,764
Wages Overtime-Fire	492,102	430,417	512,566	545,000	451,824	695,000
Wages FLSA	2,182	-	-	-	-	-
Wages Special Events OT	-	-	18,489	20,000	-	20,000
PSPRS Refund	-	-	124,661	-	1,826	-
Arizona State Retirement	87,793	88,579	91,365	86,548	96,202	133,079
Public Safety Retirement	1,156,055	1,021,773	1,579,996	1,747,619	1,683,234	1,820,197
FICA	159,090	147,531	131,524	126,115	132,885	180,189
Workers Comp insurance	238,010	241,968	311,036	285,019	299,718	296,324
Health Insurance	1,127,385	1,385,680	1,327,598	1,553,026	1,567,358	1,630,092
Cancer Insurance Public Safety	4,100	4,100	4,100	8,000	4,636	8,000
Alloc To Other Funds OT	(31,153)	(42,061)	(32,497)	-	(53,659)	-
<b>Total Personnel Services</b>	<b>11,141,990</b>	<b>11,295,471</b>	<b>12,368,025</b>	<b>12,553,899</b>	<b>12,553,840</b>	<b>13,650,645</b>
Professional Services General	546,394	589,268	462,638	500,000	438,240	505,300
RWC Subscriber Fees	63,278	39,638	46,550	91,241	52,733	91,241
Repair and Replace	37,893	6,693	20,071	11,000	8,412	20,000
Office Supply/Equipment	7,145	6,605	6,218	22,980	6,049	22,980
Program Supplies/Equipment	56,165	48,143	56,676	86,174	57,668	186,174
Automotive Expenses	96,660	125,809	102,360	163,900	81,155	180,290
Postage and Freight	457	493	315	1,650	240	1,650
Small Tools<\$5	11,304	5,918	1,395	12,000	-	12,000
IT Equipment <\$5000	11,539	-	2,339	-	1,551	3,000
Accreditation Program	-	-	828	20,000	-	20,000
Uniforms	70,766	70,137	75,892	93,825	60,204	94,625
Personal Protective Equipment	175,557	213,153	112,355	141,500	56,290	145,000
Fire Supplies	14,377	13,955	10,455	20,000	9,647	20,000
Medical Supplies	49,137	53,149	70,994	125,000	55,559	125,000
Wildland Firefighting Program	6,514	6,029	6,442	8,200	5,821	-
Helicopter Fuel	-	-	935	15,000	-	10,000
Safety & Health Programs	67,402	74,466	64,885	94,450	43,087	94,450
Miscellaneous	287	-	-	-	-	-
Recruitment	-	-	-	15,000	2,415	29,200
Telephone	24,804	18,823	19,830	26,816	14,531	26,816
Conference and Seminars	2,422	7,140	3,242	35,279	13,343	50,280
Travel and Meals	2,464	8,889	7,931	17,000	14,498	30,300
Operational Training	35,260	46,198	29,004	63,738	25,910	63,738
Dues and Subscription	7,429	6,534	5,883	12,100	6,835	12,100
<b>Total Operating Expenditures</b>	<b>1,287,256</b>	<b>1,341,037</b>	<b>1,107,238</b>	<b>1,576,853</b>	<b>954,188</b>	<b>1,744,144</b>
Automobiles	-	-	141,404	-	57,617	-
Completed Capital	132,041	63,964	31,200	370,000	5,188	-
<b>Total Capital</b>	<b>132,041</b>	<b>63,964</b>	<b>172,604</b>	<b>370,000</b>	<b>62,805</b>	<b>-</b>
<b>Total Expenditures</b>	<b>12,561,288</b>	<b>12,700,472</b>	<b>13,647,868</b>	<b>14,500,752</b>	<b>13,570,833</b>	<b>15,394,789</b>



**HUMAN RESOURCE DEPARTMENT - PURPOSE STATEMENT**

The Human Resources (HR) Department is dedicated to maximizing the potential of the city’s human capital. The Department partners with all areas of the organization to provide leadership and guidance in the development, implementation and equitable administration of policies, procedures, and practices that facilitate a productive and positive work environment. We are committed to providing high quality services that minimize risk, contribute to the attainment of the city’s initiatives, strategies and goals, provide value to our city departments, and support the best interests of our employees. The department is also a Certified U.S. Passport Acceptance Facility.

**FY18/19 ACCOMPLISHMENTS**

- Delivered the “Supervisor Boot Camp” training program to 23 participants, including five employees from the City of Litchfield Park
- Provided seven “Communicating with Style” workshops, which provides insight, as well as practical tools and resources, to help employees understand and embrace differences while looking at things from a fresh perspective
- Provided accurate and timely payroll processing, 26 times per year, including applicable tax and pension reporting, and annual W-2 processing
- Worked with various departments to identify trends and loss control activities to reduce claims
- Held 2 employee wellness events
- Revised employee vacation policy
- Provided oversight and assistance to the employee Celebration Team
- Risk Manager was elected to a 4<sup>th</sup> term as Vice President of the Arizona Municipal Risk Retention Board of Directors

**FY19/20 OBJECTIVES**

- Provide accurate and timely payroll processing, 26 times per year, including applicable tax and pension reporting, and annual W-2 processing
- Generate and deliver total compensation reports to each classified employee
- Continue to serve as a Passport Acceptance Facility to the residents of Buckeye and surrounding communities
- Expand recruitment outreach through various sources, such as social media. Assist departments with recruitment strategies to attract and assess the best candidates for each position
- Implement Tyler’s online benefit enrollment system, which allows employees to make their new hire, and annual benefit elections online.
- Conduct at least 2 employee wellness events to encourage and educate employees on the importance of health and wellness
- Develop and provide “Strategies to Succeed with Challenging Customers” (customer service training) to employees
- Provide anti-harassment refresher training to all City employees
- Perform at least 2 emergency evacuation drills at City hall and other appropriate City buildings

**PERFORMANCE MEASURES**

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Provide accurate and timely bi-weekly payroll processing.

**Objective** - Consistently process employee paychecks accurately; submit tax and other required payments and reports within established timeframes; process W-2's and distribute to employees by IRS deadline.

MEASURE	FY16/17	FY17/18	FY18/19 (as of 2/22/19)
Total number of paychecks processed	13,518	14,619	9734
Total number of W-2's prepared	650	700	

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Generate and deliver total compensation reports to each classified employee

**Objective** - Increase employee awareness of the value of their total compensation, which, along with wages includes City paid benefits, pension contributions, taxes, and paid leave time.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Increase awareness that we are a Passport Acceptance Facility, providing passport application acceptance services to the residents of Buckeye and surrounding communities

**Objective** - Increase number of passport applications accepted by engaging in more frequent and diverse advertising of our services.

MEASURE	FY16/17	FY17/18	FY18/19 (as of 2/22/19)
Total number of passport applications accepted	2530	2692	1235
Revenue generated	\$82,220	\$95,430	\$52,485

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Assist departments in the recruitment and selection of highly qualified employees through strategic advertisement, applicant screening, interviewing, and right-fit placement

**Objective** - Provide a diverse, timely and effective equal opportunity recruitment and selection process to fill vacant positions.

MEASURE	FY16/17	FY17/18	FY18/19 (as of 2/22/19)
Total number of jobs posted (internal & external)	86	111	88
Total number of applications received	6922	9260	6870

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Implement Tyler's online benefit enrollment system, which allows employees to make their new hire, and annual benefit elections online. This significantly reduces benefit enrollment processing time for HR staff

**Objective** - Allow employees to make benefit elections online, which will streamline the enrollment process and reduce the use of paper enrollment forms

MEASURE	FY16/17	FY17/18	FY18/19 (as of 2/22/19)
Total number of employees enrolled in health insurance	423	446	449

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Conduct at least 2 employee wellness events to encourage and educate employees on the importance of health and wellness and the impact wellbeing has on all facets of our lives

**Objective** - Enhance employee awareness of the value of taking care of themselves and their families.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Develop and provide Strategies to Succeed with Challenging Customers (customer service training) to employees

**Objective** - Provide employees with practical strategies to handling challenging customer situations.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Provide anti-harassment refresher training to all City employees

**Objective** - Provide supervisors and employees training on the City’s anti-harassment policies.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Work with departments to identify trends and loss control activities to reduce claims

**Objective** - Review claims history to identify and address recurring accidents.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Partner with departments to assist in creating, updating and/or maintaining safety standards

**Objective** - Ensure each department has department specific safety procedures and employees are trained in areas related to their position.

MEASURE	FY16/17	FY17/18	FY18/19 (as of 2/22/19)
Total number of workers’ compensation claims	65	63	42
Total number of Property & Casualty claims	65	55	43

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Review and analyze current insurance programs to determine the most cost effective deductible levels for general liability, auto and property lines of coverage

**Objective** - Manage risk while being fiscally responsible.

**Strategic Goal: Responsive and accountable government and effective public service**

**Goal** - Perform at least two (2) emergency evacuation drills at City hall and other appropriate City buildings

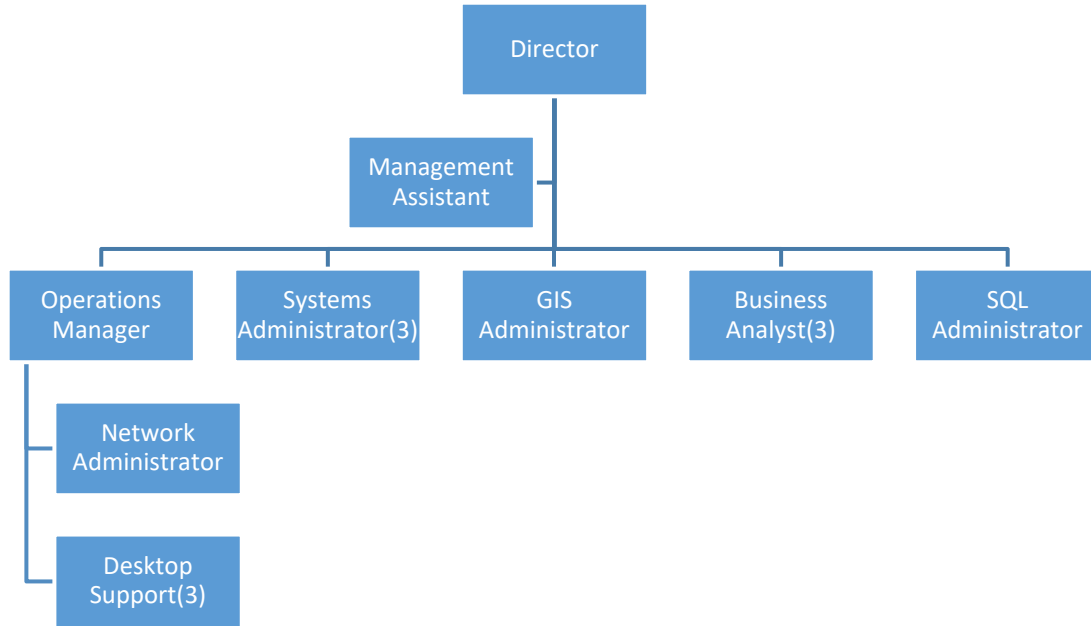
**Objective** - Educate employees on proper evacuation procedures, in the event of an emergency.

Human Resources	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Human Resources	7.00	7.00	7.00	8.00	8.00	8.00
<b>Total Personnel</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>Expenditures By Division</b>						
Human Resources	945,981	1,019,422	1,062,080	1,044,251	1,013,772	1,103,770
<b>Total Expenditures</b>	<b>945,981</b>	<b>1,019,422</b>	<b>1,062,080</b>	<b>1,044,251</b>	<b>1,013,772</b>	<b>1,103,770</b>
<b>Expenditures By Category</b>						
Personnel Services	753,339	797,988	851,946	840,751	819,991	857,420
Operating Expenditures	192,643	221,434	210,134	203,500	193,781	246,350
<b>Total Expenditures</b>	<b>945,981</b>	<b>1,019,422</b>	<b>1,062,080</b>	<b>1,044,251</b>	<b>1,013,772</b>	<b>1,103,770</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>945,981</b>	<b>1,019,422</b>	<b>1,062,080</b>	<b>1,044,251</b>	<b>1,013,772</b>	<b>1,103,770</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	60,136	71,568	101,655	80,000	97,976	105,000
Total Expenditures & Transfers Out	945,981	1,019,422	1,062,080	1,044,251	1,013,772	1,103,770
<b>Net Operating Result</b>	<b>(885,845)</b>	<b>(947,854)</b>	<b>(960,425)</b>	<b>(964,251)</b>	<b>(915,796)</b>	<b>(998,770)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 13.86</b>	<b>\$ 14.09</b>	<b>\$ 13.62</b>	<b>\$ 12.09</b>	<b>\$ 11.74</b>	<b>\$ 12.16</b>



Human Resources	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	570,296	603,574	651,985	630,095	613,954	639,288
Arizona State Retirement	63,922	67,295	70,054	75,233	70,485	75,289
FICA	40,300	41,609	46,251	48,202	42,277	48,043
Workers Comp insurance	1,291	1,265	1,440	1,460	1,473	1,492
Health Insurance	77,529	84,245	82,215	85,761	91,802	93,308
<b>Total Personnel Services</b>	<b>753,339</b>	<b>797,988</b>	<b>851,946</b>	<b>840,751</b>	<b>819,991</b>	<b>857,420</b>
Pre-Employment Testing	10,819	12,071	12,532	12,000	9,718	15,000
Professional Services General	91,050	72,753	77,881	82,200	74,248	100,000
Repair and Replace	-	12,847	-	-	-	-
Office Supply/Equipment	4,578	4,317	11,011	10,000	5,143	7,000
Program Supplies/Equipment	5,318	14,958	16,637	7,000	9,854	36,900
Equipment Rental	606	793	50	200	-	-
Automotive Expenses	317	380	624	800	326	800
Postage and Freight	2,940	3,972	4,326	3,800	3,383	3,800
IT Equipment <\$5000	531	315	-	-	-	-
Miscellaneous	45	-	-	-	-	-
Passport Expense	1,103	1,813	1,566	4,100	886	2,000
Recruitment	36	90	1,170	300	191	3,000
DES Reimbursement Claims	7,944	15,784	8,718	18,000	20,660	15,000
Telephone	1,226	1,162	1,180	1,100	1,194	1,800
College Tuition Reimbursement	54,629	73,571	66,283	50,000	57,848	50,000
Conference and Seminars	753	2,377	5,391	5,000	5,305	5,300
Travel and Meals	526	1,309	223	-	-	-
Dues and Subscription	692	898	1,465	1,500	889	1,750
New Employee Orientation	9,529	2,024	1,077	7,500	4,136	4,000
<b>Total Operating Expenditures</b>	<b>192,643</b>	<b>221,434</b>	<b>210,134</b>	<b>203,500</b>	<b>193,781</b>	<b>246,350</b>
<b>Total Expenditures</b>	<b>945,981</b>	<b>1,019,422</b>	<b>1,062,080</b>	<b>1,044,251</b>	<b>1,013,772</b>	<b>1,103,770</b>





**INFORMATION TECHNOLOGY DEPARTMENT - PURPOSE STATEMENT**

The goal of the City of Buckeye Information Technology Department is to provide timely, cost-effective, reliable and secure access to technology resources appropriate to meet the goals of the city while providing assistance and advice in their use. This includes network and server infrastructure, business software applications, enterprise data, information systems security, and specialized field technologies key to City operations. The department provides support to every city department, their customers and coordinates services with their partners including various state and regional government agencies.

**FY18/19 ACCOMPLISHMENTS**

- Implemented, in partnership with multiple city departments, the Tyler EnerGov Community Development module of the Enterprise Resource Planning (ERP) system.
- Transitioned all city cashiering stations to the Tyler Cashiering module of the ERP.
- Brought the new Water Resources Administration offices and Utility Billing center online at Sundance Crossings transitioning staff and systems into this facility from multiple locations.
- Deployed redundant communication infrastructure connecting City Hall offices and the Water Resources facility acquired via Global Water to the data center at the Charman building.
- Transitioned all Global Water communications infrastructure to new City of Buckeye equipment and network.
- The Geographic Information System has been integrated with the PD Computer Aided Dispatch and Records Management System providing an automated system to update mapping data which previously

**FY19/20 OBJECTIVES**

- Continue to enhance the integration of the Tyler ERP systems by upgrading both the Munis Financials and EnerGov Community Development module to their most current versions.
- Continue the rollout of the Tyler ERP including the Asset Management and Work orders modules.
- Identify and enhance conduit infrastructure and promote a Dig Once policy to ensure the deployment of this critical city asset.
- Connect the City of Buckeye to RCN network to providing a redundant connection to the Police Departments Dispatch center to critical systems hosted by the state and county.
- Complete the transition to Office 365 cloud services to provide improved collaborative tools like SharePoint, OneDrive and Skype for Business.

**PERFORMANCE MEASURES**

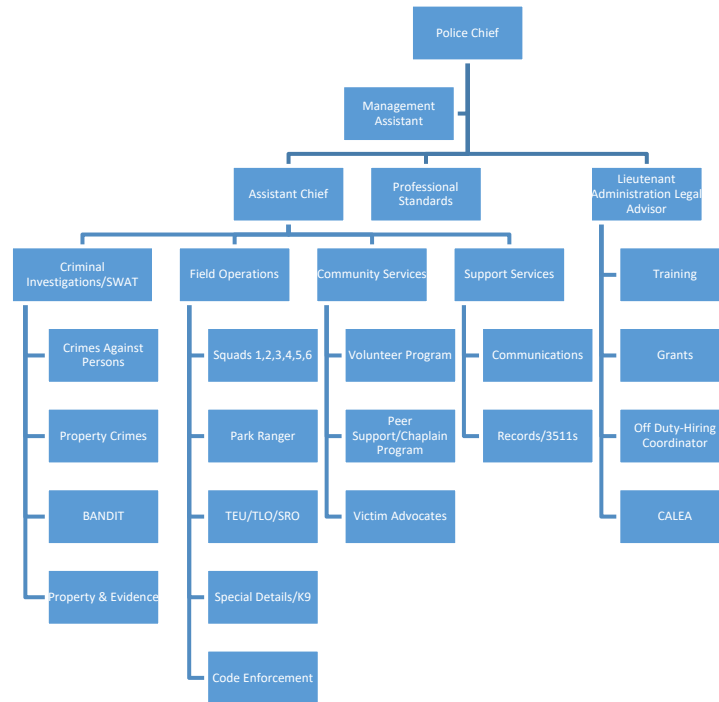
- **Strategic Goal:** Responsive and Accountable Government and Effective Public Services
- **Goal:** Provide an environment that is reliable and robust to ensure that our customers have an efficient user experience.
- **Objective:** Keep a well maintained and up to date inventory of infrastructure fortified with redundancies.

MEASURE	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Network Infrastructure Uptime & Availability. Percentage of all hours the City network is operational & usable by departments	N/A	99.5%
Server Systems Uptime & Availability Percentage of all hours City servers are operational & usable by departments	N/A	99.5%
Customer Support Cases – Percentage of cases submitted by customers resolved within two business days.	N/A	99.5%



	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Information Technology</b>						
<b>Personnel By Division</b>						
Information Technology	10.00	12.00	14.00	15.00	16.00	17.00
<b>Total Personnel</b>	<b>10.00</b>	<b>12.00</b>	<b>14.00</b>	<b>15.00</b>	<b>16.00</b>	<b>17.00</b>
<b>Expenditures By Division</b>						
Information Technology	2,473,222	2,984,269	3,484,472	4,772,468	3,579,908	5,069,840
Information Tech - Automation & Tech	-	-	-	-	-	330,000
Information Tech - Life Cycle	-	-	-	-	-	825,000
<b>Total Expenditures</b>	<b>2,473,222</b>	<b>2,984,269</b>	<b>3,484,472</b>	<b>4,772,468</b>	<b>3,579,908</b>	<b>6,224,840</b>
<b>Expenditures By Category</b>						
Personnel Services	1,003,510	1,114,484	1,347,801	1,821,368	1,453,994	1,925,696
Operating Expenditures	1,469,713	1,778,393	1,774,935	2,501,100	1,869,749	2,544,144
Capital Expenditures	-	91,392	361,736	450,000	256,165	1,755,000
<b>Total Expenditures</b>	<b>2,473,222</b>	<b>2,984,269</b>	<b>3,484,472</b>	<b>4,772,468</b>	<b>3,579,908</b>	<b>6,224,840</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,473,222</b>	<b>2,984,269</b>	<b>3,484,472</b>	<b>4,772,468</b>	<b>3,579,908</b>	<b>6,224,840</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	2,473,222	2,984,269	3,484,472	4,772,468	3,579,908	6,224,840
<b>Net Operating Result</b>	<b>(2,473,222)</b>	<b>(2,984,269)</b>	<b>(3,484,472)</b>	<b>(4,772,468)</b>	<b>(3,579,908)</b>	<b>(6,224,840)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 36.22</b>	<b>\$ 41.25</b>	<b>\$ 44.68</b>	<b>\$ 55.27</b>	<b>\$ 41.46</b>	<b>\$ 68.60</b>

<b>Information Technology</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Salaries and Wages	749,473	803,832	990,088	1,254,963	1,049,827	1,371,790
Wages Overtime	3,323	2,783	-	20,000	-	20,000
Arizona State Retirement	85,866	91,233	110,975	151,037	123,086	163,116
FICA	55,367	59,310	72,885	96,770	77,115	100,426
Workers Comp insurance	1,556	1,319	2,207	2,931	2,520	3,153
Health Insurance	107,924	156,007	171,645	295,667	201,446	267,211
<b>Total Personnel Services</b>	<b>1,003,510</b>	<b>1,114,484</b>	<b>1,347,801</b>	<b>1,821,368</b>	<b>1,453,994</b>	<b>1,925,696</b>
General Contractual Services	384,039	478,749	451,803	800,000	505,052	800,000
Software Licenses	567,121	768,540	812,416	945,000	804,290	926,346
Telecom Services	190,952	250,445	206,136	360,000	244,101	350,440
Professional Services General	155,411	171,182	175,327	191,000	166,946	200,000
Hardware Maintenance	70,034	59,575	68,021	132,000	101,067	183,108
Office Supply/Equipment	1,051	1,491	1,099	1,200	1,235	2,000
Program Supplies/Equipment	82,920	27,775	32,816	30,000	26,204	33,000
Automotive Expenses	1,904	2,115	2,700	2,500	2,126	2,750
Postage and Freight	28	99	24	100	80	150
Small Tools < \$5,000	-	-	-	-	-	3,400
Miscellaneous	121	169	-	500	343	550
Telephone	8,160	8,033	10,930	11,500	9,501	14,000
Conference and Seminars	5,487	5,794	4,768	15,000	2,073	15,000
Travel and Meals	2,344	4,069	8,846	12,000	6,404	13,000
Dues and Subscription	139	357	49	300	327	400
<b>Total Operating Expenditures</b>	<b>1,469,713</b>	<b>1,778,393</b>	<b>1,774,935</b>	<b>2,501,100</b>	<b>1,869,749</b>	<b>2,544,144</b>
Completed Capital	-	91,392	361,736	450,000	256,165	600,000
<b>Total Capital</b>	<b>-</b>	<b>91,392</b>	<b>361,736</b>	<b>450,000</b>	<b>256,165</b>	<b>600,000</b>
<b>Automation and Technology</b>						
Completed Capital	-	-	-	-	-	330,000
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>330,000</b>
<b>Life Cycle</b>						
Completed Capital	-	-	-	-	-	825,000
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>825,000</b>
<b>Total Information Technology</b>	<b>2,473,222</b>	<b>2,984,269</b>	<b>3,484,472</b>	<b>4,772,468</b>	<b>3,579,908</b>	<b>6,224,840</b>



**POLICE DEPARTMENT - PURPOSE STATEMENT**

The Buckeye Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

The department has 96 sworn police officers, 36 professional staff positions, 2 contract employees (a chaplain and volunteer lead) and more than 50 volunteers. The department is committed to reducing crime and the fear of crime in partnership with the community.

Public Safety services are provided to the community through the two organizational divisions within the department. The **Operations Division** delivers proactive and reactive patrols throughout the city, responds to calls for service from the public, and investigates and enforces criminal and traffic laws. The **Support Services Division** includes community services, such as crime prevention education volunteers on patrol, victim advocacy and block watch support. Also included under the Support services Division is the Property and Evidence Section, the Communications Bureau and the Records Unit. All of these services work towards providing a safe community and enhance the quality of life for our citizens to live, work, and raise their families

**FY18/19 ACCOMPLISHMENTS**

- Completed consultant review and recommendation for a 1- year staffing and facilities plan
- Awarded two victim advocate grants totaling more than \$470,000 over three years, allowing the department to implement its first victim advocate program
- Implemented Phase I of E-citation program
- Developed Police Explorer Program
- Improved the Citizens on Patrol volunteer program
- Facilitated four Citizen Police Academies
- Completed Property and Evidence Building design stage
- Developed the CIP budget for training facility and communications center
- Incorporated data driven Policing Plan problem solving methodologies
- Hired a public information officer
- Decreased per capita accident rates
- Increased quality control measures for communications
- Implemented new UCR classification process
- Improved crime classification process

- Responded to Priority 1 calls in under 5 minutes

**FY19/20 OBJECTIVES**

- Implement Continuous Process Improvement Review Team
- Complete roll out of E-citation program for operations
- Finish construction of the Property and Evidence Building
- Analyze patrol staffing deployment plan for effectiveness
- Improve recruitment for diversity and veterans
- Implement NIBRS and improve statistical accuracy
- Develop data driven crime analysis function
- Increase the effectiveness of the victim advocacy program
- Maintain response times for Priority 1 calls under 5 minutes
- Fully implement a Police Explorer Program
- Increase staffing at the Southwest Family Advocacy Center
- Deploy a patrol impact team to strengthen proactive policing
- Update department’s mission statement and patches to increase cultural expectations
- Increase clearance rate for Part 1 Crimes
- Increase staffing for property crimes detective unit

**PERFORMANCE MEASURES**

**Strategic Goal: Prevent Crime and the Fear of Crime**

**Goal** - Provide professional police services through optimal staffing plan while working with an engaged community.

**Objective** - Partner with the community to enhance crime prevention strategies through education and resource deployment. Sustain current per capita staffing levels to provide proactive policing to prevent crime and reduce livability concerns

MEASURE	FY17-18 BUDGET	FY18-19 BUDGET	FY19-20 PROPOSED
Input:			
Sworn Personnel per capita (1,000)	1.3	1.2	1.2
Output:			
Arrests	2538	2386	2400
Field Interviews	896	787	800
Traffic Stops	10,714	10,343	11,000
Citations	2930	2689	2700
Effectiveness/Efficiency:			
Part I Clearance Rate	21	26	37
Violent crime per capita (1000)	1.17	1.58	1.50
Property crime per capita (1000)	16.61	16.86	16.50
Priority 1 Response Times	4:05	4:17	4:15

**Strategic Goal: Prevent Crime and the Fear of Crime**

**Goal** - Increase effectiveness by reducing investigative time for the benefit of the victim and increasing clearance rate

**Objective** - Continue to partner with the Southwest Family Advocacy Center to investigate crimes against children and sex crimes investigations. Increase investigative staff, detectives and victim advocates, to provide a less traumatic experience while providing victim support to obtain successful prosecutions

MEASURE	FY17-18 BUDGET	FY18-19 BUDGET	FY19-20 PROPOSED
Input:			
Detectives (Advocacy Center)	2	2	4
Victim Advocates	0	1	3



**FY2019-20 ANNUAL BUDGET**

Output:			
Cases	79	151	200
Victim Services	*	25	100
Effectiveness/Efficiency:			
Clearance Rates	*	20%	30%
Average Annual Caseload	128	116	85

**Strategic Goal: Prevent Crime and the Fear of Crime (Traffic)**

**Goal** - Maintain or decrease current traffic accidents per capita as city's population increases

**Objective** - Continue to reduce traffic accidents and increase safety while driving. Continue to utilize data driven deployment strategies while working with the Governor's Office of Highway Safety and increase traffic enforcement with an increase in staffing levels to counter the population increase

MEASURE	FY17-18 BUDGET	FY18-19 BUDGET	FY19-20 PROPOSED
Input:			
Sworn Personnel per capita (1,000)	1.3	1.2	1.2
Traffic Officers	4	4	5
Output:			
Traffic Stops	10,714	10,343	11,000
Citations	2930	2689	2700
Traffic Accidents	814	888	850
Effectiveness/Efficiency:			
Accidents per 1000 residents	11.1	11.0	10.5

**Strategic Goal: Vision for the Future**

**Goal** - Complete 10-year staffing and facilities analysis to develop recruitment and CIP budget and to position the department for long-term growth challenges while aligning with city goals

**Objective** - Develop long-term staffing and facilities plan for accelerated growth.

MEASURE	FY17-18 BUDGET	FY18-19 BUDGET
Output:		
Facilities Planning	X	X
Staffing Analysis	X	X
Effectiveness/Efficiency:		
Property and Evidence Building Initiation and Completion	X	X
Communications Center Planning	X	X
Staffing Plan Implementation	X	X
Recruitment	X	X
CIP Development	X	X

**Strategic Goal: Technology, Innovation & Resources**

**Goal** - Partner with city court to implement electronic citations and increase efficiency and accuracy with the phased in implementation of e-citations

**Objective** - Implement technology to increase efficiency and effective business processed to act as a force multiplier for sworn operations.

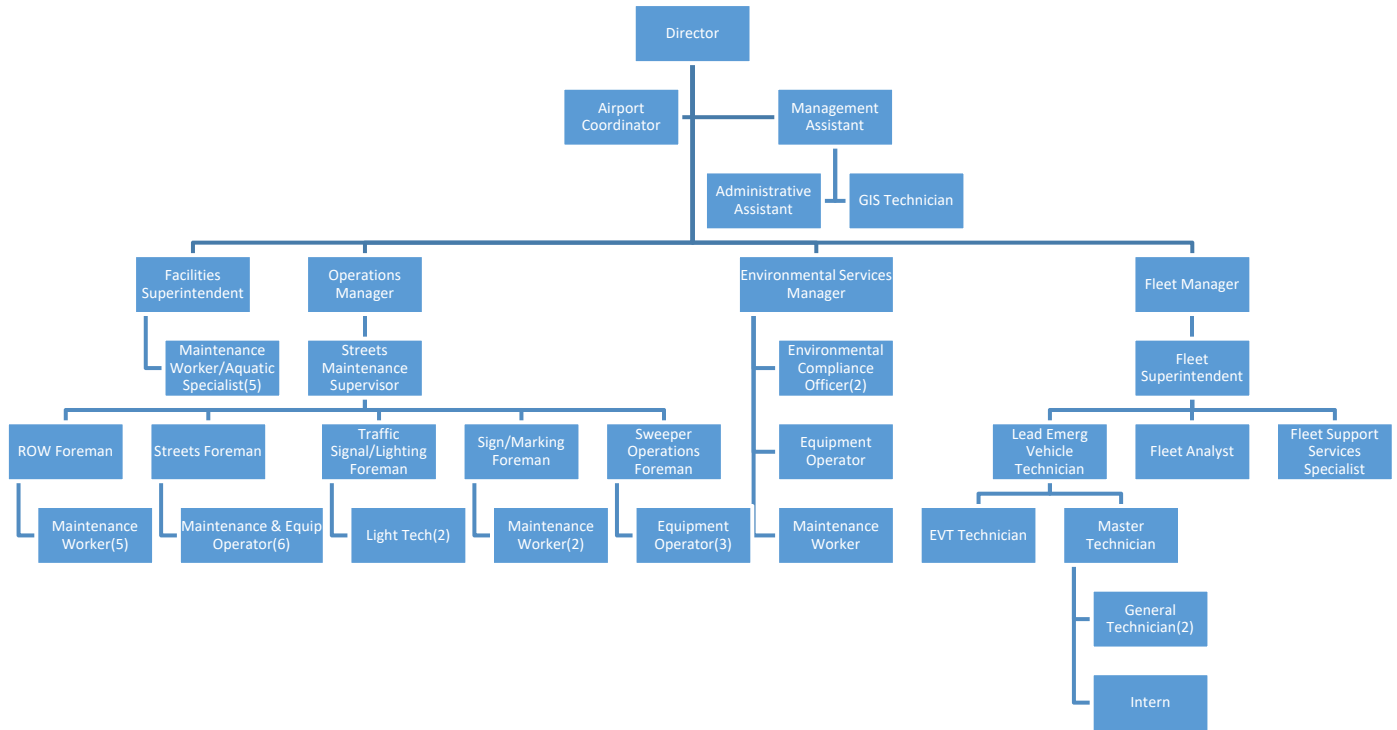
MEASURE	FY19-20 BUDGET	FY20-21 PROPOSED
Output:		
E-Citation Users	10	55

Police	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Personnel By Division</b>						
Police	119.50	123.00	126.00	132.00	132.00	136.00
<b>Total Personnel</b>	<b>119.50</b>	<b>123.00</b>	<b>126.00</b>	<b>132.00</b>	<b>132.00</b>	<b>136.00</b>
<b>Expenditures By Division</b>						
Police	17,547,639	16,363,378	17,767,866	21,064,493	19,659,133	20,423,324
<b>Total Expenditures</b>	<b>17,547,639</b>	<b>16,363,378</b>	<b>17,767,866</b>	<b>21,064,493</b>	<b>19,659,133</b>	<b>20,423,324</b>
<b>Expenditures By Category</b>						
Personnel Services	13,609,454	13,929,719	14,783,237	16,115,245	15,261,355	16,453,324
Operating Expenditures	2,243,205	2,338,699	2,683,542	3,070,248	2,481,086	3,619,000
Capital Expenditures	1,694,979	94,960	301,086	1,879,000	1,916,692	351,000
<b>Total Expenditures</b>	<b>17,547,639</b>	<b>16,363,378</b>	<b>17,767,866</b>	<b>21,064,493</b>	<b>19,659,133</b>	<b>20,423,324</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>17,547,639</b>	<b>16,363,378</b>	<b>17,767,866</b>	<b>21,064,493</b>	<b>19,659,133</b>	<b>20,423,324</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	3,230,651	3,365,875	3,768,028	4,322,026	4,242,593	4,870,875
Total Expenditures & Transfers Out	17,547,639	16,363,378	17,767,866	21,064,493	19,659,133	20,423,324
<b>Net Operating Result</b>	<b>(14,316,988)</b>	<b>(12,997,502)</b>	<b>(13,999,838)</b>	<b>(16,742,467)</b>	<b>(15,416,540)</b>	<b>(15,552,449)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 257.01</b>	<b>\$ 226.16</b>	<b>\$ 227.81</b>	<b>\$ 243.97</b>	<b>\$ 227.69</b>	<b>\$ 225.07</b>

Police	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	8,819,462	8,972,206	9,229,108	9,583,985	9,354,968	10,001,259
Standby Pay	-	-	-	150,000	-	-
Patrol Overtime	634,142	508,668	513,224	645,000	687,682	700,000
Overtime Comm/Civil	142,256	90,780	122,240	30,000	113,452	30,000
Wages Special Events OT	17,665	27,572	15,468	78,000	9,462	78,000
PSPRS Refund	-	-	109,567	-	907	-
Arizona State Retirement	250,209	241,273	258,871	295,667	271,087	312,952
Public Safety Retirement	1,503,814	1,508,263	1,906,290	2,170,343	1,951,600	2,008,676
FICA	698,826	696,351	720,015	790,779	737,207	768,542
Workers Comp insurance	280,241	288,730	363,820	353,289	362,149	338,657
Health Insurance	1,376,834	1,719,708	1,673,351	2,011,682	1,960,665	2,208,738
Cancer Insurance Public Safety	4,100	4,200	4,350	6,500	4,745	6,500
Alloc To Other Funds OT	(118,094)	(128,031)	(133,067)	-	(192,569)	-
<b>Total Personnel Services</b>	<b>13,609,454</b>	<b>13,929,719</b>	<b>14,783,237</b>	<b>16,115,245</b>	<b>15,261,355</b>	<b>16,453,324</b>
Crime Scene Clean-Up	2,703	3,119	4,962	6,300	4,208	6,300
Prisoner/Incarceration (MCSO)	289,811	293,230	341,319	381,000	301,335	380,000
Radio System - Tech Support	54,730	118,793	64,060	100,000	43,859	80,000
Rabies and Animal Control	-	-	-	-	-	90,000
Vehicle Towing	7,074	6,965	6,664	9,000	7,108	9,000
Professional Services General	380,265	361,576	403,384	394,000	342,344	436,000
Advocacy Center	219,490	227,426	257,366	331,000	233,195	331,000
RWC Subscriber Fees	274,571	240,845	208,860	326,000	242,626	340,000
Vehicle Repair	-	201	-	-	-	-
Office Supply/Equipment	29,373	23,492	27,591	29,000	28,135	30,150
Program Supplies/Equipment	177,509	167,341	373,919	330,348	176,281	500,000
Community Policing Supplies	-	32,385	25,611	40,000	30,961	61,600
SWAT	-	13,018	25,666	40,000	29,076	150,000
Automotive Expenses	305,760	317,049	390,281	386,000	405,969	400,000
Postage and Freight	6,919	5,064	4,183	4,000	4,793	5,000
Small Tools < \$5,000	-	-	-	-	-	1,000
IT Equipment <\$5,000	11,734	7,952	6,698	-	14,638	22,250
Ammunition	61,878	66,282	57,549	106,000	77,272	135,000
Investigation	1,282	2,829	2,725	-	-	-
K-9 Supplies & Equipment	5,237	5,978	5,287	15,500	4,905	15,200
Vest Replacement Program	5,936	28,063	6,160	22,000	8,147	20,000
Uniforms	164,256	177,937	183,535	205,400	209,100	215,400
Miscellaneous	754	46	749	100	1,479	1,100
Recruitment	11,713	16,020	31,201	36,000	19,959	50,000
Telephone	106,004	97,639	105,090	104,000	94,523	112,250
Conference and Seminars	46,725	34,006	45,534	64,600	69,491	78,000
Travel and Meals	28,420	30,153	39,816	54,000	63,254	63,750
Dues and Subscription	51,061	61,289	65,333	86,000	68,428	86,000
<b>Total Operating Expenditures</b>	<b>2,243,205</b>	<b>2,338,699</b>	<b>2,683,542</b>	<b>3,070,248</b>	<b>2,481,086</b>	<b>3,619,000</b>

Police	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division (cont.)</b>						
Automobiles	-	95,466	199,329	274,000	285,231	351,000
Completed Capital	1,694,979	(506)	101,757	1,605,000	1,631,461	-
Total Capital	1,694,979	94,960	301,086	1,879,000	1,916,692	351,000
<b>Total Expenditures</b>	<b>17,547,639</b>	<b>16,363,378</b>	<b>17,767,866</b>	<b>21,064,493</b>	<b>19,659,133</b>	<b>20,423,324</b>





**PUBLIC WORKS - PURPOSE STATEMENT**

The department’s mission is to support the city by providing Quality Infrastructure Management and Maintenance in an Efficient and Responsive Manner while being good stewards of city resources. With 49 Full-time staff and a Fiscal Year 2018 Operating Budget of over \$26 million the department is organized into five Divisions including Administration, Airport, Environmental Services, Fleet Services, and Streets Operations.

The **Administrative/Facilities Division** provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department’s programs. This division has the added responsibility of Facilities Management including maintenance and custodial services for 37 buildings at just over 400,000 square feet.

The **Buckeye Municipal Airport** is an Enterprise Fund and manages the maintenance and security of City airport facilities and equipment, provides general oversight of airport operations, and serves as a key member of the City’s Public Works, and Economic Development Team to facilitate private sector employment-related uses and developments at and adjacent to the airport.

The **Environmental Services Division** is an Enterprise Fund and provides solid waste services for residents, solid waste storage audits, education and compliance for residential and commercial properties, illegal dumping response and cleanup, as well as storm water pollution prevention compliance, regional air quality compliance, and solid waste disposal for city facilities.

The **Fleet Services Division** provides fleet administration and maintenance services to all City Departments with nearly 500 pieces of rolling stock, valued at nearly \$22M and is utilized to nearly 2.9 million miles per year. This division also manages the Fleet Replacement Reserve, an internal services fund that provides for replacement of equipment to all operating divisions of the City, including enterprises and special revenue funded activities.

**FY18/19 ACCOMPLISHMENTS**

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- Remodeled the City Hall landscaping with Red Pistache (reducing the amount of future storm damage), new irrigation system, and new shrubbery for a lower maintenance product.
- Completed LED lighting conversions at the Airport quad hangars; and the Sundance Crossings, Irwin, Earl Edgar parking lots.
- Created HVAC inventory system to manage city infrastructure and allow for the solicitation of a new HVAC contract.
- Installed cool deck concrete at the Aquatic center, reducing maintenance costs and labor hours.
- Installed ADA sidewalk and accessible door hardware to Museum and other locations in need.
- Expansion of three SLID/MIDs, creation of one new SLID.
- Increased aviation fuel sales from 37,000 gallons in 2017 to nearly 54,000 gallons in 2018.
- Secured a \$275,000 FAA grant for a taxiway and ramp redesign project.
- Secured an agreement with Copperstate Fly-In, the third largest fly-in exposition in North America to coincide with the Buckeye Air Fair.
- Recognized by Valley Metro for accomplishments in Travel Reduction Program success
- Formalized first in the state publicly posted storm water system map
- Implemented new processes to residential solid waste cart delivery, decreasing delivery wait time, and customer service errors
- Fleet was recognized for the tenth year in a row as one of the “100 Best Fleets” in North America (#11).
- Fleet was ranked as a top 50 Fleet through Government Fleet Magazine and American Public Works Association “Leading Fleets”.
- Created annual savings of \$87,458 by monitoring and using factory warranty service for all covered repairs.

**FY19/20 OBJECTIVES**

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- Develop Facilities Infrastructure Asset and Work Order system via RTA.
- Develop As-Built inventory system via a commercial software portal.
- Continue LED upgrades throughout City facilities to achieve a 30 percent electrical savings per fixture.
- Complete internal process activities for APWA accreditation
- Design of Airport water infrastructure adequate for fire suppression of existing structures and conducive to development of new facilities.
- Grow fuel sales to 70,000 gallons/year along with a total gross revenue over expenditures of \$45,000.
- Be the regional leader in cost effective solid waste services standards
- Establish a forum for West Valley Municipal communication and information sharing
- Collaborate and imbed the Air Quality Travel Reduction Program (TRP) into the Human Resources processes to ensure all staff are provided the TRP information.
- Decrease customer service response times for all cart maintenance to one business day.
- Facilitate a sustainability program that reaches all city departments
- Start a community involvement program encouraging and facilitating sustainable clean neighborhoods
- Start a formalized residential recycling audit program
- Source Alternative Energy Resources to Reduce Carbon Foot Print
- Continue/Expand our IGA with Buckeye School District for emission testing and possibly other entities such as neighboring towns.

**PERFORMANCE MEASURES**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

**Goal** - All existing neighborhoods and other areas are adequately and efficiently served with well- maintained infrastructure. Infrastructure for new development is efficiently and effectively integrated into existing infrastructure and new infrastructure costs are funded with revenues generated by the new development.

**Objective** - Provide efficient and cost effective services with employee generated work orders as well as daily work functions. Manage all preventative maintenance schedules, scheduled conversions and programs as well as contractor work oversight.

MEASURES	FY 18-19	FY19-20 PROPOSED
Work orders completed	1830	2380
Daily log assignments	1848	2410
PM service – HVAC units (filters)	4440/yr.	6240/Yr.
PM service – Aquatic Center (labor hours)	448/yr.	560/yr.
LED conversion (number of lights)	450/yr.	400/yr.
Keying system conversion (levers)	180/yr.	205/yr.
Training (classroom hours)	48/yr.	100/yr.
Contractor project management (number of projects)	11	12
Entomology (labor hours)	480/yr.	912/yr.
Landscaping (labor hours)	660/yr.	1140/yr.

**Strategic Goal: Fiscal Wellness and Financial Flexibility and Accountability**

**Goal** - City government is in a solid financial condition at all times and in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress. City government is in compliance with recognized professional standards for financial reporting and budgeting.

**Objective** - To provide effective management, maintenance and repair of fleet assets, to keep costs low, and departmental operations at peak efficiency and readiness.

MEASURES	FY18-19	FY19-20 PROPOSED
Fleet Availability	96%	96%
Preventive Maintenance Compliance	95%	95%
Customer Satisfaction Survey	98%	98%
Billable Hours	80%	80%
One day or less turnaround	70%	70%

<b>Public Works</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Personnel By Division</b>						
Public Works Administration	1.25	1.25	2.25	9.00	9.00	10.00
Public Works Vehicle Maintenance	6.00	7.00	7.00	9.00	9.00	9.00
<b>Total Personnel</b>	<b>7.25</b>	<b>8.25</b>	<b>9.25</b>	<b>18.00</b>	<b>18.00</b>	<b>19.00</b>
<b>Expenditures By Division</b>						
Public Works Administration	1,016,057	1,118,430	1,618,516	2,485,198	1,638,491	2,317,698
Public Works Vehicle Maintenance	863,529	1,034,354	1,040,813	1,248,357	1,109,888	1,339,478
Public Works Vehicle Replacement	-	-	-	-	-	900,000
<b>Total Expenditures</b>	<b>1,879,586</b>	<b>2,152,785</b>	<b>2,659,329</b>	<b>3,733,555</b>	<b>2,748,379</b>	<b>4,557,176</b>
<b>Expenditures By Category</b>						
Personnel Services	1,044,880	1,222,839	1,411,710	1,489,706	1,489,981	1,633,747
Operating Expenditures	822,272	910,054	1,073,366	1,914,649	1,241,763	1,962,229
Capital Expenditures	12,434	19,891	174,253	329,200	16,635	961,200
<b>Total Expenditures</b>	<b>1,879,586</b>	<b>2,152,785</b>	<b>2,659,329</b>	<b>3,733,555</b>	<b>2,748,379</b>	<b>4,557,176</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>1,879,586</b>	<b>2,152,785</b>	<b>2,659,329</b>	<b>3,733,555</b>	<b>2,748,379</b>	<b>4,557,176</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	7,872	5,154	51,203	4,000	24,987	113,000
Total Expenditures & Transfers Out	1,879,586	2,152,785	2,659,329	3,733,555	2,748,379	4,557,176
<b>Net Operating Result</b>	<b>(1,871,714)</b>	<b>(2,147,630)</b>	<b>(2,608,126)</b>	<b>(3,729,555)</b>	<b>(2,723,392)</b>	<b>(4,444,176)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 27.53</b>	<b>\$ 29.75</b>	<b>\$ 34.10</b>	<b>\$ 43.24</b>	<b>\$ 31.83</b>	<b>\$ 50.22</b>



Public Works	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Public Works Administration</b>						
Salaries and Wages	307,542	356,834	477,898	466,502	471,628	530,356
Wages Overtime	309	5,841	6,862	5,500	11,072	6,500
Arizona State Retirement	34,701	40,616	52,487	56,118	54,572	62,516
FICA	21,549	25,294	34,424	35,955	33,226	36,708
Workers Comp insurance	7,553	8,233	14,570	15,614	16,246	15,421
Health Insurance	65,327	85,098	98,587	108,059	107,974	129,967
Total Personnel Services	436,981	521,916	684,828	687,748	694,718	781,468
Custodial Contract (PW)	158,644	177,918	192,244	317,000	159,492	351,000
Professional Services General	450	-	-	-	-	15,400
ADA Compliance	-	-	-	-	163,402	100,000
Repair and Replace	353,569	319,642	370,221	980,350	517,321	700,000
HURF Reimbursement	-	-	22,197	50,000	5,885	50,000
Swimming Pool R & M	-	42,223	110,347	39,000	10,720	155,000
Office Supply/Equipment	217	939	1,050	1,200	1,470	3,200
Program Supplies/Equipment	3,275	1,471	1,805	8,000	2,687	21,000
Automotive Expenses	5,005	5,681	11,291	8,100	9,827	18,100
Postage and Freight	317	72	305	400	181	400
Small Tools<\$5	2,968	-	3,936	13,600	13,010	8,000
IT Equipment <\$5000	2,895	-	2,173	0	13,874	2,000
Chemicals	-	31,195	17,149	30,000	8,593	20,000
Uniforms	2,589	2,691	2,518	3,200	1,565	6,950
Miscellaneous	14	68	-	-	-	200
Emergency Operations	25,000	-	-	-	-	2,000
Legal Printing and Advertising	170	-	-	-	-	-
Propane - Pool Heater Central	-	4,221	10,123	7,000	5,180	8,500
Telephone	3,357	4,058	5,592	3,600	4,399	6,480
Conference and Seminars	4,045	1,334	3,304	8,000	3,216	5,000
Travel and Meals	1,276	1,354	3,916	2,500	4,802	5,500
Dues and Subscription	2,852	3,648	1,264	3,500	1,514	3,500
Total Operating Expenditures	566,642	596,514	759,435	1,475,450	927,138	1,482,230
Other Equipment >\$5,000	6,725	-	-	22,000	16,635	45,000
Automobiles	-	-	140,804	-	-	-
Other Vehicle	-	-	-	-	-	9,000
ADA/OSHA R&R	5,709	-	33,449	300,000	-	-
Total Capital	12,434	-	174,253	322,000	16,635	54,000
Public Works Administration	1,016,057	1,118,430	1,618,516	2,485,198	1,638,491	2,317,698

<b>Public Works</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Public Works Vehicle Maintenance</b>						
Salaries and Wages	438,771	483,792	508,774	523,861	552,568	591,045
Wages-Part Time	-	-	2,616	14,500	-	-
Wages Overtime	877	1,403	1,255	3,480	1,168	3,480
Arizona State Retirement	48,772	55,320	57,787	64,638	63,696	70,765
FICA	31,984	35,236	37,370	41,414	40,468	42,657
Workers Comp insurance	12,328	13,273	15,198	16,242	17,695	18,689
Health Insurance	75,167	111,898	103,882	137,823	119,668	125,643
<b>Total Personnel Services</b>	<b>607,899</b>	<b>700,923</b>	<b>726,882</b>	<b>801,958</b>	<b>795,263</b>	<b>852,279</b>
Fuel Yard Maintenance	-	-	-	-	-	10,000
Generator Repairs and Maintenance	-	-	-	-	-	30,000
Office Supply/Equipment	972	820	776	1,000	1,016	1,000
Program Supplies/Equipment	235,697	285,192	289,970	400,000	287,075	395,000
Automotive Expenses	3,183	3,380	2,051	3,300	7,761	6,300
Postage and Freight	-	-	-	-	425	2,000
Small Tools<\$5,000	2,069	3,118	3,446	5,000	4,311	5,000
IT Equipment <\$5000	-	2,007	-	4,999	178	4,999
Uniforms	2,919	3,453	3,690	6,000	3,601	6,800
Miscellaneous	29	-	-	-	-	-
Telephone	1,584	1,669	1,770	3,200	1,901	3,200
Conference and Seminars	1,720	3,828	3,610	5,500	1,436	5,500
Travel and Meals	1,412	3,653	3,870	3,500	2,081	3,500
Dues and Subscription	6,045	6,421	4,749	6,700	4,840	6,700
<b>Total Operating Expenditures</b>	<b>255,630</b>	<b>313,541</b>	<b>313,931</b>	<b>439,199</b>	<b>314,625</b>	<b>479,999</b>
Buildings Improvement	-	19,891	-	-	1,109,888	-
Capital Outlay	-	-	-	7,200	-	7,200
<b>Total Capital Outlay</b>	<b>-</b>	<b>19,891</b>	<b>-</b>	<b>7,200</b>	<b>1,109,888</b>	<b>7,200</b>
<b>Public Works Vehicle Maintenance</b>	<b>863,529</b>	<b>1,034,354</b>	<b>1,040,813</b>	<b>1,248,357</b>	<b>2,219,776</b>	<b>1,339,478</b>
<b>Vehicle Replacement</b>						
Capital Outlay	-	-	-	-	-	900,000
Vehicle Replacement	-	-	-	-	-	900,000
<b>Total Public Works</b>	<b>1,879,586</b>	<b>2,152,785</b>	<b>2,659,329</b>	<b>3,733,555</b>	<b>3,858,267</b>	<b>4,557,176</b>

General Fund Debt Service	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Administrative Fees	4,794	1,000	-	5,000	2,521	1,000
Other Financing Use	13,302,916	-	-	-	-	-
Financing Expense	285,611	-	-	-	-	-
Prin Excise Revenue Ref 2015	67,100	44,000	64,900	62,500	67,100	62,500
Int. Excise Revenue Ref 2015	17,869	23,892	21,932	18,730	10,287	17,167
Prin Excise Revenue Ref 2016	291,100	445,000	344,400	382,500	348,500	360,800
Int. Excise Revenue Ref 2016	615,541	359,312	366,718	396,799	178,051	349,084
Principal Due GADA 2007	75,000	75,000	80,000	80,000	80,000	85,000
Interest Due GADA 2007	124,469	78,731	75,468	73,531	35,639	69,406
<b>Total Expenditures</b>	<b>14,784,400</b>	<b>1,026,935</b>	<b>953,418</b>	<b>1,019,060</b>	<b>722,098</b>	<b>944,957</b>

<b>Expenditures By Category</b>						
Debt Service	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
<b>Total Expenditures</b>	<b>14,784,400</b>	<b>1,026,935</b>	<b>953,418</b>	<b>1,019,060</b>	<b>722,098</b>	<b>944,957</b>

<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
<b>Net Operating Result</b>	<b>(14,784,400)</b>	<b>(1,026,935)</b>	<b>(953,418)</b>	<b>(1,019,060)</b>	<b>(722,098)</b>	<b>(944,957)</b>

<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 216.54</b>	<b>\$ 14.19</b>	<b>\$ 12.22</b>	<b>\$ 11.80</b>	<b>\$ 8.36</b>	<b>\$ 10.41</b>

General Fund Reserves/ Contingency	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Contingency	-	-	-	16,153,936	-	1,862,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,153,936</b>	<b>-</b>	<b>1,862,000</b>

<b>Expenditures By Category</b>						
Reserves/ Contingency	-	-	-	16,153,936	-	1,862,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,153,936</b>	<b>-</b>	<b>1,862,000</b>

<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	-	-	-	16,153,936	-	1,862,000
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(16,153,936)</b>	<b>-</b>	<b>(1,862,000)</b>

<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 187.10</b>	<b>\$ -</b>	<b>\$ 20.52</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>General Fund CIP</b>						
<b>Expenditures By Division</b>						
General Fund CIP	-	-	2,125,704	13,022,492	4,692,683	-
<b>Total Expenditures</b>	-	-	<b>2,125,704</b>	<b>13,022,492</b>	<b>4,692,683</b>	-
<b>Expenditures By Category</b>						
Capital Expenditures	-	-	2,125,704	13,022,492	4,692,683	-
<b>Total Expenditures &amp; Transfers Out</b>	-	-	<b>2,125,704</b>	<b>13,022,492</b>	<b>4,692,683</b>	-
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	-	-	2,125,704	13,022,492	4,692,683	-
<b>Net Operating Result</b>	-	-	<b>(2,125,704)</b>	<b>(13,022,492)</b>	<b>(4,692,683)</b>	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27.25</b>	<b>\$ 150.83</b>	<b>\$ 54.35</b>	<b>\$ -</b>
Completed Capital	-	-	2,125,704	13,022,492	4,692,683	-
<b>Total Expenditures</b>	-	-	<b>2,125,704</b>	<b>21,874,981</b>	<b>4,692,683</b>	-



**HIGHWAY USER REVENUE FUND (HURF)**

The **Streets Operations Division** is a special revenue account, (Highway User Revenue Account or HURF) and is responsible for the maintenance of over 1,000 linear miles of roadway, nearly 9,000 streetlights, 23 traffic signals, signing and striping, sidewalks, storm drains, and street sweeping. Streets strives to provide superior municipal services that offers proactive infrastructure improvement and maintenance while enhancing the quality of life for the community in a safe and sound manner, while always being good stewards of resources. Division programs include street rights of way repairs and maintenance, rights of way landscape maintenance, street sweeping, a dedicated signs and streets marking program, and traffic signal and street light management. The Streets division also partners with Public Safety during emergency response, manages the City’s Pavement Management Program and assists with City facility parking lot maintenance.

**PERFORMANCE MEASURES**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

**Goal** - All existing neighborhoods and other areas are adequately and efficiently served with well- maintained infrastructure. Infrastructure for new development is efficiently and effectively integrated into existing infrastructure and new infrastructure costs are funded with revenues generated by the new development.

**Objective** - The effective and efficient movement of the traveling public requires adequate and well maintained roads and streets and all of the parts and pieces that make up a complete street. Maintaining high customer service, proactive maintenance and minimizing the need for repairs.

MEASURES	FY 18-19	FY19-20 PROPOSED
Street light repairs	1300	1600
Street light pole repair/replace/install	12	30
LED conversion	264	500
Traffic signal camera installs	5	10
Blue Stake	24	29
Signs repaired/replaced	135	200
ADOT signs installed	477	1,515
New signs made	127	250
Lineal feet striping	6919	10,000
Sweeping mileage (%)	76%	80%
Inventory of City miles swept	756.50	842
Sidewalks repaired	32	40
Street crack seal and cold patch (per pound)	36,780	40,000
Roadway shoulder blading (per mile)	265	900
Potholes repaired	439	450
Herbicide (gallons sprayed)	35,000	45,000

Highway User Revenue Fund (HURF)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
HURF	20.00	22.00	24.50	25.00	25.00	26.00
<b>Total Personnel</b>	<b>20.00</b>	<b>22.00</b>	<b>24.50</b>	<b>25.00</b>	<b>25.00</b>	<b>26.00</b>
<b>Expenditures By Division</b>						
HURF	3,153,225	3,842,793	4,525,422	4,602,328	3,774,249	4,393,841
<b>Total Expenditures</b>	<b>3,153,225</b>	<b>3,842,793</b>	<b>4,525,422</b>	<b>4,602,328</b>	<b>3,774,249</b>	<b>4,393,841</b>
<b>Expenditures By Category</b>						
Personnel Services	1,536,307	1,737,056	1,762,216	1,998,258	1,615,763	2,061,790
Operating Expenditures	1,210,012	1,251,338	1,945,147	1,925,924	1,713,614	1,610,080
Capital Expenditures	249,844	775,526	661,960	363,000	329,288	465,400
Debt Service	157,062	78,873	156,099	86,589	115,584	86,571
Contingency	-	-	-	228,557	-	170,000
<b>Total Expenditures</b>	<b>3,153,225</b>	<b>3,842,793</b>	<b>4,525,422</b>	<b>4,602,328</b>	<b>3,774,249</b>	<b>4,393,841</b>
Transfers Out	63,900	80,100	808,600	-	-	734,276
<b>Total Expenditures &amp; Transfers Out</b>	<b>3,217,125</b>	<b>3,922,893</b>	<b>5,334,022</b>	<b>4,602,328</b>	<b>3,774,249</b>	<b>5,128,117</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	3,657,674	4,318,750	4,294,153	4,145,414	4,876,317	4,799,380
Total Expenditures & Transfers Out	3,217,125	3,922,893	5,334,022	4,602,328	3,774,249	5,128,117
<b>Net Operating Result</b>	<b>440,549</b>	<b>395,856</b>	<b>(1,039,869)</b>	<b>(456,914)</b>	<b>1,102,068</b>	<b>(328,737)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 47.12</b>	<b>\$ 54.22</b>	<b>\$ 68.39</b>	<b>\$ 53.30</b>	<b>\$ 43.71</b>	<b>\$ 56.51</b>

Highway User Revenue Fund (HURF)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	1,059,983	1,190,910	1,208,030	1,313,640	1,042,613	1,344,271
Wages Overtime	10,052	7,621	9,381	10,000	9,289	10,000
Arizona State Retirement	119,675	132,945	136,198	158,043	127,701	164,269
FICA	77,544	85,935	89,819	101,258	83,432	98,500
Workers Comp insurance	57,286	64,097	77,994	89,756	81,417	98,546
Health Insurance	211,767	255,548	240,794	325,561	271,311	346,204
<b>Total Personnel Services</b>	<b>1,536,307</b>	<b>1,737,056</b>	<b>1,762,216</b>	<b>1,998,258</b>	<b>1,615,763</b>	<b>2,061,790</b>
General Contractual Services	899	225	755,810	415,000	374,269	-
Landscaping	10,817	12,904	13,940	16,000	27,329	26,000
Professional Services General	2,000	3,676	600	3,000	162	3,000
Street Overlay R & M	90,633	129,728	73,875	188,000	134,528	183,000
Street Lighting O & M	57,044	42,915	68,800	100,000	92,705	110,000
Repair and Replace	-	-	-	-	-	19,600
Traffic Signal R&M	52,326	53,087	56,986	83,000	1,148	110,000
Office Supply/Equipment	520	688	730	900	93,066	1,900
Program Supplies/Equipment	46,567	37,086	31,866	44,000	1,132	44,000
Equipment Rental	2,502	-	1,178	5,000	5,215	10,000
Automotive Expenses	154,961	187,446	211,600	230,000	260,429	230,000
Small Tools<\$5,000	3,679	532	1,916	5,000	2,625	10,000
IT Equipment <\$5000	-	643	2,410	4,900	8,366	5,900
Equipment <\$5,000	-	-	-	-	-	3,100
Street Lighting Base Charges	590,222	522,230	560,245	625,000	529,311	625,000
Signs & Markings	80,797	144,391	72,098	100,000	92,099	100,000
Sweeper Parts	41,345	36,671	40,709	35,000	36,160	50,000
Uniforms	14,154	13,311	15,937	20,000	17,756	24,900
Miscellaneous	254	16	36	-	-	-
Adopt-A-Road	-	680	443	-	-	-
Water for Street Sweeper	44,718	45,847	16,418	22,000	10,328	15,000
Telephone	9,831	9,921	13,605	14,000	9,429	15,080
Conference and Seminars	3,567	6,488	2,490	10,000	14,252	15,000
Travel and Meals	296	1,311	501	2,100	555	5,100
Dues and Subscription	2,880	1,545	2,954	3,024	2,750	3,500
<b>Total Operating Expenditures</b>	<b>1,210,012</b>	<b>1,251,338</b>	<b>1,945,147</b>	<b>1,925,924</b>	<b>1,713,614</b>	<b>1,610,080</b>
Other Equipment >\$5,000	-	-	-	85,000	80,391	8,000
Automobiles	-	770,545	661,960	278,000	248,897	-
Other Vehicles	-	-	-	-	-	457,400
Completed Capital	249,844	4,980	-	-	-	-
<b>Total Capital</b>	<b>249,844</b>	<b>775,526</b>	<b>661,960</b>	<b>363,000</b>	<b>329,288</b>	<b>465,400</b>
Prin Excise Revenue Ref 2016	63,900	-	75,600	42,500	76,500	44,000
Int. Excise Revenue Ref 2016	93,162	78,873	80,499	44,089	39,084	42,571
<b>Total Debt Service</b>	<b>157,062</b>	<b>78,873</b>	<b>156,099</b>	<b>86,589</b>	<b>115,584</b>	<b>86,571</b>
Contingencies	-	-	-	228,557	-	170,000
<b>Total Expenditures</b>	<b>3,153,225</b>	<b>3,842,793</b>	<b>4,525,422</b>	<b>4,602,328</b>	<b>3,774,249</b>	<b>4,393,841</b>

**AREA AGENCY ON AGING (AAA)**

Federal funds administered by the Maricopa County Area Agency on Aging cover a percentage of salaries and benefits as well as other expenditures for operation of the community center for the benefit of the elderly and disabled. The City is advised annually of the amount that will be distributed to them for operations. The City is required to provide matching funds from the General Fund.

Area Agency on Aging (Senior Center)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
Senior Center	7.50	7.50	7.50	7.50	7.50	7.50
<b>Total Personnel</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>
<b>Expenditures By Division</b>						
Senior Center	590,524	665,734	692,098	776,494	726,722	780,179
<b>Total Expenditures</b>	<b>590,524</b>	<b>665,734</b>	<b>692,098</b>	<b>776,494</b>	<b>726,722</b>	<b>780,179</b>
<b>Expenditures By Category</b>						
Personnel Services	433,719	456,979	457,959	551,730	516,723	571,915
Operating Expenditures	151,518	153,071	160,836	161,264	159,500	208,264
Capital Expenditures	5,287	55,684	73,302	63,500	50,499	-
<b>Total Expenditures</b>	<b>590,524</b>	<b>665,734</b>	<b>692,098</b>	<b>776,494</b>	<b>726,722</b>	<b>780,179</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>590,524</b>	<b>665,734</b>	<b>692,098</b>	<b>776,494</b>	<b>726,722</b>	<b>780,179</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	556,130	513,067	573,504	776,494	726,722	780,179
Total Expenditures & Transfers Out	590,524	665,734	692,098	776,494	726,722	780,179
<b>Net Operating Result</b>	<b>(34,394)</b>	<b>(152,667)</b>	<b>(118,594)</b>	-	-	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 8.65</b>	<b>\$ 9.20</b>	<b>\$ 8.87</b>	<b>\$ 8.99</b>	<b>\$ 8.42</b>	<b>\$ 8.60</b>



Area Agency on Aging (Senior Center)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	300,956	309,679	315,554	353,465	346,677	382,619
Wages-Part Time	-	1,451	59	28,553	20	-
Arizona State Retirement	32,943	33,811	35,089	45,613	38,567	49,019
FICA	21,475	22,108	22,329	29,224	24,855	30,817
Workers Comp insurance	3,292	3,447	3,767	4,731	4,753	5,446
Health Insurance	75,054	86,482	81,162	90,144	101,851	104,014
Total Personnel Services	<u>433,719</u>	<u>456,979</u>	<u>457,959</u>	<u>551,730</u>	<u>516,723</u>	<u>571,915</u>
General Contractual Services	2,975	3,205	2,290	3,500	2,013	14,500
Custodial Contract (PW)	8,272	10,430	10,458	11,500	9,273	12,000
Program Supplies/Equipment	88,819	94,406	101,827	95,000	104,308	125,000
Postage and Freight	10	18	1	105	-	105
LTAFF II	13,571	14,773	13,969	16,100	12,274	16,100
Space	33,243	26,927	27,695	28,059	28,510	33,559
Transportation	4,109	3,212	3,323	5,300	2,344	5,300
Travel and Meals	517	100	1,273	1,700	778	1,700
Total Operating Expenditures	<u>151,518</u>	<u>153,071</u>	<u>160,836</u>	<u>161,264</u>	<u>159,500</u>	<u>208,264</u>
Buildings Improvement	-	22,142	-	-	-	-
Other Equipment >\$5,000	5,287	-	-	23,500	13,836	-
Automobiles	-	33,543	73,302	40,000	36,663	-
Completed Capital	-	-	-	-	10,462	-
Total Capital	<u>5,287</u>	<u>55,684</u>	<u>73,302</u>	<u>63,500</u>	<u>50,499</u>	<u>-</u>
<b>Total Expenditures</b>	<b><u>590,524</u></b>	<b><u>665,734</u></b>	<b><u>692,098</u></b>	<b><u>776,494</u></b>	<b><u>726,722</u></b>	<b><u>780,179</u></b>

**FILL THE GAP FUND**

Certain fees collected by the state courts are allocated and distributed to local courts for purposes specified in state law. Expenditures from this fund may be made only with the advance approval of the Supreme Court.

<b>Fill The GAP</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Fill The Gap	-	-	-	51,638	-	59,150
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51,638</b>	<b>-</b>	<b>59,150</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	-	-	-	6,750
Contingency	-	-	-	51,638	-	52,400
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51,638</b>	<b>-</b>	<b>59,150</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>51,638</b>	<b>-</b>	<b>59,150</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	5,443	4,883	5,615	4,000	6,654	6,750
Total Expenditures & Transfers Out	-	-	-	51,638	-	59,150
<b>Net Operating Result</b>	<b>5,443</b>	<b>4,883</b>	<b>5,615</b>	<b>(47,638)</b>	<b>6,654</b>	<b>(52,400)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.60</b>	<b>\$ -</b>	<b>\$ 0.65</b>

**JUDICIAL COLLECTION ENHANCEMENT FUND (JCEF)**

The magistrate court’s portions of certain fees required by state law to be charged by the court are accounted for in this fund. Expenditures from this fund may be made only with the advance approval of the Supreme Court and only for certain purposes specified in state law.

Judicial Collection Enhancement Fund (JCEF)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
JCEF	-	-	-	95,298	-	102,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95,298</b>	<b>-</b>	<b>102,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	-	-	-	13,000
Contingency	-	-	-	95,298	-	89,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95,298</b>	<b>-</b>	<b>102,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95,298</b>	<b>-</b>	<b>102,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	9,925	11,745	14,349	14,000	12,008	13,000
Total Expenditures & Transfers Out	-	-	-	95,298	-	102,000
<b>Net Operating Result</b>	<b>9,925</b>	<b>11,745</b>	<b>14,349</b>	<b>(81,298)</b>	<b>12,008</b>	<b>(89,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1.10</b>	<b>\$ -</b>	<b>\$ 1.12</b>

**COURT ENHANCEMENT FUND**

The court enhancement fund is for the purpose of funding improvements to the court. All funds collected pursuant to this section shall be deposited into the court enhancement fund. Funds in the court enhancement fund shall be segregated and shall not be mingled with the general revenues of the city. Monies in the fund shall supplement, not supplant, funds provided to the municipal court through the city budget process. Interest earned on the monies in the fund shall be credited to the municipal court enhancement fund. The municipal court, through the presiding judge, shall administer the fund and may make expenditures from the fund for the purposes approved in this section. All funds in the court enhancement fund shall be used for the purpose of acquiring sites for, constructing, acquiring, repairing and/or improving new or existing buildings, acquiring equipment and/or for other improvements or services to be used for the enhancement of the court.

Court Enhancement Fund	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditure By Division</b>						
Professional Services General	-	6,000	-	-	-	-
Program Supplies/Equipment	2,315	-	-	2,000	-	80,800
Land Improvement	-	-	-	-	15,877	-
Contingency	-	-	-	215,757	-	228,000
<b>Total Expenditures</b>	<b>2,315</b>	<b>6,000</b>	<b>-</b>	<b>217,757</b>	<b>15,877</b>	<b>308,800</b>
<b>Expenditures By Category</b>						
Operating Expenditures	2,315	6,000	-	2,000	-	80,800
Capital Expenditures	-	-	-	-	15,877	-
Contingency	-	-	-	215,757	-	228,000
<b>Total Expenditures</b>	<b>2,315</b>	<b>6,000</b>	<b>-</b>	<b>217,757</b>	<b>15,877</b>	<b>308,800</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,315</b>	<b>6,000</b>	<b>-</b>	<b>217,757</b>	<b>15,877</b>	<b>308,800</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	28,607	32,681	42,138	38,000	53,203	80,800
Total Expenditures & Transfers Out	2,315	6,000	-	217,757	15,877	308,800
<b>Net Operating Result</b>	<b>26,292</b>	<b>26,681</b>	<b>42,138</b>	<b>(179,757)</b>	<b>37,326</b>	<b>(228,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.03</b>	<b>\$ 0.08</b>	<b>\$ -</b>	<b>\$ 2.52</b>	<b>\$ 0.18</b>	<b>\$ 3.40</b>

**RACKETEER INFLUENCED & CORRUPT ORGANIZATIONS FUND (RICO)**

The Police Department may make application to use the proceeds from criminal forfeitures for a variety of programs, goods and services in support of their on-going programs.

<b>Racketeer Influenced &amp; Corrupt Organizations (RICO)</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
RICO	446,077	289,968	179,268	307,500	17,941	325,500
<b>Total Expenditures</b>	<b>446,077</b>	<b>289,968</b>	<b>179,268</b>	<b>307,500</b>	<b>17,941</b>	<b>325,500</b>
<b>Expenditures By Category</b>						
Personnel Services	16,165	22,281	21,641	15,000	-	15,000
Operating Expenditures	327,152	187,911	133,020	292,500	17,941	310,500
Capital Expenditures	102,760	79,777	24,607	-	-	-
<b>Total Expenditures</b>	<b>446,077</b>	<b>289,968</b>	<b>179,268</b>	<b>307,500</b>	<b>17,941</b>	<b>325,500</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>446,077</b>	<b>289,968</b>	<b>179,268</b>	<b>307,500</b>	<b>17,941</b>	<b>325,500</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	535,897	294,781	135,216	307,500	32,412	325,500
Total Expenditures & Transfers Out	446,077	289,968	179,268	307,500	17,941	325,500
<b>Net Operating Result</b>	<b>89,820</b>	<b>4,812</b>	<b>(44,052)</b>	<b>-</b>	<b>14,471</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 6.53</b>	<b>\$ 4.01</b>	<b>\$ 2.30</b>	<b>\$ 3.56</b>	<b>\$ 0.21</b>	<b>\$ 3.59</b>
<b>Expenditures By Division</b>						
Street Crimes Unit OT	16,165	22,281	21,641	15,000	-	15,000
Professional Services General	88,717	49,089	-	-	-	-
Repair and Replace	31,015	-	-	-	-	-
Program Supplies/Equipment	160,180	81,360	74,135	250,000	-	235,000
MCAO Asset Forfeiture Fleet	40,524	52,904	14,934	25,000	8,559	25,000
Conference and Seminars	-	1,800	43,950	10,000	9,382	43,000
Travel and Meals	6,716	2,758	-	7,500	-	7,500
Buildings Improvement	-	35,434	-	-	-	-
Electronic Equipment >\$5,000	102,760	-	-	-	-	-
Trucks and Vans	-	44,343	24,607	-	-	-
RICO	446,077	289,968	179,268	307,500	17,941	325,500
<b>Total Expenditures</b>	<b>446,077</b>	<b>289,968</b>	<b>179,268</b>	<b>307,500</b>	<b>17,941</b>	<b>325,500</b>

**VALUE KIDS**

Formerly known as D.A.R.E. Revenue is provided by youth activities and donations for self-supportive programs that focus on at-risk youth.

VALUE Kids	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
VALUE Kids	-	-	-	3,479	-	3,479
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,479</b>	<b>-</b>	<b>3,479</b>
<b>Expenditures By Category</b>						
Contingency	-	-	-	3,479	-	3,479
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,479</b>	<b>-</b>	<b>3,479</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,479</b>	<b>-</b>	<b>3,479</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	-	-	-	3,479	-	3,479
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,479)</b>	<b>-</b>	<b>(3,479)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.04</b>	<b>\$ -</b>	<b>\$ 0.04</b>

**BUCKEYE EXPLORER**

Revenue is provided by youth activities and donations for assisting teenagers to attend conferences and seminars.

<b>Buckeye Explorer</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Program Supplies	-	-	-	-	4,061	-
Contingency	-	-	-	10,069	-	6,300
Buckeye Explorer	-	-	-	10,069	4,061	6,300
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,069</b>	<b>4,061</b>	<b>6,300</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	-	-	4,061	6,300
Reserves/ Contingency	-	-	-	10,069	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,069</b>	<b>4,061</b>	<b>6,300</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,069</b>	<b>4,061</b>	<b>6,300</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	-	-	-	10,069	4,061	6,300
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(10,069)</b>	<b>(4,061)</b>	<b>(6,300)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.12</b>	<b>\$ 0.05</b>	<b>\$ 0.07</b>

**BETTER YOUR BUCKEYE**

This fund is currently being utilized to account for revenues and expenditures for the City Store. Beginning with the Fiscal Year 2019-20, the City Store Fund will be eliminated and all revenues and expenditures will be recorded in the General Fund.

City Store Fund	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
City Store Fund	171	-	-	2,731	-	-
<b>Total Expenditures</b>	<b>171</b>	<b>-</b>	<b>-</b>	<b>2,731</b>	<b>-</b>	<b>-</b>
<b>Expenditures By Category</b>						
Operating Expenditures	171	-	-	2,731	-	-
<b>Total Expenditures</b>	<b>171</b>	<b>-</b>	<b>-</b>	<b>2,731</b>	<b>-</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>171</b>	<b>-</b>	<b>-</b>	<b>2,731</b>	<b>-</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	463	273	1,470	700	1,583	-
Total Expenditures & Transfers Out	171	-	-	2,731	-	-
<b>Net Operating Result</b>	<b>292</b>	<b>273</b>	<b>1,470</b>	<b>(2,031)</b>	<b>1,583</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.03</b>	<b>\$ -</b>	<b>\$ -</b>



**TOWING/IMPOUNDMENT FUND**

This fund was created under the provisions of state law which imposes certain fees in certain circumstances when a vehicle is towed for the violation of certain provisions of state law. The fees collected are to be used for specific purposes.

<b>Towing/ Impound Fund</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Towing/ Impound Fund	147,066	137,586	61,026	266,458	78,143	210,000
<b>Total Expenditures</b>	<b>147,066</b>	<b>137,586</b>	<b>61,026</b>	<b>266,458</b>	<b>78,143</b>	<b>210,000</b>
<b>Expenditures By Category</b>						
Personnel Services	35,759	52,640	-	38,000	-	-
Operating Expenditures	111,307	39,626	61,026	52,883	41,555	90,000
Capital Expenditures	-	45,319	-	-	36,588	-
Contingency	-	-	-	175,575	-	120,000
<b>Total Expenditures</b>	<b>147,066</b>	<b>137,586</b>	<b>61,026</b>	<b>266,458</b>	<b>78,143</b>	<b>210,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>147,066</b>	<b>137,586</b>	<b>61,026</b>	<b>266,458</b>	<b>78,143</b>	<b>210,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	122,092	102,756	133,921	125,000	101,337	112,000
Total Expenditures & Transfers Out	147,066	137,586	61,026	266,458	78,143	210,000
<b>Net Operating Result</b>	<b>(24,974)</b>	<b>(34,830)</b>	<b>72,895</b>	<b>(141,458)</b>	<b>23,194</b>	<b>(98,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 2.15</b>	<b>\$ 1.90</b>	<b>\$ 0.78</b>	<b>\$ 3.09</b>	<b>\$ 0.91</b>	<b>\$ 2.31</b>
<b>Expenditures By Division</b>						
Salaries and Wages	35,759	52,640	-	38,000	-	-
Professional Services General	-	-	36,751	-	41,455	40,000
Repair and Replace	8,914	-	-	-	-	-
Program Supplies/Equipment	36,790	998	51	1,050	100	-
Automotive Expenses	16,239	-	-	-	-	-
Enforcement Prog Supplies	48,801	38,628	24,223	51,241	-	50,000
Conference and Seminars	245	-	-	257	-	-
Travel and Meals	319	-	-	335	-	-
Automobiles	-	45,319	-	-	36,588	-
Contingency	-	-	-	175,575	-	120,000
<b>Total Expenditures</b>	<b>147,066</b>	<b>137,586</b>	<b>61,026</b>	<b>266,458</b>	<b>78,143</b>	<b>210,000</b>

**APPROPRIATION FUND**

The Appropriation Fund is used to augment any other fund that may receive funds/monies that was not budgeted for. Beginning in Fiscal Year 2019-20, this fund will be eliminated.

<b>Appropriation Fund</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Appropriation Fund	-	-	-	6,000,000	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000,000</b>	<b>-</b>	<b>-</b>
<b>Expenditures By Category</b>						
Contingency	-	-	-	6,000,000	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000,000</b>	<b>-</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,000,000</b>	<b>-</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	6,000,000	-	-
Total Expenditures & Transfers Out	-	-	-	6,000,000	-	-
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 69.49</b>	<b>\$ -</b>	<b>\$ -</b>

**APS/SRP MITIGATION FUND**

Funds were provided to the City in 2002 by APS and SRP as a settlement for allowing Kv500 lines to be placed close to occupied property. These CIP-type funds are required to be used for public improvements. Beginning in Fiscal Year 2019-20, this fund will be eliminated.

<b>APS/ SRP Mitigation Fund</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
APS/SRP Mitigation	91,133	2,032	-	-	-	-
<b>Total Expenditures</b>	<b>91,133</b>	<b>2,032</b>	-	-	-	-
<b>Expenditures By Category</b>						
<b>Operating Expenditures</b>						
Capital Expenditures	91,133	2,032	-	-	-	-
Contingency	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>91,133</b>	<b>2,032</b>	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>91,133</b>	<b>2,032</b>	-	-	-	-
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	91,133	2,032	-	-	-	-
<b>Net Operating Result</b>	<b>(91,133)</b>	<b>(2,032)</b>	-	-	-	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1.33</b>	<b>\$ 0.03</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**COMMUNITY SERVICES PROGRAMS**

This fund was created to track revenues and expenditures related to various special events and activities held by the Community Services Department at various locations in the City.

Community Services Programs	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Programs Supplies	49,171	36,146	73,294	190,250	180,075	310,000
Monroe Ave Streetscape	37,748	53,702	-	-	-	-
Repairs and Replace	-	20,087	-	-	-	-
Senior Center	-	8,761	-	-	-	-
Rodeo Grounds Events	1,600	-	21,548	36,750	39,216	60,000
Marathon	37,862	37,271	41,011	65,000	31,740	65,000
Land Improvements	2,478,228	-	-	4,635	-	4,635
Other Equipment > \$5,000	16,138	50,729	-	-	-	-
<b>Total Expenditures</b>	<b>2,620,747</b>	<b>206,696</b>	<b>135,853</b>	<b>296,635</b>	<b>251,031</b>	<b>439,635</b>
<b>Expenditures By Category</b>						
Operating Expenditures	126,381	155,967	135,853	292,000	251,031	435,000
Capital Expenditures	2,494,366	-	-	4,635	-	4,635
<b>Total Expenditures</b>	<b>2,620,747</b>	<b>155,967</b>	<b>135,853</b>	<b>296,635</b>	<b>251,031</b>	<b>439,635</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,620,747</b>	<b>155,967</b>	<b>135,853</b>	<b>296,635</b>	<b>251,031</b>	<b>439,635</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	174,708	121,166	173,693	239,750	188,420	419,635
Total Expenditures & Transfers Out	2,620,747	155,967	135,853	296,635	251,031	439,635
<b>Net Operating Result</b>	<b>(2,446,039)</b>	<b>(34,801)</b>	<b>37,840</b>	<b>(56,885)</b>	<b>(62,611)</b>	<b>(20,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 38.38</b>	<b>\$ 2.16</b>	<b>\$ 1.74</b>	<b>\$ 3.44</b>	<b>\$ 2.91</b>	<b>\$ 4.84</b>

**HERITAGE PARK**

Money in this CIP-type fund comes from fund-raising activities and private donations to provide seed money for the eventual development of this facility. Beginning in Fiscal Year 2019-20, this fund will be eliminated.

Heritage Park	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Heritage Park	76,276	1,834	-	-	-	-
<b>Total Expenditures</b>	<b>76,276</b>	<b>1,834</b>	-	-	-	-
<b>Expenditures By Category</b>						
Capital Expenditures	76,276	1,834	-	-	-	-
<b>Total Expenditures</b>	<b>76,276</b>	<b>1,834</b>	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>76,276</b>	<b>1,834</b>	-	-	-	-
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	76,276	1,834	-	-	-	-
<b>Net Operating Result</b>	<b>(76,276)</b>	<b>(1,834)</b>	-	-	-	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1.12</b>	<b>\$ 0.03</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**YOUTH COUNCIL**

Revenue is provided by youth activities and donations for assisting teenagers to attend conferences and seminars. Fund balances are restricted.

<b>Youth Council</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Youth Council	-	-	1,000	1,000	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	1,000	-	-	-
Contingency	-	-	-	1,000	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	1,000	-	-	-
Total Expenditures & Transfers Out	-	-	1,000	1,000	-	-
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0.01</b>	<b>\$ 0.01</b>	<b>\$ -</b>	<b>\$ -</b>

**ECONOMIC DEVELOPMENT FUND**

For Fiscal Year 2012-2013 and all fiscal years thereafter, such Economic Development Funds may be used for economic development purposes and for economic development projects as defined by Ordinance of the City Council as may be amended from time to time.

<b>Economic Development Fund</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Economic Development Fund	460,064	2,326,017	87,119	280,000	87,273	275,000
<b>Total Expenditures</b>	<b>460,064</b>	<b>2,326,017</b>	<b>87,119</b>	<b>280,000</b>	<b>87,273</b>	<b>275,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	466,608	657,396	87,119	280,000	87,273	275,000
Capital Expenditures	(6,544)	1,668,621	-	-	-	-
<b>Total Expenditures</b>	<b>460,064</b>	<b>2,326,017</b>	<b>87,119</b>	<b>280,000</b>	<b>87,273</b>	<b>275,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>460,064</b>	<b>2,326,017</b>	<b>87,119</b>	<b>280,000</b>	<b>87,273</b>	<b>275,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	422,813	2,317,052	96,084	280,000	87,273	275,000
Total Expenditures & Transfers Out	460,064	2,326,017	87,119	280,000	87,273	275,000
<b>Net Operating Result</b>	<b>(37,251)</b>	<b>(8,965)</b>	<b>8,965</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 6.74</b>	<b>\$ 32.15</b>	<b>\$ 1.12</b>	<b>\$ 3.24</b>	<b>\$ 1.01</b>	<b>\$ 3.03</b>
<b>Expenditures By Division</b>						
Main Street Coalition	59,400	60,000	-	-	-	-
General Contractual Services	347,208	98,241	-	-	-	-
Catalyst Program	-	166,803	87,119	280,000	87,273	275,000
Chamber of Commerce Support	60,000	60,000	-	-	-	-
Permit Fees	-	269,674	-	-	-	-
Event Promotion	-	2,679	-	-	-	-
Land Improvement	-	1,668,621	-	-	-	-
Buildings Improvement	(6,544)	-	-	-	-	-
<b>Total Expenditures</b>	<b>460,064</b>	<b>2,326,017</b>	<b>87,119</b>	<b>280,000</b>	<b>87,273</b>	<b>275,000</b>

**TRANSIENT LODGING TAX FUND**

Legislation states that if a local city is to impose a transient lodging tax that all revenues generated from such tax shall be used exclusively by the City for the promotion of tourism. The tax was imposed by the City July 2015.

	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Transient Lodging Tax</b>						
<b>Expenditures By Division</b>						
Transient Lodging Tax	4,884	75,653	67,186	474,725	94,138	479,000
<b>Total Expenditures</b>	<b>4,884</b>	<b>75,653</b>	<b>67,186</b>	<b>474,725</b>	<b>94,138</b>	<b>479,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	4,884	75,653	67,186	474,725	94,138	479,000
<b>Total Expenditures</b>	<b>4,884</b>	<b>75,653</b>	<b>67,186</b>	<b>474,725</b>	<b>94,138</b>	<b>479,000</b>
Transfers Out	-	10,000	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>4,884</b>	<b>85,653</b>	<b>67,186</b>	<b>474,725</b>	<b>94,138</b>	<b>479,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	76,935	152,527	176,960	200,000	182,732	185,000
Total Expenditures & Transfers Out	4,884	85,653	67,186	474,725	94,138	479,000
<b>Net Operating Result</b>	<b>72,051</b>	<b>66,874</b>	<b>109,774</b>	<b>(274,725)</b>	<b>88,594</b>	<b>(294,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.07</b>	<b>\$ 1.18</b>	<b>\$ 0.86</b>	<b>\$ 5.50</b>	<b>\$ 1.09</b>	<b>\$ 5.28</b>
<b>Expenditures By Division</b>						
Marketing & Tourism	4,884	58,990	60,809	473,225	94,138	479,000
Repair and Replace	-	12,663	-	-	-	-
Conference and Seminars	-	-	750	1,500	-	-
Vietnam Wall	-	4,000	5,627	-	-	-
<b>Total Expenditures</b>	<b>4,884</b>	<b>75,653</b>	<b>67,186</b>	<b>474,725</b>	<b>94,138</b>	<b>479,000</b>



**SUNDANCE CROSSINGS**

Fund was established to receive lease revenues and pay ongoing operational expenditures of the Sundance Crossings facilities.

<b>Sundance Crossings</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Sundance Crossings	264,307	647,634	282,066	457,777	401,532	476,777
<b>Total Expenditures</b>	<b>264,307</b>	<b>647,634</b>	<b>282,066</b>	<b>457,777</b>	<b>401,532</b>	<b>476,777</b>
<b>Expenditures By Category</b>						
Operating Expenditures	255,080	647,634	267,719	457,777	401,532	476,777
Capital Expenditures	9,227	-	14,347	-	-	-
<b>Total Expenditures</b>	<b>264,307</b>	<b>647,634</b>	<b>282,066</b>	<b>457,777</b>	<b>401,532</b>	<b>476,777</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>264,307</b>	<b>647,634</b>	<b>282,066</b>	<b>457,777</b>	<b>401,532</b>	<b>476,777</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	290,158	564,456	91,158	406,304	401,532	476,777
Total Expenditures & Transfers Out	264,307	647,634	282,066	457,777	401,532	476,777
<b>Net Operating Result</b>	<b>25,851</b>	<b>(83,178)</b>	<b>(190,908)</b>	<b>(51,473)</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 3.87</b>	<b>\$ 8.95</b>	<b>\$ 3.62</b>	<b>\$ 5.30</b>	<b>\$ 4.65</b>	<b>\$ 5.25</b>
<b>Expenditures By Division</b>						
Legal Services	2,042	-	-	1,070	1,445	1,070
Custodial Contract (PW)	51,043	79,781	73,957	102,000	81,818	102,000
Garbage Collections	-	-	-	-	-	21,000
Professional Services General	-	936	3,280	2,140	3,501	2,140
Repair and Replace	75,056	97,787	53,067	202,000	190,699	200,000
Electric - Utility	108,504	116,097	120,019	131,580	101,447	131,580
Water/Wastewater - Utility	18,435	17,557	17,395	18,987	22,622	18,987
Sundance Crossing Roof Repair	-	335,476	-	-	-	-
<b>Total Operating Expenditures</b>	<b>255,080</b>	<b>647,634</b>	<b>267,719</b>	<b>457,777</b>	<b>401,532</b>	<b>476,777</b>
Completed Capital	9,227	-	14,347	-	-	-
<b>Total Expenditures</b>	<b>264,307</b>	<b>647,634</b>	<b>282,066</b>	<b>457,777</b>	<b>401,532</b>	<b>476,777</b>

**RISK MANAGEMENT FUND**

Costs and activities related to risk management within the City are budgeted in this fund, and funded by a transfer from the General Fund. In addition to insurance premiums (exclusive of health and similar coverages provided as employee benefits), annual physical testing for CDL drivers, safety equipment testing, safety training and similar programs are handled through this fund.

	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Risk Management</b>						
<b>Expenditures By Division</b>						
Risk Management	1,001,743	1,064,239	929,593	1,470,035	1,248,487	1,540,035
<b>Total Expenditures</b>	<b>1,001,743</b>	<b>1,064,239</b>	<b>929,593</b>	<b>1,470,035</b>	<b>1,248,487</b>	<b>1,540,035</b>
<b>Expenditures By Category</b>						
Operating Expenditures	912,851	1,064,239	929,593	1,470,035	1,248,487	1,540,035
Capital Expenditures	88,892	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,001,743</b>	<b>1,064,239</b>	<b>929,593</b>	<b>1,470,035</b>	<b>1,248,487</b>	<b>1,540,035</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>1,001,743</b>	<b>1,064,239</b>	<b>929,593</b>	<b>1,470,035</b>	<b>1,248,487</b>	<b>1,540,035</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	865,574	1,033,624	951,890	1,470,035	1,248,487	1,540,035
Total Expenditures & Transfers Out	1,001,743	1,064,239	929,593	1,470,035	1,248,487	1,540,035
<b>Net Operating Result</b>	<b>(136,169)</b>	<b>(30,615)</b>	<b>22,297</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 14.67</b>	<b>\$ 14.71</b>	<b>\$ 11.92</b>	<b>\$ 17.03</b>	<b>\$ 14.46</b>	<b>\$ 16.97</b>
<b>Expenditures By Division</b>						
Office Supply/Equipment	-	-	1,742	-	-	-
Automotive Expenses	-	109,428	84,067	200,000	176,888	200,000
General Liability Claims	96,653	93,680	15,182	210,000	9,698	210,000
General Medical Expenses	7,784	4,389	4,828	15,000	4,534	15,000
Auto Liability Claims	11,458	19,202	7,003	48,000	7,910	48,000
Excess Insurance	200,720	60,525	60,525	65,000	69,325	65,000
Risk Retention Premiums	413,984	597,652	632,168	700,000	718,336	770,000
Bldg Safety/OSHA Compliance	5,679	946	-	5,000	526	5,000
Worker's Comp Claims	25,000	22,255	28,369	35,000	36,752	35,000
Losses >\$5000	150,639	154,326	92,406	185,000	222,514	185,000
Travel and Meals	405	111	-	405	27	405
Operational Training	-	420	1,954	5,000	439	5,000
Dues and Subscription	530	1,305	1,350	1,630	1,538	1,630
Total Operating Expenditures	912,851	1,064,239	929,593	1,470,035	1,248,487	1,540,035
Automobiles	88,892	-	-	-	-	-
Total Capital	88,892	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,001,743</b>	<b>1,064,239</b>	<b>929,593</b>	<b>1,470,035</b>	<b>1,248,487</b>	<b>1,540,035</b>

**STREET LIGHT IMPROVEMENT DISTRICT FUND**

This fund was created in FY2009-10 to account for the receipts and expenditures related to the operation of the various SLIDs authorized within the City. Fund balances are restricted and are not part of the City’s assets. Funds are separate legal entities, with operations and management provided by the City.

Street Light Improvement Districts (SLID)	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
SLID	242,625	235,934	330,944	338,339	306,325	308,390
<b>Total Expenditures</b>	<b>242,625</b>	<b>235,934</b>	<b>330,944</b>	<b>338,339</b>	<b>306,325</b>	<b>308,390</b>
<b>Expenditures By Category</b>						
Operating Expenditures	242,625	235,934	330,944	275,494	306,325	308,390
Contingency	-	-	-	62,845	-	-
<b>Total Expenditures</b>	<b>242,625</b>	<b>235,934</b>	<b>330,944</b>	<b>338,339</b>	<b>306,325</b>	<b>308,390</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>242,625</b>	<b>235,934</b>	<b>330,944</b>	<b>338,339</b>	<b>306,325</b>	<b>308,390</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	241,472	231,503	293,760	254,492	286,569	308,390
Total Expenditures & Transfers Out	242,625	235,934	330,944	338,339	306,325	308,390
<b>Net Operating Result</b>	<b>(1,153)</b>	<b>(4,431)</b>	<b>(37,184)</b>	<b>(83,847)</b>	<b>(19,756)</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 3.55</b>	<b>\$ 3.26</b>	<b>\$ 4.24</b>	<b>\$ 3.92</b>	<b>\$ 3.55</b>	<b>\$ 3.40</b>
<b>Expenditures By Division</b>						
Set-Up Fees for MID/SLID	10,460	9,406	60,387	21,000	28,258	26,000
SLID Operations	232,165	226,528	270,557	254,494	278,067	282,390
Contingency	-	-	-	62,845	-	-
<b>Total Expenditures</b>	<b>242,625</b>	<b>235,934</b>	<b>330,944</b>	<b>338,339</b>	<b>306,325</b>	<b>308,390</b>

**POLICE GRANTS FUND** - State, federal or other grants received by the Police Department for a variety of services rendered or equipment purchased are accounted for in this fund.

<b>Police Grants</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Police Grants	231,402	338,507	246,628	1,759,374	320,471	1,751,000
<b>Total Expenditures</b>	<b>231,402</b>	<b>338,507</b>	<b>246,628</b>	<b>1,759,374</b>	<b>320,471</b>	<b>1,751,000</b>
<b>Expenditures By Category</b>						
Personnel Services	-	67,359	50,039	267,375	94,935	270,000
Operating Expenditures	227,176	186,103	156,937	1,411,999	220,204	1,702,500
Capital Expenditures	4,225	85,045	39,652	80,000	5,332	86,000
<b>Total Expenditures</b>	<b>231,402</b>	<b>338,507</b>	<b>246,628</b>	<b>1,759,374</b>	<b>320,471</b>	<b>2,058,500</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>231,402</b>	<b>338,507</b>	<b>246,628</b>	<b>1,759,374</b>	<b>320,471</b>	<b>2,058,500</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	226,708	333,892	251,780	1,704,375	320,471	2,058,500
Total Expenditures & Transfers Out	231,402	338,507	246,628	1,759,374	320,471	2,058,500
<b>Net Operating Result</b>	<b>(4,694)</b>	<b>(4,615)</b>	<b>5,152</b>	<b>(54,999)</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 3.39</b>	<b>\$ 4.68</b>	<b>\$ 3.16</b>	<b>\$ 20.38</b>	<b>\$ 3.71</b>	<b>\$ 22.69</b>
<b>Expenditures By Division</b>						
Grant Expenditure Federal	85,083	7,289	-	400,000	-	400,000
Grant Expenditure Other	114,464	68,623	-	456,999	82,916	400,000
Grant Expenditure State	27,629	13,498	-	200,000	57,443	200,000
GOHS-DUI Enforcement OT	-	36,608	3,392	60,000	34,465	60,000
HIDTA Overtime	-	7,884	23,490	87,375	33,676	90,000
CBRNE/RRT Sustainment	-	49,023	46,631	60,000	40,735	60,000
PD TLO Sustainment	-	20,797	25,270	150,000	22,846	150,000
School Resource Officer	-	22,866	23,158	120,000	26,794	120,000
DOJ COPS BVP Grant	-	16,259	5,500	20,000	10,909	20,000
GOHS-DUI Enforcement Equipment	-	7,580	40,504	80,000	2,456	80,000
Firehouse Subs Public Safety	-	-	-	-	-	20,000
GOHS-STEP Enforcement OT & Equip	-	5,199	2,900	45,000	-	45,000
MCSO HIDTA IGA	-	415	1,236	60,000	5,355	60,000
GOHS Click It Or Ticket	-	5,000	5,000	20,000	-	20,000
GOHS DUI DUIAC-E-086	-	-	20,000	-	-	40,000
Gila River Indian Community	-	-	50,400	-	-	-
SRO-Odyssey IGA	-	-	-	-	-	65,000
100 Club	-	-	-	-	-	10,000
ACJC Victim's Advocate	-	-	-	-	-	62,500
DOJ Victim's Advocate	-	-	-	-	-	150,000
Automobiles	-	77,465	(853)	-	-	6,000
Other Equipment	-	-	-	-	2,876	-
Completed Capital	4,225	-	-	-	-	-
<b>Total Expenditures</b>	<b>231,402</b>	<b>338,507</b>	<b>246,628</b>	<b>1,759,374</b>	<b>320,471</b>	<b>2,058,500</b>

**FIRE GRANTS FUND**

This fund was created to account for State, federal or other grants received by the Fire Department for a variety of services and goods are accounted for in this fund.

Fire Grants	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Fire Grants	251,671	245,712	291,132	1,156,125	199,344	1,140,000
<b>Total Expenditures</b>	<b>251,671</b>	<b>245,712</b>	<b>291,132</b>	<b>1,156,125</b>	<b>199,344</b>	<b>1,140,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	236,673	245,712	291,132	1,156,000	199,344	1,140,000
Capital Expenditures	14,998	-	-	125	-	-
<b>Total Expenditures</b>	<b>251,671</b>	<b>245,712</b>	<b>291,132</b>	<b>1,156,125</b>	<b>199,344</b>	<b>1,140,000</b>
Transfers Out	-	85,065	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>251,671</b>	<b>330,777</b>	<b>291,132</b>	<b>1,156,125</b>	<b>199,344</b>	<b>1,140,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	264,240	225,772	369,618	1,156,000	199,344	1,140,000
Total Expenditures & Transfers Out	251,671	330,777	291,132	1,156,125	199,344	1,140,000
<b>Net Operating Result</b>	<b>12,569</b>	<b>(105,005)</b>	<b>78,486</b>	<b>(125)</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 3.69</b>	<b>\$ 4.57</b>	<b>\$ 3.73</b>	<b>\$ 13.39</b>	<b>\$ 2.31</b>	<b>\$ 12.56</b>
<b>Expenditures By Division</b>						
Grant Expenditure Federal	177,857	101,589	3,805	-	-	-
Nuc Emerg. Mgmt Expenditure	58,816	99,101	(9,347)	-	-	-
Grant Expenditure Other	-	-	-	1,016,000	105,201	1,000,000
Communications Enhancement	-	41,233	-	-	-	-
CBRN Response Team Sustainment	-	3,789	45,118	140,000	94,143	140,000
Union Pacific	-	-	1,792	-	-	-
DOHS-FEMA	-	-	249,764	-	-	-
Completed Capital	14,998	-	-	125	-	-
<b>Total Expenditures</b>	<b>251,671</b>	<b>245,712</b>	<b>291,132</b>	<b>1,156,125</b>	<b>199,344</b>	<b>1,140,000</b>

**PARKS GRANTS FUND**

This fund was established to account for state, federal or other grants received by the Community Services Department in support of their programming.

Park Grants	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Park Grants	118,538	52,830	69,885	137,830	18,934	746,140
<b>Total Expenditures</b>	<b>118,538</b>	<b>52,830</b>	<b>69,885</b>	<b>137,830</b>	<b>18,934</b>	<b>746,140</b>
<b>Expenditures By Category</b>						
Operating Expenditures	30,196	32,171	21,715	25,000	6,538	25,000
Capital Expenditures	88,342	20,658	48,170	12,830	12,396	721,140
Contingency	-	-	-	100,000	-	-
<b>Total Expenditures</b>	<b>118,538</b>	<b>52,830</b>	<b>69,885</b>	<b>137,830</b>	<b>18,934</b>	<b>746,140</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>118,538</b>	<b>52,830</b>	<b>69,885</b>	<b>137,830</b>	<b>18,934</b>	<b>746,140</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	17,745	66,059	67,970	137,830	18,934	746,140
Total Expenditures & Transfers Out	118,538	52,830	69,885	137,830	18,934	746,140
<b>Net Operating Result</b>	<b>(100,793)</b>	<b>13,229</b>	<b>(1,915)</b>	-	-	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1.74</b>	<b>\$ 0.73</b>	<b>\$ 0.90</b>	<b>\$ 1.60</b>	<b>\$ 0.22</b>	<b>\$ 8.22</b>
<b>Expenditures By Division</b>						
Landscaping	11,644	-	-	-	-	-
Program Supplies/Equipment	993	6,312	465	-	-	-
IT Equipment <\$5000	12,160	-	-	-	-	-
LSTA Read to Succeed	4,153	-	-	-	-	-
LSTA Grant	1,246	25,859	17,250	25,000	6,538	25,000
AZ Dept of Forestry	-	-	4,000	-	-	-
Total Operating Expenditures	30,196	32,171	21,715	25,000	6,538	25,000
Land Improvement	88,342	20,658	48,170	12,830	12,396	721,140
Total Capital	88,342	20,658	48,170	12,830	12,396	721,140
Contingencies	-	-	-	100,000	-	-
<b>Total Expenditures</b>	<b>118,538</b>	<b>52,830</b>	<b>69,885</b>	<b>137,830</b>	<b>18,934</b>	<b>746,140</b>

**MAG/ADOT PROJECTS GRANTS FUND**

This fund was created to account for State, federal or other grants for a variety of road construction or improvement projects.

MAG/ADOT Projects	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
General Contractual Services	-	47,261	-	-	-	-
Road Sign Change	-	-	-	217,400	153,170	67,124
<b>Total Expenditures</b>	<b>-</b>	<b>47,261</b>	<b>-</b>	<b>217,400</b>	<b>153,170</b>	<b>67,124</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	47,261	-	217,400	153,170	67,124
<b>Total Expenditures</b>	<b>-</b>	<b>47,261</b>	<b>-</b>	<b>217,400</b>	<b>153,170</b>	<b>67,124</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>47,261</b>	<b>-</b>	<b>217,400</b>	<b>153,170</b>	<b>67,124</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	60,261	-	217,400	153,170	-
Total Expenditures & Transfers Out	-	47,261	-	217,400	153,170	67,124
<b>Net Operating Result</b>	<b>-</b>	<b>13,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(67,124)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ 0.65</b>	<b>\$ -</b>	<b>\$ 2.52</b>	<b>\$ 1.77</b>	<b>\$ 0.74</b>

**NUCLEAR EMERGENCY MANAGEMENT**

<b>Nuclear Emergency Management</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Nuc Emerg. Mgmt Expenditure	-	-	92,291	69,000	148,294	130,000
Contingency	-	-	-	130,566	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>92,291</b>	<b>199,566</b>	<b>148,294</b>	<b>130,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	92,291	69,000	148,294	130,000
Contingency	-	-	-	130,566	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>92,291</b>	<b>199,566</b>	<b>148,294</b>	<b>130,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>92,291</b>	<b>199,566</b>	<b>148,294</b>	<b>130,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	139,566	-	69,000	70,000	69,000
Total Expenditures & Transfers Out	-	-	92,291	199,566	148,294	130,000
<b>Net Operating Result</b>	<b>-</b>	<b>139,566</b>	<b>(92,291)</b>	<b>(130,566)</b>	<b>(78,294)</b>	<b>(61,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1.18</b>	<b>\$ 2.31</b>	<b>\$ 1.72</b>	<b>\$ 1.43</b>



**VOLUNTEER RETIREMENT'S FUND**

Accounts for the activities of the Volunteer Firefighters' Relief and Pension, which accumulates resources for pension benefit payments to qualified volunteer firemen. This fund was established for the volunteer fireman retirement contributions. It is funded by the volunteer firemen and City.

Volunteer Firemen's Fund	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Volunteer Firemen's Fund	2,137	46,784	2,066	339,259	3,861	358,430
<b>Total Expenditures</b>	<b>2,137</b>	<b>46,784</b>	<b>2,066</b>	<b>339,259</b>	<b>3,861</b>	<b>358,430</b>
<b>Expenditures By Category</b>						
Operating Expenditures	2,137	46,784	2,066	47,227	3,861	-
Contingency	-	-	-	292,032	-	358,430
<b>Total Expenditures</b>	<b>2,137</b>	<b>46,784</b>	<b>2,066</b>	<b>339,259</b>	<b>3,861</b>	<b>358,430</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>2,137</b>	<b>46,784</b>	<b>2,066</b>	<b>339,259</b>	<b>3,861</b>	<b>358,430</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	(17,644)	54,631	30,490	55,430	1,522	55,430
Total Expenditures & Transfers Out	2,137	46,784	2,066	339,259	3,861	358,430
<b>Net Operating Result</b>	<b>(19,781)</b>	<b>7,847</b>	<b>28,424</b>	<b>(283,829)</b>	<b>(2,339)</b>	<b>(303,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.03</b>	<b>\$ 0.65</b>	<b>\$ 0.03</b>	<b>\$ 3.93</b>	<b>\$ 0.04</b>	<b>\$ 3.95</b>
<b>Expenditures By Division</b>						
Administrative Fees	2,137	2,077	2,066	2,310	2,201	-
Pension Payments	-	44,707	-	44,917	1,660	-
Contingency	-	-	-	292,032	-	358,430
<b>Total Expenditures</b>	<b>2,137</b>	<b>46,784</b>	<b>2,066</b>	<b>339,259</b>	<b>3,861</b>	<b>358,430</b>

**IMPACT FEES FUNDS**

Impact Fee funds accounts for development impact fees collected by the City and can only be used for growth related capital expenditures detailed in the City’s Infrastructure Improvement Plan. The City currently collects impact fees for: Water, Wastewater, Parks and Recreation, Library, Public Safety and Street. In addition, the City accounts for Pre-2014 Impact Fees in separate funds.

<b>Impact Fees Fire - Pre 2014</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Lease Payment	79,933	79,933	79,934	-	-	-
Festival Fire Station/Tartesso Fire Station	25,500	-	-	580,000	-	-
Contingency	-	-	-	909,111	-	552,117
<b>Total Expenditures</b>	<b>105,433</b>	<b>79,933</b>	<b>79,934</b>	<b>1,489,111</b>	<b>-</b>	<b>552,117</b>
<b>Expenditures By Category</b>						
Debt Service	79,933	79,933	79,934	-	-	-
Capital Expenditures	25,500	-	-	580,000	-	-
Contingency	-	-	-	909,111	-	552,117
<b>Total Expenditures</b>	<b>105,433</b>	<b>79,933</b>	<b>79,934</b>	<b>1,489,111</b>	<b>-</b>	<b>552,117</b>
Transfers Out	629,400	-	-	-	-	937,000
<b>Total Expenditures &amp; Transfers Out</b>	<b>734,833</b>	<b>79,933</b>	<b>79,934</b>	<b>1,489,111</b>	<b>-</b>	<b>1,489,117</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	734,833	79,933	79,934	1,489,111	-	1,489,117
<b>Net Operating Result</b>	<b>(734,833)</b>	<b>(79,933)</b>	<b>(79,934)</b>	<b>(1,489,111)</b>	<b>-</b>	<b>(1,489,117)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 10.76</b>	<b>\$ 1.10</b>	<b>\$ 1.02</b>	<b>\$ 17.25</b>	<b>\$ -</b>	<b>\$ 16.41</b>

	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Impact Fees Police - Pre 2014</b>						
<b>Expenditures By Division</b>						
Professional Services General	-	506	-	-	-	-
Impact Fee Reimbursement	63,222	-	-	-	-	-
<b>Total Expenditures</b>	<b>63,222</b>	<b>506</b>	-	-	-	-
<b>Expenditures By Category</b>						
Operating Expenditures	63,222	506	-	-	-	-
<b>Total Expenditures</b>	<b>63,222</b>	<b>506</b>	-	-	-	-
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>63,222</b>	<b>506</b>	-	-	-	-
<b>Operating Results</b>						
Total Revenues & Transfers In	64,234	-	-	-	-	-
Total Expenditures & Transfers Out	63,222	506	-	-	-	-
<b>Net Operating Result</b>	<b>1,012</b>	<b>(506)</b>	-	-	-	-
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.93</b>	<b>\$ 0.01</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Public Safety Impact Fees</b>						
<b>Expenditures By Division</b>						
Audit Services	-	833	-	-	-	-
Professional Services General	3,620	7,602	1,810	-	5,068	15,000
Contingency	-	-	-	4,266,153	-	-
<b>Total Expenditures</b>	<b>3,620</b>	<b>8,435</b>	<b>1,810</b>	<b>4,266,153</b>	<b>5,068</b>	<b>15,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	3,620	8,435	1,810	-	5,068	15,000
Reserves/ Contingency	-	-	-	4,266,153	-	-
<b>Total Expenditures</b>	<b>3,620</b>	<b>8,435</b>	<b>1,810</b>	<b>4,266,153</b>	<b>5,068</b>	<b>15,000</b>
Transfers Out	1,162,352	-	-	1,919,341	580,000	4,713,145
<b>Total Expenditures &amp; Transfers Out</b>	<b>1,165,972</b>	<b>8,435</b>	<b>1,810</b>	<b>6,185,494</b>	<b>585,068</b>	<b>4,728,145</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	1,369,771	1,867,525	2,386,175	1,606,300	4,044,558	2,818,000
Total Expenditures & Transfers Out	1,165,972	8,435	1,810	6,185,494	585,068	4,728,145
<b>Net Operating Result</b>	<b>203,799</b>	<b>1,859,089</b>	<b>2,384,365</b>	<b>(4,579,194)</b>	<b>3,459,490</b>	<b>(1,910,145)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 17.08</b>	<b>\$ 0.12</b>	<b>\$ 0.02</b>	<b>\$ 71.64</b>	<b>\$ 6.78</b>	<b>\$ 52.11</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Impact Fees Library - Pre 2014</b>						
<b>Expenditures By Division</b>						
Impact Fee Reimbursement	30,932	-	-	-	-	-
Contingency	-	-	-	196,903	-	-
<b>Total Expenditures</b>	<b>30,932</b>	<b>-</b>	<b>-</b>	<b>196,903</b>	<b>-</b>	<b>-</b>
<b>Expenditures By Category</b>						
Operating Expenditures	30,932	-	-	-	-	-
Contingency	-	-	-	196,903	-	-
<b>Total Expenditures</b>	<b>30,932</b>	<b>-</b>	<b>-</b>	<b>196,903</b>	<b>-</b>	<b>-</b>
Transfers Out	-	-	-	-	-	960,000
<b>Total Expenditures &amp; Transfers Out</b>	<b>30,932</b>	<b>-</b>	<b>-</b>	<b>196,903</b>	<b>-</b>	<b>960,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	30,932	(1,320)	-	-	-	-
Total Expenditures & Transfers Out	30,932	-	-	196,903	-	960,000
<b>Net Operating Result</b>	<b>-</b>	<b>(1,320)</b>	<b>-</b>	<b>(196,903)</b>	<b>-</b>	<b>(960,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.45</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2.28</b>	<b>\$ -</b>	<b>\$ 10.58</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Library Impact Fees</b>						
<b>Expenditures By Division</b>						
Audit Services	-	833	-	-	-	-
Professional Services General	4,542	5,166	-	-	2,592	15,000
Contingency	-	-	-	2,006,243	-	2,000,000
<b>Total Expenditures</b>	<b>4,542</b>	<b>5,999</b>	<b>-</b>	<b>2,006,243</b>	<b>2,592</b>	<b>2,015,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	4,542	5,999	-	-	2,592	15,000
Contingency	-	-	-	2,006,243	-	2,000,000
<b>Total Expenditures</b>	<b>4,542</b>	<b>5,999</b>	<b>-</b>	<b>2,006,243</b>	<b>2,592</b>	<b>2,015,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>4,542</b>	<b>5,999</b>	<b>-</b>	<b>2,006,243</b>	<b>2,592</b>	<b>2,015,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	413,160	494,948	597,910	467,200	437,110	431,400
Total Expenditures & Transfers Out	4,542	5,999	-	2,006,243	2,592	2,015,000
<b>Net Operating Result</b>	<b>408,618</b>	<b>488,948</b>	<b>597,910</b>	<b>(1,539,043)</b>	<b>434,518</b>	<b>(1,583,600)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.07</b>	<b>\$ 0.08</b>	<b>\$ -</b>	<b>\$ 23.24</b>	<b>\$ 0.03</b>	<b>\$ 22.21</b>

Impact Fees Parks & Recreation - Pre 2014	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Impact Fee Reimbursement	162,556	-	-	-	-	-
Land Improvement	940,388	10,000	-	187,295	-	-
Skyline Regional Park	-	1,305	-	152,500	-	-
Sundance Park Phase II	-	-	62,173	400,000	8,000	-
Contingency	-	-	-	1,420,682	-	466,078
<b>Total Expenditures</b>	<b>1,102,944</b>	<b>11,305</b>	<b>62,173</b>	<b>2,160,477</b>	<b>8,000</b>	<b>466,078</b>
<b>Expenditures By Category</b>						
Operating Expenditures	162,556	-	-	-	-	-
Capital Expenditures	940,388	11,305	62,173	739,795	8,000	-
Contingency	-	-	-	1,420,682	-	466,078
<b>Total Expenditures</b>	<b>1,102,944</b>	<b>11,305</b>	<b>62,173</b>	<b>2,160,477</b>	<b>8,000</b>	<b>466,078</b>
Transfers Out	-	-	-	-	-	1,697,622
<b>Total Expenditures &amp; Transfers Out</b>	<b>1,102,944</b>	<b>11,305</b>	<b>62,173</b>	<b>2,160,477</b>	<b>8,000</b>	<b>2,163,700</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	(8,872)	-	-	-	-
Total Expenditures & Transfers Out	1,102,944	11,305	62,173	2,160,477	8,000	2,163,700
<b>Net Operating Result</b>	<b>(1,102,944)</b>	<b>(20,177)</b>	<b>(62,173)</b>	<b>(2,160,477)</b>	<b>(8,000)</b>	<b>(2,163,700)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 16.15</b>	<b>\$ 0.16</b>	<b>\$ 0.80</b>	<b>\$ 25.02</b>	<b>\$ 0.09</b>	<b>\$ 23.84</b>

Parks & Recreation Impact Fees	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Audit Services	-	833	-	-	-	-
Professional Services General	4,548	9,551	-	-	8,500	15,000
Contingency	-	-	-	3,212,527	-	1,000,000
Parks & Recreation Impact Fees	4,548	10,384	-	3,212,527	8,500	1,015,000
<b>Total Expenditures</b>	<b>4,548</b>	<b>10,384</b>	<b>-</b>	<b>3,212,527</b>	<b>8,500</b>	<b>1,015,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	4,548	10,384	-	-	8,500	15,000
Contingency	-	-	-	3,212,527	-	1,000,000
<b>Total Expenditures</b>	<b>4,548</b>	<b>10,384</b>	<b>-</b>	<b>3,212,527</b>	<b>8,500</b>	<b>1,015,000</b>
Transfers Out	-	-	-	-	-	3,210,578
<b>Total Expenditures &amp; Transfers Out</b>	<b>4,548</b>	<b>10,384</b>	<b>-</b>	<b>3,212,527</b>	<b>8,500</b>	<b>4,225,578</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	759,363	924,087	1,094,809	630,200	717,734	650,000
Total Expenditures & Transfers Out	4,548	10,384	-	3,212,527	8,500	4,225,578
<b>Net Operating Result</b>	<b>754,815</b>	<b>913,703</b>	<b>1,094,809</b>	<b>(2,582,327)</b>	<b>709,234</b>	<b>(3,575,578)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.07</b>	<b>\$ 0.14</b>	<b>\$ -</b>	<b>\$ 37.21</b>	<b>\$ 0.10</b>	<b>\$ 46.57</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Impact Fees Streets - Pre 2014</b>						
<b>Expenditures By Division</b>						
Professional Services General	-	27,944	-	-	-	-
Impact Fee Reimbursement	33,332	-	-	-	-	-
Contingency	-	-	-	3,517,780	-	1,580,000
<b>Total Expenditures</b>	<b>33,332</b>	<b>27,944</b>	<b>-</b>	<b>3,517,780</b>	<b>-</b>	<b>1,580,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	33,332	27,944	-	-	-	-
Contingency	-	-	-	3,517,780	-	1,580,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,517,780</b>	<b>-</b>	<b>1,580,000</b>
Transfers Out	-	-	-	-	-	2,000,000
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,517,780</b>	<b>-</b>	<b>3,580,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	475	(1,624)	19,373	700	63,651	-
Total Expenditures & Transfers Out	-	-	-	3,517,780	-	3,580,000
<b>Net Operating Result</b>	<b>475</b>	<b>(1,624)</b>	<b>19,373</b>	<b>(3,517,080)</b>	<b>63,651</b>	<b>(3,580,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40.74</b>	<b>\$ -</b>	<b>\$ 39.45</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Streets Impact Fees</b>						
<b>Expenditures By Division</b>						
Audit Services	-	833	-	-	-	-
Professional Services General	3,438	7,452	-	-	16,710	15,000
Contingencies	-	-	-	988,512	-	1,000,000
<b>Total Expenditures</b>	<b>3,438</b>	<b>8,285</b>	<b>-</b>	<b>988,512</b>	<b>16,710</b>	<b>1,015,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	3,438	8,285	-	-	16,710	15,000
Contingency	-	-	-	988,512	-	1,000,000
<b>Total Expenditures</b>	<b>3,438</b>	<b>8,285</b>	<b>-</b>	<b>988,512</b>	<b>16,710</b>	<b>1,015,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>3,438</b>	<b>8,285</b>	<b>-</b>	<b>988,512</b>	<b>16,710</b>	<b>1,015,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	164,052	243,314	306,308	263,145	338,018	338,500
Total Expenditures & Transfers Out	3,438	8,285	-	988,512	16,710	1,015,000
<b>Net Operating Result</b>	<b>160,614</b>	<b>235,029</b>	<b>306,308</b>	<b>(725,367)</b>	<b>321,308</b>	<b>(676,500)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.05</b>	<b>\$ 0.11</b>	<b>\$ -</b>	<b>\$ 11.45</b>	<b>\$ 0.19</b>	<b>\$ 11.19</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Impact Fees Water - Pre 2014</b>						
<b>Expenditures By Division</b>						
Impact Fees Water	3,999,476	203,783	-	-	-	889,000
<b>Total Expenditures</b>	<b>3,999,476</b>	<b>203,783</b>	-	-	-	<b>889,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	3,999,476	203,783	-	-	-	-
Contingency	-	-	-	-	-	889,000
<b>Total Expenditures</b>	<b>3,999,476</b>	<b>203,783</b>	-	-	-	<b>889,000</b>
Transfers Out	-	-	-	877,276	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>3,999,476</b>	<b>203,783</b>	-	<b>877,276</b>	-	<b>889,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	550	(23,248)	3,587	945	15,037	-
Total Expenditures & Transfers Out	3,999,476	203,783	-	877,276	-	889,000
<b>Net Operating Result</b>	<b>(3,998,926)</b>	<b>(227,032)</b>	<b>3,587</b>	<b>(876,331)</b>	<b>15,037</b>	<b>(889,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 58.58</b>	<b>\$ 2.82</b>	<b>\$ -</b>	<b>\$ 10.16</b>	<b>\$ -</b>	<b>\$ 9.80</b>

	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Water Impact Fees</b>						
<b>Expenditures By Division</b>						
Audit Services	-	833	-	81,679	-	-
Professional Services General	6,400	640	18,787	-	31,173	15,000
Impact Fee Reimbursement	-	534,740	817,948	-	-	800,000
<b>Total Expenditures</b>	<b>6,400</b>	<b>536,213</b>	<b>836,735</b>	<b>81,679</b>	<b>31,173</b>	<b>815,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	6,400	536,213	836,735	81,679	31,173	815,000
<b>Total Expenditures</b>	<b>6,400</b>	<b>536,213</b>	<b>836,735</b>	<b>81,679</b>	<b>31,173</b>	<b>815,000</b>
Transfers Out	-	-	-	1,400,000	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>6,400</b>	<b>536,213</b>	<b>836,735</b>	<b>1,481,679</b>	<b>31,173</b>	<b>815,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	50,876	671,626	1,693,248	714,940	3,725,444	3,806,000
Total Expenditures & Transfers Out	6,400	536,213	836,735	1,481,679	31,173	815,000
<b>Net Operating Result</b>	<b>44,476</b>	<b>135,413</b>	<b>856,513</b>	<b>(766,739)</b>	<b>3,694,271</b>	<b>2,991,000</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.09</b>	<b>\$ 7.41</b>	<b>\$ 10.73</b>	<b>\$ 17.16</b>	<b>\$ 0.36</b>	<b>\$ 8.98</b>

Impact Fees Wastewater - Pre 2014	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Impact Fees Wastewater	130,060	203,783	2,177	3,740,528	88,402	3,753,000
<b>Total Expenditures</b>	<b>130,060</b>	<b>203,783</b>	<b>2,177</b>	<b>3,740,528</b>	<b>88,402</b>	<b>3,753,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	130,060	203,783	-	-	-	-
Capital Expenditures	-	-	2,177	-	88,402	-
Contingency	-	-	-	3,740,528	-	3,753,000
<b>Total Expenditures</b>	<b>130,060</b>	<b>203,783</b>	<b>2,177</b>	<b>3,740,528</b>	<b>88,402</b>	<b>3,753,000</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>130,060</b>	<b>203,783</b>	<b>2,177</b>	<b>3,740,528</b>	<b>88,402</b>	<b>3,753,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	(1,016)	2,177	-	-	-
Total Expenditures & Transfers Out	130,060	203,783	2,177	3,740,528	88,402	3,753,000
<b>Net Operating Result</b>	<b>(130,060)</b>	<b>(204,799)</b>	<b>-</b>	<b>(3,740,528)</b>	<b>(88,402)</b>	<b>(3,753,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1.90</b>	<b>\$ 2.82</b>	<b>\$ 0.03</b>	<b>\$ 43.32</b>	<b>\$ 1.02</b>	<b>\$ 41.36</b>
<b>Wastewater Impact Fees</b>						
<b>Expenditures By Division</b>						
Audit Services	-	833	-	-	-	-
Professional Services General	6,400	640	18,787	-	31,173	15,000
Impact Fee Reimbursement	2,659	1,161,452	1,038,039	-	-	4,000,000
Contingency	-	-	-	3,746,696	-	-
<b>Total Expenditures</b>	<b>9,059</b>	<b>1,162,925</b>	<b>1,056,826</b>	<b>3,746,696</b>	<b>31,173</b>	<b>4,015,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	9,059	1,162,925	1,056,826	-	31,173	4,015,000
Contingency	-	-	-	3,746,696	-	-
<b>Total Expenditures</b>	<b>9,059</b>	<b>1,162,925</b>	<b>1,056,826</b>	<b>3,746,696</b>	<b>31,173</b>	<b>4,015,000</b>
Transfers Out	-	-	475,133	-	3,317,892	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>9,059</b>	<b>1,162,925</b>	<b>1,531,959</b>	<b>3,746,696</b>	<b>3,349,065</b>	<b>4,015,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	222,998	1,553,039	2,236,548	1,722,395	4,208,496	4,468,000
Total Expenditures & Transfers Out	9,059	1,162,925	1,531,959	3,746,696	3,349,065	4,015,000
<b>Net Operating Result</b>	<b>213,939</b>	<b>390,114</b>	<b>704,589</b>	<b>(2,024,301)</b>	<b>859,431</b>	<b>453,000</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 0.13</b>	<b>\$ 16.07</b>	<b>\$ 19.64</b>	<b>\$ 43.39</b>	<b>\$ 38.79</b>	<b>\$ 44.25</b>



**DEBT POLICY**

The objective of the City’s debt management policy is to maintain the City’s ability to incur present and future debt at the most beneficial interest rates in the amounts needed for financing the adopted Capital Improvement Plan without adversely affecting the City’s ability to finance essential City services.

**Policy Statements**

1. A five-year Capital Improvement Plan will be developed and updated annually.
2. Capital projects financed through the issuance of bonded debt will be financed for a period not to exceed the useful life of the project.
3. Whenever possible, debt service payments will be scheduled in equal installments over the life of the bonds.
4. Efforts will be made to maintain and improve the City’s bond rating.
5. Pay-as-you-go financing will be an integral part of each capital plan.
6. Benchmark ratios of per capita debt, debt service to operating revenue, and outstanding debt as a percent of full cash value will be projected over a five- and ten-year period.

**Arizona Requirements**

The Arizona Constitution states that a municipality cannot issue general obligation bonds in excess of 6% of assessed valuation for general municipal purposes. Additional general obligation bonds for up to 20% of assessed valuation can be issued for specific purposes, such as supplying water and sewer services, recreational and playground facilities, and open space purposes. For statutory purposes, the Town’s outstanding bonds are not considered general obligation bonds subject to the statutory limits listed above because the Town’s bonds are secured by excise taxes instead of property taxes.

**Legal Debt Calculation**

	General Obligation Bonds	
	All Other Purposes	Water/Sewer, Lights, Open Space and Parks
Constitutional Debt Limitation	6%	20%
Net Secondary Assessed Valuation*	\$41,669,856	\$138,899,519
Outstanding Debt	0	0
Available Borrowing Capacity	\$41,669,856	\$138,899,519

\*FY 2018-19 net secondary assessed valuation of \$694,497,594.

**DEBT SERVICE FUND SUMMARY**

Debt Service Funds are used to account for the accumulation of resources for, and payment of, general long-term debt principal and interest that are not serviced by the Enterprise Funds. Debt services for Enterprise Funds are budgeted within the appropriate Enterprise Fund. Currently, the City accounts for Special Assessment bond issues and Excise Tax related debt obligations.

Special Assessments account for the general long-term debt principal, interest and related costs associated with the street and sewer improvement districts.

<b>General Fund Debt Service</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Administrative Fees	4,794	1,000	-	5,000	2,521	1,000
Other Financing Use	13,302,916	-	-	-	-	-
Financing Expense	285,611	-	-	-	-	-
Prin Excise Revenue Ref 2015	67,100	44,000	64,900	62,500	67,100	62,500
Int. Excise Revenue Ref 2015	17,869	23,892	21,932	18,730	10,287	17,167
Prin Excise Revenue Ref 2016	291,100	445,000	344,400	382,500	348,500	360,800
Int. Excise Revenue Ref 2016	615,541	359,312	366,718	396,799	178,051	349,084
Principal Due GADA 2007	75,000	75,000	80,000	80,000	80,000	85,000
Interest Due GADA 2007	124,469	78,731	75,468	73,531	35,639	69,406
<b>Total Expenditures</b>	<b>14,784,400</b>	<b>1,026,935</b>	<b>953,418</b>	<b>1,019,060</b>	<b>722,098</b>	<b>944,957</b>
<b>Expenditures By Category</b>						
Debt Service	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
<b>Total Expenditures</b>	<b>14,784,400</b>	<b>1,026,935</b>	<b>953,418</b>	<b>1,019,060</b>	<b>722,098</b>	<b>944,957</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	-
Total Expenditures & Transfers Out	14,784,400	1,026,935	953,418	1,019,060	722,098	944,957
<b>Net Operating Result</b>	<b>(14,784,400)</b>	<b>(1,026,935)</b>	<b>(953,418)</b>	<b>(1,019,060)</b>	<b>(722,098)</b>	<b>(944,957)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 216.54</b>	<b>\$ 14.19</b>	<b>\$ 12.22</b>	<b>\$ 11.80</b>	<b>\$ 8.36</b>	<b>\$ 10.41</b>

**Jackrabbit Improvement District Sewer Debt** - Proceeds from special assessments collections will be used to retire and make annual principal and interest payments on bonds issued by the Jackrabbit Trail Sewer Improvement District.

Jackrabbit Sewer Improvement District (ID) Debt	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Principal	70,000	74,000	74,000	120,000	39,000	100,000
Interest	90,250	84,406	77,438	112,813	36,938	130,313
Prepayment	20,000	20,000	40,000	-	591,000	-
Contingency	-	-	-	3,216	-	-
<b>Total Expenditures</b>	<b>180,250</b>	<b>178,406</b>	<b>191,438</b>	<b>236,029</b>	<b>666,938</b>	<b>230,313</b>
<b>Expenditures By Category</b>						
Debt Service	180,250	178,406	191,438	232,813	666,938	230,313
Contingency	-	-	-	3,216	-	-
<b>Total Expenditures</b>	<b>180,250</b>	<b>178,406</b>	<b>191,438</b>	<b>236,029</b>	<b>666,938</b>	<b>230,313</b>
Transfers Out	-	717	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>180,250</b>	<b>179,123</b>	<b>191,438</b>	<b>236,029</b>	<b>666,938</b>	<b>230,313</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	184,290	174,861	644,091	232,813	521,801	230,313
Total Expenditures & Transfers Out	180,250	179,123	191,438	236,029	666,938	230,313
<b>Net Operating Result</b>	<b>4,040</b>	<b>(4,262)</b>	<b>452,654</b>	<b>(3,216)</b>	<b>(145,137)</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	112	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 2.64</b>	<b>\$ 2.48</b>	<b>\$ 2.45</b>	<b>\$ 2.73</b>	<b>\$ 7.72</b>	<b>\$ 2.54</b>

**Roosevelt Street Improvement District Fund** – This fund was established to account for revenues and expenditures for specific infrastructure improvements in the Roosevelt Street Improvement District (RSID).

Roosevelt Street Improvement District (RSID)	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Principal	-	-	-	-	-	205,000
Interest	-	-	-	-	-	196,155
Bond Issuance Costs	-	-	160,448	-	-	-
Engineering Services	817,090	90,166	155,305	18,681	-	-
Pre-Formation Expense	950	-	-	6,500,000	5,606,493	-
RSID	818,040	90,166	315,753	6,518,681	5,606,493	401,155
<b>Total Expenditures</b>	<b>818,040</b>	<b>90,166</b>	<b>315,753</b>	<b>6,518,681</b>	<b>5,606,493</b>	<b>401,155</b>
<b>Expenditures By Category</b>						
Debt Service	-	-	160,448	-	-	401,155
Capital Expenditures	818,040	90,166	155,305	6,518,681	5,606,493	-
Contingency	-	-	-	-	-	2,460,000
<b>Total Expenditures</b>	<b>818,040</b>	<b>90,166</b>	<b>315,753</b>	<b>6,518,681</b>	<b>5,606,493</b>	<b>2,861,155</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>818,040</b>	<b>90,166</b>	<b>315,753</b>	<b>6,518,681</b>	<b>5,606,493</b>	<b>2,861,155</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	447,294	-	7,188,458	6,500,000	500,000	-
Total Expenditures & Transfers Out	818,040	90,166	315,753	6,518,681	5,606,493	2,861,155
<b>Net Operating Result</b>	<b>(370,746)</b>	<b>(90,166)</b>	<b>6,872,705</b>	<b>(18,681)</b>	<b>(5,106,493)</b>	<b>(2,861,155)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 11.98</b>	<b>\$ 1.25</b>	<b>\$ 4.05</b>	<b>\$ 75.50</b>	<b>\$ 64.93</b>	<b>\$ 31.53</b>

**2007A GADA Loan** - The City has pledged future excise tax revenues, which include the City's transaction privilege tax, franchise fees, licenses and permit fees, and fines and forfeitures, to repay \$2,200,000 in Greater Arizona Development Authority (GADA) Excise Tax Revenue Bonds issued May 2007. Proceeds from these bonds were used for the acquisition and improvement of a facility for administrative purposes. The annual debt service payment will be budgeted in the General Fund.

<b>2007A GADA Loan</b>			
<b>Fiscal Year</b>	<b>Total</b>	<b>Interest</b>	<b>Principal</b>
FY 19-20	154,406	69,406	85,000
FY 20-21	155,031	65,031	90,000
FY 21-22	155,406	60,406	95,000
FY 22-23	155,531	55,531	100,000
FY 23-24	155,734	50,734	105,000
FY 24-25	155,688	45,688	110,000
FY 25-26	155,063	40,063	115,000
FY 26-27	154,188	34,188	120,000
FY 27-28	153,063	28,063	125,000
FY 28-29	156,984	21,984	135,000
FY 29-30	155,969	15,969	140,000
FY 30-31	154,734	9,734	145,000
FY 31-32	153,281	3,281	150,000
<b>Totals</b>	<b>2,015,078</b>	<b>500,078</b>	<b>1,515,000</b>

**Excise Tax Revenue Refunding, Series 2010** - The City has pledged future excise tax revenues as well as water user revenues to repay \$1,795,000 in Series 2010 Excise Tax Revenue Refunding Obligation Bonds issued in November 2010 to refund the outstanding Series 2010 Excise Tax Revenue Bonds. Proceeds from the Series 2000 bonds were used to connect an unused water well to the existing water system of the City. The annual debt service payment will be budgeted in the Water Fund.

<b>Excise Tax Revenue Refunding, Series 2010</b>			
<b>Fiscal Year</b>	<b>Total</b>	<b>Interest</b>	<b>Principal</b>
FY 19-20	228,300	13,300	215,000
FY 20-21	229,500	4,500	225,000
<b>Totals</b>	<b>457,800</b>	<b>17,800</b>	<b>440,000</b>

**Excise Tax Revenue Refunding, Series 2015** - The City has pledged future excise tax revenues to repay \$6,565,000 in Series 2015 Excise Tax Revenue Refunding Obligation Bonds issued in April 2015. Proceeds from the Series 2005 bonds were used to reconstruct streets, and to construct water wells and the related distribution system, flood control structures and a wastewater treatment facility expansion. The annual debt service payment will be budgeted in the General Fund and HURF.

<b>Excise Tax Revenue Refunding Loan, Series 2015</b>			
<b>Fiscal Year</b>	<b>Total</b>	<b>Interest</b>	<b>Principal</b>
FY 19-20	796,675	171,675	625,000
FY 20-21	793,050	143,050	650,000
FY 21-22	788,175	113,175	675,000
FY 22-23	788,550	78,550	710,000
FY 23-24	776,950	31,950	745,000
FY 24-25	790,500	15,500	775,000
<b>Totals</b>	<b>4,733,900</b>	<b>553,900</b>	<b>4,180,000</b>

**Excise Tax Revenue, Series 2015** - The City has pledged future excise tax revenues as well as water user revenues to repay \$51,260,000 in Excise Tax Revenue Bonds, Series 2015 issued in July 2015. Proceeds from these bonds were obtained for purposes of financing the costs of acquiring various water systems, facilities and improvements as set forth in the Settlement Agreement for Stipulated Condemnation, by and among Global Water Resources, Inc. The annual debt service payment will be budgeted in the Water Fund.

Fiscal Year	Excise Tax Revenue Obligation, Series 2015		
	Total	Interest	Principal
FY 19-20	2,470,625	2,470,625	-
FY 20-21	2,470,625	2,470,625	-
FY 21-22	3,528,501	2,443,501	1,085,000
FY 22-23	3,527,876	2,387,876	1,140,000
FY 23-24	3,529,376	2,329,376	1,200,000
FY 24-25	3,523,001	2,268,001	1,255,000
FY 25-26	3,523,626	2,203,626	1,320,000
FY 26-27	3,521,001	2,136,001	1,385,000
FY 27-28	3,520,001	2,065,001	1,455,000
FY 28-29	3,520,376	1,990,376	1,530,000
FY 29-30	3,517,001	1,912,001	1,605,000
FY 30-31	3,527,388	1,842,388	1,685,000
FY 31-32	3,514,275	1,769,275	1,745,000
FY 32-33	3,509,900	1,679,900	1,830,000
FY 33-34	3,511,025	1,586,025	1,925,000
FY 34-35	3,507,400	1,487,400	2,020,000
FY 35-36	3,503,900	1,383,900	2,120,000
FY 36-37	3,500,275	1,275,275	2,225,000
FY 37-38	3,496,275	1,161,275	2,335,000
FY 38-39	3,496,525	1,041,525	2,455,000
FY 39-40	3,490,775	915,775	2,575,000
FY 40-41	3,488,775	783,775	2,705,000
FY 41-42	3,485,150	645,150	2,840,000
FY 42-43	3,484,525	499,525	2,985,000
FY 43-44	3,476,650	346,650	3,130,000
FY 44-45	3,492,600	202,600	3,290,000
FY 45-46	3,488,400	68,400	3,420,000
<b>Totals</b>	<b>92,625,847</b>	<b>41,365,847</b>	<b>51,260,000</b>

**Excise Tax Revenue Refunding, Series 2016** - The City has pledged future excise tax revenues to repay \$12,620,000 in Series 2016 Excise Tax Revenue Refunding Obligation Bonds issued in April 2016 Excise Tax Revenue Bonds. Proceeds from the Series 2006 bonds were used to construct a municipal complex. The annual debt service payment will be budgeted in the General Fund.

Fiscal Year	Excise Tax Revenue Refunding Loan, Series 2016		
	Total	Interest	Principal
FY 19-20	865,713	425,713	440,000
FY 20-21	862,813	407,813	455,000
FY 21-22	864,213	389,213	475,000
FY 22-23	862,338	367,338	495,000
FY 23-24	867,813	347,813	520,000
FY 24-25	862,288	327,288	535,000
FY 25-26	859,913	299,913	560,000
FY 26-27	861,163	271,163	590,000
FY 27-28	859,113	244,113	615,000
FY 28-29	859,013	219,013	640,000
FY 29-30	862,813	192,813	670,000
FY 30-31	863,988	168,988	695,000
FY 31-32	862,838	147,838	715,000
FY 32-33	861,088	126,088	735,000
FY 33-34	863,188	103,188	760,000
FY 34-35	863,556	78,556	785,000
FY 35-36	854,700	49,700	805,000
FY 36-37	856,800	16,800	840,000
<b>Totals</b>	<b>15,513,344</b>	<b>4,183,344</b>	<b>11,330,000</b>

**WIFA Loan** - On November 20, 2009, the City entered into an agreement with the Arizona Water Infrastructure Finance Authority (WIFA) for \$12,000,000 in general obligation debt as part of the water infrastructure improvements related to expansion of the water and wastewater plant. The annual debt service payment will be budgeted in the Wastewater Fund.

Fiscal Year	WIFA Loan #91A140-10		
	Total	Interest	Principal
FY 19-20	329,034	75,850	253,184
FY 20-21	328,955	69,442	259,513
FY 21-22	328,874	62,873	266,001
FY 22-23	328,791	56,140	272,651
FY 23-24	328,706	49,238	279,467
FY 24-25	328,618	42,164	286,454
FY 25-26	328,529	34,913	293,615
FY 26-27	328,437	27,481	300,956
FY 27-28	328,343	19,863	308,480
FY 28-29	328,247	12,055	316,192
FY 29-30	328,148	4,051	324,096
<b>Totals</b>	<b>3,614,681</b>	<b>454,071</b>	<b>3,160,610</b>

**WIFA Loan** - On April 5, 2013, the City entered into an agreement with WIFA for \$3,617,450 in general obligation debt as part of the water infrastructure improvements related to repairing and improving an existing well site and integrating it with the current system. The annual debt service payment will be budgeted in the General Fund.

Fiscal Year	WIFA Loan #920241-13		
	Total	Interest	Principal
FY 19-20	242,588	81,663	160,925
FY 20-21	242,588	76,875	165,713
FY 21-22	242,588	71,945	170,643
FY 22-23	242,588	66,869	175,719
FY 23-24	242,588	61,641	180,947
FY 24-25	242,588	56,258	186,330
FY 25-26	242,588	50,715	191,873
FY 26-27	242,588	45,006	197,582
FY 27-28	242,588	39,128	203,460
FY 28-29	242,588	33,075	209,513
FY 29-30	242,588	26,842	215,746
<b>Totals</b>	<b>3,396,229</b>	<b>651,264</b>	<b>2,744,965</b>

**WIFA Loan** - On April 5, 2013, the City entered into an agreement with WIFA for \$7,370,000 in general obligation debt as part of the water infrastructure improvements related to constructing, acquiring, and improving water reclamation and recharge systems. The annual debt service payment will be budgeted in the Wastewater Fund.

Fiscal Year	WIFA Loan #910158-13		
	Total	Interest	Principal
FY 19-20	406,914	116,133	290,781
FY 20-21	406,823	108,772	298,051
FY 21-22	406,730	101,228	305,502
FY 22-23	406,634	93,495	313,139
FY 23-24	406,536	85,569	320,968
FY 24-25	406,436	77,444	328,992
FY 25-26	406,333	69,116	337,217
FY 26-27	406,228	60,581	345,647
FY 27-28	406,120	51,831	354,288
FY 28-29	406,009	42,863	363,146
FY 29-30	405,896	33,671	372,224
<b>Totals</b>	<b>5,675,094</b>	<b>884,397</b>	<b>4,790,697</b>



**WIFA Loan** - On April 5, 2013, the City entered into an agreement with WIFA for \$5,065,000 in general obligation debt as part of the water infrastructure improvements related to constructing and acquiring waterline to extend and connect existing services. The annual debt service payment will be budgeted in the Water Fund.

Fiscal Year	WIFA Loan #920239-13		
	Total	Interest	Principal
FY 19-20	225,867	74,541	151,326
FY 20-21	225,800	69,972	155,828
FY 21-22	225,731	65,267	160,464
FY 22-23	225,660	60,422	165,238
FY 23-24	225,587	55,433	170,154
FY 24-25	225,512	50,296	175,216
FY 25-26	225,434	45,006	180,429
FY 26-27	225,354	39,558	185,796
FY 27-28	225,272	33,948	191,324
FY 28-29	225,187	28,172	197,016
FY 29-30	225,100	22,223	202,877
<b>Totals</b>	<b>3,155,257</b>	<b>574,022</b>	<b>2,581,235</b>

**WIFA Loan** - On December 5, 2014, the City entered into an agreement with WIFA for \$761,000 in general obligation debt as part of the water infrastructure improvements related to repairing and improving an existing well site and integrating it with the current system. The annual debt service payment will be budgeted in the Water Fund.

Fiscal Year	WIFA Loan #920240-15		
	Total	Interest	Principal
FY 19-20	44,767	11,003	33,765
FY 20-21	44,759	10,257	34,502
FY 21-22	44,751	9,495	35,256
FY 22-23	44,743	8,717	36,026
FY 23-24	44,734	7,922	36,812
FY 24-25	44,725	7,109	37,616
FY 25-26	44,716	6,278	38,438
FY 26-27	44,707	5,430	39,277
FY 27-28	44,698	4,563	40,135
FY 28-29	44,688	3,676	41,012
FY 29-30	44,678	2,771	41,907
<b>Totals</b>	<b>581,294</b>	<b>79,967</b>	<b>501,327</b>

**Roosevelt Street Improvement District, Series 2018** - The Roosevelt Improvement District was created so the City could fund street improvements. Property owners will be billed annually for all debt service payments. In case of default, the City has the responsibility to cover delinquencies of special assessment bonds with other sources until foreclosure proceeds are received.

Fiscal Year	Roosevelt Street Improvement District, Series 2018		
	Total	Interest	Principal
FY 19-20	401,155	196,155	205,000
FY 20-21	401,030	191,030	210,000
FY 21-22	400,465	185,465	215,000
FY 22-23	399,553	179,553	220,000
FY 23-24	397,953	172,953	225,000
FY 24-25	400,865	165,865	235,000
FY 25-26	398,110	158,110	240,000
FY 26-27	399,830	149,830	250,000
FY 27-28	400,955	140,955	260,000
FY 28-29	401,465	131,465	270,000
FY 29-30	401,340	121,340	280,000
FY 30-31	400,560	110,560	290,000
FY 31-32	399,105	99,105	300,000
FY 32-33	397,105	87,105	310,000
FY 33-34	399,550	74,550	325,000
FY 34-35	400,900	60,900	340,000
FY 35-36	401,620	46,620	355,000
FY 36-37	401,710	31,710	370,000
FY 37-38	401,170	16,170	385,000
<b>Totals</b>	<b>7,604,440</b>	<b>2,319,440</b>	<b>5,285,000</b>

The Jackrabbit Trail Sanitary Sewer Improvement District was created so the City could fund improvements. Specifically, the District financed the construction of sewage treatment plant capacity, design engineering, and inspection and construction of certain wastewater collection related improvements. Each of the 49 property owners within the District were assessed a special assessment lien by the City for repayment of the improvement bond. In case of default, the City has the responsibility to cover delinquencies of special assessment bonds with other sources until foreclosure proceeds are received.

Fiscal Year	Jackrabbit Trail Improvement District		
	Total	Interest	Principal
FY 19-20	75,500	34,500	41,000
FY 20-21	75,937	31,937	44,000
FY 21-22	77,187	29,187	48,000
FY 22-23	75,187	26,187	49,000
FY 23-24	75,125	23,125	52,000
FY 24-25	75,875	19,875	56,000
FY 25-26	75,375	16,375	59,000
FY 26-27	76,687	12,687	64,000
FY 27-28	75,687	8,687	67,000
FY 28-29	76,500	4,500	72,000
<b>Totals</b>	<b>759,060</b>	<b>207,060</b>	<b>552,000</b>

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**CAPITAL IMPROVEMENT PLAN**

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The Capital Improvement Plan (CIP) is a planning process identifying the capital investment a local government intends to make over a period of time. Capital for a local government constitutes the facilities and materials needed to perform the jurisdiction's function, and to produce and deliver the services expected of it. Generally, capital improvements are a structure, building or site improvement, equipment or other major asset having a useful life of at least two (2) years. Capital improvements are provided by or for public purposes and services.

While a CIP does not cover routine maintenance, it does include renovation, major repair or reconstruction of damaged or deteriorating facilities. While capital improvements do not usually include furniture and equipment, a capital project may include the furniture and equipment clearly associated with a newly constructed or renovated facility.

The planning period for a CIP is five (5) years. The expenditures proposed for the first year of the program are incorporated into the annual budget as the capital budget.

One of the most important aspects of the CIP process is it is not a once a year effort, but an important ongoing part of the City's overall management process. New information and evolving priorities require continual review. Each time the review is carried out, it must be done comprehensively.

Several traditionally recognized benefits could occur to the community as the result of preparing and maintaining a sound CIP. These include:

1. The CIP shows citizens and City officials where and when projects are expected. This information is useful in coordinating public projects with the City's General Plan. In addition, it ensures those making the private development decisions are fully informed about the City's intentions as to the timing and location of public facility projects.
2. The CIP process serves as a basis for the management of projects. This includes the coordination of the efforts of various departments responsible for land acquisition, design, construction and operation of the new facility. It also includes the management of cash flow to ensure the funds are available and are used in the most effective possible way.
3. The CIP can establish a set of priorities that can be embodied in the City's General Plan guiding decisions on land use issues.
4. The CIP establishes the relationship between desired levels of service and the ability of the City to fund public facility improvements. In this way, citizens are able to work with elected officials to determine how much improvement of the City's infrastructure is realistic in view of what the community is willing to pay through existing revenues, increased taxes, user fees and impact fees.
5. The CIP establishes a reasonable multi-year spending plan that can keep the expectations for public facility construction within the City's ability to pay. Accordingly, agencies issuing bond ratings consider it very important for the City to have a well-considered CIP process, and to adopt and follow the program closely.

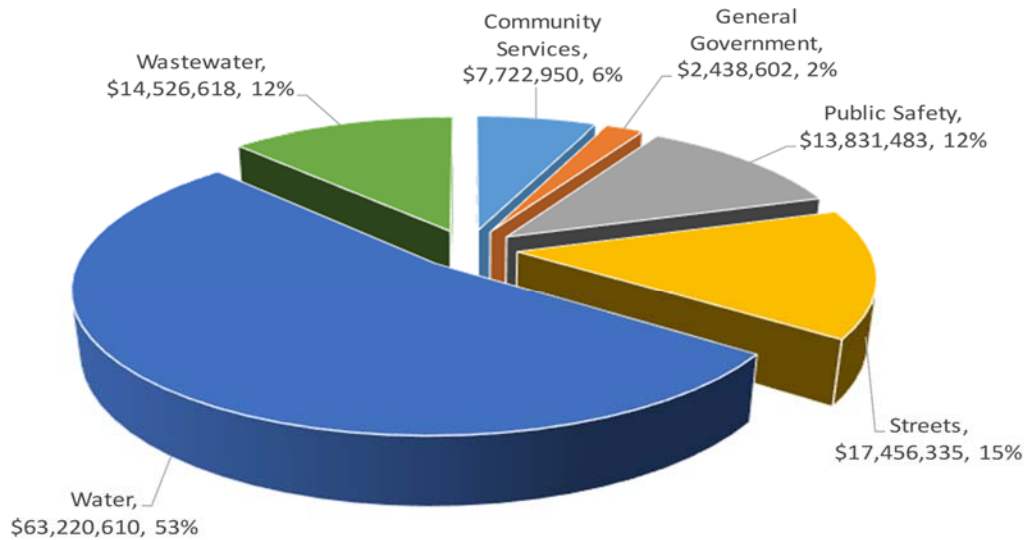
The CIP ties the City's physical development to community goals and decisions expressed through hearings, citizen advisory groups and such documents as the General Plan.

The CIP cycle incorporates key phases: planning, defining/formulating, program decision making and implementation.

Each phase offers opportunities for citizens to be involved in ways that provide understanding and a means to influence the outcome. In the planning phase for example, input from the community is sought on refinements to the General Plan.

Policy makers, boards and commissions, and staff seek public input in the development of specific project proposals for programs that comprise each five-year plan. These projects are then evaluated against the vision for the community, City Council goals and other needs resulting from planned development and immediate capital needs.

**Capital Improvement Plan by Fund FY 2019-20**



**CIP Impact on Operating Budget**

All Capital Improvements will have a resulting effect on City’s operating budget, positive or negative. Many of the CIP projects will have ongoing additional costs that will affect available resources for future budgets. Projects that are debt financed may not have a budget impact in the year the project is constructed, but will have ongoing debt service payments. Projects paid for with cash on a pay as you go basis will have a direct impact on the budget and may have ongoing annual operating costs. Types of annual costs include personnel, utilities, fuel, and annual maintenance. Capital projects may have also a positive impact on the budget by creating new revenue streams, reducing utility consumption, and automating City’s services.

The estimated annual cost for each project is based on a combination of historical data for similar assets and any additional information that may be unique to that project. The estimates were developed in conjunction with the Department responsible for the project or purchase. Replacement vehicles and equipment may be seen as budget neutral if the annual costs are expected to remain the same. The operating impact results are contained within a separate CIP document prepared by the Construction and Contracting Division. For additional information, go to; [www.buckeyeaz.gov/business/construction-contracting/capital-improvement-program-cip](http://www.buckeyeaz.gov/business/construction-contracting/capital-improvement-program-cip) Capital Projects for the Fiscal Year 2019-20 are:

CIP Project Description	Budget FY 19-20
Police Evidence Building - Construction	\$6,071,483
Fire Station 705 Tartesso - Construction	\$5,170,000
Sundance Park Phase II - Design	\$3,281,250
Miller & Broadway Traffic Signal - Construction	\$2,800,000
Warner Street Bridge Approaches - Construction	\$2,600,000
Miller and Southern Traffic Signal - Construction	\$2,600,000
247 Avenue Paving, Lower Buckeye to Durango - Construction	\$2,200,000
Miller and Watson TI Enhancements	\$2,000,000
Apache and Southern Intersection/Traffic Signal - Construction	\$2,000,000
Communication Tower, Park N Ride	\$1,990,000
Sundance Crossings Tenant Improvements Ste. 106, 107 & 108	\$1,255,000
Durango Street (Miller Rd to Yuma Rd) - Design and Right-of-way purchase	\$1,000,000
North Library & Community Center - Land Purchase	\$960,000
Roadway Imprmnts - Watson from Durango to Lower Buckeye east side - Design	\$720,000
Buckeye Pool Expansion - Design	\$704,700
Police Communications Center - Design and Planning	\$600,000
Emergency Backup Generators	\$500,000
Roadway Improvements - Watson Road from MC 85 to Southern Avenue - Design	\$500,000

<b>CIP Project Description</b>	<b>Budget FY 19-20</b>
Jackrabbit Trail and Indian School Intersection Improvements - Construction	\$476,000
Performing Arts Center (A-Wing) - Construction	\$400,000
BLM Lands off Miller Road / Tonopah Salome Highway-Design and Planning	\$400,000
Miller and Baseline Intersection Traffic Signal - Design	\$400,000
Park Site Lighting Replacement	\$350,000
Development Services Front Service Counter Remodel	\$275,000
Charman Building Space Planning - Construction	\$274,301
Old Justice Court Space Planning - Construction	\$274,301
Community Center Roof Repair & Below Grade Reseal - Evaluation	\$250,000
Airport Taxiway & Southern Apron Reconstruction	\$250,000
CDBG - Design Preparation for Shovel Ready CDBG Projects - Design	\$225,000
City Hall employee parking lot expansion - Land	\$200,000
Miller Road Paving for IGA Compliance	\$110,335
North Zone 30-acre community Park - Planning	\$100,000
Gila River Restoration	\$100,000
Facilities Energy Savings Performance Contract Evaluation	\$100,000
Bureau of Reclamation/City Low Impact Design partnership for stormwater flows	\$90,000
Canal Trail - Miller Rd to Baseline Rd - Design	\$72,000
Skyline Regional Park Phase II - Planning	\$50,000
Earl Edgar Park Scoreboards	\$50,000
Watson Road and Yuma Road Intersection Improvements - Planning	\$50,000
<b>General fund Totals</b>	<b>\$41,449,370</b>
<b>WASTEWATER FUND</b>	
North Miller Road Trunk Sewer - Construction	\$12,200,000
Central WRF SCADA Improvements	\$1,000,000
Hydro-Vac Wastewater Collection Unit - Replacement	\$426,618
Beloat Road Manhole Repair/Rehab Assessment	\$250,000
CMOM Program Development for the Wastewater Collection System	\$250,000
Festival WRF SCADA Improvements	\$200,000
Sundance WRF - Odor Scrubber upgrades - Construction	\$200,000
<b>Wastewater Total</b>	<b>\$14,526,618</b>
<b>WATER FUND</b>	
Broadway Road Water Campus	\$53,319,000
Miller Road under I-10 Water & Sewer utilities Sleeving	\$3,000,000
Farallon WTF #16 - Land Purchase	\$1,200,000
WTF #9 - Land Purchase	\$1,200,000
Non-Indian Agricultural (NIA) Priority Central Arizona Project Water	\$1,072,610
West Phoenix Estates Water Campus #3 Improvements	\$1,000,000
Airport Waterline for Commercial Parcels	\$750,000
Drill Well #13 - Design	\$500,000
Broadway Road Well #7 - Design	\$386,000
WTP #5 - Planning	\$268,000
Valencia System Old Water Mains Upgrade DCR	\$200,000
Sundance WTP - Condition Assessment of Chlorine Vaults	\$150,000
CDBG 1st to 4th Street Waterline - Construction	\$100,000
Irrigation Improvement gates 12, 13, 20 & 21 - Design	\$75,000
<b>Water Total</b>	<b>\$63,220,610</b>
<b>Grand Total</b>	<b>\$119,196,598</b>

**CEMETERY IMPROVEMENT FUND**

This fund was created to maintain and enhance the City’s cemetery.

Cemetery Improvement	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
Cemetery	2.00	2.00	2.00	2.00	2.00	2.00
<b>Total Personnel</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Expenditures By Division</b>						
Cemetery	141,311	156,040	258,044	555,709	372,099	713,091
<b>Total Expenditures</b>	<b>141,311</b>	<b>156,040</b>	<b>258,044</b>	<b>555,709</b>	<b>372,099</b>	<b>713,091</b>
<b>Expenditures By Category</b>						
Personnel Services	100,403	119,434	97,478	131,718	99,139	105,433
Operating Expenditures	40,908	36,606	73,071	142,000	95,461	184,658
Capital Expenditures	-	-	87,495	240,500	177,499	423,000
Contingency	-	-	-	41,491	-	-
<b>Total Expenditures</b>	<b>141,311</b>	<b>156,040</b>	<b>258,044</b>	<b>555,709</b>	<b>372,099</b>	<b>713,091</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>141,311</b>	<b>156,040</b>	<b>258,044</b>	<b>555,709</b>	<b>372,099</b>	<b>713,091</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	150,682	123,211	164,115	509,516	372,099	675,091
Total Expenditures & Transfers Out	141,311	156,040	258,044	555,709	372,099	713,091
<b>Net Operating Result</b>	<b>9,371</b>	<b>(32,829)</b>	<b>(93,929)</b>	<b>(46,193)</b>	<b>-</b>	<b>(38,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 2.07</b>	<b>\$ 2.16</b>	<b>\$ 3.31</b>	<b>\$ 6.44</b>	<b>\$ 4.31</b>	<b>\$ 7.86</b>

<b>Cemetery Improvement</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
Salaries and Wages	65,877	79,677	68,712	86,967	72,881	78,312
Wages Overtime	2,518	2,902	1,673	2,000	425	-
Arizona State Retirement	7,751	9,117	7,746	10,384	8,650	9,298
FICA	4,878	5,523	4,973	6,653	5,465	5,730
Workers Comp insurance	2,401	3,089	3,146	4,089	3,570	3,739
Health Insurance	16,977	19,127	11,228	21,625	8,148	8,354
<b>Total Personnel Services</b>	<b>100,403</b>	<b>119,434</b>	<b>97,478</b>	<b>131,718</b>	<b>99,139</b>	<b>105,433</b>
Professional Services General	-	3,742	532	11,400	7,819	11,400
Program Supplies/Equipment	-	-	-	25,000	26,131	47,400
Repair and Replace	37,910	26,461	70,049	90,000	56,045	105,258
Perpetual Maintenance	909	506	506	600	607	600
Automotive Expenses	230	764	400	7,500	1,937	7,500
Uniforms	-	379	349	1,500	783	1,500
Adopt-A-Tree	735	3,420	103	3,500	1,161	8,500
Telephone	950	1,161	1,132	1,500	978	1,500
Dues and Subscription	174	174	-	1,000	-	1,000
<b>Total Operating Expenditures</b>	<b>40,908</b>	<b>36,606</b>	<b>73,071</b>	<b>142,000</b>	<b>95,461</b>	<b>184,658</b>
Connex Box Workstation	-	-	35,610	-	-	-
Cemetery Capital	-	-	51,885	240,500	177,499	423,000
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>87,495</b>	<b>240,500</b>	<b>177,499</b>	<b>423,000</b>
Contingency	-	-	-	41,491	-	-
<b>Total Expenditures</b>	<b>141,311</b>	<b>156,040</b>	<b>258,044</b>	<b>555,709</b>	<b>372,099</b>	<b>713,091</b>

**FUTURE ROAD IMPROVEMENTS**

Developers are required to make contributions to cover part of the cost of road improvements adjacent to their development. These CIP type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose.

Future Road Improvement	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Bad Debt Expense	-	-	7,161	-	-	-
Road CIP Projects	-	-	-	3,300,000	127,898	2,900,000
Contingency	-	-	-	140,847	-	1,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>7,161</b>	<b>3,440,847</b>	<b>127,898</b>	<b>2,901,000</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	-	7,161	-	-	-
Capital Expenditures	-	-	-	3,300,000	127,898	2,900,000
Contingency	-	-	-	140,847	-	1,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>7,161</b>	<b>3,440,847</b>	<b>127,898</b>	<b>2,901,000</b>
Transfers Out	-	100,000	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>100,000</b>	<b>7,161</b>	<b>3,440,847</b>	<b>127,898</b>	<b>2,901,000</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	878,683	2,604,038	81,526	1,000
Total Expenditures & Transfers Out	-	100,000	7,161	4,640,847	127,898	2,901,000
<b>Net Operating Result</b>	<b>-</b>	<b>(100,000)</b>	<b>871,522</b>	<b>(2,036,809)</b>	<b>(46,372)</b>	<b>(2,900,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ 1.38</b>	<b>\$ 0.09</b>	<b>\$ 53.75</b>	<b>\$ 1.48</b>	<b>\$ 31.97</b>



**TRAFFIC SIGNAL FUND**

Developers are required to make contributions to cover part of the cost of traffic signals adjacent to their development. These CIP type funds are held in trust until sufficient funding has been collected to initiate and complete a specific project. Funds in this account can be used for no other purpose.

Traffic Signal Fund	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Electronic Equipment >\$5,000	10,000	-	-	-	-	-
Street Systems	175,790	925	-	950,000	82,128	300,000
TS Miller and Southern	-	-	-	368,420	61,951	-
TS Miller and Baseline	-	-	45,986	53,000	6,201	-
TS Miller and Broadway	-	-	-	368,420	144,506	-
Contingency	-	-	-	541,293	-	1,981,500
<b>Total Expenditures</b>	<b>185,790</b>	<b>925</b>	<b>45,986</b>	<b>2,281,133</b>	<b>294,786</b>	<b>2,281,500</b>
<b>Expenditures By Category</b>						
Capital Expenditures	185,790	925	45,986	1,739,840	294,786	300,000
Contingency	-	-	-	541,293	-	1,981,500
<b>Total Expenditures</b>	<b>185,790</b>	<b>925</b>	<b>45,986</b>	<b>2,281,133</b>	<b>294,786</b>	<b>2,281,500</b>
Transfers Out	-	300,000	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>185,790</b>	<b>300,925</b>	<b>45,986</b>	<b>2,281,133</b>	<b>294,786</b>	<b>2,281,500</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	402,278	598,215	249,855	3,600	46,805	1,500
Total Expenditures & Transfers Out	185,790	300,925	45,986	2,281,133	294,786	2,281,500
<b>Net Operating Result</b>	<b>216,488</b>	<b>297,290</b>	<b>203,869</b>	<b>(2,277,533)</b>	<b>(247,981)</b>	<b>(2,280,000)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 2.72</b>	<b>\$ 4.16</b>	<b>\$ 0.59</b>	<b>\$ 26.42</b>	<b>\$ 3.41</b>	<b>\$ 25.14</b>

**ROADWAY CONSTRUCTION**

This fund, created by Resolution 41-06, receives transfers from the General Fund that are dedicated to interstate highway improvements projects and local road projects (limited to no more than 50% of transferred amounts).

Roadway Construction	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Professional Services General	29,567	7,253	-	25,000	-	-
Pavement Maintenance	1,072,144	830,367	733,582	1,225,000	696,051	1,734,276
Street Systems	2,288,309	1,132,131	63,516	-	-	-
<b>Total Expenditures</b>	<b>3,390,021</b>	<b>1,969,752</b>	<b>797,098</b>	<b>1,250,000</b>	<b>696,051</b>	<b>1,734,276</b>
<b>Expenditures By Category</b>						
Operating Expenditures	1,101,712	837,621	733,582	1,250,000	696,051	1,734,276
Capital Expenditures	2,288,309	1,132,131	63,516	-	-	-
<b>Total Expenditures</b>	<b>3,390,021</b>	<b>1,969,752</b>	<b>797,098</b>	<b>1,250,000</b>	<b>696,051</b>	<b>1,734,276</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>3,390,021</b>	<b>1,969,752</b>	<b>797,098</b>	<b>1,250,000</b>	<b>696,051</b>	<b>1,734,276</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	2,533,191	600,000	1,003,115	1,250,000	696,051	1,734,276
Total Expenditures & Transfers Out	3,390,021	1,969,752	797,098	1,250,000	696,051	1,734,276
<b>Net Operating Result</b>	<b>(856,830)</b>	<b>(1,369,752)</b>	<b>206,017</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 49.65</b>	<b>\$ 27.22</b>	<b>\$ 10.22</b>	<b>\$ 14.48</b>	<b>\$ 8.06</b>	<b>\$ 19.11</b>

**VEHICLE REPLACEMENT RESERVE FUND**

This fund was created to accumulate funds through the sale of obsolete assets and budget for vehicle replacement. This fund was eliminated in FY 2019-20. Future vehicle replacements will be budgeted in the appropriate funds. In FY 2019-20, \$900,000 in vehicle replacement will be budgeted in the General Fund.

<b>Vehicle Replacement Reserve Fund</b>	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>Budget FY 18-19</b>	<b>Projected FY 18-19</b>	<b>Proposed FY 19-20</b>
<b>Expenditures By Division</b>						
Automobiles	806,126	1,093,448	1,197,791	2,674,000	1,831,980	-
Vehicle Replacement Reserve Fund	806,126	1,093,448	1,197,791	2,674,000	1,831,980	-
<b>Total Expenditures</b>	<b>806,126</b>	<b>1,093,448</b>	<b>1,197,791</b>	<b>2,674,000</b>	<b>1,831,980</b>	<b>-</b>
<b>Expenditures By Category</b>						
Capital Expenditures	806,126	1,093,448	1,197,791	2,674,000	1,831,980	-
<b>Total Expenditures</b>	<b>806,126</b>	<b>1,093,448</b>	<b>1,197,791</b>	<b>2,674,000</b>	<b>1,831,980</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>806,126</b>	<b>1,093,448</b>	<b>1,197,791</b>	<b>2,674,000</b>	<b>1,831,980</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	903,555	1,056,190	1,093,643	2,674,000	1,831,980	-
Total Expenditures & Transfers Out	806,126	1,093,448	1,197,791	2,674,000	1,831,980	-
<b>Net Operating Result</b>	<b>97,429</b>	<b>(37,258)</b>	<b>(104,148)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 11.81</b>	<b>\$ 15.11</b>	<b>\$ 15.36</b>	<b>\$ 30.97</b>	<b>\$ 21.22</b>	<b>\$ -</b>

**CAPITAL IMPROVEMENT FUND**

This fund was created to account for various capital projects funded by either transfers from the General Fund or Impact Fees Fund or developer contributions.

<b>CIP General</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
<b>Expenditures By Division</b>						
CIP General	-	-	-	-	-	41,449,370
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,449,370</b>
<b>Expenditures By Category</b>						
Capital Expenditures	-	-	-	-	-	41,449,370
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,449,370</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,449,370</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	-	-	-	-	-	41,449,370
Total Expenditures & Transfers Out	-	-	-	-	-	41,449,370
<b>Net Operating Result</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 456.79</b>

**AUTOMATION AND TECHNOLOGY RESERVE/TECHNOLOGY LIFE CYCLE RESERVE**

These funds were created with transfers from the General Fund for the purpose of having designated funding for technology enhancements and replacement of existing City technology related capital equipment. Both of these funds were deleted in FY2019-20 and funds will be budgeted in the General Fund.

Automation & Technology Reserve Fund	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Professional Services General	-	380	-	-	-	-
Computer Software >\$5000	727,455	340,242	93,830	435,000	134,835	-
<b>Total Expenditures</b>	<b>727,455</b>	<b>340,621</b>	<b>93,830</b>	<b>435,000</b>	<b>134,835</b>	<b>-</b>
<b>Expenditures By Category</b>						
Operating Expenditures	-	380	-	-	-	-
Capital Expenditures	727,455	340,242	93,830	435,000	134,835	-
<b>Total Expenditures</b>	<b>727,455</b>	<b>340,621</b>	<b>93,830</b>	<b>435,000</b>	<b>134,835</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>727,455</b>	<b>340,621</b>	<b>93,830</b>	<b>435,000</b>	<b>134,835</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	1,118,118	-	22,304	435,000	134,835	-
Total Expenditures & Transfers Out	727,455	340,621	93,830	435,000	134,835	-
<b>Net Operating Result</b>	<b>390,663</b>	<b>(340,621)</b>	<b>(71,526)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	112	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 10.65</b>	<b>\$ 4.71</b>	<b>\$ 1.20</b>	<b>\$ 5.04</b>	<b>\$ 1.56</b>	<b>\$ -</b>

Technical Life Cycle Reserve	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Program Supplies/Equipment	582,809	598,675	669,715	750,000	737,068	-
<b>Total Expenditures</b>	<b>582,809</b>	<b>598,675</b>	<b>669,715</b>	<b>750,000</b>	<b>737,068</b>	<b>-</b>
<b>Expenditures By Category</b>						
Capital Expenditures	582,809	598,675	669,715	750,000	737,068	-
<b>Total Expenditures</b>	<b>582,809</b>	<b>598,675</b>	<b>669,715</b>	<b>750,000</b>	<b>737,068</b>	<b>-</b>
Transfers Out	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>582,809</b>	<b>598,675</b>	<b>669,715</b>	<b>750,000</b>	<b>737,068</b>	<b>-</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	564,724	597,107	669,715	750,000	737,068	-
Total Expenditures & Transfers Out	582,809	598,675	669,715	750,000	737,068	-
<b>Net Operating Result</b>	<b>(18,085)</b>	<b>(1,568)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	112	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 8.54</b>	<b>\$ 8.27</b>	<b>\$ 8.59</b>	<b>\$ 8.69</b>	<b>\$ 8.54</b>	<b>\$ -</b>

**APPROVED CAPITAL BUDGET AND CIP APPROVED PROJECT LIST (Alphabetical Order)**

<b>CIP Project Description</b>	<b>Budget FY19/20</b>
247 Avenue Paving, Lower Buckeye to Durango-Construction	\$2,200,000
30-acre Community Park North Zone-Planning	\$100,000
Airport Taxiway & Southern Apron Reconstruction	\$250,000
Apache and Southern Traffic Signal/Intersection-Construction	\$2,000,000
BLM Lands off Miller Rd. / Tonopah Salome Highway-Design and Planning	\$400,000
Buckeye Pool Expansion-Design	\$704,700
Bureau of Reclamation/City of Buckeye Low Impact Design Partnership for Storm Water Flows	\$90,000
Canal Trail - Miller Rd to Baseline Rd-Design	\$72,000
CDBG - Design Preparation for Shovel Ready CDBG Projects-Design	\$225,000
Charman Building Space Planning-Construction	\$274,301
City Hall Employee Parking Lot Expansion-Land	\$200,000
Communication Tower, Park N Ride	\$1,990,000
Community Center Roof Repair & Below Grade Reseal-Evaluation	\$250,000
Development Services Front Service Counter	\$275,000
Durango Street (Miller Rd to Yuma Rd)-Design and Right-of-Way Purchase	\$1,000,000
Earl Edgar Park Scoreboards	\$50,000
Emergency Backup Generators	\$500,000
Energy Savings Performance Contract City Facilities	\$100,000
Fire Station 705 Tartesso-Construction	\$5,170,000
Gila River Restoration	\$100,000
Jackrabbit Trail and Indian School Road Intersection Improvements-Construction	\$476,000
Miller & Broadway Traffic Signal/Intersection-Construction	\$2,800,000
Miller and Baseline Traffic Signal/Intersection-Design	\$400,000
Miller and Southern Traffic Signal/Intersection-Construction	\$2,600,000
Miller and Watson Traffic Signal/Intersection-Construction	\$2,000,000
North Library & Community Center-Land Purchase	\$960,000
Old Justice Court Space Planning-Construction	\$274,301
Park Site Lighting Replacement	\$350,000
Pave Miller Road IGA Compliance	\$110,335
Performing Arts Center (A-Wing)-Construction	\$400,000
Police Communications Center-Design and Planning	\$600,000
Police Evidence Building-Construction	\$6,071,483
Roadway Improvements - Watson Road from MC 85 to Southern Avenue-Design	\$500,000
Skyline Regional Park Phase II Planning	\$50,000
Sundance Crossings TI Ste. 106, 107 & 108	\$1,255,000
Sundance Park Phase II-Design	\$3,281,250
Warner Street Bridge Approaches-Construction	\$2,600,000
Watson Road and Yuma Road Intersection Improvements-Planning	\$50,000
Watson Road Improvements - East Half from Durango to Lower Buckeye Road-Design	\$720,000
<b>General Fund Total</b>	<b><u>\$41,449,370</u></b>

<b>CIP Project Description</b>	<b>Budget FY19/20</b>
<b>WASTEWATER FUND</b>	
Beloat Road Manhole Repair/Rehab Assessment	\$250,000
Central WRF-SCADA Improvements	\$1,000,000
CMOM Program Development for the Wastewater Collection System	\$250,000
Festival WRF-SCADA Improvements	\$200,000
Hydro-Vac Wastewater Collection Unit Replacement	\$426,618
North Miller Road Trunk Sewer-Construction	\$12,200,000
Sundance WRF - Odor Scrubber Upgrades-Construction	<u>\$200,000</u>
<b>Wastewater Total</b>	<b><u>\$14,526,618</u></b>
<b>WATER FUND</b>	
Airport Waterline for Commercial Parcels	\$750,000
Broadway Road Water Campus	\$53,319,000
Broadway Road Well #7-Design	\$386,000
CDBG 1st to 4th Street Waterline-Construction	\$100,000
Drill Well #13-Design	\$500,000
Farallon WTF #16-Land Purchase	\$1,200,000
Irrigation Improvement Gates 12, 13, 20 & 21-Design	\$75,000
Miller Road and I-10 Water & Sewer Utilities Sleeving Under I-10	\$3,000,000
Non-Indian Agricultural (NIA) Priority Central Arizona Project Water	\$1,072,610
Old Valencia System Water Mains Upgrade-DCR	\$200,000
Sundance WTP - Condition Assessment of Chlorine Vaults	\$150,000
West Phoenix Estates Water Campus #3 Improvements	\$1,000,000
WTF #9-Land Purchase	\$1,200,000
WTP #5-Planning	<u>\$268,000</u>
<b>Water Total</b>	<b><u>\$63,220,610</u></b>
<b>Grand Total</b>	<b><u>\$119,196,598</u></b>

<b>Project #</b>	100610	<b>Project Name</b>	247 Avenue Paving, Lower Buckeye to Durango-Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	1000 General Fund/6000 Developer

**DESCRIPTION AND SCOPE**

Construction of the ultimate collector and improve half street across the frontage of St. Henry's church as well as the full section approximately 500 feet north of Lower Buckeye Road. Road improvements consist of; curbs, gutter, sidewalk, street lights, driveways, ADA ramps, landscaping, drainage improvements, AC paving, signing, and striping.

**PURPOSE AND NEED**

The city is obligated per the development agreement with St. Henry's Church. Due to some large drainage problems, this paving project will have to be completed at the time Village at Sundance goes to construction. It appears Village at Sundance may go to construction in FY18/19. Adding curb and gutter to the road will help meet PM-10 compliances.

**OTHER INFORMATION**

A complete drainage study is needed because the prior city project may have changed the drainage patterns. There need to be discussions about improving the perimeter of the city property and dust control (granite) for city property as well.

**LOCATION**

247th Avenue and Lower Buckeye Road

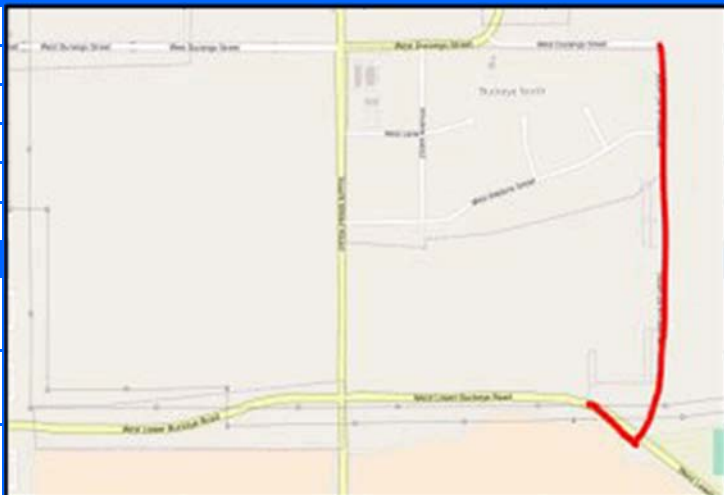
**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,200,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$1,700.00
FY 21/22	\$1,700.00
FY 22/23	\$1,700.00
FY 23/24	\$1,700.00
FY 24/25	\$1,700.00

**MAP**



**NOTES**

Project Request Year:	2018
Project Request Priority:	Medium
Project Request Amount:	\$3,800,000

<b>Project #</b>	100530	<b>Project Name</b>	30 Acre Community Park North Zone-Planning
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	1000 General Fund/3052 IIP

**DESCRIPTION AND SCOPE**

Design and construct a 30 acre community park in the north zone of Buckeye. A master plan, with multiple opportunities for resident input, will be conducted to determine amenity selection. Potential concepts include, but is not limited to, a lake, splash pad, playground, sports fields and courts, restroom, ramadas, and parking. The scope of work includes site infrastructure, utilities, off-site improvements for access to the park, grading and drainage, and construction of the park.

**PURPOSE AND NEED**

Constructing a 30 acre park north of I-10 will help the City meet existing demand for park acres and amenities. The 30-acre park has the opportunity to expand as future growth dictates with the purchase of additional land for expansion to up to a 120 acre community park. The park could be collocated adjacent to the 12 acre library / community center campus concept that will be included in the IIP.

**OTHER INFORMATION**

**LOCATION**

North zone of IIP

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$100,000	\$0	\$2,812,500	\$0	\$0	\$0
Land	\$0	\$2,400,000	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$18,974,000	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$100,000</b>	<b>\$2,400,000</b>	<b>\$2,812,500</b>	<b>\$18,974,000</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$637,200.00
FY 24/25	\$637,200.00

MAP



**NOTES**

Project Request Year:	2018
Project Request Priority:	Low
Project Request Amount:	\$11,550,000



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	103740	<b>Project Name</b>	Airport Taxiway & Southern Apron Reconstruction
<b>Department</b>	200-Airport	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund/3053 Airport

**DESCRIPTION AND SCOPE**

Demolition and removal of approximately 29,000 SY of existing asphalt concrete pavement, construction of approximately 35,000 SY of asphalt concrete pavement, including taxiway and apron pavement, removal of 36 tie downs on the S. Apron, replaced with the installation of 23 tie downs, 3500 SF of new pavement markings, drainage improvements, removal of existing taxiway edge lights, installation of new taxiway edge lights, including LED edge lighting along taxiway J&C and incandescent quartz Taxiway D3 and H, installation of 9 new guidance signs, installation of new back-up generator and installation of two new 42-ft light poles on the south apron equipped with four LED fixtures and obstruction lighting.

**PURPOSE AND NEED**

Attract development and air traffic to Buckeye airport

**OTHER INFORMATION**
**LOCATION**

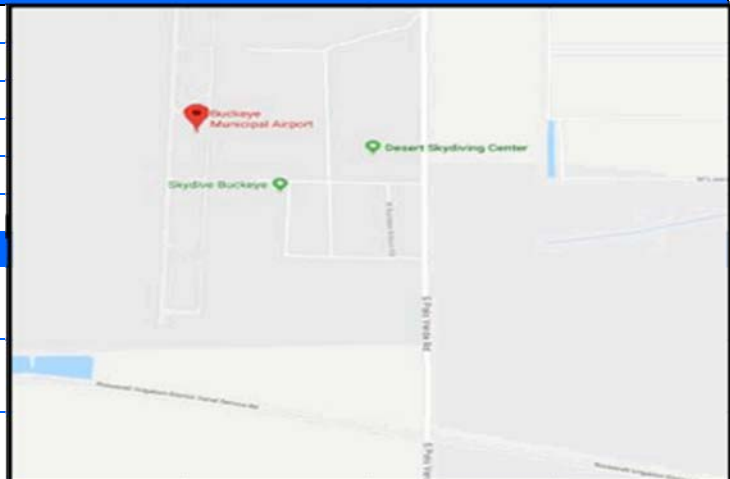
Airport

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$250,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**
**MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0


**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100650	<b>Project Name</b>	Apache and Southern Intersection/Traffic Signal -Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund/5004 Traffic signal Fund

**DESCRIPTION AND SCOPE**

Design and construction of the ultimate traffic signal at Apache and Southern. Final design of the ultimate traffic signal, roadway, design of irrigation improvements, overhead electrical relocation, and land purchase. Construct traffic signal and all necessary pavement improvements, (removal and replacement of existing pavement), under grounding irrigation ditches, grading, relocation of overhead utilities, signing and striping.

**PURPOSE AND NEED**

This intersection is 4-way stop controlled. This intersection had a warrant study completed a number of years ago. At that time this intersection met the warrant needs for a traffic signal. This intersection becomes very overloaded during the beginning and ending of the school days.

**OTHER INFORMATION****LOCATION**

Apache and Southern

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,000,000	\$2,500,000	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$2,000,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$5,250,000

<b>Project #</b>	101990	<b>Project Name</b>	BLM Lands off Miller Rd. / Tonopah Salome Highway- Design and Planning
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Complete environmental assessments/plan of development required by BLM and master plan, design, and construct Phase I of improvements on 150 acres of the 1,050 acre site. Possible amenities include multi-use fields, ropes course and zip line, dog park, amphitheater / large event venue and a possible site for a Multi-Gen Center, Aquatic Center and/or Library.

**PURPOSE AND NEED**

Required by BLM

**OTHER INFORMATION**

**LOCATION**

West of Miller Road and Tonopah Salome Highway

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$400,000	\$14,062,500	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$93,750,000	\$0	\$0	\$0
Construction	\$0	\$0	\$1,120,170	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$400,000</b>	<b>\$14,062,500</b>	<b>\$94,870,170</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$2,818,500
FY 23/24	\$2,818,500
FY 24/25	\$2,818,500



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102010	<b>Project Name</b>	Buckeye Pool Expansion-Design
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	2	<b>Revenue Source</b>	3052 IIP

**DESCRIPTION AND SCOPE**

Construct a lesson and competition pool located south of existing pool. Pool should be 25 meters and eight lanes to accommodate competitive swim, swim lessons and include a viewing and spectator area. Pool should be heated to allow for revenue generation through year-round rentals. Expand pool fence 100 feet to the south, creating space for cabanas and yard games. Project to include fence expansion and installation of rent-able cabanas for open swim and parties, electricity to cabanas. This project will add approximately 19,000 square feet of space to the pool (100 ft. x 190 ft.). Includes another 50 parking spaces to be added to the parking lot.

**PURPOSE AND NEED**

To meet growth demand and will generate \$30,000/year in additional revenue.

**OTHER INFORMATION**

**LOCATION**

At existing pool

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$704,700	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$3,993,300	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$704,700	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$704,700</b>	<b>\$4,698,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$180,000
FY 22/23	\$180,000
FY 23/24	\$180,000
FY 24/25	\$180,000



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	103840	<b>Project Name</b>	Bureau of Reclamation/City of buckeye Low Impact Design Partnership for Storm Water Flows
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

The Bureau of Reclamation and the city are working together to potentially partner on a planning effort to conduct a Special Study to assess integrative surface water, groundwater, and eco-hydrologic planning. This would be a multi-year partnership to design effective and efficient storm water flows for area, which will maximize development opportunity, while minimizing the impact to redirected water flows and build out. Other interested partners include MCFCD. This is a multi-departmental effort in the City with Public Works, Engineering, Water Resources and Development Services. The resulting design will set standards for development in the area. It could also be a multi-year effort.

**PURPOSE AND NEED**

Conventional engineering practices centralize and concentrate storm flows via installation of impervious channels that convey flows to nearby rivers or basins. Contemporary storm water management practices include use of Low Impact Development (LID) to reduce runoff and sediment transport, mimic predevelopment hydrology, reduce disturbed areas and impervious covers to infiltrate, filter, store, evaporate and detain storm water runoff close to its source also increasing the spatial and temporal availability of water following a storm event. Use of LID to manage stormflows instead of conventional storm water management has several advantages including reduction or elimination of large detention basins and flood controls and reduction in pollutant loading and stream bank erosion associated with peak flows. LID also provide a visual amenity in developments, allow more flexible site designs and can cost less than conventional techniques. This special study shall investigate the use of LID features including grade control structures, gabion installations or other natural riparian features for integrative management of surface water, groundwater, and eco-hydrology to optimize of Buckeye’s resources while ensuring that entitled developments are able to maintain their legal uses, intensities and densities of development. Reclamation’s Phoenix Area Office will provide technical expertise in conjunction with Reclamation’s Denver Technical Services Center and the US Geological Survey.

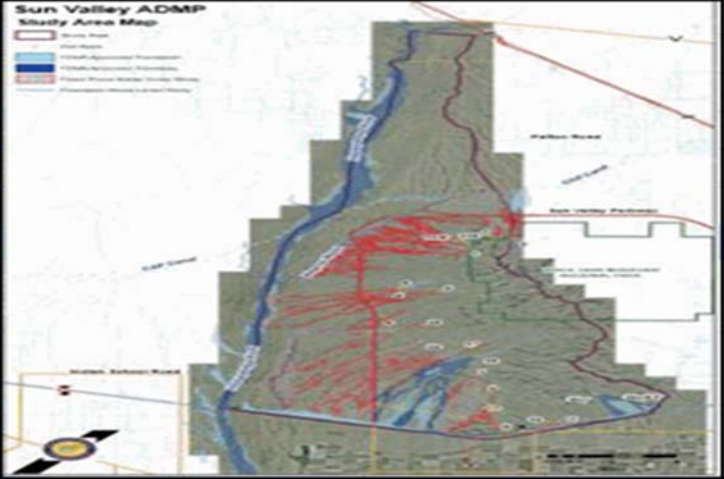
**OTHER INFORMATION**

**LOCATION**

See description

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$90,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

ESTIMATED OPERATING COSTS		MAP
FY 19/20	\$0	
FY 20/21	\$0	
FY 21/22	\$0	
FY 22/23	\$0	
FY 23/24	\$0	
FY 24/25	\$0	
NOTES		
<b>Project Request Year:</b>		
<b>Project Request Priority:</b>		
<b>Project Request Amount:</b>		

<b>Project #</b>	100520	<b>Project Name</b>	Canal Trail – Miller Rd to Baseline Rd - Design
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund/9999 Unknown

**DESCRIPTION AND SCOPE**

The Canal Trail project consists of constructing a 10' wide concrete path on the north side of the Buckeye Water Conservation and Drainage District Canal for approximately 1 mile from Miller to Baseline Road. Lighting and landscaping will be installed adjacent to the path.

**PURPOSE AND NEED**

**OTHER INFORMATION**

J2 Engineering completed 95% design plans in 2010 that was funded by a MAG Grant

**LOCATION**

See map

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$72,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$1,300,000	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$72,000</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$16,000
FY 22/23	\$16,000
FY 23/24	\$16,000
FY 24/25	\$16,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Low
<b>Project Request Amount:</b>	\$1,310,000

<b>Project #</b>	102800	<b>Project Name</b>	CDBG - Design Preparation for Shovel Ready Projects-Design
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

This project is to design 2 projects that can be submitted for CDBG funding. By designing 2 projects at this time we can construct one and have a project sitting on the shelf for the next available application. Next year we will request funding to design another project and so on. This will ensure the city ALWAYS has a shovel ready CDBG project. The second part of this if funded is to have a consultant analyze the low to moderate income areas and submit them to CDBG for approval.

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

CDBG Eligible Areas

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$225,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$225,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101590	<b>Project Name</b>	Charman Building Space Planning-Design
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Space planning and design for better utilization of space, relocate departments, move office interiors.

**PURPOSE AND NEED**

Better utilized space for growth now and into the future.

**OTHER INFORMATION**

This Project should coordinate with Old Justice Court TI/CIP#101600

**LOCATION**

Charman Building

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$274,031	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$274,031</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$180
FY 21/22	\$180
FY 22/23	\$180
FY 23/24	\$180
FY 24/25	\$180

**NOTES**

<b>Project Request Year:</b>	2019
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$500,000



<b>Project #</b>	103820	<b>Project Name</b>	City Hall Employee Parking Lot Expansion-Land Purchase
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Land purchase for parking lot expansion

**PURPOSE AND NEED**

Current lot is crowded and there aren't enough spots for all the employees currently employed.

**OTHER INFORMATION**

Added per Chris

**LOCATION**

City hall parking lot

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$200,000	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$200,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	2019
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$500,000

<b>Project #</b>	100960	<b>Project Name</b>	Communication Tower-Park N Ride
<b>Department</b>	128-Information Technology	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	6	<b>Revenue Source</b>	3052 - IIP

**DESCRIPTION AND SCOPE**

Construction of additional FCC conforming 180' communications tower. This tower will be strategically located in the city of Buckeye planning area at the Park-N-Ride property to provide additional public safety radio coverage to areas that are either unserved or under-served in the Verrado and surrounding area. Additionally, this structure will replace the RWC/Buckeye assets when the "leased" tower space comes due. The scope is for the radio equipment, structure, foundation, communication hut, site enclosure electrical/grounding and generator. Budgetary estimates are derived from consulting work completed by High Desert Communications as a referral from the RWC members. This particular tower was the primary location chosen by RWC to address coverage issues for the city of Buckeye public safety network on the east side of the White Tank Mountains. The IT department has already brought Cox Business fiber assets to the property to provide secondary backhaul for the RWC network.

**PURPOSE AND NEED**

1. Extend/augment/provide public safety (Fire and Police) radio coverage for the "simulcast J" network. 9 channels - RWC 700MHz spectrum 2. Add "vertical assets" for City communications infrastructure 3. Provide coverage to under-served or non-served water resource facilities 4. Replace future leased tower space for RWC equipment. Throughout the past 3 years, multiple meetings with the RWC have generated the locations and specifications for additional public safety radio coverage. Coupled with the City's lack of communications infrastructure, the need for substantial vertical assets to extend/augment city networks for all departments is crucial. The city has secured fiber optic backhaul (for RWC redundancy) from Cox Business for the Park-N-Ride facility.


**OTHER INFORMATION**

**LOCATION**

Parcel 502-34-017P (Park N ride)

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$50,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$45,000	\$0	\$0	\$0	\$0	\$0
Improvements	\$275,000	\$0	\$0	\$0	\$0	\$0
Construction	\$1,620,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,990,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

ESTIMATED OPERATING COSTS		MAP
FY 19/20	\$0	
FY 20/21	\$28,000	
FY 21/22	\$30,000	
FY 22/23	\$32,000	
FY 23/24	\$35,000	
FY 24/25	\$38,000	
NOTES		
<b>Project Request Year:</b>	2018	
<b>Project Request Priority:</b>	Medium	
<b>Project Request Amount:</b>	\$320,000	

<b>Project #</b>	102040	<b>Project Name</b>	Community Center Roof Repair & Below Grade Reseal-Evaluation
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

This project will repair damaged sections of the roof and reseal it. The rock and dirt surrounding the base of the building will be pulled back with below grade areas resealed. SCOPE TO BE CHANGED BY CHRIS.

**PURPOSE AND NEED**

The Buckeye Community Center has multiple leaks that flood certain parts of the building during rain events. Water leaks into the building from vents in the kitchen and at various ceiling corners. Water also leaks into the building in areas below grade, such as near the front lobby, at the northwest corner of the building, and the dry storage area located on the south side of the building.

**OTHER INFORMATION**

**LOCATION**

Buckeye Community Center

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$37,500	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$212,500	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0

**MAP**



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102670	<b>Project Name</b>	Development Services Front Service Counter Remodel
<b>Department</b>	133-Development Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	2	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Reuse and augment existing mill work to the greatest extent possible, raise all counters to 42 inches except one 5 foot wide station at 34 inches high for ADA transactions, no special security enclosure design at the (2) cashiers stations, move counter 4 foot forward, reuse existing doors and frames to greatest extent possible, relocate existing plan review and cabinets storage, limit new power and data runs to front counter only, no new flooring, (2) doors at each end of the Front Desk Staff area shall have electronic magnetic hold opens, phase in a 4 Plan Service Station (FF&E cubicles) at a later date, limit new walls to a minimum, limit ceiling modifications to a minimum, limit JOC Construction Scope to approximately \$60,000 or less.

**PURPOSE AND NEED**

Safety

**OTHER INFORMATION**

**LOCATION**

City Hall – 2<sup>nd</sup> Floor

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$50,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$225,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	100630	<b>Project Name</b>	Durango Street (Miller Rd to Yuma Rd) Design and Right of Way Purchase
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Complete Reconstruction and widening of Durango from Miller Road to Yuma Road, Complete reconstruction of the intersection of Yuma Road and Durango Road, and installation of a traffic circle for this intersection. Complete construction of Yuma road to the north property line of the Schmitzers. Durango improvements are approximately 2,000 feet long and the Yuma improvements are approximately 800 feet long. These improvements include: curb, gutter and sidewalk, fully reconstructed half street on the property frontage. The city will have to fully improve all half street portions that are adjacent to all residential properties. This is a multi-year phased project.

**PURPOSE AND NEED**

The city is contractually obligated in a development agreement. Contractually obligated by January 24, 2019 or when the adjacent property pulls their first building permit, (we get 1 year notice), whichever is sooner.

**OTHER INFORMATION**

**LOCATION**

Durango Street from Miller Road to Yuma Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$250,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$700,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$50,000	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$2,100
FY 21/22	\$2,100
FY 22/23	\$2,100
FY 23/24	\$2,100
FY 24/25	\$2,100



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,500,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	102280	<b>Project Name</b>	Earl Edgar Park Scoreboards
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Project to include removal of old and install new electronic scoreboards with remote control and LED lighting, new logo and D-Back specs as required on the two south baseball fields at Earl Edgar Recreational Facility.

**PURPOSE AND NEED**

The current scoreboards are reaching the end of their life cycle and are showing signs of deterioration.

**OTHER INFORMATION**
**LOCATION**

Earl Edgar Park

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$6,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$26,000	\$0	\$0	\$0	\$0	\$0
Construction	\$18,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$5,000
FY 21/22	\$5,000
FY 22/23	\$5,000
FY 23/24	\$5,000
FY 24/25	\$5,000


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,500,000



<b>Project #</b>	103700	<b>Project Name</b>	Emergency Backup Generators City-wide
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	2	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Purchase and install an emergency generators at the Red Cross emergency locations city-wide. The emergency generators would be used to provide backup power to the facilities in the event of a power outage. The size of the generators will be determined based on the electrical load for the facility. An engineer may be needed to confirm the size of the generator, design the switch gear and pad, and other assorted items associated with the installation of the generators.

**PURPOSE AND NEED**

Locations designated as emergency shelter by the Red Cross. During emergencies and disasters, residents in need are asked to go to these facilities for shelter, food and water. Emergency generators would allow the city to continue operating the facilities as a shelter, even in the event of a power outage. The city could continue providing vital services to residents without loss of revenue.

**OTHER INFORMATION**

**LOCATION**

Various locations

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$500,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$5,000
FY 21/22	\$5,000
FY 22/23	\$5,000
FY 23/24	\$5,000
FY 24/25	\$5,000



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	101640	<b>Project Name</b>	Energy Savings Performance Contract City Facilities
<b>Department</b>	130-Public Works	<b>Department Priority</b>	
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

The city spends approximately \$4,176,000 annually in electricity costs, \$317,800 annually in water and wastewater costs and approximately \$10,000 in natural gas/propane costs. In the electricity area alone there is the potential to save a minimum of about 13 percent (about \$543,000) with updated more energy efficient equipment replacement. Over the life of that equipment, the annual savings would be closer to \$10 million. Template contracts for this type of solicitation are located here: <https://www.energy.gov/eere/slsc/downloads/model-energy-savings-performance-contract-schedules-and-exhibits>

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

All city facilities including all enterprise and special revenue account facilities from City Hall, to the Airport, to Sundance Crossings to all Water and Wastewater facilities and all fire stations.

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$100,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$100,000



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100710	<b>Project Name</b>	Fire Station 705 Tartesso Construction
<b>Department</b>	122-Fire	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	1000 General Fund/3052 IIP/5025 Fire Impact Fee Fund/6000 Developer

**DESCRIPTION AND SCOPE**

The scope of the project would include planning, site improvements and construction of the building. Station to be a single company, prototype design and will include a reporting room for the police department.

**PURPOSE AND NEED**

Fire Station 705 is currently housed in a temporary facility, per development agreement a permanent station was to be constructed once growth met the agreement's threshold. Land has been donated by the developer. Crews are currently housed in a double-wide mobile home that was never intended for long-term use. This facility is 10 years old and in a dilapidated state and needs to be replaced with a permanent facility that will meet the needs of the department and the community. Purpose is to provide a permanent facility to house a single engine company and provide emergency response to the growing community of Tartesso. This facility will allow the city to secure and better maintain our equipment and apparatus. The need for this station is to comply with all federal, state and local standards and requirements including the development agreement.

**OTHER INFORMATION**
**LOCATION**

Tartesso Development, donated land

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$5,170,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$5,170,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$888,888
FY 20/21	\$100,000
FY 21/22	\$100,000
FY 22/23	\$100,000
FY 23/24	\$100,000
FY 24/25	\$100,000


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$5,750,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101530	<b>Project Name</b>	Gila River Restoration
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

The Gila River Restoration Program aims to return the Gila River to its natural condition as it flows through the city of Buckeye’s municipal planning area, an 18-mile stretch from Perryville Road in the east to the Gila River’s confluence with the Hassayampa River in the west and south towards Gila Bend.

**PURPOSE AND NEED**

The Gila River Restoration Program both augments and supports the vision included in the El Rio Watercourse Master Plan, a joint effort between the cities of Avondale, Goodyear, the city of Buckeye, the Flood Control District of Maricopa County and Maricopa County Planning & Development that was completed in 2006. The El Rio Watercourse Master Plan outlines a conceptual flood mitigation strategy to protect future and existing development, provides recreational and economic development opportunities, and preserves and restores the river’s natural function.

**OTHER INFORMATION**
**LOCATION**

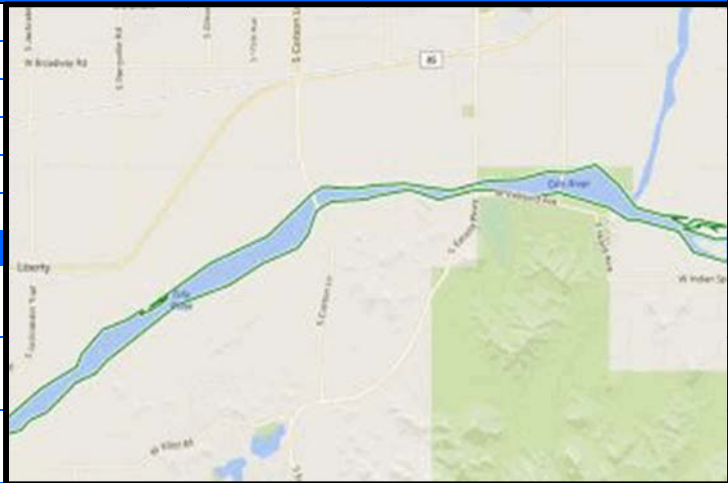
See description and scope

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Low
<b>Project Request Amount:</b>	\$300,000

<b>Project #</b>	102830	<b>Project Name</b>	Jackrabbit Trail and Indian School Intersection Improvements-Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Modify the intersection to construct a 2nd NB left turn lane on Jackrabbit Trail. Modify the raised island on the NW corner to shift SB traffic to the west. Modify curb return on the SW corner to shift SB traffic to the west, includes relocating Type A signal pole. Provide pavement widening on west side of Jackrabbit Trail south of Indian School Road approximately 700 feet to match existing widened area to allow continuous 3-lane roadway cross section.

**PURPOSE AND NEED**

This projects has been increased over the Stanley Report presented to the manager’s office in order to accommodate the realignment of the east bound lanes to better align with the new median constructed by Verrado.

**OTHER INFORMATION**

**LOCATION**

Jackrabbit Trail and Indian School Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$125,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$326,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$25,000	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$476,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$1,000
FY 21/22	\$1,000
FY 22/23	\$1,000
FY 23/24	\$1,000
FY 24/25	\$1,000



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	101390	<b>Project Name</b>	Miller & Broadway Traffic Signal/Intersection-Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	1000 General Fund/5004 Traffic Signal Fund

**DESCRIPTION AND SCOPE**

Design and construct new traffic signal, pavement markings and associated roadway widening.

**PURPOSE AND NEED**

Traffic exceeds intersection conditions.

**OTHER INFORMATION**

**LOCATION**

Intersection of Miller Road and Broadway Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,800,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$2,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$2,000
FY 21/22	\$2,000
FY 22/23	\$2,000
FY 23/24	\$2,000
FY 24/25	\$2,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$3,118,420

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101270	<b>Project Name</b>	Miller & Baseline Traffic Signal/Intersection-Design
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Design and construct new traffic signal, pavement markings and associated roadway widening.

**PURPOSE AND NEED**

Traffic exceeds intersection conditions.

**OTHER INFORMATION**
**LOCATION**

Intersection of Miller Road and Baseline Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$400,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$400,000	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$3,200,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$3,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$6,000
FY 23/24	\$6,000
FY 24/25	\$6,000

**MAP**

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$3,753,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101380	<b>Project Name</b>	Miller & Southern Traffic Signal/Intersection-Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund/5004 Traffic Signal Fund

**DESCRIPTION AND SCOPE**

Design and construct new traffic signal, pavement markings and associated roadway widening.

**PURPOSE AND NEED**

Traffic exceeds intersection conditions.

**OTHER INFORMATION****LOCATION**

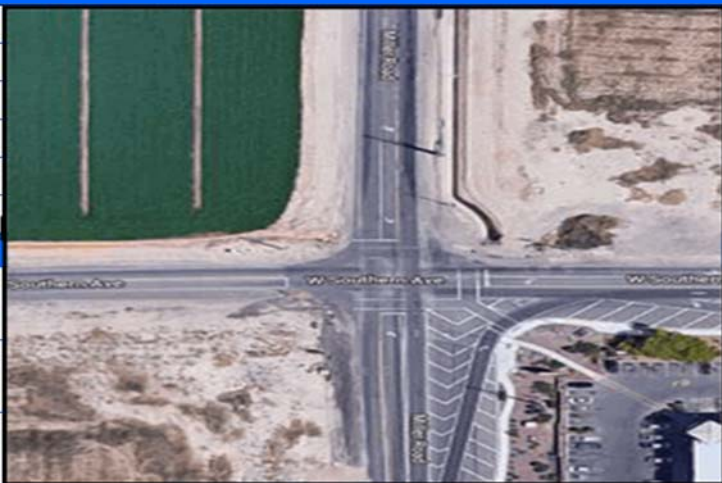
Intersection of Miller Road and Southern Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,600,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$2,600,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$2,000
FY 21/22	\$2,000
FY 22/23	\$2,000
FY 23/24	\$2,000
FY 24/25	\$2,000

**MAP**

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,768,420



<b>Project #</b>	100600	<b>Project Name</b>	Miller & Watson Interchanges Traffic Enhancements
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	3052 IIP

**DESCRIPTION AND SCOPE**

Provide enhancements for the new traffic interchanges at Miller Road and Watson Road. This will be done as part of the ADOT I-10 widening project. The city will be funding the enhancements.

**PURPOSE AND NEED**

The reason this is being added in the FY18/19 CIP is ADOT may need an IGA prior to the adoption of the adoption of the FY19/20 CIP. This is associated with the I-10 widening project.

**OTHER INFORMATION**

**LOCATION**

Miller interchange and Watson interchange

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$6,000
FY 23/24	\$6,000
FY 24/25	\$6,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$6,000,000

<b>Project #</b>	100510	<b>Project Name</b>	North Library & Community Center-Land Purchase
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	3052 IIP

**DESCRIPTION AND SCOPE**

In accordance with the IIP, the city will construct a new 10,000 square foot library and a 3,000 square feet community center for a total of 13,000 square feet (phase 1) in the north zone of Buckeye. The new library will consist of stacks for both the adult and children's book collection, programming space, community meeting room, computer lab, and a 3,000 square feet community center. This project will be built in four phases, each with a 13,000 square feet library/community center for a total of 52,000 square feet. From the outset, the city will purchase 12 acres of land for the library/community center campus to accommodate its expansion based on future growth needs.

**PURPOSE AND NEED**

In accordance with the IIP

**OTHER INFORMATION**

12 acres needed for 52,000 square feet library / community center campus. Land acquisition costs to be reimbursed by future development. Construction estimate: 13,000 sq. ft. x \$500/sq. ft.

**LOCATION**

Listed in the IIP in the north zone

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$975,000	\$0	\$0	\$0	\$0
Land	\$960,000	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$6,500,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$960,000</b>	<b>\$975,000</b>	<b>\$6,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$6,000
FY 23/24	\$6,000
FY 24/25	\$6,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Low
<b>Project Request Amount:</b>	\$4,050,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101600	<b>Project Name</b>	Old Justice Court Tenant Improvements
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Tenant Improvements for city space to be occupied by police department. Relocate furniture, move walls to better use department needs, install new interior fixtures, possible HVAC relocations.

**PURPOSE AND NEED**

Unable to fully use department resources without proper offices in which to work.

**OTHER INFORMATION**

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**LOCATION**

100 N Apache Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$274,301	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$274,301</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$37,000
FY 21/22	\$37,000
FY 22/23	\$37,000
FY 23/24	\$37,000
FY 24/25	\$37,000

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$650,000



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100470	<b>Project Name</b>	Park Site Lighting Replacement
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1 & 2	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Replace site lighting with a more durable product. Forty poles to be replaced. Existing infrastructure will be used.

**PURPOSE AND NEED**

Current light poles are easily broken and have proven not to hold up well in the recent storms.

**OTHER INFORMATION**

Combined with 103130

**LOCATION**

Earl Edgar Park and Town Park Districts 1 & 2

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	FY	Amount
	FY 19/20	\$0
	FY 20/21	\$2,600
	FY 21/22	\$2,600
	FY 22/23	\$2,600
	FY 23/24	\$2,600
	FY 24/25	\$2,600

MAP


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$268,300

<b>Project #</b>	103780	<b>Project Name</b>	Miller Road Paving for IGA Compliance
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

To pave the dirt road that exists between the Yuma Road alignment north to the Army Reserve Center. Through an Intergovernmental Agreement (IGA) approved by Council (and attached to this document) the city agreed to split the local share of the cost of this grant and to annex the road once it is paved. The project is scheduled to start July 23, 2019 and target completion date May 26, 2020. The construction costs will be in FY20, while maintenance costs would begin in FY21, after annexation.

**PURPOSE AND NEED**

**OTHER INFORMATION**

As a reminder, the city will contribute fifty percent (50%) of the local share of the actual and incurred construction costs of the project, and upon completion, begin the annexation of all of the unincorporated areas within the project limits and complete the annexation within a six (6) month period subject to the requirements of A.R.S. Section 9-471.

**LOCATION**

Miller Road between Yuma and Army Reserve Center

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$110,335	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$110,335</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$3,802
FY 21/22	\$3,802
FY 22/23	\$3,802
FY 23/24	\$3,802
FY 24/25	\$3,802



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100420	<b>Project Name</b>	Performing Arts Center (A-Wing)-Construction
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1, 2 & 3	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Stabilize and weatherize the A-Wing Auditorium. Seal the auditorium and classroom and storage spaces, repair and seal the roof, and eliminate damage caused by leaking water and termites. Phase II will renovate the building in accordance to plans prepared by Michael Wilson Kelly Architects in 2008.

**PURPOSE AND NEED**

This renovation will fulfill needs of citizens, civic groups and artists all whom agree that together can promote awareness and appreciation for the arts. This venue will support the local art community by offering classes in the disciplines of visual arts, theatre, music and dance.

**OTHER INFORMATION**
**LOCATION**

902 Eason Avenue, Buckeye AZ 85326 – Districts 1, 2, & 3

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$400,000	\$1,500,000	\$600,000	\$0	\$0	\$0
Construction	\$0	\$0	\$40,000	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$400,000</b>	<b>\$1,500,000</b>	<b>\$640,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**
**MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$153,335
FY 23/24	\$153,335
FY 24/25	\$153,335


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$2,500,000

<b>Project #</b>	102660	<b>Project Name</b>	Police Communications Center-Design & Planning
<b>Department</b>	120-Police	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	3052 IIP

**DESCRIPTION AND SCOPE**

Purchase of three acres plus construction of a 10,000 square foot, Public Safety Communications Center and Emergency Operations Center. Structure will be expandable to accommodate for additional growth in 20 years. Construction will include a parking area which will accommodate 50 vehicles which may be required if the EOC is activated. The communications center build out will coincide with the required technology upgrade and include eight operator/dispatcher positions (6 operational, 1 supervisor and 1 trainee console) with room to expand to 20 as workload increases. The facility will need high security with camera/alarms/ and hardened exterior walls.

**PURPOSE AND NEED**

Structure will be expandable to accommodate for additional growth in 20 years. Construction will include a parking area which will accommodate 50 vehicles which may be required if the EOC is activated. The Communications center build out will coincide with the required technology upgrade and include 8 operator/dispatcher positions (6 operational, 1 supervisor and 1 trainee console) with room to expand to 20 as workload increases.

**OTHER INFORMATION**

**LOCATION**

To be determined

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$600,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$6,400,000	\$0	\$0	\$0	\$0
Construction	\$0	\$1,200,000	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$600,000</b>	<b>\$7,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$90,000
FY 22/23	\$90,000
FY 23/24	\$90,000
FY 24/25	\$90,000

**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	



<b>Project #</b>	100890	<b>Project Name</b>	Police Evidence Building and Training Center-Construction
<b>Department</b>	120-Police	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund/3052 IIP

**DESCRIPTION AND SCOPE**

Purchase of six acres plus construction of a 30,000 square foot, climate-controlled Police Property and Evidence facility. Structure will be expandable to accommodate for additional growth in 20 years. Construction will include a large parking area which will accommodate 400-500 vehicles that have been seized or are stored for criminal investigations. The Property and Evidence Facility will house separate walk-in refrigerator/freezer units, automated storage racks, separate storage units for weapons and narcotics and vehicle inspection bays. Vehicles that may be stored within the secured lot at the facility include semi-tractor trailers, burnt and wrecked vehicles, seized vehicles and vehicles involved in violent crimes. It is anticipated the facility will take in approximately 50,000 pieces of property and consistently maintain 80-100 vehicles for evidentiary purposes. The facility will need high security with camera/alarms/ and high exterior walls.

**PURPOSE AND NEED**

The number and condition of vehicles as well as the number of various other evidentiary items to be impounded, would not make the facility conducive to be a part of the main administrative building located within the municipal complex.

**OTHER INFORMATION**

**LOCATION**

Shepards Trail and MC85

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$6,071,483	\$3,810,593	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$6,071,483</b>	<b>\$3,810,593</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$18,750
FY 22/23	\$18,750
FY 23/24	\$18,750
FY 24/25	\$18,750



**NOTES**

<b>Project Request Year:</b>	2014
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$700,000



<b>Project #</b>	103010	<b>Project Name</b>	Roadway Improvements; Watson Road from MC85 to Southern Avenue-Design
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

This project consists of the ultimate and interim design for Watson Road. Land purchase for the ability to construct Watson Road. Construction of a three lane road section for MC 85 to Southern Avenue. This would include two traffic signals, drainage facilities, 1-RR crossing, 1-canal bridge crossing and 1-armoring of the Palo Verde Nuclear Cooling Line. Purchase of 80 acres in between the RR and BWCCD canal, purchase of 25 acres at the NW corner of Watson and MC85, Purchase of 5 acres at the SW corner of Watson and MC85.

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

Watson Road from MC85 to Southern Avenue

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$500,000	\$2,205,000	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$10,210,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$500,000</b>	<b>\$2,205,000</b>	<b>\$10,210,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100490	<b>Project Name</b>	Skyline Regional Park Phase II
<b>Department</b>	125-Community Services	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	6	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Acquire 25 acres of AZ State Trust Land west of the trailhead. Phase II will add another 25 acres of development with a large corporate sized ramada, picnic sites, an additional 240 parking stalls (total of 300 in the park) and programming area for popular interpretive programs, like stargazing.

**PURPOSE AND NEED**

This project will help meet existing demand for parking and provide additional amenities for park visitors. This could also be a catalyst project for charging admittance fees.

**OTHER INFORMATION**
**LOCATION**

2600 N Watson Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$50,000	\$0	\$1,701,250	\$0	\$0	\$0
Land	\$0	\$2,000,000	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$10,675,000	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$50,000</b>	<b>\$2,000,000</b>	<b>\$1,701,250</b>	<b>\$10,675,000</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$236,000
FY 24/25	\$236,000

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$9,625,000



<b>Project #</b>	102320	<b>Project Name</b>	Sundance Crossings Tenant Improvement Suites 106, 107 & 108
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	5	<b>Revenue Source</b>	3052 IIP

**DESCRIPTION AND SCOPE**

Tenant improvements at Sundance Crossings Suites 106, 107 & 108. Prepare suite 107 & 108 for work space to include (FF&E) office furniture, IT needs and access control, restrooms, flooring, storage, etc. Prepare suite 106 for additional programming space to include IT needs and access control, restrooms, flooring, storage, etc. Equipment costs include stationary bikes, mats, weights, and vehicle.

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

Sundance Crossings – Suites 106, 107 & 108

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$135,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$900,000	\$0	\$0	\$0	\$0	\$0
Construction	\$130,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$90,000	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,255,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$42,750
FY 21/22	\$42,750
FY 22/23	\$42,750
FY 23/24	\$42,750
FY 24/25	\$42,750



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100460	<b>Project Name</b>	Sundance Park Phase II- Design
<b>Department</b>	125-Community Services	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	1000 General Fund/3052 IIP/6010 Park Impact Fee Fund/6012 Streets Improvement Fund

**DESCRIPTION AND SCOPE**

Design and construct Phase II of Sundance Park on 35 acres west of Phase I. Amenities to be constructed in Phase II include a lake, splash pad, playground, multi-use sports fields, basketball courts, amphitheater, walking path, restroom, ramadas, and ample parking.

**PURPOSE AND NEED**

Building Phase II of the park will help the city meet existing demand for park acres and amenities.

**OTHER INFORMATION**
**LOCATION**

Rainbow Road and Lower Buckeye Road

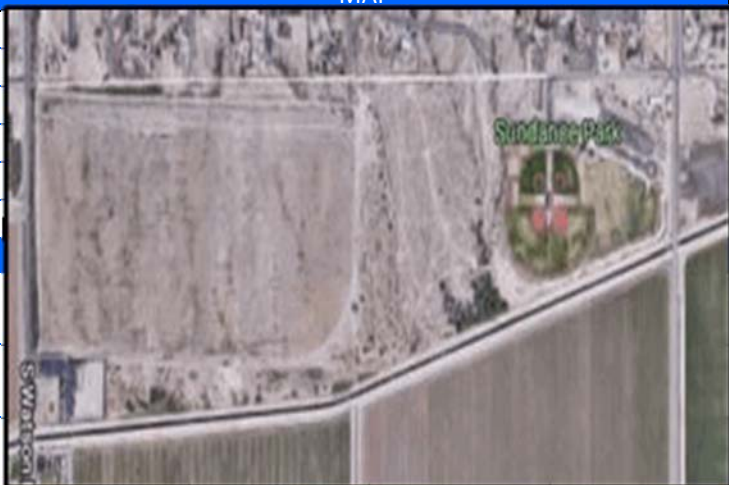
**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$3,281,250	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$21,875,000	\$0	\$0	\$0	\$0
Construction	\$0	\$224,000	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$3,281,250</b>	<b>\$22,099,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	FY	Amount
FY 19/20		\$0
FY 20/21		\$236,838
FY 21/22		\$236,838
FY 22/23		\$236,838
FY 23/24		\$236,838
FY 24/25		\$236,838

MAP


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Low
<b>Project Request Amount:</b>	\$10,965,000

<b>Project #</b>	100670	<b>Project Name</b>	Warner Street Bridge Approaches-Construction
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	6000 Developer/6012 Streets Improvement Fund

**DESCRIPTION AND SCOPE**

This project will construct a full arterial section on the east and west bridge approaches on Warner Street over SR85. This includes curb, gutter, sidewalk, handrail, jersey barrier, guardrail, embankment re-compaction, embankment stabilization, granite ground cover and drainage improvements.

**PURPOSE AND NEED**

This road construction is ultimately the requirement of the master planned community of West Park. Since ADOT does not enter into agreements with developers and only the local jurisdiction, the city has to plan on this money being moved through our process. These approaches are part of the proposed IGA with ADOT in order to trigger the construction of the bridge over SR85. Per the proposed IGA the approach roads are required to be funded and then constructed as part of the ADOT bridge project. The city is paying for ADOT to construct per the proposed IGA.

**OTHER INFORMATION**

Design started in 18/19 CIP

**LOCATION**

SR85 and Warner Street

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$350,000	\$0	\$0	\$0	\$0	\$0
Land	\$150,000	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$2,000,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$100,000	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$2,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$1,100
FY 21/22	\$1,100
FY 22/23	\$1,100
FY 23/24	\$1,100
FY 24/25	\$1,100



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,600,000

<b>Project #</b>	102840	<b>Project Name</b>	Watson Road and Yuma Road Intersection Improvements-Planning
<b>Department</b>	130-Public Works	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	4	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

Per recent Traffic Impact Analysis, dual left turns are required for the Southbound traffic at this intersection. Modify the intersection to provide dual NB and SB left turn lanes. Modify the existing NB and SB left turn striping to provide dual left turn lanes. Remove the existing Type S signal heads on the mast arms over Watson Road and replace with Type R signal heads. Remove the Type Q signal heads on the NW and SE corners and replace with Type R signal heads. Adjust the signal timing as necessary.

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

Watson Road and Yuma Road Intersection

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$50,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$1,000
FY 21/22	\$1,000
FY 22/23	\$1,000
FY 23/24	\$1,000
FY 24/25	\$1,000



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	103000	<b>Project Name</b>	Watson Road Improvements – East Half from Durango to Lower Buckeye Road-Design
<b>Department</b>	130-Public Works	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	1000 General Fund

**DESCRIPTION AND SCOPE**

This project is to pave the east half of Watson Road in front of the Phoenix Skyline West phase three subdivision. This area is from Lower Buckeye Road to Durango Street. Watson Road will be built to a full arterial half street including but not limited to paving, curb and gutter, sidewalk and street lights. Signal Improvements will be needed at Durango as well as Lower Buckeye Road. There are also a significant drainage improvements required in this area. Additional ROW may be needed on the East side of the road.

**PURPOSE AND NEED**

**OTHER INFORMATION**

**LOCATION**

Watson Road – east half from Durango to Lower Buckeye Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$720,000	\$225,000	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$2,185,000	\$3,000,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$720,000</b>	<b>\$2,410,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102400	<b>Project Name</b>	Beloat Road Manhole Repair/Rehab Assessment
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

The Water Resources Department is requesting funding for a consultant to perform a condition assessment and provide a report on approximately 16 manholes along Beloat Rd between Rooks Road and 1st Street, see attached map. Scope of Work will include: 1) A condition assessment of the marked manholes and a detailed report identifying the required repairs, including budget estimates, 2) Recommendation to repair and or replace the manholes, 3) If repair, recommendation of coating materials; if replacement, type and materials, 4) Schedule to complete the project.

**PURPOSE AND NEED**

The resulting report will provide estimates for future year CIP funding. Staff has identified these specific manholes as most in need of repairs and rehabilitation based on recent inspections. The city operates and maintains roughly 300 miles of sewer mains and over 6400 man holes. Many of the wastewater sewer infrastructure assets are under 20 years in operation and should be relatively in good shape, however, there are areas in historic Buckeye where the sewer mains and manholes are over 50 years old and have exceeded their life cycle and need to be replaced. Considered urgent due to age and poor condition of manholes in identified area.

**OTHER INFORMATION**

**LOCATION**

On West Beloat Road -between Rooks and 1st Street

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$250,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100760	<b>Project Name</b>	Central WRF-SCADA Improvements
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

This request is an update from the approved FY 18/19 CIP budget. The department is requesting to upgrade the existing SCADA (Supervisory Control and Data Acquisition) system at the facility to enable operating staff to monitor, analyze and control the treatment process. This system will enable to record process data and report process disruptions and develop storing and access to historical trends. The department will utilize an On-Call SCADA consultant to complete the project using an existing plan developed under a previous contract. The consultant will review the previous plan, identify next steps, develop an implementation plan and execute. Based on what we know from the other facility, this should be accomplished in 1 FY

**PURPOSE AND NEED**

Base on work currently being completed at another facility the time line is expected to be shortened and the costs are expected to be reduced.

**OTHER INFORMATION****LOCATION**

Central Wastewater Reclamation Plant

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$800,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$200,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$1,000,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$2,500
FY 20/21	\$2,500
FY 21/22	\$2,500
FY 22/23	\$2,500
FY 23/24	\$2,500
FY 24/25	\$0


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,000,000

<b>Project #</b>	102410	<b>Project Name</b>	CMOM Program Development for the Wastewater Collection System
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

The Water Resources Department is requesting engineering services to create a CMOM program in accordance with AAC 18-9-C305. CMOM is defined as "Capacity, Management, Operations and Maintenance" for a sewer collection system. The purpose of the study is to; 1. Identify the sewer service area by age, type of materials and flow patterns (2017 Carollo IWMP has a condition assessment report that can be used as a basis) 2. Prioritize sewer service areas in need of maintenance. 3. Develop a strategy and program to begin maintenance (Quarter Sections, etc?) 4. Develop an estimated CIP budget that can be programmed going forward until the areas are completed 5. Preparation for NASSCO certification of operations and staff.

**PURPOSE AND NEED**

The city operates and maintains roughly 300 miles of sewer mains and over 6400 man holes. Many of these assets are under 20 years in operation and should be relatively in good shape. However there are many miles of mains and manholes in the older sections of town that are over 50 years old and most likely in need of repair. Also during the housing boom of the early 2000's many large mains were added and since the crash of 2008-2010, have been flowing less than designed capacity. As such, sewer gases form that begin to decay the materials of the mains. Considered Urgent due to age of mains in older areas.

**OTHER INFORMATION**

**LOCATION**

Various – City-wide

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$250,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

ESTIMATED OPERATING COSTS		MAP
FY 19/20	\$0	
FY 20/21	\$0	
FY 21/22	\$0	
FY 22/23	\$0	
FY 23/24	\$0	
FY 24/25	\$0	
NOTES		
<b>Project Request Year:</b>		
<b>Project Request Priority:</b>	Medium	
<b>Project Request Amount:</b>	\$2,000,000	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100790	<b>Project Name</b>	Festival WRF-SCADA Improvements
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

This request is an update from the approved FY 18/19 CIP budget. The department is requesting to upgrade the existing SCADA (Supervisory Control and Data Acquisition) system at the facility to enable operating staff to monitor, analyze and control the treatment process. This system will enable to record process data and report process disruptions and develop storing and access to historical trends. Base on work currently being completed at another facility the time line is expected to be shortened and the costs are expected to be reduced. The department will utilize an On-Call SCADA consultant to complete the project using an existing plan developed under a previous contract. The consultant will review the previous plan, identify next steps, develop an implementation plan and execute. Based on what we know from the other facility, this should be accomplished in 1 FY.

**PURPOSE AND NEED**

Based on work currently being completed at another facility the time line is expected to be shortened and the costs are expected to be reduced.

**OTHER INFORMATION**

**LOCATION**

Festival Ranch Wastewater Reclamation Plant

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$200,000	\$150,000	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$2,100
FY 20/21	\$2,100
FY 21/22	\$2,100
FY 22/23	\$2,100
FY 23/24	\$2,100
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,500,000

<b>Project #</b>	102470	<b>Project Name</b>	Hydro-Vac Wastewater Collection Unit Replacement
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

Water Resources is requesting to replace the existing camel vehicle with a more durable unit of the same kind. The department is requesting a Vactor or VacCon brand units because these are preferred hydro-vac units of municipalities and because they have an extensive high performance record, high durability and strong reliability. The department will provide specs for bidding.

**PURPOSE AND NEED**

The city of Buckeye's wastewater collection infrastructure comprises roughly 300 miles of sewer lines, over 6400 manholes and three lift stations. Staff maintains the system by periodically jetting or vacuuming accumulated solids with a Hydro-Vac vehicle called a camel. The unit was purchased around 2011. In delivery transit the vehicle was in an accident and had to be returned for repair. In the last three fiscal years based on records provided by the city of Buckeye Fleet Division, service and repair costs total over \$41,500 service repairs from Arizona Wastewater Industries (the vendor) and about \$16,500 from Fleet for new tires, safety devices, etc. This unit's constant downtime negatively impacts the ability of the wastewater collection operators to be productive and adequately maintain and service the wastewater collection infrastructure.


**OTHER INFORMATION**

**LOCATION**

City-wide

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$426,618	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$426,618</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

ESTIMATED OPERATING COSTS		MAP
FY 19/20	\$0	
FY 20/21	\$15,500	
FY 21/22	\$15,500	
FY 22/23	\$15,500	
FY 23/24	\$15,500	
FY 24/25	\$15,500	
NOTES		
<b>Project Request Year:</b>		
<b>Project Request Priority:</b>		
<b>Project Request Amount:</b>		

<b>Project #</b>	102400	<b>Project Name</b>	Beloat Road Manhole Repair/Rehab Assessment
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

The Water Resources Department is requesting funding for a consultant to perform a condition assessment and provide a report on approximately 16 manholes along Beloat Rd between Rooks Road and 1st Street, see attached map. Scope of Work will include: 1) A condition assessment of the marked manholes and a detailed report identifying the required repairs, including budget estimates, 2) Recommendation to repair and or replace the manholes, 3) If repair, recommendation of coating materials; if replacement, type and materials, 4) Schedule to complete the project.

**PURPOSE AND NEED**

The resulting report will provide estimates for future year CIP funding. Staff has identified these specific manholes as most in need of repairs and rehabilitation based on recent inspections. The city operates and maintains roughly 300 miles of sewer mains and over 6400 man holes. Many of the wastewater sewer infrastructure assets are under 20 years in operation and should be relatively in good shape, however, there are areas in historic Buckeye where the sewer mains and manholes are over 50 years old and have exceeded their life cycle and need to be replaced. Considered urgent due to age and poor condition of manholes in identified area.

**OTHER INFORMATION**

**LOCATION**

On West Beloat Road -between Rooks and 1st Street

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$250,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$250,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100640	<b>Project Name</b>	North Miller Road Trunk Sewr-Construction
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

Miller Road - RID to I-10, design and construction of extension of the trunk sewer on Miller Road. Constructing the ultimate sewer necessary to serve the North Miller Road area.

**PURPOSE AND NEED**

To provide sewer service to a major commercial areas in the city. The current sewer serving this area is very undersized and too shallow.

**OTHER INFORMATION**
**LOCATION**

Miller Road – RID to I-10

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$12,200,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$12,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**
**MAP**

FY 19/20	\$0
FY 20/21	\$4,750
FY 21/22	\$4,750
FY 22/23	\$4,750
FY 23/24	\$4,750
FY 24/25	\$4,750


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$5,970,000



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100940	<b>Project Name</b>	Sundance WRF Odor Scrubber Upgrades-Construction
<b>Department</b>	215-Wastewater	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Ent. Fund

**DESCRIPTION AND SCOPE**

Replace two Facility odor control systems. Includes equipment purchase, engineer review and design, installation, coordination with Maricopa County and ADEQ for permitting and ATC/AOC documentation, O&M plan development and submittals, and as-builds.

**PURPOSE AND NEED**

The facility has been inspected several times by ADEQ and the Maricopa County's Environmental Services and Air Quality who note the urgency to repair this odor scrubber. Some of the instrumentation components and wiring in the head-works, sludge processing areas and blower building have been compromised because of high hydrogen sulfide concentrations. The units were not maintained prior to the city and are in need of replacement due to deterioration. The head works and influent pump station odor control systems have failed and must be replaced. H2S emissions are not evident at the fence line (point of compliance for air quality) the facility has been placed on notice by the regulatory agencies for permit compliance reasons. In addition, employee safety and community's customer service concerns are critical reasons to fund this item.

**OTHER INFORMATION**
**LOCATION**

Sundance Wastewater Treatment Plant

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$200,000	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$200,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$1,000
FY 21/22	\$1,000
FY 22/23	\$1,000
FY 23/24	\$1,000
FY 24/25	\$1,000

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$1,000,000



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101050	<b>Project Name</b>	Airport Waterline for Commercial Parcels
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Waste Enterprise Fund

**DESCRIPTION AND SCOPE**

Design and Install the fire suppression water distribution system. The scope of work includes construction of pump site, one million gallon storage tank, and underground pipe to the current commercial parcels.

**PURPOSE AND NEED**

Current water infrastructure is beyond the capacity for the facilities that are currently being used. There is not enough to expand for fire suppression that is required to bring current facilities into compliance. Any additional development would not be covered by current water infrastructure. As businesses develop the airport, they would be required to tap into the existing structure that is available for domestic use as well as for their fire suppression needs. A water farm is necessary to upgrade current facilities with fire suppression and meet the need that future development will require. This project is not eligible for FAA grant monies.

**OTHER INFORMATION**
**LOCATION**

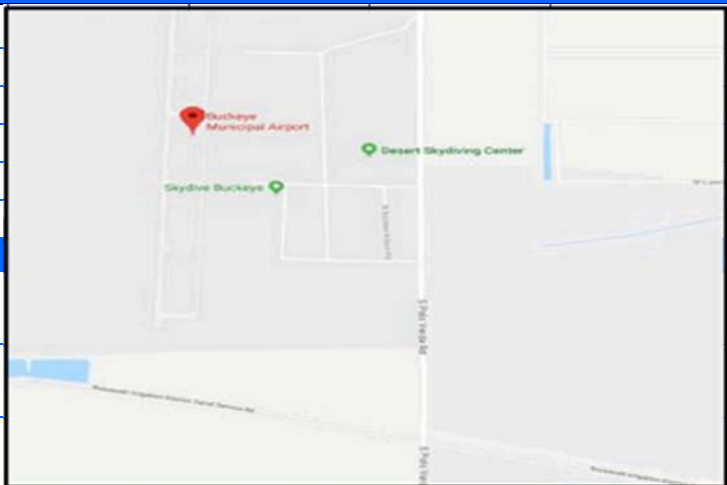
Buckeye Municipal Airport

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$750,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$9,000,000	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$750,000</b>	<b>\$9,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$1,800
FY 22/23	\$1,800
FY 23/24	\$1,800
FY 24/25	\$1,800


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$5,000,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100290	<b>Project Name</b>	Broadway Road Water Campus
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

Master plan, design and construction of a water campus to serve the previous Global/Valencia service area.

**PURPOSE AND NEED**

Need for fresh water supply to growing areas.

**OTHER INFORMATION**
**LOCATION**

23945 W Broadway Road, Buckeye AZ 85326

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$53,319,000	\$25,375,000	\$4,808,199	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$53,319,000</b>	<b>\$25,375,000</b>	<b>\$4,808,199</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$846,000
FY 23/24	\$945,000
FY 24/25	\$1,175,000


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	High
<b>Project Request Amount:</b>	\$113,820,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100950	<b>Project Name</b>	Broadway Road Well #7- Design
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

Water Resources is resubmitting this CIP, which was approved last year as Apache Well #1. The intent of this CIP is to re-drill current well Evergreen Well #2 and rename it to Broadway Well #7 following the completion of GMP 1 of the Broadway Road Water Campus (BRWC) which includes six wells (2-emergency wells and 4 new wells). The project will recover lost well capacity and quality of the existing well and bring the production to the (ARWC). The well has been evaluated as part of the 2017 Carollo IWMP and identified in the AWRC MP as a well to be re-drilled. This project includes; 1. Engineering design work 2. Demolition of the existing site to make room for the new well 3. Re-drill of the existing well, pump testing, new source sampling, etc. 4. Re-connection to the existing SV water plant 5. Abandonment of the existing well upon commissioning of the new well.

**PURPOSE AND NEED****OTHER INFORMATION****LOCATION**

Current Evergreen Well #2

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$386,000	\$2,932,000	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$386,000</b>	<b>\$2,932,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$16,000
FY 22/23	\$16,000
FY 23/24	\$16,000
FY 24/25	\$16,000

**MAP**

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$3,318,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100250	<b>Project Name</b>	CDBG 1 <sup>ST</sup> TO 4 <sup>TH</sup> Street Waterline-Construction
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4001 Wastewater Enterprise Fund/3543 CDBG

**DESCRIPTION AND SCOPE**

Waterline infrastructure replacement and upgrade of 4890 linear feet of water main in the downtown residential area.

**PURPOSE AND NEED**
**OTHER INFORMATION**
**LOCATION**

See map

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$100,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$1,200
FY 20/21	\$1,200
FY 21/22	\$1,200
FY 22/23	\$1,200
FY 23/24	\$1,200
FY 24/25	\$0

MAP


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$863,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100780	<b>Project Name</b>	Drill Well #13-Design
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

Design, hydrogeological impact study, permitting, drilling, equipping, and connection to the Well #14 transmission line. This well was not included in the Carollo Report but the city has rights to drill the well. The well site is vacant, platted land. Drilling this well will allow us to have a redundant source to the historic area and assist in meeting peak flows at the WTP 5 reservoir west of SR 85 to assist with fire flow.

**PURPOSE AND NEED**

Currently the well is only platted. There is no hole in the ground. Drilling this well will allow us to have a redundant source to the historic area and assist in meeting peak flows at the WTP 5 reservoir west of SR 85 to assist with fire flow.

**OTHER INFORMATION****LOCATION**

Approximately one mile south of well #14. Well #14 address is 1945 Power Butte Road

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$500,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$4,059,120	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$500,000</b>	<b>\$4,059,120</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$45,000
FY 22/23	\$45,000
FY 23/24	\$45,000
FY 24/25	\$45,000

**MAP**

**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$4,159,120

<b>Project #</b>	101040	<b>Project Name</b>	Farallon WTF #16-Land Purchase
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

The 2017 IWMP identified a potential water treatment facility west of Rooks Rd called Farallon. With growing interest in the developable land in the surrounding area Water Resources feels it important to begin the process to bring this facility on line. The overall facility is slated to be 8 MGD but the more prudent thing to do is do a focused master plan on 2,000 acres of service area. Land purchase will need to be completed for well sites as well as WTP. We will be looking for the alignment to be on Rooks and Rosier. We will also need associated pipes for distribution system.

**PURPOSE AND NEED**

As identified in the 2017 IWMP, these wells/treatment facility and boosters will be required to supply this area. The existing Farallon Well cannot be run currently due to water quality and will need to be replaced along with the addition of future wells. The developments in the former global area west of Miller are not included in the Apache Rd. WTP service area. As these developments come in, this facility will be designated to provide for this area to keep us with in our 2,000 acre provide. The need to master plan the specific service area for this plant.

**OTHER INFORMATION**

**LOCATION**

Pending

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$1,200,000	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$15,000,000	\$22,587,520	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,200,000</b>	<b>\$15,000,000</b>	<b>\$22,587,520</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$325,000
FY 23/24	\$325,000
FY 24/25	\$325,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$39,387,000

<b>Project #</b>	102520	<b>Project Name</b>	Irrigation Improvement Gates 12, 13, 20 & 21- Design
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Urgent
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

The scope of work will include; 1) Design of the irrigation pipe lateral to include material specifications, 2) ROW-Easement coordination, 3) Coordination with BWCDD, 4) Construction and inspection of the approx 900', 5) City, district, county permitting.

**PURPOSE AND NEED**

The city is the irrigation service provider for customers in Buckeye. The department is requesting funds to construct a new lateral to interconnect irrigation gate # 12 to irrigation gate # 13 in order to provide continued irrigation service during the summer months when the farmers are taking additional available water. This interconnection will provide the opportunity to provide service and not get "bumped" out of the current gate. We are expected to need 300' of 20" DI pipe.

**OTHER INFORMATION**

**LOCATION**

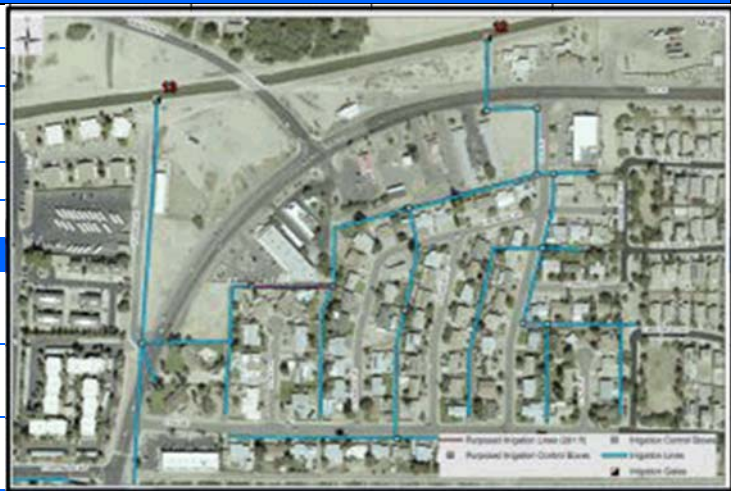
Historic Buckeye

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$75,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$295,000	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$75,000</b>	<b>\$295,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	MAP
FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	



**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101030	<b>Project Name</b>	Miller Road and I-10 Water & Sewer Utilities Sleeving Under I-10
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	4000 Water Enterprise Fund/4001 Wastewater Enterprise Fund

**DESCRIPTION AND SCOPE**

Construction of three utility sleeves under the Miller Road TI. This project will fund the construction of the sleeves but the monies will be paid to ADOT and the work will be done as part of the I-10 widening project. Estimating 3 - 30 inch steel sleeves at 1500 feet long.

**PURPOSE AND NEED**

.

**OTHER INFORMATION****LOCATION**

Miller Road and the I-10 Interchange

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$3,000,000	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**

	FY	Amount
FY 19/20		\$0
FY 20/21		\$0
FY 21/22		\$0
FY 22/23		\$0
FY 23/24		\$0
FY 24/25		\$0

**MAP**

**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102630	<b>Project Name</b>	Non-Indian Agricultural (NIA) Priority Central Arizona Project Water
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Ent. Fund

**DESCRIPTION AND SCOPE**

Request for funding the city's allocation of NIA Priority CAP water. The city received a 2,786 acre-foot (907.82 million gallons per year) allocation of NIA Priority CAP water in 2014 to be delivered through the CAP canal. The contract to receive the water could be available for the city to execute as early as mid-2019, but as late as mid-2021. The expenditures will include capital and operating budget costs. The capital components addressed in the request include an up-front acquisition payment and National Environmental Policy Act (NEPA) charges. The O&M costs will be included in the O&M budget and include annual capital recovery charges (split into first-half and second-half charges) and a monthly delivery fee for water actually delivered. The acquisition payment can be financed over five years through the Central Arizona Water Conservation District (CAWCD). The first annual acquisition payment could be due as early as December 2019, but as late as December 2021. The first annual capital charge could be due as early as late 2019, but as late as late 2021. The first monthly delivery fee could be due as early as December 2019, but as late as December 2021.

**PURPOSE AND NEED**

See project description.

**OTHER INFORMATION**

**LOCATION**

City-wide

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$1,072,610	\$1,058,680	\$1,058,680	\$1,058,680	\$1,058,680	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,072,610</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102440	<b>Project Name</b>	Old Valencia System Water Mains Upgrade-DCR
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	

**DESCRIPTION AND SCOPE**

Water Resources is requesting engineering assistance in developing Design Concept Report (DCR) to replace the water main system in Old Valencia system. The system was constructed in the 50's and not to current water system standards. Water Resources would like the study completed in Nov. of 2019 and be the basis for preparation of future CIP budget cycles. The purpose of the study is to; 1) Identify and document the service area by age, type of materials, number of linear feet, fittings and fire hydrants to be replaced (2017 Carollo IWMP has a condition assessment report that can be used as a basis), 2) Develop a main replacement program (sections, whole area, etc), 3) Develop an estimated CIP budget that can be programmed going forward until the areas are completed.

**PURPOSE AND NEED**

The pipe sizing is insufficient for fire flow protection and requires a PRV to prevent over pressurization of the mains. Staff has periodically had to make main repairs within the system since taking over in 2015.

**OTHER INFORMATION**

**LOCATION**

Valencia area – (E-W) Apache to Miller; (N-S) Maricopa to Baseline

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$200,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102630	<b>Project Name</b>	Non-Indian Agricultural (NIA) Priority Central Arizona Project Water
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Ent. Fund

**DESCRIPTION AND SCOPE**

Request for funding the city's allocation of NIA Priority CAP water. The city received a 2,786 acre-foot (907.82 million gallons per year) allocation of NIA Priority CAP water in 2014 to be delivered through the CAP canal. The contract to receive the water could be available for the city to execute as early as mid-2019, but as late as mid-2021. The expenditures will include capital and operating budget costs. The capital components addressed in the request include an up-front acquisition payment and National Environmental Policy Act (NEPA) charges. The O&M costs will be included in the O&M budget and include annual capital recovery charges (split into first-half and second-half charges) and a monthly delivery fee for water actually delivered. The acquisition payment can be financed over five years through the Central Arizona Water Conservation District (CAWCD). The first annual acquisition payment could be due as early as December 2019, but as late as December 2021. The first annual capital charge could be due as early as late 2019, but as late as late 2021. The first monthly delivery fee could be due as early as December 2019, but as late as December 2021.

**PURPOSE AND NEED**

See project description.

**OTHER INFORMATION**

**LOCATION**

City-wide

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$1,072,610	\$1,058,680	\$1,058,680	\$1,058,680	\$1,058,680	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,072,610</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$1,058,680</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	102490	<b>Project Name</b>	Sundance WTP-Condition Assessment of Chlorine Vaults
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	Normal
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	1	<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

The department is requesting a condition assessment to provide engineering recommendations and costs estimates for budget planning for work to include: 1. Installation of bypass piping to allow facility to operate normally prior to and during repairs. 2. Expose existing piping and replace based off engineers recommendations. 3. Coating with NSF 61 approved coating per city specs to prevent corrosion from reoccurring. 4. Chlorinate and pressure test to AWWA standards. 5. Install cathodic protection if recommended by engineers. City will: 1. Shut off wells for installation of bypass piping. 2. Handle total coliform testing and lab reporting 3. Handle all county reporting and communication.

**PURPOSE AND NEED**

The underground piping in the chlorine injection vaults are showing signs of severe deterioration. If the piping was to fail, this facility would not be capable of running and this could lead to the reduction of water service to a portion of our customers until emergency repairs are completed.

**OTHER INFORMATION**

**LOCATION**

Sundance Water Treatment Plant

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$150,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
Total Request	\$150,000	\$0	\$0	\$0	\$0	\$0

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	

<b>Project #</b>	101310	<b>Project Name</b>	West Phoenix Estates Water Campus #3 Improvement
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

Engineering and construction services related to the drilling and outfitting of a replacement well to serve the Sun Valley Ranches area.

**PURPOSE AND NEED**

**OTHER INFORMATION**

Previously Sweetwater Well #2 (formerly Sun Valley Well) turned into West Phoenix Estates Water Campus, 100870  
Replace Water Mains in Sun Valley.

**LOCATION**

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$1,000,000	\$0	\$0	\$0	\$0	\$0
Land	\$0	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$5,000,000	\$2,857,143	\$6,190,000	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,000,000</b>	<b>\$5,000,000</b>	<b>\$2,857,143</b>	<b>\$6,190,000</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** MAP

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$16,000
FY 24/25	\$16,000



**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,330,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	101300	<b>Project Name</b>	WTF #9-Land Purchase
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>	3	<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

Engineering design and planning services for a future water campus located on the city's east side. The first phase is to start the development of this new water campus. The reason for this project is to install a 4 million gallon concrete reservoir. If the city allows development to construct phase 1a they can build an above ground steel reservoir and for lifespan as well as long term maintenance the city has determined that concrete is cheaper for the city over time. Phase 1a will consist of site plan, site grading, perimeter wall, access, and the 4 million gallon concrete reservoir. This will only be constructed after there is an agreement with developers to construct the remainder of Phase 1.

**PURPOSE AND NEED**
**OTHER INFORMATION**

Active project, added #103060 from engineering

**LOCATION**

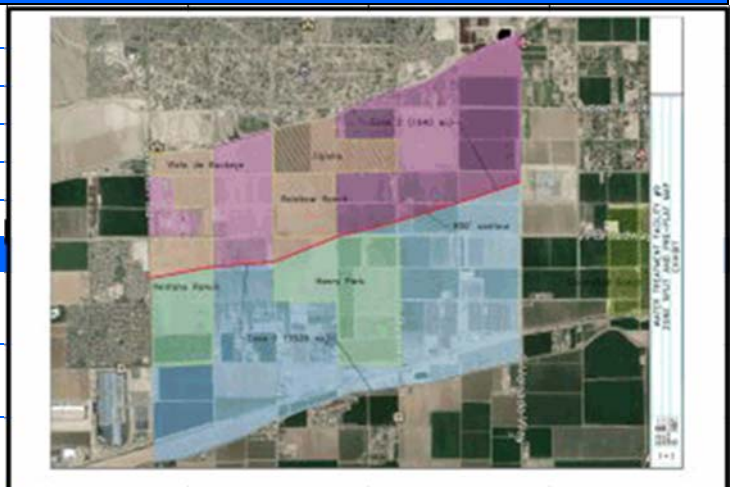
East side of city, Rainbow Road and Broadway

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$0	\$1,580,000	\$0	\$0	\$0	\$0
Land	\$1,200,000	\$0	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$6,190,000	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$1,200,000</b>	<b>\$1,580,000</b>	<b>\$6,190,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS**
**MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0


**NOTES**

<b>Project Request Year:</b>	2018
<b>Project Request Priority:</b>	Medium
<b>Project Request Amount:</b>	\$2,545,000

**FY2019-20 ANNUAL BUDGET**

<b>Project #</b>	100770	<b>Project Name</b>	WTP #5-Planning
<b>Department</b>	210-Water Resources	<b>Department Priority</b>	High
<b>Project Type</b>		<b>Fiscal Year</b>	2019
<b>District</b>		<b>Revenue Source</b>	4000 Water Enterprise Fund

**DESCRIPTION AND SCOPE**

These funds will be used for the acquisition of land, study, design, permitting, and construction of new water treatment plant #5 which will include storage, booster, treatment facilities, and distribution system tie-in.

**PURPOSE AND NEED**

There is no historical data as we have no booster stations in the area. Our current status is we have two wells west of the site that we can use to fill this reservoir. (Wells 12 and 14). We are requesting to drill well 13 in fiscal 19 to have another source. This project will allow us to develop west of SR 85. The initial phase of installing reservoirs and booster station will allow us to meet demands for initial commercial development and fire flow.

**OTHER INFORMATION**

ADDED PROJECTS 100810 WTP # 5 STORAGE RESERVOIR TIE IN TO MAINS & 100740 BOOSTER STATION, & 100850 STORAGE RESERVOIR.

**LOCATION**

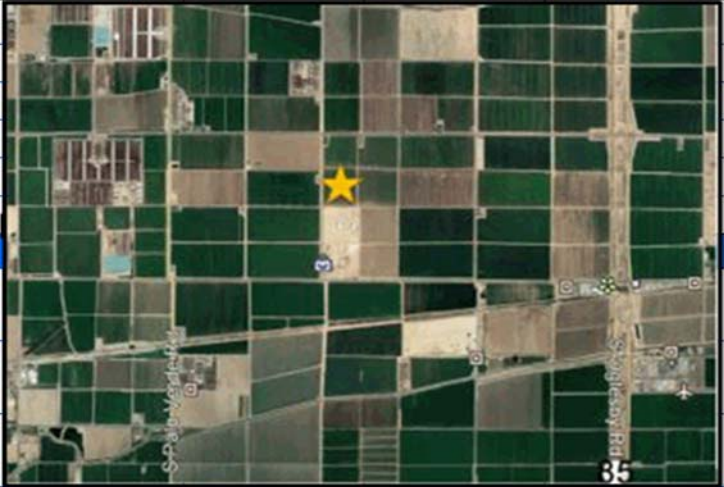
Region assumed in Carollo 2017 IWMP

**CAPITAL EXPENDITURES**

	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25
Planning & Design	\$134,000	\$1,291,200	\$0	\$0	\$0	\$0
Land	\$134,000	\$326,000	\$0	\$0	\$0	\$0
Site	\$0	\$0	\$0	\$0	\$0	\$0
Improvements	\$0	\$0	\$5,776,286	\$12,228,914	\$4,800,000	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Direct Equipment	\$0	\$0	\$0	\$0	\$0	\$0
Vehicle Replacement	\$0	\$0	\$0	\$0	\$0	\$0
Other Project Costs	\$0	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Request</b>	<b>\$268,000</b>	<b>\$1,617,200</b>	<b>\$5,776,286</b>	<b>\$12,228,914</b>	<b>\$4,800,000</b>	<b>\$0</b>

**ESTIMATED OPERATING COSTS** **MAP**

FY 19/20	\$0
FY 20/21	\$0
FY 21/22	\$0
FY 22/23	\$0
FY 23/24	\$0
FY 24/25	\$0



**NOTES**

<b>Project Request Year:</b>	
<b>Project Request Priority:</b>	
<b>Project Request Amount:</b>	



**AIRPORT**

The **Buckeye Municipal Airport** is an enterprise account and manages the maintenance and security of City airport facilities and equipment, provides general oversight of airport operations, and serves as a key member of the City’s Public Works, and Economic Development Team to facilitate private sector employment-related uses and developments at and adjacent to the airport. Daily responsibilities include fuel quality checks, facility checks, runway inspections, lighting inspections, customer service for tenants, transient pilots, student pilots, safety and security, walk-in customer inquiries, economic development of commercial parcels, vision for growth and expansion. Services provided at the airport include, pilot amenities, aircraft storage, aviation fueling, sky diving, flight instruction, and recreational aircraft rides.

**FY18/19 ACCOMPLISHMENTS**

- Increased aviation fuel sales from 37,000 gallons in 2017 to nearly 54,000 gallons in 2018 with an increase of \$12,750 in gross profit.
- Secured a \$275,000 FAA grant for a taxiway and ramp redesign project.
- Completed leases on all available Airport facilities, including the Airport’s first FBO in over a decade.
- Grew the Hangar Wait List to 25+ aircraft while maintaining 100% occupancy in the Common Hangar.
- Along with Community Services, secured an agreement with Copperstate Fly-In, the third largest fly-in exposition in North America to coincide with the Buckeye Air Fair.

**FY19/20 OBJECTIVES**

- Design of Airport water infrastructure adequate for fire suppression of existing structures and conducive to development of new facilities.
- Grow fuel sales to 70,000 gallons/year along with a total gross revenue over expenditures of \$45,000.
- Upgrades to all bi-fold hangar doors for health and safety assurance, in addition to virtually abating all door maintenance.

**PERFORMANCE MEASURES**

**Strategic Goal: GOAL 2: Enhanced Economic Well-Being and Vitality**

A vital, diverse, prosperous, and sustainable economy which provides local businesses and residents with opportunities for success. New development - which provides long-term, high-wage jobs with above average benefits and generates sustainable revenues for the provision of public services. Attract and retain the best human capital to deliver great, reliable customer services to the community.

**Objective**

Provide the best possible airport services at the Buckeye Municipal Airport, recognizing our potential for growth in the commercial sector, yet sensitive to the needs of the general aviation community that has been the foundation of the airport from years past.

MEASURES	FY 18-19	FY19-20 PROPOSED
Fuel Sales (in gallons)	53,674	70,000
Fuel Revenues over Expenditures	\$27,500	\$33,000
Based Aircraft	75	85
Air Fair/Copperstate Aircraft Attendance	300+	400
Tenancy – T-Hangars/Common Hangar	100%	100%
Tenancy – Commercial Hangars	75%	100%

Airport	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
Airport Operations	1.00	1.00	1.00	1.00	1.00	1.00
<b>Total Personnel</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Expenditures by Division</b>						
Airport Operations	250,899	293,402	274,691	437,436	379,795	519,396
Airport Improvement	108,306	-	96,505	2,404,434	284,004	801,897
	<b>359,205</b>	<b>293,402</b>	<b>371,195</b>	<b>2,841,870</b>	<b>663,799</b>	<b>1,321,293</b>
<b>Expenditures By Category</b>						
Personnel Services	90,711	95,240	62,884	73,713	64,539	75,996
Operating Expenditures	169,448	198,162	194,044	222,905	315,256	403,400
Capital Expenditures	99,046	-	114,267	2,404,434	284,004	801,897
Reserves/ Contingency	-	-	-	140,818	-	40,000
<b>Total Expenditures</b>	<b>359,205</b>	<b>293,402</b>	<b>371,195</b>	<b>2,841,870</b>	<b>663,799</b>	<b>1,321,293</b>
Transfers Out	101,628	-	-	4,434	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>460,833</b>	<b>293,402</b>	<b>371,195</b>	<b>2,846,304</b>	<b>663,799</b>	<b>1,321,293</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	416,362	364,391	411,128	2,728,719	639,318	985,725
Total Expenditures & Transfers Out	460,833	293,402	371,195	2,846,304	663,799	1,321,293
<b>Net Operating Result</b>	<b>(44,471)</b>	<b>70,989</b>	<b>39,933</b>	<b>(117,585)</b>	<b>(24,481)</b>	<b>(335,568)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 6.75</b>	<b>\$ 4.06</b>	<b>\$ 4.76</b>	<b>\$ 32.97</b>	<b>\$ 7.69</b>	<b>\$ 14.56</b>

Airport Operations	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Expenditures By Division</b>						
Salaries and Wages	61,868	61,084	52,635	59,850	50,854	61,790
Arizona State Retirement	6,752	6,946	5,062	7,146	6,899	7,252
FICA	4,162	4,730	3,481	4,579	4,473	4,581
Workers Comp insurance	1,815	2,017	1,574	2,092	2,116	2,168
Health Insurance	16,114	20,465	133	46	197	205
<b>Total Personnel Services</b>	<b>90,711</b>	<b>95,240</b>	<b>62,884</b>	<b>73,713</b>	<b>64,539</b>	<b>75,996</b>
Legal Services	3,974	360	4,766	4,000	3,022	5,000
General Contractual Services	-	-	-	-	100,021	-
Custodial Contract (PW)	2,058	2,694	2,762	3,400	2,090	3,400
Airport Fuel Services	83,521	143,739	146,550	150,000	168,800	225,000
Landscaping	1,180	981	2,190	3,000	4,396	12,500
Professional Services General	9,190	8,075	9,327	11,600	7,161	15,600
Repair and Replace	5,257	7,843	7,833	22,000	8,820	117,000
Office Supply/Equipment	27	18	59	100	29	100
Program Supplies/Equipment	3,958	2,534	1,214	3,500	3,886	3,500
Automotive Expenses	1,973	1,664	2,651	2,500	3,118	2,500
Postage and Freight	31	18	7	105	-	100
Air Fare Event	16,294	20,708	-	-	-	-
Uniforms	-	-	178	-	-	-
Airport Fuel for Resale	-	516	-	-	-	-
Miscellaneous	6	-	-	-	-	-
Insurance and Bonds	5,950	-	12,197	6,500	4,413	6,500
Electric - Utility	10,279	10,001	10,432	11,000	7,820	11,000
Telephone	1,455	1,322	1,371	1,200	1,169	1,200
Conference and Seminars	10,905	420	1,166	2,500	181	-
Travel and Meals	809	200	1,660	800	47	-
Dues and Subscription	707	455	483	700	283	-
Bad Debt Expense	2,614	(3,386)	(10,805)	-	-	-
<b>Total Operating Expenses</b>	<b>160,188</b>	<b>198,162</b>	<b>194,044</b>	<b>222,905</b>	<b>315,256</b>	<b>403,400</b>
Fire Suppression Line Airport	-	-	17,762	-	-	-
<b>Total Capital</b>	<b>-</b>	<b>-</b>	<b>17,762</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contingencies	-	-	-	140,818	-	40,000
<b>Total Expenditures</b>	<b>250,899</b>	<b>293,402</b>	<b>274,691</b>	<b>437,436</b>	<b>379,795</b>	<b>519,396</b>
<b>Airport Improvement Fund</b>						
Professional Services General	3,450	-	-	-	-	-
Grading	5,810	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>9,260</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land Improvement	99,046	-	-	2,400,000	-	801,897
Maintenance Bldg Airport	-	-	96,505	-	26,073	-
Design Taxiway & South Apron Reconstruct.	-	-	-	4,434	257,931	-
<b>Total Capital</b>	<b>99,046</b>	<b>-</b>	<b>96,505</b>	<b>2,404,434</b>	<b>284,004</b>	<b>801,897</b>
<b>Total Expenditures</b>	<b>108,306</b>	<b>-</b>	<b>96,505</b>	<b>2,404,434</b>	<b>284,004</b>	<b>801,897</b>



**ENVIRONMENTAL SERVICES**

The **Environmental Services Division** is an enterprise account and provides solid waste services for residents, solid waste storage audits, education and compliance for residential and commercial properties, illegal dumping response and cleanup, as well as storm water pollution prevention compliance, regional air quality compliance, and solid waste disposal for city facilities.

**FY18/19 ACCOMPLISHMENTS**

- Recognized partnership with ADEQ for storm water compliance
- Recognized by Valley Metro for accomplishments in Travel Reduction Program success
- Formalized and fine-tuned vacant home and delinquent solid waste account programs
- Formalized and fine-tuned bulk trash process to increase customer service
- Formalized first in the state publicly posted storm water system map
- Implemented new processes to residential solid waste cart delivery, decreasing delivery wait time, and customer service errors
- Continued to provide cost effective customer friendly Household Hazardous waste drop off center
- Continued HHW service to Sun City Festival/ Festival Ranch community
- Continued to provide excellent and innovative customer outreach and education
- Collaborated other City departments to address various environmental compliance concerns

**FY19/20 OBJECTIVES**

- Be the regional leader in cost effective solid waste services standards
- Establish a forum for West Valley Municipal communication and information sharing
- Collaborate and imbed the Air Quality Travel Reduction Program (TRP) into the Human Resources processes to ensure all staff are provided the TRP information.
- Decrease customer service response times for all cart maintenance to one business day.
- Cross train compliance staff for all Environmental Division duties
- Facilitate a sustainability program that reaches all city departments
- Start a community involvement program encouraging and facilitating sustainable clean neighborhoods
- Start vacation hold monitoring program
- Start a formalized residential recycling audit program
- Start a formalized, volunteer staffed, environmental education program that interests residents
- Start a formalized reuse program for Household Hazardous Waste
- Start a formalized maintenance process for the Household Hazardous Waste storage area

**PERFORMANCE MEASURES**

**Strategic Goal: GOAL 5: Responsive and Accountable Government and Effective Public Services**

Government institutions are ethical, enjoy the trust of the community, and are responsible and accountable to the public. Residents and community stakeholders are effectively engaged in municipal government decision-making that is fully transparent. Every element of municipal government contributes effectively to meeting public needs. Government processes are transformed to reflect the innovation and efficiency of business sector best practices, including a customer-oriented approach to regulation which seeks not merely to prohibit activity through enforcement but rather to facilitate compliance through cooperation

**Objective:** Encourage and promote a clean community by solid waste disposal, understanding pollution, and action to care for our living areas, while providing exceptional customer service meeting all promised timeframes. Remain current in educational methods to engage customers in their solid waste service requirements and environmental health.

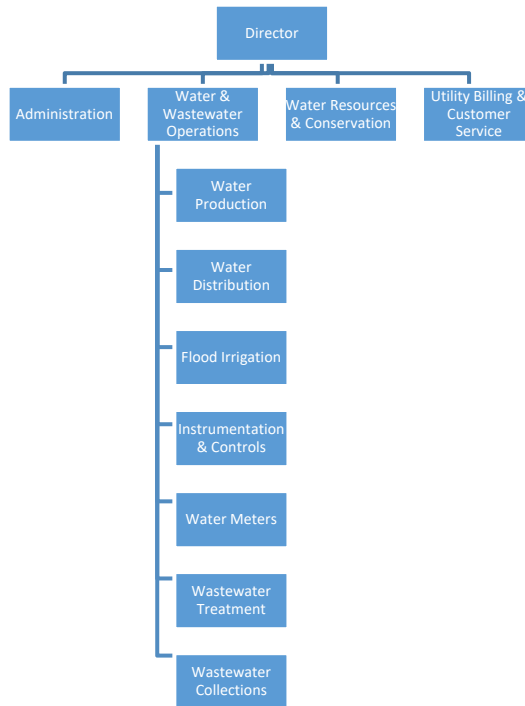
MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
<b>Solid Waste</b>		
Bulk Trash Audits (of all homes)	100%	100%

Recycling Audits (of all homes)	0%	20%
Trash Audits (of all homes)	0%	20%
Vacant Homes Audit (monthly review)	33%	100%
Delinquent Accounts (quarterly review)	100%	100%
Vacation Hold Audit (monthly review)	0%	100%
Customer Care – follow-up of all rejected loads and customer failures	75%	100%
Complaint Response within 1 business day of receipt	100%	100%
Neighborhood Cleanup (volunteer cleanup activity anticipated monthly)	10%	100
Variance Inspection Education/Enforcement (RS is starting a new activity)	0%	100%
<b>Environmental Tech Dispatch (Carts)</b>		
New Home Delivery within 1 business day of account setup	100%	100%
Maintenance (Repair, Swap, Replace) within 8 business days of receipt	100%	100%
Illegal Dumping Cleanup within 4 business days of receipt	100%	100%
Carts Area/Inventory Maintenance	100%	100%
Dispatch	100%	100%
<b>Air Quality</b>		
HPA Announcements	100%	100%
TRP Promotions (info to staff, HR collaboration, Monthly)	50%	100%
Facilities Inspections	100%	100%
Block Permit	100%	100%
Compliance Coordination*	100%	100%
TUP Review within 2 business days	80%	100%
<b>Storm Water</b>		
Complaint/Spill Response/IDDE**	100%	100%
Mapping 25% of area	25%	25%
Hot Spot Inspections -20% of commercial properties	20%	20%
Compliance Coordination*	100%	100%
Facilities Inspections -20% of all municipal facilities	20%	20%
Outfall inspections (as needed)	100%	100%
<b>Outreach and Education</b>		
Demographic review and update annually	100%	100%
Billing Inserts quarterly	50%	100%
Newspaper inserts quarterly	50%	100%
Email Blast	83%	100%
Social Media – provide social media posts to PIO	100%	100%
School Events – at least 3 outreach activities to schools annually	160%	100%
Public Events – at least 3 public event activities annually	160%	100%
Volunteer outreach activity (volunteers and collaboration with BYC – quarterly activity)	50%	100%
<b>Household Hazardous Waste</b>		
Scheduled drop off	100%	100%
Annual Event	100%	100%
HHW Area Cleanout quarterly	50%	100%
HHW Area Maintenance weekly	10%	100%
HHW Reuse (quarterly event for staff and residents)	0%	100%

	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Environmental Services</b>						
<b>Personnel By Division</b>						
Environmental Services	8.39	8.39	9.89	9.89	5.00	5.00
<b>Total Personnel</b>	<b>8.39</b>	<b>8.39</b>	<b>9.89</b>	<b>9.89</b>	<b>5.00</b>	<b>5.00</b>
<b>Expenditures By Category</b>						
Personnel Services	625,963	666,367	694,031	1,082,786	852,034	974,226
Operating Expenditures	4,057,288	4,538,952	5,190,005	5,618,100	5,161,654	6,749,200
Capital Expenditures	53,712	58,910	45,924	62,000	80,727	69,000
Reserves/ Contingency	-	-	-	233,229	-	675,000
<b>Total Expenditures</b>	<b>4,736,963</b>	<b>5,264,230</b>	<b>5,929,960</b>	<b>6,996,115</b>	<b>6,094,415</b>	<b>8,467,426</b>
Transfers Out	1,070,000	-	116,073	81,300	81,300	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>5,806,963</b>	<b>5,264,230</b>	<b>6,046,033</b>	<b>7,077,415</b>	<b>6,175,715</b>	<b>8,467,426</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	4,998,346	5,397,696	6,148,399	6,434,360	6,864,289	7,379,400
Total Expenditures & Transfers Out	5,806,963	5,264,230	6,046,033	7,077,415	6,175,715	8,467,426
<b>Net Operating Result</b>	<b>(808,617)</b>	<b>133,466</b>	<b>102,366</b>	<b>(643,055)</b>	<b>688,574</b>	<b>(1,088,026)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 85.05</b>	<b>\$ 72.76</b>	<b>\$ 77.52</b>	<b>\$ 81.97</b>	<b>\$ 71.53</b>	<b>\$ 93.31</b>

Environmental Services	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Expenditures By Division</b>						
Salaries and Wages	468,741	478,663	495,762	755,767	591,634	648,613
Wages Overtime	-	-	-	17,900	565	5,000
Arizona State Retirement	51,804	53,046	56,570	90,239	69,970	99,795
Share of Pension Expense	-	-	(1)	-	-	-
FICA	31,489	32,018	35,162	57,816	42,156	56,883
Workers Comp insurance	4,050	6,580	7,635	14,184	11,119	14,709
Health Insurance	69,879	96,061	98,903	146,880	136,590	149,226
Total Personnel Services	625,963	666,367	694,031	1,082,786	852,034	974,226
Legal Services	3,742	138	-	-	-	10,000
SW Collections Contract	3,958,511	4,389,769	5,033,414	5,450,000	4,979,125	6,488,000
Professional Services General	31,800	53,437	57,429	75,000	59,646	96,000
Repair and Replace	-	-	-	-	413	2,000
Office Supply/Equipment	348	911	836	1,500	371	1,500
Program Supplies/Equipment	18,589	38,621	16,730	23,000	13,482	23,000
Automotive Expenses	3,430	11,482	10,932	16,800	9,366	16,800
Postage and Freight	8,101	3,020	326	3,300	36	18,300
Small Tools<\$5,000	-	-	-	-	4,943	-
IT Equipment <\$5000	-	-	-	-	-	6,300
Uniforms	859	437	1,426	2,000	1,708	2,000
Regulatory Fees	-	-	-	-	-	4,500
Public Education	-	-	15,113	6,000	17,945	21,000
Bank Charges	-	5,209	6,657	7,200	6,050	16,500
Reimbursement	-	-	-	-	9,336	10,000
Bad Debt Expense	15,159	10,914	12,612	10,000	50,047	10,000
Depreciation	9,566	16,980	25,997	-	-	-
Telephone	2,035	2,634	2,753	3,400	2,480	3,400
Conference and Seminars	2,859	2,203	2,873	9,900	3,105	9,900
Travel and Meals	1,673	1,415	1,900	8,100	2,356	8,100
Dues and Subscription	618	1,784	1,007	1,900	1,245	1,900
Total Operating Expenses	4,057,288	4,538,952	5,190,005	5,618,100	5,161,654	6,749,200
Automobiles	-	29,267	-	50,000	80,727	-
Other Vehicles	-	-	-	-	-	69,000
Cart Storage and Work Space	53,712	29,643	45,924	-	-	-
Capital Outlay	-	-	-	12,000	-	-
Total Capital	53,712	58,910	45,924	62,000	80,727	69,000
Contingencies	-	-	-	233,229	-	675,000
<b>Total Expenditures</b>	<b>4,736,963</b>	<b>5,264,230</b>	<b>5,929,960</b>	<b>6,996,115</b>	<b>6,094,415</b>	<b>8,467,426</b>





**WATER RESOURCES - PURPOSE STATEMENT**

**WATER OPERATIONS**

The **Water Production Division** is responsible for the operation and maintenance of the water supply wells, the water treatment facilities, booster stations and storage reservoirs for the City. The main purpose is to ensure uninterrupted service of potable water while meeting or exceeding water quality standards established by county, state, and federal regulatory agencies. The Division also assists in the reviews of water system plans for conformity to City design standards.

The **Water Distribution Division** is responsible for the maintenance and repairs of the water delivery system. Their main purpose is to ensure all system valves, fire hydrants and service lines to the individual customers are functional at all times. The team responds to emergencies such as water main breaks, assists the Fire Department in system flow testing to ensure adequate fire flow, and works with contractors by operating valves as connections are made to the system. The team also provides critical blue staking services to identify the buried water and sewer lines prior to excavation by contractors.

The **Flood Irrigation Division** is responsible for the operation and delivery of flood irrigation water to customers. The team is also responsible for the maintenance and repairs of the delivery laterals and gates that control delivery.

The **Instrument & Controls Division** is responsible for the electrical components, instrumentation, and controls of all City water and wastewater facilities. The main purpose is to ensure uninterrupted power and automated controls to the hundreds of valves, motors, pumps, and power equipment. The team is also responsible for the SCADA system, which provides data, monitoring, and control capabilities to the business element of the utility.

The **Water Meters Division** is responsible for the installation, reading, and maintenance of the water meters serving customers. The main purpose is to ensure meter functionality to retrieve water flow data for billing purposes. The team also maintains the AMI reading system and assists utility billing in turn on/turn offs, connects, disconnects and other service orders.

The **Wastewater Treatment Division** is responsible for the operation and maintenance of the wastewater treatment facilities in the City. The main purpose is to properly treat wastewater and produce effluent in compliance with permits issued by county, state, and federal regulatory agencies. The wastewater systems deliver A+ quality effluent to city parks, golf courses, and other customers via an effluent delivery system. The team also recharges excess effluent not consumed by customers.

The **Wastewater Collections Division** is responsible for the operation and maintenance of the sewer system. The main purpose of the division is to ensure the sewers flow free of obstructions to the wastewater treatment facilities. The team inspects and cleans the sewer manholes and sewer mains. It is responsible to respond to and address sewer system overflows.

**CUSTOMER SERVICE AND UTILITY BILLING DIVISION**

The **Customer Service & Utility Billing Division** provides accurate and timely customer service, billing, and collection services for water, wastewater, and solid waste customers who reside or do business within the city. Additionally, the Customer Service & Utility Billing division works cross-functionally with the city's Field Customer Service division to ensure accurate meter reads and service orders are completed in an efficient manner

**WATER RESOURCE AND CONSERVATION**

The **Water Conservation Education and Outreach** division reaches out to customers, students, and the public to educate them on the importance of water conservation and teach them steps they can take to conserve water. This division also develops a water conservation plan, and water conservation codes.

The **Water Resources Division** provides guidance, and recommendations to ensure that the City has a long-term sustainable water supply. This division also prepares permit applications, and reports for and interacts with regulatory agencies, including the Arizona Department of Water Resources, the Central Arizona Groundwater Replenishment District, the U.S. Bureau of Reclamation, the Arizona Department of Environmental Quality, and the Maricopa County Environmental Services Department.

**PERFORMANCE MEASURES**

**WATER OPERATIONS**

**FY 18/19 ACCOMPLISHMENTS**

- Developed the Pre-treatment Program
- Replaced new airlines, fine air diffusers and air control in treatment basins at Central Water Reclamation Facility
- Delivered effluent water to the RID canal for long term water storage credits
- Installed new influent flow meter at the Central Water Reclamation Facility
- Retrofitted new aeration system in the four (4) Sequencing Batch Reactors (SBRs) at the Sundance Wastewater Reclamation Facility
- Upgraded SCADA at the Sundance Wastewater Reclamation Facility
- Maintained environmental compliance at all four (4) water reclamation facilities
- Created a safety committee
- Rehabilitation of two (2) arsenic removal treatment units at Sundance Water Campus
- Seven (7) annual county inspections were completed with zero (0) deficiencies
- A total of 2.5 billion gallons of water were pumped, treated and delivered to our customers
- Installed five hundred and twenty-eight (528) new water meters system-wide
- Replaced five hundred and seven (507) old meters that were no longer reading
- Installed two thousand and five hundred (2,500) new meter antennas
- Performed twenty-six (26) pressure/flow tests for new development
- Performed over seven thousand and three hundred (7,300) blue stakes for new development in the first seven (7) months of FY19
- Thirty six (36) main breaks repaired [twenty-three (23) were in West Phoenix Estates (Sun Valley)]
- One hundred and fifty (150) service lines were installed, repaired or replaced [86 were in West Phoenix Estates (Sun Valley)]
- Completed SCADA upgrades on four (4) water booster stations
- Inspected and calibrated over one thousand (1,000) field instruments

**FY 19/20 OBJECTIVES**

- Completion of the Wastewater Pre-Treatment program
- Conversion of Hopeville to City's standard water rates
- Implementation of new water rates

- Delivery of effluent to three (3) schools to replace the use of potable water
- Complete SCADA upgrades at the other three (3) wastewater reclamation facilities
- Development of a Capacity Management, Operation & Maintenance plan for the sewer collection system
- Development of the safety program with new policies and procedures
- Target zero (0) Sanitary Sewer Overflows (SSOs)
- Development of documentation towards APWA accreditation for the department
- Rehabilitation of Festival Ranch On-Site Well (#2)
- Rehabilitation of Sundance Well (#3)
- Dive, clean, inspect five (5) water system reservoirs
- Rehabilitate arsenic removal treatment unit A at Sundance Water Campus
- Perform maintenance on five hundred (500) fire hydrants
- Complete the SCADA upgrades on the Sundance Water System

**PERFORMANCE MEASURES**

**WATER OPERATIONS - PRODUCTION**

**Strategic Goal: Adequate, Well-Maintained, and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable water system through responsible planning, operations and maintenance.

**Goal** - All water delivered to our customers meets or exceeds all water quality parameters and is of adequate flow and pressure to ensure reliability.

**Objective** - Maintain zero exceedances on all compliance testing.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
<b>Output:</b>		
<b>Water Quality</b>		
Bac-T Samples Collected	300	300
Other Compliance Samples	100	100
<b>Plan Review</b>		
New Engineering Completed	48	75
New Planning/Zoning Completed	17	75
<b>Water Production, Combined Systems</b>		
Average Day Demand, MG*	8.410	9.251
Peak Day Demand, MG*	14.184	15.602
<b>Effectiveness/Efficiency:</b>		
<b>Water Quality</b>		
Bact-T Failures	0	0
Other Compliance Exceedances	0	0
<b>Plan Review</b>		
Average Days For Review	5	5

\* MG = Million Gallons

**PERFORMANCE MEASURES**

**WATER OPERATIONS - DISTRIBUTION**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable water system through responsible planning, operations and maintenance.

**Goal** - All water delivered to our customers is of adequate flow and pressure to ensure reliability and fire flow standards.

**Objective** - Increase the number of fire hydrants tested and serviced and repaired or replaced.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Service Line Replacements	150	150
Water Main Break Repairs	36	36
Fire Hydrants* Tested and Maintained	366	500
Fire Hydrants* Repaired or Replaced	22	135
Water Valves Exercised	368	500
Effectiveness/Efficiency:		
Service Line Replacements		
Average Repair Time	5 Hrs.	5 Hrs.
Water Main Breaks		
Average Repair Time	6.5 Hrs.	6.5 Hrs.
Fire Hydrants		
Tested and Maintained	2.0 Hrs.	2.0 Hrs.
Repaired or Replaced	5.0 Hrs.	5.0 Hrs.
Water Valves Exercised		
Average Time	1.0 Hrs.	1.0 Hrs.

*\*The system has over 3,700 Fire Hydrants*

**PERFORMANCE MEASURES**

**WATER OPERATIONS - FLOOD IRRIGATION**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to provide flood irrigation service through responsible planning, operations and maintenance.

**Goal** - Effectively and efficiently, deliver flood irrigation water to the customers on the system.

**Objective** - Increase the number of system repairs without disruption to daily services.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Customers Irrigated		
Average per month	510	510
System Repairs	148	175
Effectiveness/Efficiency:		
Customers Irrigated		
Average Time	2.0 Hrs.	2.0 Hrs.
System Repairs		
Averages Time	4.0 Hrs.	4.0 Hrs.

**PERFORMANCE MEASURES**

**WATER OPERATIONS - INSTRUMENTATION & CONTROLS**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable utility system through responsible planning, operations and maintenance.

**Goal** - Ensure all instruments and controls that remotely operate the water and wastewater facilities are maintained to continue operation, data collection and alarm notification in the event of failure.

**Objective** - Calibrate 1,000 plus field instruments.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Upgraded Sonoran Vista WC* SCADA		
Upgraded Rancho Vista WC* SCADA		
Upgraded West Park WC* SCADA		
Upgraded Bales WC* SCADA		
Calibrated over 1000 Field Instruments	1000+	1000+
Effectiveness/Efficiency:		
Alarm Response Time	1.0 Hr.	1.0Hr

**PERFORMANCE MEASURES**
**WATER OPERATIONS - WATER METERS**
**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable water system through responsible planning, operations and maintenance.

**Goal** - Ensure all water meters used in the collection of data for utility billing are functional and accurate.

**Objective** - Install, replace, or repair water meters as required to ensure all water tracked for proper billing.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Water Meters		
New Installs	528	905
Replacement of Old	507	450
AMI System		
New ERT Installs	528	905
New Antenna Installs	2500	1200
Effectiveness/Efficiency:		
AMI/Meter Accuracy	92.49%	95%
Non read meters (percent of whole)	2.5 %	1.0%

**PERFORMANCE MEASURES**
**WATER RESOURCE AND CONSERVATION - EDUCATION, AND OUTREACH**
**FY18/19 ACCOMPLISHMENTS**

- Reached out to help customers reduce high water usage
- Project WET Water Festival for 347 Buckeye fourth grade students. Taught students to value and conserve water
- Participated in Sci-Tech Festival. Taught students how to be good watershed stewards
- Promoted Fix a Leak Week
- Participated in five public events. Educated customers and the public to conserve water
- Met regularly with water conservation professionals from other cities and water providers. Shared ideas on how best to promote water conservation
- Revised proposed new water conservation codes based on comments received from the development community and City departments
- Submitted annual water conservation reports to Arizona Department of Water Resources and EPA WaterSense

**FY19/20 OBJECTIVES**

- Reach out to high water usage customers to help customers reduce water usage
- Plan and sponsor Project WET Water Festival for approximately 500 Buckeye fourth grade students. The festival teaches students to value and conserve water
- Promote Fix a Leak Week

- Develop interactive display and participate in Sci-Tech Festival at Buckeye Air Fair. The display teaches students to be good water stewards
- Participate in five public events to educate customers and the public to conserve water
- Finalize new water conservation codes
- Update and improve City’s water conservation website
- Meet regularly with water conservation professionals from other cities and water providers to share ideas on how best to promote water conservation (e.g. Water-Use It Wisely, Infoshare, Arizona Municipal Water Users Association, or the West Valley Water Association)

**PERFORMANCE MEASURES**

**WATER RESOURCE AND CONSERVATION - EDUCATION, AND OUTREACH**

**Strategic Goal: Responsive and Accountable Government and Effective Public Services.**

Continue to reach out and educate customers and students to help them reduce water usage and water bills.

**Goal** - Educate the public on specific water conservation measures they can take within their home or business to reduce water usage and loss.

**Objective** - Increase customer outreach efforts.

Cause of High Water Usage	Number of High Usage Customers Reached through January 2019*
Leak outside home	450
Issue inside home / toilet	312
Landscape overwatering	89
Swimming pool related	70
Other or undetermined**	553

\*Beginning in February 2019, the cause of high usage will be categorized and tabulated monthly.

\*\*After the City notified the customer of the high usage, the customer may have corrected the problem without explaining the cause to the City.

MEASURES	FY18-19 Budget	FY19-20 Proposed
Public Outreach Event	<b>Number of Customers, Students or Individuals Reached</b>	<b>Number of Customers, Students or Individuals Reached</b>
Fix a Leak Week	400	450
Landscaping 101 (or a Homeowners Event)	80	100
Public Works Day at an Elementary School	750	750
Project WET Festival for 4th Grade Students at Sundance Park	347	500
Holiday Boutique	400	400
SciTech Festival at Buckeye Air Fair	450	500
Veterans Lift Up Event	280	280

**WATER RESOURCE AND CONSERVATION – WATER SOURCES**

**FY18/19 ACCOMPLISHMENTS**

- Attended various water supply acquisition meetings
- *Water Resource Master Plan* update (Carollo Engineers)
- Managed Type 1 and Type 2 water right leases

- Delivery of Central Arizona Project Water to Festival Ranch golf course, in return for payment by Pulte Homes (Del Webb Corporation)
- Well permitting and new source approval
- Well design input for Apache Well #1 and Apache Well #2
- Well rehabilitation input for various wells
- Submitted annual reports to Arizona Department of Water Resources for Tartesso Recharge Facility Type and Type 2 Water Rights; Municipal Provider Reports for City of Buckeye, Valencia, Water Utility of Greater Buckeye, and Hopeville; underground storage; and dewatering well permit
- Submitted annual reports to Central Arizona Groundwater Replenishment District for City of Buckeye, Valencia, and Water Utility of Greater Buckeye Member Lands
- Participated in water resource meetings at Arizona Department of Water Resources, and Central Arizona Project. Provided input for Buckeye Waterlogged Area conditions, and Non-Indian Agricultural Water
- Participated in monthly West Valley Water Association meetings and provided report input for water resource shortfall mitigation strategies for West Salt River Valley Basin Study

**FY19/20 OBJECTIVES**

- Attend various water supply acquisition meetings
- Manage Type 1 and Type 2 water right leases
- Delivery of Central Arizona Project Water to Festival Ranch Golf Course, in return for payment by Pulte Homes (Del Webb Corporation)
- Well permitting and New Source Approval
- Well design input for Well #13
- Well rehabilitation input for various wells, including North Airport Well #2 and Tartesso Well #2
- Submit annual reports to Arizona Department of Water Resources for Tartesso Recharge Facility; Type and Type 2 Water Rights; Municipal Provider Reports for City of Buckeye, Valencia, Water Utility of Greater Buckeye, and Hopeville; underground storage; and dewatering well permit
- Submit annual reports to Central Arizona Groundwater Replenishment District for City of Buckeye, Valencia, and Water Utility of Greater Buckeye Member Lands
- Reduce lost and unaccounted for water percentage to below 10% for City of Buckeye water service area;
- Participate in water resource meetings at Arizona Department of Water Resources, and Central Arizona Project. Advocate for extension of Buckeye Waterlogged Area exemptions
- Provide report input for water resource shortfall mitigation strategies for West Salt River Valley Basin Study
- Finalize West Salt River Valley Basin Study report

**PERFORMANCE MEASURES**

**WATER RESOURCE AND CONSERVATION – WATER SOURCES**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure.**

Continue to utilize existing water supplies in a sustainable manner, and plan for the acquisition and development of long-term sustainable future water supplies.

**Goal** - Develop and utilize existing water supplies in a sustainable manner.

**Objective** - Draft a short-term strategic plan to implement one or more recommendations from the *Water Resources Plan* report by Carollo Engineers.

**Goal** - Plan for the acquisition and development of long-term sustainable water supplies to meet the needs of the current and future population growth.

**Objective** - Complete the initial impact analysis as part of the Gila River Flood Risk Management Feasibility Study.

MEASURES	FY18-19 Budget	FY19-20 Proposed
<i>Water Resources Plan report (Carollo Engineers)</i>	City staff provided guidance, information, and comments to enable Carollo Engineers to generate the report	Implement new recommendations made in the report

Complete annual Arizona Department of Water Resources (ADWR) reports	Complete before March 31, 2019	Complete before March 31, 2020
Complete annual Central Arizona Groundwater Replenishment District reports	Complete before March 31, 2019	Complete before March 31, 2020
Take steps to reduce lost and unaccounted for water percentage for City of Buckeye Water Service Area	Goal of reducing to <15%	Goal of reducing to <10%
Well design	Apache (Broadway) Wells #1 & #2	Well #13
Well rehabilitation input	North Airport Road Wells #1 & #2	Sun City Festival Well #1
West Valley Water Association - West Salt River Valley (WSRV) Basin Study Report	Wrote certain mitigation strategy report sections. Reviewed report sections and groundwater model results.	Review and finalize report
Advocate for extension of Buckeye Waterlogged Area exemptions	Meet with ADWR to provide input. Encourage ADWR to use WSRV Basin Study groundwater model to support extension of exemptions.	Advocate for 10 year or longer extension
Actively participate in the Gila River Flood Risk Management feasibility study.		Complete a recommendation to the City Manager to continue the joint project with the Army Corps of Engineers after completion of the initial economic development analysis.

**PERFORMANCE MEASURES**

**CUSTOMER SERVICE AND UTILITY BILLING**

**FY18/19 ACCOMPLISHMENTS**

- Created and implemented a formal customer service training program
- Opened a second Utility Billing and Customer Service location with no disruption to customer service.

**FY19/20 OBJECTIVES**

- Further automate in-house payment processing
- Reorganize and add new billing cycles by service type

**PERFORMANCE MEASURES**

**CUSTOMER SERVICE AND UTILITY BILLING**

**Strategic Goal: Responsive and Accountable Government and Effective Public Services**

Continue to be accountable for providing and accounting accurately for all billings, receipting, new service, and customer service order requests.

**Goal** - Answer all phone calls in an expedited manner, process in-house payments within two business days, and bill customers on each scheduled bill date according to the annual calendar.

**Objective** - Provide thorough reporting to track call metrics, receivables, and billing data to accomplish effective daily and monthly workflow processes among staff and division.



MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
Calls Presented	68,117	65,000
Calls Handled	52,316	58,500
Average Call Handle Time	6:37	4:00
Call Abandoned Percentage	23	10
Auto- Pay Participation	3,366	6,000



Water	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
Water	53.55	53.72	53.06	58.00	58.00	60.00
<b>Total Personnel</b>	<b>53.55</b>	<b>53.72</b>	<b>53.06</b>	<b>58.00</b>	<b>58.00</b>	<b>60.00</b>
<b>Expenditures by Division</b>						
Water Utility Administration	73,751,944	12,379,748	12,692,994	56,521,182	28,136,641	81,323,763
Water CIP	-	-	108,423	863,000	-	-
Irrigation	-	282,105	301,274	512,335	314,729	565,058
Central Buckeye	-	854,773	321,590	438,586	314,618	448,334
Sundance Buckeye	-	1,038,604	1,154,916	1,884,297	1,201,189	1,674,081
Tartesso Buckeye	-	396,894	557,237	545,216	437,039	646,497
Festival Buckeye	-	325,260	423,548	526,650	458,010	659,003
North Airport Road	-	131,425	368,650	537,034	306,264	819,771
Hopeville	-	61,924	63,269	184,600	45,532	174,100
Global	-	1,043,806	815,876	1,110,569	609,350	925,703
Sun Valley	-	-	8,991	79,100	101,137	90,100
Customer Accounts	-	-	-	-	-	129,556
Christmas Well	-	-	61	250	-	5,000
Tract A Well	-	10,433	14,633	13,900	12,168	15,900
Drainage Wells	-	199,960	171,532	190,000	130,125	250,000
Water Distribution	-	737,514	908,493	1,402,755	1,203,021	1,644,803
Customer Svc Meters	-	1,111,143	2,205,643	1,661,613	1,151,165	1,879,573
Contingency	-	-	-	758,170	-	1,147,000
	<b>73,751,944</b>	<b>18,573,590</b>	<b>20,117,129</b>	<b>67,229,257</b>	<b>34,420,989</b>	<b>92,398,242</b>
<b>Expenditures By Category</b>						
Personnel Services	3,104,383	3,821,970	3,928,877	5,123,707	4,237,855	4,813,076
Operating Expenditures	6,325,181	8,277,664	8,649,639	11,766,233	6,137,549	11,470,568
Capital Expenditures	60,484,876	2,692,059	3,766,782	45,633,000	21,401,243	63,495,610
Debt Service	3,837,504	3,781,897	3,771,831	3,948,147	2,644,342	11,471,988
Reserves/ Contingency	-	-	-	758,170	-	1,147,000
<b>Total Expenditures</b>	<b>73,751,944</b>	<b>18,573,590</b>	<b>20,117,129</b>	<b>67,229,257</b>	<b>34,420,989</b>	<b>92,398,242</b>
Transfers Out	645,335	764,750	635,700	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>74,397,279</b>	<b>19,338,340</b>	<b>20,752,829</b>	<b>67,229,257</b>	<b>34,420,989</b>	<b>92,398,242</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	79,349,699	25,685,919	26,749,727	28,866,500	29,176,575	123,342,580
Total Expenditures & Transfers Out	74,397,279	19,338,340	20,752,829	67,229,257	34,420,989	92,398,242
<b>Net Operating Result</b>	<b>4,952,420</b>	<b>6,347,579</b>	<b>5,996,898</b>	<b>(38,362,757)</b>	<b>(5,244,414)</b>	<b>30,944,338</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 1,089.65</b>	<b>\$ 267.28</b>	<b>\$ 266.08</b>	<b>\$ 778.65</b>	<b>\$ 398.66</b>	<b>\$ 1,018.27</b>

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
Salaries and Wages	2,128,877	974,913	1,154,728	1,575,112	1,177,466	1,377,791
Wages Overtime	73,456	7,058	343	14,525	1,078	5,000
Arizona State Retirement	234,409	117,614	137,229	189,803	142,581	203,219
FICA	157,267	77,281	84,348	121,607	89,677	126,288
Workers Comp insurance	56,693	20,280	23,557	34,500	25,290	34,987
Health Insurance	453,680	254,428	237,258	327,655	293,350	359,298
<b>Total Personnel Services</b>	<b>3,104,383</b>	<b>1,451,573</b>	<b>1,637,462</b>	<b>2,263,202</b>	<b>1,729,441</b>	<b>2,106,583</b>
Legal Services	270,793	76,978	86,133	100,000	51,845	100,000
Engineering Services	11,030	11,024	8,010	100,000	103,186	115,000
Custodial Contract (PW)	6,076	8,819	8,201	15,000	15,895	19,200
Water Right Lease	64,565	52,116	103,418	60,000	47,071	45,000
Landscaping	15,886	-	-	1,000	38	1,000
Permit Fees	95,176	40,977	59,338	46,800	54,214	46,800
Professional Services General	810,521	883,568	237,023	170,000	146,655	170,000
Water Rate Study			34,376		70,427	30,000
Repair and Replace	31,527	7,093	1,041	2,500	825	2,500
Generator R & M	92,384	-	-	-	-	-
Fire Hydrant Maint/Replacement	49,863	-	-	-	-	-
Water Meters R & M	526,383	-	-	-	-	-
Water System R & M	265,735	27,650	-	-	-	-
Reservoir/Booster Maint/Repair	389,915	-	-	-	-	-
Sampling Stations	-	31,342	47	1,000	-	-
Treatment Plant O&M	220,940	-	-	-	-	-
Irrigation Systems Parts/Mater	13,432	-	-	-	-	-
Office Supply/Equipment	5,896	5,450	7,137	7,000	9,165	12,100
Program Supplies/Equipment	19,555	15,926	6,424	7,000	9,163	12,000
Equipment Rental	3,107	-	-	-	-	-
Automotive Expenses	132,582	13,312	16,920	42,000	8,455	110,000
Postage and Freight	7,207	6,340	6,702	10,000	12,452	5,000
Small Tools<\$5	4,266	-	-	-	-	-
IT Equipment <\$5000	14,479	4,808	24,955	25,000	20,494	14,800
SCADA	-	125,669	579,723	2,254,829	106,756	1,799,022
Chemicals	77,681	-	-	-	-	-
Uniforms	19,352	25,377	21,197	23,000	22,924	25,400
Laboratory Fees	17,036	-	-	-	-	-
Vehicle Fuel	-	-	77,795	50,000	145,341	100,000
Miscellaneous	4,515	43	-	-	-	-
Administrative Fees	63,003	81,413	222,974	65,000	44,669	65,000
Public Relation	-	395	8,016	10,000	459	10,000
Recruitment	-	249	-	-	272	-
Bank Charges	18,602	10,578	17,033	12,000	25,843	-
Water Conservation	-	1,238	3,732	11,000	8,805	23,000
Prop Taxes, City-Owned					3,900	
Indirect Cost Allocation	508,920	610,700	640,500	640,500	582,273	640,500
Insurance and Bonds	1,567	9,504	2,311	10,000	-	10,000
Legal Printing and Advertising	1,263	-	118	-	-	-
Global Growth Premium	1,068,000	1,461,000	1,200,000	1,617,000	193,091	250,000

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
Line Extension Reimbursement	-	-	-	-	298,801	65,000
Meter Hook-up Reimbursement	-	902,871	10,000	-	-	-
Bad Debt Expense	79,620	23,158	35,604	25,000	166,791	200,000
Electric - Utility	1,204,487	27,688	55,584	60,452	69,111	80,000
Natural Gas - Utility	59	-	-	-	-	-
Water/Wastewater - Utility	61,744	17,881	16,965	40,000	21,588	30,000
Purchased Water (Goodyear)	75,611	74,687	96,954	75,000	78,707	85,000
Telephone	40,687	18,558	27,320	21,153	47,675	60,960
CAP Water	-	-	-	-	60,785	58,300
Conference and Seminars	19,911	10,207	18,972	21,000	15,626	25,000
Travel and Meals	7,750	6,217	10,789	8,100	9,454	15,000
Operational Training	-	-	-	-	-	10,000
Dues and Subscription	4,055	1,509	6,792	8,500	12,555	14,000
Total Operating Expenses	6,325,181	4,594,345	3,652,102	5,539,833	2,465,313	4,249,582
Automobiles	94,758	212,164	717,586	175,000	177,984	275,000
Water Systems	60,346,148	136,785	-	7,175,000	-	-
Hopeville Equipment	-	92,632	29,615	-	69,044	-
AMI Meter Replacement	-	-	(20,488)	-	-	-
Apache Fill Line	-	68,450	278,785	-	271,339	-
Water Resources Admin Bldg	-	-	1,058,373	250,000	287,286	-
Apache Rd WTP Phase 1	-	-	1,554,983	37,170,000	20,425,278	53,319,000
Waterline at Airport	-	-	-	-	49,644	-
Wtr Treatment Farallon #16	-	-	-	-	16,969	-
Completed Capital	43,970	2,041,902	12,744	-	-	9,901,610
Total Capital	60,484,876	2,551,933	3,631,598	44,770,000	21,297,545	63,495,610
Financing Expense	315,350	-	-	-	-	7,655,300
Principle Due Excise Bond	200,000	195,000	205,000	210,000	229,091	215,000
Interest Due Excise	59,999	32,148	25,996	21,800	9,592	13,300
Interest Due Global Bond 2015	2,214,852	2,470,457	2,468,377	2,470,625	1,344,924	2,470,625
Prin Excise Revenue Ref 2015	445,300	436,600	430,700	462,500	485,782	462,500
Int. Excise Revenue Ref 2015	118,587	158,556	145,617	138,602	74,474	127,040
Principle Due WIFA 920239-13	200,389	206,350	212,489	218,811	238,703	151,326
Interest Due WIFA 920239-13	50,383	43,819	41,301	120,850	20,767	74,541
Principle Due WIFA 920241-13	143,119	147,377	151,761	156,276	170,483	160,925
Interest Due WIFA 920241-13	40,609	44,649	42,793	86,312	22,084	81,663
Principle Due WIFA 920240-13	25,556	31,646	32,337	32,810	37,900	33,765
Interest Due WIFA 920240-13	8,550	3,421	3,585	14,561	4,065	11,003
Interest Due W/S Bond 2015	14,811	11,875	11,875	15,000	6,477	15,000
Total Debt Service	3,837,504	3,781,897	3,771,831	3,948,147	2,644,342	11,471,988
Water Utility Administration	73,751,944	12,379,748	12,692,994	56,521,182	28,136,641	81,323,763

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Irrigation</b>						
Salaries and Wages	-	119,625	112,483	122,162	112,734	123,573
Wages Overtime	-	382	513	11,536	2,706	11,535
Arizona State Retirement	-	12,750	13,074	14,586	14,597	14,670
FICA	-	7,707	7,943	9,345	8,841	8,761
Workers Comp insurance	-	3,866	4,476	5,025	5,301	5,160
Health Insurance	-	38,656	42,593	49,081	42,826	43,859
Total Personnel Services	-	182,987	181,081	211,735	187,006	207,558
Irrigation Systems Parts/Mater	-	36,450	80,187	200,000	56,272	250,000
Office Supply/Equipment	-	-	-	-	-	1,000
Automotive Expenses	-	12,669	5	600	543	-
Small Tools<\$5,000	-	-	-	-	-	5,000
Safety Equipment	-	-	-	-	-	1,500
RID Water Purchased	-	10,000	-	40,000	43,636	40,000
BID Water Purchased	-	40,000	40,000	60,000	27,273	60,000
Total Operating Expense	-	99,119	120,192	300,600	127,723	357,500
Irrigation	-	282,105	301,274	512,335	314,729	565,058
<b>Central Buckeye</b>						
Salaries and Wages	-	519,185	123,842	127,262	123,004	130,478
Wages Overtime	-	47,109	3,349	10,050	7,326	10,050
Arizona State Retirement	-	61,401	14,554	15,572	15,933	15,496
FICA	-	39,091	10,918	9,977	10,504	9,382
Workers Comp insurance	-	15,946	4,711	4,394	4,933	4,440
Health Insurance	-	95,658	15,536	16,531	22,203	22,688
Total Personnel Services	-	778,391	172,910	183,786	183,903	192,534
Landscaping	-	6,177	7,504	8,800	6,394	8,800
Laboratory Fees	-	2,423	8,353	14,000	5,710	8,500
Repair and Replace	-	2,183	29	5,000	862	5,000
Generator R & M	-	7,411	10,256	12,000	5,941	12,000
Reservoir/Booster Maint/Repair	-	22,792	16,091	60,000	2,505	60,000
Well Maintenance Repair	-	1,764	59,271	90,000	59,309	90,000
Treatment Plant O&M	-	1,822	2,741	2,500	802	2,500
Automotive Expenses	-	315	-	-	-	-
SCADA	-	-	4,390	10,000	1,918	10,000
Chemicals	-	3,120	2,259	5,000	2,405	5,000
Safety Equipment	-	-	1,000	7,500	5,436	9,000
Electric - Utility	-	28,376	36,786	40,000	39,432	45,000
Total Operating Expenses	-	76,383	148,680	254,800	130,715	255,800
Central Buckeye	-	854,773	321,590	438,586	314,618	448,334

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Sundance Buckeye</b>						
Salaries and Wages	-	98,018	114,972	195,250	113,429	122,970
Wages Overtime	-	6,605	6,234	10,412	2,768	10,412
Arizona State Retirement	-	10,949	14,209	23,815	14,286	14,600
FICA	-	6,805	8,876	15,258	8,445	8,571
Workers Comp insurance	-	2,812	4,096	6,715	4,201	4,183
Health Insurance	-	22,104	31,857	43,997	35,362	36,215
Total Personnel Services	-	147,293	180,245	295,447	178,491	196,951
Landscaping	-	16,910	16,617	19,330	10,963	19,330
Laboratory Fees	-	13,893	13,705	24,020	10,054	18,000
Repair and Replace	-	875	17,193	25,000	1,414	15,000
Generator R & M	-	34,908	27,442	28,000	20,627	28,000
Reservoir/Booster Maint/Repair	-	46,637	56,781	230,000	17,523	150,000
Well Maintenance Repair	-	124,375	22,185	130,000	52,886	130,000
Treatment Plant O&M	-	79,160	250,307	460,000	428,395	460,000
Office Supply/Equipment	-	350	87	-	-	300
Automotive Expenses	-	8,785	-	-	-	-
Small Tools<\$5,000	-	2,212	2,859	2,500	2,241	2,500
IT Equipment <\$5000	-	1,082	-	-	-	-
SCADA	-	14,770	5,315	14,000	-	14,000
Chemicals	-	46,634	30,982	40,000	31,753	40,000
Safety Equipment	-	707	11,835	2,000	541	-
Electric - Utility	-	348,795	507,754	600,000	444,551	600,000
Telephone	-	11,090	11,610	14,000	1,751	-
Total Operating Expenses	-	751,184	974,671	1,588,850	1,022,698	1,477,130
Well #8	-	140,126	-	-	-	-
AMI Meter Replacement	-	-	-	-	-	-
Total Capital	-	140,126	-	-	-	-
Sundance Buckeye	-	1,038,604	1,154,916	1,884,297	1,201,189	1,674,081

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Tartesso Buckeye</b>						
Salaries and Wages	-	83,734	161,391	98,892	166,795	174,824
Wages Overtime	-	8,286	4,009	5,668	2,297	5,668
Arizona State Retirement	-	9,830	17,939	12,484	21,324	20,761
FICA	-	6,124	11,735	7,999	13,070	12,237
Workers Comp insurance	-	2,520	5,259	3,546	6,310	5,949
Health Insurance	-	24,288	33,149	21,627	63,491	65,058
Total Personnel Services	-	134,782	233,482	150,216	273,287	284,497
Landscaping	-	3,196	5,479	7,000	5,403	7,000
Permit Fees	-	2,540	-	-	-	-
Laboratory Fees	-	2,021	11,179	20,000	11,175	8,000
Repair and Replace	-	-	-	-	-	20,000
Generator R & M	-	8,363	6,729	11,000	7,141	11,000
Reservoir/Booster Maint/Repair	-	29,215	14,295	75,000	6,877	75,000
Well Maintenance Repair	-	89,369	149,858	70,000	2,294	70,000
Treatment Plant O&M	-	1,556	3,793	6,000	1,123	6,000
Automotive Expenses	-	238	-	-	-	-
SCADA	-	13,748	-	5,000	230	5,000
Chemicals	-	2,176	2,686	5,000	1,818	5,000
Safety Equipment	-	-	49	-	-	-
Electric - Utility	-	104,769	124,389	145,000	115,637	155,000
Telephone	-	4,922	5,299	51,000	684	-
Total Operating Expenses	-	262,112	323,755	395,000	152,382	362,000
Completed Capital	-	-	-	-	11,371	-
Total Capital	-	-	-	-	11,371	-
Tartesso Buckeye	-	396,894	557,237	545,216	437,039	646,497

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Festival Buckeye</b>						
Salaries and Wages	-	58,074	102,581	93,868	107,981	103,917
Wages Overtime	-	5,708	10,484	8,571	15,857	18,000
Arizona State Retirement	-	6,766	12,979	11,991	15,025	12,343
FICA	-	4,283	8,183	7,683	9,342	7,507
Workers Comp insurance	-	1,761	3,675	3,415	4,453	3,536
Health Insurance	-	15,205	16,292	21,622	21,186	21,700
Total Personnel Services	-	91,796	154,194	147,150	173,844	167,003
Landscaping	-	4,743	4,875	7,000	4,982	7,000
Permit Fees	-	1,340	-	-	-	-
Laboratory Fees	-	2,885	11,855	16,500	2,469	9,000
Repair and Replace	-	-	-	-	-	15,000
Generator R & M	-	9,141	9,104	16,000	12,433	16,000
Reservoir/Booster Maint/Repair	-	50,291	15,655	12,000	22,866	20,000
Well Maintenance Repair	-	2,259	4,782	98,000	715	140,000
Treatment Plant O&M	-	1,106	2,196	7,000	3,819	5,000
Automotive Expenses	-	8,982	-	-	-	-
SCADA	-	-	7,550	15,000	-	15,000
Chemicals	-	3,225	3,468	4,500	3,063	5,000
Safety Equipment	-	-	165	200	-	-
Electric - Utility	-	146,230	206,704	200,000	233,226	260,000
Telephone	-	3,261	3,001	3,300	594	-
Total Operating Expenses	-	233,464	269,354	379,500	284,166	492,000
Festival Buckeye	-	325,260	423,548	526,650	458,010	659,003



Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>North Airport Road</b>						
Salaries and Wages	-	71,825	87,036	90,199	107,579	147,556
Wages Overtime	-	6,610	4,543	7,883	1,472	7,883
Arizona State Retirement	-	8,325	10,487	11,512	13,220	17,520
FICA	-	5,486	6,994	7,376	7,976	10,033
Workers Comp insurance	-	2,136	3,060	3,278	3,881	5,003
Health Insurance	-	6,012	12,861	14,186	29,178	43,776
Total Personnel Services	-	100,393	124,981	134,434	163,306	231,771
Landscaping	-	-	8,205	9,500	7,459	9,500
Laboratory Fees	-	-	6,000	6,000	-	6,500
Repair and Replace	-	-	-	-	-	20,000
Generator R & M	-	-	10,929	15,000	12,443	15,000
Reservoir/Booster Maint/Repair	-	1,131	7,955	95,000	20,172	95,000
Well Maintenance Repair	-	15,728	105,022	135,000	1,228	100,000
Treatment Plant O&M	-	2,406	62,129	80,000	29,561	80,000
Automotive Expenses	-	4,986	-	-	-	-
SCADA	-	-	-	12,000	892	12,000
Chemicals	-	-	26,009	40,000	25,054	50,000
Safety Equipment	-	-	393	100	26	-
Electric - Utility	-	6,781	9,239	10,000	46,123	200,000
Telephone	-	-	-	-	-	-
Total Operating Expenses	-	31,032	235,882	402,600	142,958	588,000
Completed Capital	-	-	7,787	-	-	-
North Airport Road	-	131,425	368,650	537,034	306,264	819,771
<b>Hopeville</b>						
Landscaping	-	1,178	2,515	4,000	2,102	4,000
Laboratory Fees	-	3,234	5,000	5,000	1,148	2,500
Repair and Replace	-	-	-	-	-	2,500
Generator R & M	-	-	5,627	5,000	2,364	5,000
Reservoir/Booster Maint/Repair	-	10,701	3,451	51,000	4,551	35,000
Well Maintenance Repair	-	75	9,155	15,000	2,996	15,000
Treatment Plant O&M	-	11,516	6,499	64,000	1,981	64,000
SCADA	-	-	510	5,000	-	5,000
Chemicals	-	4,777	1,312	7,100	1,558	7,100
Safety Equipment	-	-	-	-	-	-
Electric - Utility	-	30,441	29,202	28,500	28,831	34,000
Hopeville	-	61,924	63,269	184,600	45,532	174,100

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Global</b>						
Salaries and Wages	-	86,631	73,969	154,190	50,722	54,309
Wages Overtime	-	7,563	1,895	18,520	529	5,000
Arizona State Retirement	-	9,755	8,469	19,569	6,188	6,448
FICA	-	6,293	5,968	12,538	3,791	3,676
Workers Comp insurance	-	2,513	2,618	5,565	1,893	1,848
Health Insurance	-	14,829	17,459	34,987	21,309	21,822
Total Personnel Services	-	127,583	110,379	245,369	84,431	93,103
Landscaping	-	19,383	16,628	18,700	17,775	23,500
Permit Fees	-	17,520	-	-	-	-
Laboratory Fees	-	12,269	15,206	16,000	12,476	21,000
Repair and Replace	-	472	-	20,000	9,393	20,000
Generator R & M	-	33,253	40,067	50,000	40,472	60,000
Reservoir/Booster Maint/Repair	-	101,761	59,219	100,000	44,985	80,000
Well Maintenance Repair	-	139,715	21,292	120,000	56,144	117,600
Treatment Plant O&M	-	168,270	136,864	100,000	35,763	80,000
Automotive Expenses	-	14,688	-	-	-	-
Small Tools <\$5,000	-	-	2,481	1,500	892	2,500
IT Equipment <\$5000	-	3,789	1,869	-	-	-
SCADA	-	39,406	16,577	18,000	13,678	18,000
Chemicals	-	32,982	29,833	40,000	29,980	40,000
Safety Equipment	-	58	6,487	-	-	-
Electric - Utility	-	321,454	330,942	370,000	262,163	370,000
Telephone	-	11,203	12,458	11,000	1,198	-
Total Operating Expenses	-	916,223	689,922	865,200	524,919	832,600
Completed Capital	-	-	15,574	-	-	-
Global	-	1,043,806	815,876	1,110,569	609,350	925,703
<b>Sun Valley</b>						
Laboratory Fees	-	-	-	4,500	2,804	4,500
Repair and Replace	-	-	-	1,000	-	1,000
Generator R & M	-	-	-	2,500	247	2,500
Reservoir/Booster Maint/Repair	-	-	493	30,000	3,444	30,000
Well Maintenance Repair	-	-	-	19,000	-	30,000
SCADA	-	-	5,098	-	-	-
Chemicals	-	-	-	2,100	-	2,100
Electric - Utility	-	-	-	20,000	2,316	20,000
Sweetwater Well #2	-	-	3,400	-	92,327	-
Sun Valley	-	-	8,991	79,100	101,137	90,100

Water	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
<b>Customer Services and Utility Billing</b>						
Professional Services General	-	-	-	-	-	57,157
Office Supply/Equipment	-	-	-	-	-	2,000
Program Supplies/Equipment	-	-	-	-	-	1,617
Postage and Freight	-	-	-	-	-	46,667
IT Equipment <\$5000	-	-	-	-	-	3,300
Bank Charges	-	-	-	-	-	17,000
Conference and Seminars	-	-	-	-	-	990
Travel and Meals	-	-	-	-	-	660
Dues and Subscription	-	-	-	-	-	165
Customer Services and Utility Billing	-	-	-	-	-	129,556
<b>Christmas Well</b>						
Generator R & M	-	-	61	250	-	5,000
Christmas Well	-	-	61	250	-	5,000
<b>Tract A Well</b>						
Landscaping	-	955	1,638	1,900	1,489	1,900
Electric - Utility	-	9,478	12,996	12,000	10,680	14,000
Tract A Well	-	10,433	14,633	13,900	12,168	15,900
<b>Drainage Wells</b>						
Well Maintenance Repair	-	100,389	17,452	90,000	28,294	90,000
Electric - Utility	-	99,570	154,080	100,000	101,831	160,000
Drainage Wells	-	199,960	171,532	190,000	130,125	250,000
<b>Water Distribution</b>						
Salaries and Wages	-	220,374	346,364	533,531	431,684	431,247
Wages Overtime	-	68,613	110,808	100,000	140,911	175,000
Arizona State Retirement	-	31,207	51,698	72,659	69,309	51,195
FICA	-	19,691	32,657	46,553	43,372	49,910
Workers Comp Insurance	-	7,993	15,231	19,892	21,693	15,311
Health Insurance	-	62,367	93,497	155,120	135,848	139,640
Total Personnel Services	-	410,246	650,255	927,755	842,817	862,303
Landscaping	-	-	-	-	-	2,500
Permit Fees	-	1,300	-	-	-	2,000
Repair and Replace	-	2,064	738	2,500	4,225	3,000
Fire Hydrant Maint/Replacement	-	46,558	30,375	150,000	115,497	200,000
Office Supply/Equipment	-	300	1,573	2,000	1,929	2,000
Equipment Rental	-	11,895	4,903	20,000	4,912	20,000
Automotive Expenses	-	38,276	207,359	-	-	-
Water Distrib System R&M	-	221,435	5,274	250,000	205,970	500,000
Small Tools<\$5	-	4,378	-	20,000	17,357	30,000
IT Equipment <\$5000	-	-	8,015	10,000	5,251	10,000
Safety Equipment	-	1,063	-	13,000	5,063	13,000
Telephone	-	-	-	7,500	-	-
Total Operating Expenses	-	327,269	258,238	475,000	360,204	782,500
Water Distribution	-	737,514	908,493	1,402,755	1,203,021	1,644,803

Water	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Customer Service Meters</b>						
Salaries and Wages	-	246,982	301,732	343,518	253,546	292,614
Wages Overtime	-	18,315	21,799	25,000	12,963	25,000
Arizona State Retirement	-	27,862	36,636	41,572	33,715	34,741
FICA	-	17,525	22,798	26,635	21,262	20,609
Workers Comp Insurance	-	7,176	10,346	11,701	10,099	9,954
Health Insurance	-	79,067	90,577	116,187	89,744	87,855
Water Meters R & M	-	695,651	1,716,613	1,000,000	713,124	1,316,300
Automotive Expenses	-	17,920	-	-	-	-
Water Meter Telemetry	-	-	-	75,000	12,836	75,000
Small Tools<\$5,000	-	14	5,142	9,500	3,635	5,000
IT Equipment <\$5000	-	-	-	7,500	-	7,500
Safety Equipment	-	631	-	5,000	239	5,000
Electric - Utility					-	-
Customer Service Meters	-	1,111,143	2,205,643	1,661,613	1,151,165	1,879,573
CDBGWtrRehab1st-4thStr	-	-	88,679	863,000		-
Wtr Treatment Facility #9	-	-	19,744	-		-
Water CIP	-	-	108,423	863,000	-	-
Contingencies	-	-	-	758,170	-	1,147,000
Water	73,751,944	18,573,590	20,117,129	67,229,257	34,420,989	92,398,242
<b>Total Expenditures</b>	<b>73,751,944</b>	<b>18,573,590</b>	<b>20,117,129</b>	<b>67,229,257</b>	<b>34,420,989</b>	<b>92,398,242</b>

**PERFORMANCE MEASURES**

**WATER OPERATIONS - WASTEWATER TREATMENT**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable water system through responsible planning, operations and maintenance.

**Goal** - Ensure effluent delivered to our customers meets or exceeds all water quality parameters.

**Objective** - Perform consistent process control sampling to maintain appropriate chemical levels.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Compliance Sampling</b>		
Combined Treatment Facilities	2000*	2000
<b>Process Control Sampling</b>		
Combined Treatment Facilities	2500*	2500
<b>Plan Review</b>		
New Engineering Completed	44	75
New Planning/Zoning Completed	15	75
Effectiveness/Efficiency:		
<b>Plan Review</b>		
Average days for review	5	5
<b>Annual Regulatory Inspections</b>		
No Deficiencies	7	8
<b>Wastewater Treated, MG**</b>	789	870
Average Day-Combined Facilities	2.16	2.40

\* Samples Completed

\*\* Million Gallons

**PERFORMANCE MEASURES**

**WATER OPERATIONS - WASTEWATER COLLECTIONS**

**Strategic Goal: Adequate, Well-Maintained and Well-Planned Public Infrastructure**

Continue to maintain a safe, reliable water system through responsible planning, operations and maintenance.

**Goal** - All sewer collected is transported to the treatment facilities with no system overflows.

**Objective** - Keep sewer mains clear of blockages.

MEASURES	FY18-19 BUDGET	FY19-20 PROPOSED
Output:		
<b>Manholes, Total</b>	4000	4000
Inspected	1475	2000
Cleaned	1475	2000
<b>Sewer Mains, Miles</b>	480	480
Inspected	62	75
Cleaned	62	75
<b>Sewer System Overflow Clean Up</b>	3	0
Effectiveness/Efficiency:		
<b>Manholes</b>		
Inspections	0.5 Hrs.	0.5Hrs
Cleaning	1.0 Hr.	1.0 Hr.

Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Personnel By Division</b>						
Wastewater	15.81	21.64	24.30	25.00	25.00	26.00
<b>Total Personnel</b>	<b>15.81</b>	<b>21.64</b>	<b>24.30</b>	<b>25.00</b>	<b>25.00</b>	<b>26.00</b>
WWTR CIP	299	84,455	709,208	-	2,692,701	-
Wastewater Administration	9,101,424	4,003,422	3,300,311	10,725,566	8,371,520	18,723,173
Central Buckeye	-	873,445	1,170,262	1,399,890	1,420,140	1,394,881
Sundance Buckeye	-	1,006,561	1,097,032	1,187,833	1,660,237	1,166,825
Tartesso Buckeye	-	524,075	527,617	515,102	561,067	643,736
Festival Buckeye	-	408,959	409,469	574,459	617,787	520,494
Northeast Lift Station	-	95,288	76,421	88,034	92,525	91,520
Collections Sewer System	-	66,066	182,347	307,737	281,461	135,356
Customer Accounts Billing and Collections	-	-	-	-	-	130,334
Contingency	-	-	-	2,869,658	-	437,000
	<b>9,101,723</b>	<b>7,062,272</b>	<b>7,472,668</b>	<b>17,668,279</b>	<b>15,697,438</b>	<b>23,243,319</b>
<b>Expenditures By Category</b>						
Personnel Services	1,809,599	1,800,256	2,165,829	2,175,202	2,320,215	2,613,097
Operating Expenditures	3,805,982	3,216,093	3,510,804	4,436,042	4,270,684	4,368,188
Capital Expenditures	2,763,535	1,284,438	982,559	7,249,000	8,105,602	14,961,618
Debt Service	722,608	761,485	813,476	938,377	1,000,937	863,416
Reserves/ Contingency	-	-	-	2,869,658	-	437,000
<b>Total Expenditures</b>	<b>9,101,723</b>	<b>7,062,272</b>	<b>7,472,668</b>	<b>17,668,279</b>	<b>15,697,438</b>	<b>23,243,319</b>
Transfers Out	97,600	92,000	96,577	-	-	-
<b>Total Expenditures &amp; Transfers Out</b>	<b>9,199,323</b>	<b>7,154,272</b>	<b>7,569,245</b>	<b>17,668,279</b>	<b>15,697,438</b>	<b>23,243,319</b>
<b>Operating Results</b>						
Total Revenues & Transfers In	9,162,113	8,590,682	10,310,457	10,226,180	10,887,501	11,015,509
Total Expenditures & Transfers Out	9,199,323	7,154,272	7,569,245	17,668,279	15,697,438	23,243,319
<b>Net Operating Result</b>	<b>(37,210)</b>	<b>1,436,410</b>	<b>2,741,212</b>	<b>(7,442,099)</b>	<b>(4,809,937)</b>	<b>(12,227,810)</b>
<b>Expenditures Deflated Per Capita</b>						
Population Estimates @ July 1	62,582	65,509	69,947	76,145	76,145	82,237
GDP Implicit Price Deflator	109.10	110.45	111.50	113.39	113.39	110.34
<b>Expenditures Deflated Per Capita</b>	<b>\$ 134.74</b>	<b>\$ 98.88</b>	<b>\$ 97.05</b>	<b>\$ 204.63</b>	<b>\$ 181.81</b>	<b>\$ 256.15</b>

**FY2019-20 ANNUAL BUDGET**

Wastewater	Actual			Budget FY 18-19	Projected FY 18-19	Proposed FY 19-20
	FY 15-16	FY 16-17	FY 17-18			
Roosevelt Sewer Line	299	84,455	399,999	-	189,106	-
Generator Replacement	-	-	220,551	-	-	-
Sundance WWTP SBR 1&2 DCR	-	-	88,658	-	2,503,595	-
WWTR CIP	299	84,455	709,208	-	2,692,701	-
<b>Wastewater Administration</b>						
Salaries and Wages	1,248,650	757,934	783,706	519,691	554,337	1,012,669
Wages Overtime	30,319	6,791	-	36,000	38,400	5,000
Arizona State Retirement	143,286	91,465	85,651	66,350	70,773	144,872
FICA	91,336	56,979	54,830	42,510	45,344	84,318
Workers Comp insurance	33,603	19,767	18,418	10,256	10,940	26,831
Health Insurance	262,405	181,469	157,794	128,332	136,887	272,719
Total Personnel Services	1,809,599	1,114,404	1,100,398	803,139	856,681	1,546,409
Legal Services	974	-	-	-	-	-
Engineering Services	-	-	14,009	500,000	17,994	115,000
Custodial Contract (PW)	1,594	-	-	-	12,369	14,000
Landscaping	13,183	-	-	-	-	-
Professional Services General	509,589	126,404	94,500	300,000	294,529	100,000
Permit Fees	84,971	13,229	75,675	50,000	53,333	50,000
Water Rate Study	-	-	-	-	32,000	30,000
Repair and Replace	5,514	29,321	34	1,000	1,067	1,000
Wastewater Plant R & M	419,744	-	-	-	-	-
Wastewater System R & M	31,057	-	71,998	-	-	-
Sludge Removal	8,885	-	-	-	-	-
WW R&M	559,987	(19,044)	-	-	-	-
Festival Ranch WRF O&M	373,639	-	-	-	-	-
Northeast Buckeye WW O&M	24,997	-	-	-	-	-
Tartesso WRF O&M	142,988	-	-	-	-	-
Office Supply/Equipment	1,960	163	949	1,000	1,067	5,000
Program Supplies/Equipment	40,366	575	1,698	18,000	18,187	18,000
Equipment Rental	1,468	-	-	-	-	-
Automotive Expenses	39,592	3,960	87,603	35,000	50,560	50,000
Postage and Freight	128	19	89	100	107	100
Small Tools<\$5000	24	-	-	-	-	-
IT Equipment <\$5000	-	-	-	-	-	1,000
Chemicals	143,437	-	-	-	-	-
Uniforms	16,823	18,545	16,876	22,000	24,747	22,000
Laboratory Fees	32,344	-	-	-	-	-
Vehicle Fuel	-	-	14,103	18,000	45,867	43,000
Miscellaneous	249	84	-	-	-	-
Administrative Fees	84,046	123,352	121,969	85,000	90,667	85,000
Public Relation	-	395	697	6,000	6,400	6,000
Bank Charges	-	5,209	7,902	7,000	18,133	-
Indirect Cost Allocation	528,250	633,900	664,650	664,650	708,960	664,650
Bad Debt Expense	8,209	(2,001)	8,534	10,000	10,667	50,000

<b>Wastewater</b>	<b>Actual</b>			<b>Budget</b>	<b>Projected</b>	<b>Proposed</b>
	<b>FY 15-16</b>	<b>FY 16-17</b>	<b>FY 17-18</b>	<b>FY 18-19</b>	<b>FY 18-19</b>	<b>FY 19-20</b>
Electric - Utility	666,100	-	-	-	-	-
Water/Wastewater - Utility	19,870	1,348	4,107	-	-	-
Telephone	39,863	779	734	800	15,894	15,480
RID Recharge Fees	-	-	-	-	64,000	60,000
Conference and Seminars	3,297	3,013	6,171	8,000	8,533	8,500
Travel and Meals	1,777	-	3,802	7,500	5,973	7,000
Operational Training	-	-	-	-	-	5,000
Dues and Subscription	1,058	546	631	1,000	3,093	1,000
Water Rate Study	-	-	29,706	-	-	-
RID Recharge Fees	-	-	41,141	-	-	-
<b>Total Operating Expenses</b>	<b>3,805,982</b>	<b>939,796</b>	<b>1,267,579</b>	<b>1,735,050</b>	<b>1,484,147</b>	<b>1,351,730</b>
Ring Levee CWWTP	-	-	-	-	314,667	350,000
Automobiles	33,437	130,959	37,149	70,000	74,667	85,000
Wastewater Systems	2,729,298	1,056,778	81,709	-	-	-
Sundance WWTP Wtr Campus 6.8	-	-	-	379,000	-	-
Sundance SCADA	-	-	-	-	1,045,017	-
N.Miller Rd Design by Love's T	-	-	-	-	853,333	-
WRF Oder Scrubber	-	-	-	-	1,088,317	-
Completed Capital	501	-	-	6,800,000	1,653,754	14,526,618
<b>Total Capital</b>	<b>2,763,236</b>	<b>1,187,737</b>	<b>118,858</b>	<b>7,249,000</b>	<b>5,029,755</b>	<b>14,961,618</b>
Prin Excise Revenue Ref 2015	97,600	94,400	94,400	100,000	106,667	100,000
Int. Excise Revenue Ref 2015	25,992	34,752	31,916	29,968	31,966	27,468
Principle Due WIFA 91A140-10	229,372	235,106	235,106	247,008	263,475	253,184
Interest Due WIFA 91A140-10	88,530	36,486	34,076	82,103	87,577	75,850
Principle Due WIFA 910158-13	217,568	314,992	370,741	330,939	353,002	290,781
Interest Due WIFA 910158-13	63,546	45,749	47,236	148,359	158,250	116,133
<b>Total Debt Service</b>	<b>722,608</b>	<b>761,485</b>	<b>813,476</b>	<b>938,377</b>	<b>1,000,937</b>	<b>863,416</b>
<b>Wastewater Administration</b>	<b>9,101,424</b>	<b>4,003,422</b>	<b>3,300,311</b>	<b>10,725,566</b>	<b>8,371,520</b>	<b>18,723,173</b>



Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Central Buckeye</b>						
Salaries and Wages	-	174,221	299,599	293,052	312,589	252,574
Wages Overtime	-	13,303	5,706	11,622	12,397	11,622
Arizona State Retirement	-	19,858	34,412	36,378	38,803	29,990
FICA	-	12,267	21,627	23,308	24,862	17,222
Workers Comp insurance	-	5,132	9,703	10,152	10,829	8,537
Health Insurance	-	54,305	70,324	100,484	107,183	79,482
Total Personnel Services	-	279,087	441,371	474,996	506,663	399,427
Landscaping	-	3,917	-	-	-	-
Permit Fees	-	11,418	3,000	6,000	6,400	-
Laboratory Fees	-	18,851	17,286	30,000	51,278	48,000
Repair and Replace	-	533	1,449	3,000	3,200	6,000
Generator R & M	-	-	-	-	-	9,000
Wastewater Plant R & M	-	228,129	339,926	500,000	413,867	500,000
Sludge Removal	-	2,746	3,705	6,000	6,400	6,000
Office Supply/Equipment	-	78	30	100	107	100
Program Supplies/Equipment	-	687	7,104	-	-	-
Lab Supplies	-	29,208	-	10,000	9,365	15,000
Equipment Rental	-	1,157	-	-	-	10,000
Automotive Expenses	-	5,335	-	-	-	-
Small Tools<\$5000	-	2,920	1,054	600	640	4,000
IT Equipment <\$5000	-	-	1,844	2,000	4,267	4,000
SCADA	-	5,172	292	10,000	10,667	10,000
Chemicals	-	65,369	64,500	72,000	106,667	80,000
Safety Equipment	-	5,706	9,495	6,000	6,400	10,000
Electric - Utility	-	190,926	257,545	256,673	273,783	275,000
Water/Wastewater - Utility	-	14,251	12,485	18,354	19,578	18,354
Telephone	-	7,956	9,176	4,167	858	-
Total Operating Expenses	-	594,358	728,892	924,894	913,477	995,454
Central Buckeye	-	873,445	1,170,262	1,399,890	1,420,140	1,394,881

Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Sundance Buckeye</b>						
Salaries and Wages	-	95,970	124,119	207,196	221,009	154,794
Wages Overtime	-	7,346	6,362	6,344	6,767	15,000
Arizona State Retirement	-	10,800	14,060	25,497	27,197	18,378
FICA	-	7,336	8,979	16,336	17,425	10,882
Workers Comp insurance	-	2,847	4,093	7,141	7,617	5,252
Health Insurance	-	28,041	26,677	57,355	61,179	57,069
Total Personnel Services	-	152,340	184,290	319,869	341,194	261,375
Landscaping	-	4,434	-	-	-	-
Permit Fees	-	12,580	-	-	-	-
Laboratory Fees	-	21,257	20,095	30,000	51,436	48,221
Repair and Replace	-	10,156	1,112	14,000	10,171	9,535
Generator R & M	-	-	-	-	-	9,000
Sludge Removal	-	3,384	1,802	-	-	3,000
WW R&M	-	469,738	371,607	400,000	410,667	400,000
Office Supply/Equipment	-	48	118	500	533	500
Program Supplies/Equipment	-	1,202	1,158	2,000	2,133	1,000
Lab Supplies	-	11,193	14,625	11,000	6,666	11,000
Equipment Rental	-	2,032	463	-	-	10,000
Automotive Expenses	-	7,825	-	-	-	-
Small Tools<\$5000	-	454	86	300	320	300
IT Equipment <\$5000	-	704	-	-	4,763	4,465
SCADA	-	9,701	4,425	10,000	10,667	10,000
Chemicals	-	72,348	44,395	60,000	80,000	60,000
Safety Equipment	-	1,192	358	4,500	4,373	4,500
Electric - Utility	-	212,273	284,489	322,378	343,869	322,377
Water/Wastewater - Utility	-	7,748	7,420	9,104	9,710	11,000
Telephone	-	5,953	6,095	4,182	589	552
Total Operating Expenses	-	854,221	758,249	867,964	935,897	905,450
SWRF Anoxic #4	-	-	-	-	58,667	-
Completed Capital	-	-	154,492	-	324,479	-
Total Capital	-	-	154,492	-	383,146	-
<b>Sundance Buckeye</b>	-	1,006,561	1,097,032	1,187,833	1,660,237	1,166,825

Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Tartesso Buckeye</b>						
Salaries and Wages	-	70,998	122,703	91,116	97,190	138,716
Wages Overtime	-	1,654	6,033	2,374	2,532	5,000
Arizona State Retirement	-	7,848	14,532	11,163	11,907	16,469
FICA	-	4,843	9,033	7,152	7,629	9,649
Workers Comp insurance	-	2,037	4,180	3,132	3,341	4,719
Health Insurance	-	25,012	43,602	43,165	46,043	65,683
Total Personnel Services	-	112,392	200,083	158,102	168,642	240,236
Landscaping	-	9,578	-	-	-	-
Permit Fees	-	11,830	4,100	5,000	5,333	-
Laboratory Fees	-	20,007	20,569	30,000	45,967	30,000
Repair and Replace	-	485	50	2,600	2,773	2,600
Generator R & M	-	-	-	-	-	2,500
Sludge Removal	-	1,885	1,802	3,000	3,200	3,000
WW R&M	-	221,607	138,288	160,000	168,533	160,000
Office Supply/Equipment	-	35	30	100	107	100
Program Supplies/Equipment	-	-	59	-	-	-
Lab Supplies	-	10,109	8,202	6,000	8,533	6,000
Equipment Rental	-	520	609	-	-	10,000
Automotive Expenses	-	5,903	-	-	-	-
Small Tools<\$5000	-	-	354	300	320	300
SCADA	-	3,864	-	10,000	10,667	10,000
Chemicals	-	20,153	37,050	35,000	37,333	45,000
Safety Equipment	-	603	943	5,000	7,627	4,000
Electric - Utility	-	93,587	110,470	95,000	101,333	130,000
Telephone	-	4,305	5,008	5,000	699	-
Total Operating Expenses	-	404,472	327,534	357,000	392,425	403,500
Completed Capital	-	7,210	-	-	-	-
Tartesso Buckeye	-	524,075	527,617	515,102	561,067	643,736

Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Festival Buckeye</b>						
Salaries and Wages	-	73,679	49,358	101,796	108,582	55,744
Wages Overtime	-	3,574	1,488	4,509	4,810	2,500
Arizona State Retirement	-	7,826	5,629	12,693	13,539	5,754
FICA	-	5,308	4,048	8,132	8,674	4,062
Workers Comp insurance	-	2,099	1,701	3,562	3,799	1,896
Health Insurance	-	13,160	11,701	43,167	46,045	8,438
Total Personnel Services	-	105,644	73,926	173,859	185,449	78,394
Landscaping	-	4,652	-	-	-	-
Permit Fees	-	8,100	24,710	-	-	-
Laboratory Fees	-	24,350	275	30,000	49,297	30,000
Repair and Replace	-	474	1,802	3,000	3,200	3,000
Generator R & M	-	-	-	-	-	3,000
Sludge Removal	-	2,542	169,934	5,000	5,333	5,000
WW R&M	-	114,892	30	200,000	197,760	200,000
Office Supply/Equipment	-	57	-	100	107	100
Program Supplies/Equipment	-	-	4,956	-	-	-
Lab Supplies	-	14,004	-	6,000	10,667	10,000
Equipment Rental	-	1,520	-	-	-	-
Automotive Expenses	-	9,406	-	-	-	-
Small Tools<\$5000	-	-	24	-	-	-
SCADA	-	3,231	109	10,000	10,667	10,000
Chemicals	-	9,767	11,725	16,000	17,067	16,000
Safety Equipment	-	824	(97)	5,000	4,907	5,000
Electric - Utility	-	104,006	121,828	125,000	133,333	160,000
Telephone	-	454	248	500	-	-
Total Operating Expenses	-	298,279	335,543	400,600	432,338	442,100
Automobiles	-	5,036	-	-	-	-
Festival Buckeye	-	408,959	409,469	574,459	617,787	520,494

Wastewater	Actual			Budget	Projected	Proposed
	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Northeast Lift Station</b>						
Landscaping	-	-	-	2,000	2,133	2,000
Permit Fees	-	680	-	-	-	-
Repair and Replace	-	784	-	3,000	3,200	5,000
Generator R & M	-	-	-	-	-	3,000
Tartesso WRF O&M	-	48,174	13,556	20,000	21,333	10,000
Small Tools<\$5000	-	222	-	-	-	-
SCADA	-	-	-	-	-	10,000
Chemicals	-	3,519	6,971	7,500	8,000	7,500
Electric - Utility	-	28,939	38,704	39,673	42,318	39,673
Water/Wastewater - Utility	-	11,819	15,872	14,347	15,303	14,347
Telephone	-	1,152	1,319	1,514	238	-
Total Operating Expenses	-	95,288	76,421	88,034	92,525	91,520
Northeast Lift Station	-	95,288	76,421	88,034	92,525	91,520
<b>Collections Sewer System</b>						
Salaries and Wages	-	26,207	111,509	152,247	162,397	59,883
Wages Overtime	-	664	1,918	5,407	5,767	5,407
Arizona State Retirement	-	2,292	12,081	18,824	20,079	7,111
FICA	-	1,313	8,233	12,061	12,865	4,358
Workers Comp Insurance	-	949	5,400	5,268	5,619	2,038
Health Insurance	-	4,961	26,620	51,430	54,859	8,459
Total Personnel Services	-	36,388	165,761	245,237	261,586	87,256
Wastewater System R & M	-	11,108	14,578	60,000	18,240	46,600
Program Supplies/Equipment	-	966	348	-	-	-
Automotive Expenses	-	16,374	-	-	-	-
Small Tools<\$5000	-	-	151	1,500	1,600	1,500
Telephone	-	1,230	1,510	1,000	35	-
Total Operating Expenses	-	29,678	16,586	62,500	19,875	48,100
Collections Sewer System	-	66,066	182,347	307,737	281,461	135,356
<b>Customer Services and Utility Billing</b>						
Professional Services General	-	-	-	-	-	58,636
Office Supply/Equipment	-	-	-	-	-	1,700
Program Supplies/Equipment	-	-	-	-	-	1,666
Postage and Freight	-	-	-	-	-	46,667
IT Equipment <\$5000	-	-	-	-	-	3,300
Bank Charges	-	-	-	-	-	16,500
Conference and Seminars	-	-	-	-	-	1,020
Travel and Meals	-	-	-	-	-	680
Dues and Subscription	-	-	-	-	-	165
Customer Services and Utility Billing	-	-	-	-	-	130,334
Contingencies	-	-	-	2,869,658	-	437,000
<b>Total Expenditures</b>	<b>9,101,723</b>	<b>7,062,272</b>	<b>7,472,668</b>	<b>17,668,279</b>	<b>15,697,438</b>	<b>23,243,319</b>



**PERSONNEL SALARY RANGES BY DEPARTMENT**

Position	Salary Range	Minimum	Midpoint	Maximum
<b>Office of the City Manager</b>				
City Manager	N/A			
Assistant City Manager	54	116,646	153,392	190,117
Construction & Procurement Manager	50	95,960	126,193	156,404
Intergovernmental Affairs Manager	41	80,578	100,734	120,868
Project Manager	40	76,505	95,642	114,779
Construction Project Manager	40	76,505	95,642	114,779
Communication Manager	40	76,505	95,642	114,779
Civil Engineer, Sr.	40	76,505	95,642	114,779
Digital Communications Manager	33	65,303	81,639	97,975
Management Assistant	31	56,159	70,183	84,228
Purchasing Agent	30	52,085	65,091	78,117
Graphic Designer	30	52,085	65,091	78,117
Contracts Administrator	30	52,085	65,091	78,117
Executive Assistant	26	42,581	51,088	59,617
<b>City Clerk</b>				
City Clerk	50	95,960	126,193	156,404
Deputy City Clerk	33	65,303	81,639	97,975
Records Administrator	28	48,945	58,726	68,528
<b>Community Services</b>				
Community Services Director	50	95,960	126,193	156,404
Community Center Manager	40	76,505	95,642	114,779
Library Manager	40	76,505	95,642	114,779
Parks Manager	40	76,505	95,642	114,779
Recreation Manager	40	76,505	95,642	114,779
Community Engagement Manager	33	65,303	81,639	97,975
Conservation & Project Manager	33	65,303	81,639	97,975
Parks Superintendent	33	65,303	81,639	97,975
Recreation Superintendent	33	65,303	81,639	97,975
Library & Museum Supervisor	32	60,211	75,274	90,317
Management Assistant	31	56,159	70,183	84,228
Librarian - Branch Supervisor	30	52,085	65,091	78,117
Library Aide	30	52,085	65,091	78,117
Recreation & Promotions Coordinator	30	52,085	65,091	78,117
Recreation Coordinator	30	52,085	65,091	78,117
Senior Center Coordinator	30	52,085	65,091	78,117
Maintenance Worker, Lead	28	48,945	58,726	68,528
Library Technology Specialist	27	45,572	54,674	63,797
Library Specialist	26	42,581	51,088	59,617
Administrative Assistant	24	37,277	44,723	52,191
Library Assistant II	24	37,277	44,723	52,191
Maintenance Worker, Skilled	24	37,277	44,723	52,191
Maintenance Worker	23	35,176	42,220	49,264
Recreation Programmer	23	35,176	42,220	49,264
Recreation Programmer	23	35,176	42,220	49,264
Library Assistant I	22	33,033	39,653	46,251
Office Assistant	20	28,790	34,561	40,310
Senior Center Assistant	20	28,790	34,561	40,310
Nutrition Specialist	14	26,265	31,527	36,767
Meal Delivery Aide	13	24,547	29,448	34,370

**PERSONNEL SALARY RANGES BY DEPARTMENT**

	<b>Position</b>	<b>Salary Range</b>	<b>Minimum</b>	<b>Midpoint</b>	<b>Maximum</b>
<b>Court</b>					
	Presiding Judge	N/A			
	Court Administrator	41	80,578	100,734	120,868
	Court Clerk, Lead	28	48,945	58,726	68,528
	Court Clerk III	27	45,572	54,674	63,797
	Court Clerk II	25	39,886	47,863	55,841
	Court Clerk I	22	33,033	39,653	46,251
<b>Development Services</b>					
	Development Services Director	50	95,960	126,193	156,404
	Deputy Director of Administration	41	80,578	100,734	120,868
	Deputy Director of Planning	41	80,578	100,734	120,868
	Principal Planner	34	71,413	89,277	107,141
	Building Inspector, Senior	32	60,211	75,274	90,317
	Permit Technician III	32	60,211	75,274	90,317
	Planner II	31	56,159	70,183	84,228
	Management Assistant	31	56,159	70,183	84,228
	Planner I	30	52,085	65,091	78,117
	Building Plan Examiner	28	48,945	58,726	68,528
	Building Inspector	27	45,572	54,674	63,797
	Permit Technician II	26	42,581	51,088	59,617
	Permit Technician I	25	39,886	47,863	55,841
	Permit Assistant	22	33,033	39,653	46,251
<b>Economic Development</b>					
	Economic Development Director	53	111,087	146,072	181,079
	Economic Development Manager	42	84,652	105,825	126,978
	Economic Development Coordinator	32	60,211	75,274	90,317
<b>Engineering</b>					
	City Engineer	53	111,087	146,072	181,079
	Deputy City Engineer	43	89,744	112,190	134,616
	Civil Engineer, Sr.	40	76,505	95,642	114,779
	Project Engineer	34	71,413	89,277	107,141
	Engineering Tech III	32	60,211	75,274	90,317
	Management Assistant	31	56,159	70,183	84,228
	GIS Analyst	30	52,085	65,091	78,117
	Civil Inspector III	30	52,085	65,091	78,117
	Construction Inspector II	28	48,945	58,726	68,528
	Construction Inspector I	27	45,572	54,674	63,797
	Permit Tech II (Engineering)	26	42,581	51,088	59,617
<b>Finance</b>					
	Chief Financial Officer	52	105,804	139,113	172,444
	Special Districts & Debt Manager	41	80,578	100,734	120,868
	Accounting Manager	41	80,578	100,734	120,868
	Accountant, Senior	32	60,211	75,274	90,317
	Tax Auditor	31	56,159	70,183	84,228
	Accountant	28	48,945	58,726	68,528
	Accounting Clerk, Senior	24	37,277	44,723	52,191
	Administrative Assistant	24	37,277	44,723	52,191



**PERSONNEL SALARY RANGES BY DEPARTMENT**

	<b>Position</b>	<b>Salary Range</b>	<b>Minimum</b>	<b>Midpoint</b>	<b>Maximum</b>
<b>Fire</b>					
	Fire Chief	53	111,087	146,072	181,079
	Assistant Fire Chief	43	89,744	112,190	134,616
	Battalion Chief	40	76,505	95,642	114,779
	Fire Marshall	34	71,413	89,277	107,141
	Management Assistant	31	56,159	70,183	84,228
	Project Management Assistant	31	56,159	70,183	84,228
	Fire Prevention Specialist	27	45,572	54,674	63,797
	Equipment Operator	24	37,277	44,723	52,191
	Deputy Fire Chief	72F	96,039	108,029	120,049
	Fire Captain	64F	85,095	91,808	98,521
	Fire Engineer	56F	73,345	77,022	80,850
	Firefighter	52F	47,242	60,263	73,285
	Mobile Integrated Health Care Paramedic	52F			
<b>Human Resources</b>					
	Human Resources Director	50	95,960	126,193	156,404
	Risk & Safety Manager	41	80,578	100,734	120,868
	Benefits & Compensation Administrator	41	80,578	100,734	120,868
	Human Resources Manager	41	80,578	100,734	120,868
	Human Resources Specialist	26	42,581	51,088	59,617
	Payroll Specialist	24	37,277	44,723	52,191
	Office Assistant	20	28,790	34,561	40,310
<b>Information Technology</b>					
	IT Director	53	111,087	146,072	181,079
	IT Operations Manager	40	76,505	95,642	114,779
	IT Systems Administrator	33	65,303	81,639	97,975
	SQL Administrator	33	65,303	81,639	97,975
	Network Administrator	33	65,303	81,639	97,975
	Industrial Control Systems Administrator	33	65,303	81,639	97,975
	GIS Administrator	33	65,303	81,639	97,975
	Business Analyst	32	60,211	75,274	90,317
	Technical Services Coordinator	31	56,159	70,183	84,228
	Desktop Support Technician	27	45,572	54,674	63,797
<b>Police</b>					
	Police Chief	53	111,087	146,072	181,079
	Assistant Police Chief	43	89,744	112,190	134,616
	Police Lieutenant	40P			
	Police Sergeant	32P	75,400	86,736	98,030
	Police Officer	28P	53,206	66,893	78,499
	Police Recruit	27P	49,171	49,171	49,171
	Police Support Services Administrator	40	76,505	95,642	114,779
	Grant Program Administrator	33	65,303	81,639	97,975
	Neighborhood & Family Services Manager	33	65,303	81,639	97,975
	PIO - Civilian	32	60,211	75,274	90,317
	CALEA Accreditation Manager	31	56,159	70,183	84,228
	Management Assistant	31	56,159	70,183	84,228
	Project Management Assistant	31	56,159	70,183	84,228
	Crime Scene Manager	31	56,159	70,183	84,228
	Training Manager	30	52,085	65,091	78,117

**PERSONNEL SALARY RANGES BY DEPARTMENT**

Position	Salary Range	Minimum	Midpoint	Maximum
<b>Police (cont.)</b>				
Property & Evidence Supervisor	30	52,085	65,091	78,117
Public Safety Commun Shift Supervisor	30	52,085	65,091	78,117
Police Records Supervisor	30	52,085	65,091	78,117
Code Enforcement Supervisor	30	52,085	65,091	78,117
Special Projects Coordinator	28	48,945	58,726	68,528
Property & Evidence Technician	26	42,581	51,088	59,617
Public Safety Dispatcher	26	42,581	51,088	59,617
Victim Advocate	26	42,581	51,088	59,617
Code Compliance Officer	25	39,886	47,863	55,841
Prisoner Transport Officer	25	39,886	47,863	55,841
Police Records Clerk	24	37,277	44,723	52,191
911 Operator	24	37,277	44,723	52,191
<b>Public Works</b>				
Public Works Director	52	105,804	139,113	172,444
Facilities Operations Manager	41	80,578	100,734	120,868
Fleet Manager	34	71,413	89,277	107,141
Environmental Manager	34	71,413	89,277	107,141
Facilities Maintenance Superintendent	33	65,303	81,639	97,975
Maintenance Superintendent	33	65,303	81,639	97,975
Fleet Superintendent	33	65,303	81,639	97,975
Management Assistant	31	56,159	70,183	84,228
Airport Coordinator	31	56,159	70,183	84,228
Lead Emergency Vehicle Technician	31	56,159	70,183	84,228
Signs & Markings Foreman	28	48,945	58,726	68,528
Equipment Operator I, Lead (Streets)	28	48,945	58,726	68,528
Maintenance Worker, Lead	28	48,945	58,726	68,528
Traffic Signal Technician, Foreman	28	48,945	58,726	68,528
Master Technician	28	48,945	58,726	68,528
Environmental Compliance Officer	28	48,945	58,726	68,528
Fleet Support/Service Specialist	27	45,572	54,674	63,797
Lighting Technician I	26	42,581	51,088	59,617
General Fleet Technician	26	42,581	51,088	59,617
Aquatic Maintenance Specialist	25	39,886	47,863	55,841
GIS Technician	25	39,886	47,863	55,841
Fleet Analyst	25	39,886	47,863	55,841
Administrative Assistant	24	37,277	44,723	52,191
Maintenance Worker, Skilled	24	37,277	44,723	52,191
Equipment Operator II	24	37,277	44,723	52,191
Maintenance Worker, Skilled	24	37,277	44,723	52,191
Equipment Operator I (Sweeper)	23	35,176	42,220	49,264
Maintenance Worker (Streets)	23	35,176	42,220	49,264
Equipment Operator I	23	35,176	42,220	49,264
Maintenance Worker	23	35,176	42,220	49,264

**PERSONNEL SALARY RANGES BY DEPARTMENT**

<b>Position</b>	<b>Salary Range</b>	<b>Minimum</b>	<b>Midpoint</b>	<b>Maximum</b>
<b>Water Resources</b>				
Water Resources Director	52	105,804	139,113	172,444
Water Resources Manager	43	89,744	112,190	134,616
Sr.Civil Engineer (Water-Wastewater)	40	76,505	95,642	114,779
Water Resources Administrative Manager	40	76,505	95,642	114,779
Water Resources Superintendent - Reclamation	40	76,505	95,642	114,779
Water Resources Production Superintendent	40	76,505	95,642	114,779
Instrumentation & Control Supervisor	34	71,413	89,277	107,141
Water Resources Hydrologist	33	65,303	81,639	97,975
Water Resources Supervisor - Water Treatment	33	65,303	81,639	97,975
Wastewater Treatment Supervisor	33	65,303	81,639	97,975
Water Production Field Supervisor	33	65,303	81,639	97,975
Water Distribution WW Collection Field Spr	33	65,303	81,639	97,975
Business Analyst	32	60,211	75,274	90,317
Instrumentation Control Specialist II - SCADA	32	60,211	75,274	90,317
Utility Billing Supervisor	32	60,211	75,274	90,317
Water Resources Utility Metering Supervisor	32	60,211	75,274	90,317
Management Assistant	31	56,159	70,183	84,228
Instrumentation Control Specialist - SCADA	31	56,159	70,183	84,228
Water Resources Chief Operator	30	52,085	65,091	78,117
Environmental Compliance Officer -Pretreatment	28	48,945	58,726	68,528
Water Utilities Maintenance Foreman	28	48,945	58,726	68,528
Water Resources Operator III	28	48,945	58,726	68,528
Water Utilities Electrician	28	48,945	58,726	68,528
Water Resources Environmental Compliance Off	28	48,945	58,726	68,528
Water Education and Conservation Specialist	28	48,945	58,726	68,528
Water Resources Maintenance Foreman	28	48,945	58,726	68,528
Utility Billing Specialist	26	42,581	51,088	59,617
Water Resources Operator II	26	42,581	51,088	59,617
Water Resources Operator I	25	39,886	47,863	55,841
Water Resources Maintenance Mechanic	25	39,886	47,863	55,841
Water Resources Operator I	25	39,886	47,863	55,841
GIS Technician	25	39,886	47,863	55,841
Administrative Assistant	24	37,277	44,723	52,191
Utility Customer Service Representative I	24	37,277	44,723	52,191
Utility Locator	24	37,277	44,723	52,191
Irrigation System Worker	22	33,033	39,653	46,251

**SALARY RANGES BY GRADE ORDER**

<b>Job Title</b>	<b>Pay Grade</b>	<b>Minimum Hourly</b>	<b>Midpoint Hourly</b>	<b>Maximum Hourly</b>	<b>Minimum Annual</b>	<b>Midpoint Annual</b>	<b>Maximum Annual</b>
Meal Delivery Aide	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Recreation Specialist	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Transportation Specialist	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Nutrition Specialist	14	\$12.63	\$15.16	\$17.68	\$26,265.41	\$31,526.98	\$36,767.33
Customer Service Advocate	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Library Aide	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Office Assistant	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Senior Center Assistant	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Accounting Clerk	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Court Clerk I	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Irrigation System Worker	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Library Assistant I	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Permit Assistant	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Equipment Operator I	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Lighting Technician I	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Maintenance Worker	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Recreation Programmer	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Senior Center Programmer	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
911 Operator	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Accounting Clerk, Senior	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Accounts Receivable Clerk, Senior	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Administrative & Customer Service Specialist	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Administrative Assistant	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Equipment Operator II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Library Assistant II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Maintenance Worker, Skilled	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Payroll Specialist	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Police Records Clerk	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Traffic Signal Technician II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Utility Customer Service Representative I	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Utility Locator	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Aquatic & Parks Maintenance Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Code Enforcement Officer	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Court Clerk II	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Environmental Compliance Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Fleet Maintenance Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
GIS Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Irrigation System Worker III	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Maintenance Mechanic	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Permit Technician I	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Plans Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Prisoner Transport Officer	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Technical Services Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Utility Customer Service Representative II	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Water Resources Operator I	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Auto Mechanic	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Civil Engineering Construction Coordinator	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Crime Scene Evidence Supervisor	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Engineering Technician II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Executive Assistant	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
General Fleet Technician	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Human Resources Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96

**SALARY RANGES BY GRADE ORDER**

Job Title	Pay Grade	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
Library Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Permit Technician II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Public Safety Dispatcher	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Utility Billing Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Victim Advocate	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Water Resources Operator II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Building Inspector	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Construction Inspector	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Court Clerk III	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Desktop Support Technician	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Library Technology Specialist	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
CALEA Accreditation Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Court Clerk, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Electrician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Emergency Vehicle Technician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Environmental Compliance Officer	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Equipment Operator I, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Maintenance Worker, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Master Technician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Plans Examiner	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Records Administrator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Signs & Markings Technician, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Special Projects Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Traffic Signal Technician, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Training & Hiring Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Utilities Maintenance Foreman	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Water Resources Operator III	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Web & Graphics Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Civil Inspector III	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Code Enforcement Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Contracts Administrator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Fleet Maintenance Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
GIS Analyst	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Graphic Designer	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Librarian	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Maintenance Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Planner I	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Police Records Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Public Safety Communications Shift Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Purchasing Agent	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Recreation Coordinator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Training Manager	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Wastewater Treatment Plant Operator, Lead	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Water Resources Chief Operator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Airport Coordinator	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
CALEA Accreditation Manager	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Crime Scene Manager	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Deputy City Clerk	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Instrumentation Control Specialist	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Management Assistant	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Planner II	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Project Management Assistant	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52

**SALARY RANGES BY GRADE ORDER**

Job Title	Pay Grade	Minimum Hourly	Midpoint Hourly	Maximum Hourly	Minimum Annual	Midpoint Annual	Maximum Annual
Tax Auditor	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Accountant, Senior	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Building Inspector, Senior	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Business Analyst	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Economic Development Coordinator	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Human Resources Generalist	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Library & Museum Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Permit Technician III (Permit Supervisor)	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Police Public Information Officer	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Recreation Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Utility Billing Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Assistant to the Mayor & Council	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Community Engagement Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Conservation & Project Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Digital Communications Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
GIS Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Grant Program Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
IT Systems Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Maintenance Superintendent	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Neighborhood & Family Services Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Public Information Officer	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Senior Planner	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Senior Plans Examiner	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
SQL Database Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Wastewater Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Distribution WW Collection Field Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Production Field Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Resources Hydrologist	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Webmaster	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Court Administrator	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Environmental Manager	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Fire Marshall	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Fleet Manager	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Instrumentation & Control Supervisor	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Principal Planner	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Project Engineer	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Chief Building Official	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Civil Engineer, Senior	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Communications Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Community Center Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Construction Project Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Fire Battalion Chief	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
IT Operations Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Library Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Parks Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Police Support Services Administrator	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Recreation Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Water Resources Administrative Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Water Resources Production Superintendent	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Accounting Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Benefits Administrator	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Community Facilities District Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55

**SALARY RANGES BY GRADE ORDER**

<b>Job Title</b>	<b>Pay Grade</b>	<b>Minimum Hourly</b>	<b>Midpoint Hourly</b>	<b>Maximum Hourly</b>	<b>Minimum Annual</b>	<b>Midpoint Annual</b>	<b>Maximum Annual</b>
Deputy Director of Administration	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Deputy Director of Planning	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Development Services Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Facilities Operations Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Human Resources Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Intergovernmental Affairs Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Planning & Zoning Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Risk & Safety Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Special Districts Administration Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Financial Services Manager	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Police Commander	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Police Lieutenant Legal Advisor	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Assistant Police Chief	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Deputy City Engineer	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Fire Assistant Chief	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Water Resources Manager	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Chief Communications Officer	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
City Clerk	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Community Services Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Construction & Procurement Manager	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Development Services Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Human Resources Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Chief Financial Officer	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
Public Works Director	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
Water Resources Director	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
City Engineer	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Economic Development Director	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Fire Chief	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
IT Director	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Police Chief	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Assistant City Manager	54	\$56.08	\$73.75	\$91.40	\$116,645.57	\$153,391.68	\$190,116.58

**RANGES BY POSITION**

Job Title	Pay Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
		Hourly	Hourly	Hourly	Annual	Annual	Annual
911 Operator	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Accountant, Senior	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Accounting Clerk	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Accounting Clerk, Senior	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Accounting Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Accounts Receivable Clerk, Senior	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Administrative & Customer Service Specialist	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Administrative Assistant	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Airport Coordinator	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Aquatic & Parks Maintenance Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Assistant City Manager	54	\$56.08	\$73.75	\$91.40	\$116,645.57	\$153,391.68	\$190,116.58
Assistant Police Chief	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Assistant to the Mayor & Council	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Auto Mechanic	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Benefits Administrator	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Building Inspector	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Building Inspector, Senior	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Business Analyst	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
CALEA Accreditation Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
CALEA Accreditation Manager	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Chief Building Official	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Chief Communications Officer	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
City Clerk	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
City Engineer	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Civil Engineer, Senior	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Civil Engineering Construction Coordinator	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Civil Inspector III	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Code Enforcement Officer	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Code Enforcement Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Communications Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Community Center Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Community Engagement Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Community Facilities District Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Community Services Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Conservation & Project Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Construction & Procurement Manager	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Construction Inspector	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Construction Project Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Contracts Administrator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Court Administrator	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Court Clerk I	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Court Clerk II	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Court Clerk III	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Court Clerk, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Crime Scene Evidence Supervisor	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Crime Scene Manager	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Customer Service Advocate	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Deputy City Clerk	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Deputy City Engineer	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Deputy Director of Administration	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Deputy Director of Planning	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Desktop Support Technician	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Development Services Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35



**RANGES BY POSITION**

Job Title	Pay Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
		Hourly	Hourly	Hourly	Annual	Annual	Annual
Development Services Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Digital Communications Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Economic Development Director	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Economic Development Coordinator	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Electrician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Emergency Vehicle Technician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Engineering Technician II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Environmental Compliance Officer	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Environmental Compliance Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Environmental Manager	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Equipment Operator I	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Equipment Operator I, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Equipment Operator II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Executive Assistant	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Facilities Operations Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Finance Director	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
Financial Services Manager	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Fire Assistant Chief	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Fire Battalion Chief	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Fire Chief	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Fire Marshall	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Fleet Maintenance Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Fleet Maintenance Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Fleet Manager	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
General Fleet Technician	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
GIS Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
GIS Analyst	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
GIS Technician	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Grant Program Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Graphic Designer	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Human Resources Director	50	\$46.13	\$60.67	\$75.19	\$95,959.97	\$126,192.77	\$156,404.35
Human Resources Generalist	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Human Resources Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Human Resources Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Instrumentation & Control Supervisor	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Instrumentation Control Specialist	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Intergovernmental Affairs Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Irrigation System Worker	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Irrigation System Worker III	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
IT Director	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
IT Operations Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
IT Systems Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Librarian	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Library & Museum Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Library Aide	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Library Assistant I	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Library Assistant II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Library Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Library Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Library Technology Specialist	27	\$21.91	\$26.29	\$30.67	\$45,571.97	\$54,673.63	\$63,796.51
Lighting Technician I	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Maintenance Mechanic	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Maintenance Superintendent	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49

**RANGES BY POSITION**

Job Title	Pay Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
		Hourly	Hourly	Hourly	Annual	Annual	Annual
Maintenance Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Maintenance Worker	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Maintenance Worker, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Maintenance Worker, Skilled	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Management Assistant	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Master Technician	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Meal Delivery Aide	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Neighborhood & Family Services Manager	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Nutrition Specialist	14	\$12.63	\$15.16	\$17.68	\$26,265.41	\$31,526.98	\$36,767.33
Office Assistant	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Parks Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Payroll Specialist	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Permit Assistant	22	\$15.88	\$19.06	\$22.24	\$33,033.31	\$39,652.70	\$46,250.88
Permit Technician I	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Permit Technician II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Permit Technician III (Permit Supervisor)	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Planner I	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Planner II	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Planning & Zoning Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Plans Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Plans Examiner	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Police Chief	53	\$53.41	\$70.23	\$87.06	\$111,086.98	\$146,072.16	\$181,078.56
Police Commander	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Police Lieutenant Legal Advisor	42	\$40.70	\$50.88	\$61.05	\$84,651.84	\$105,825.41	\$126,977.76
Police Public Information Officer	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Police Records Clerk	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Police Records Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Police Support Services Administrator	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Principal Planner	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Prisoner Transport Officer	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Project Engineer	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Project Management Assistant	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Public Information Officer	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Public Safety Communications Shift Supervisor	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Public Safety Dispatcher	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Public Works Director	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
Purchasing Agent	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Records Administrator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Recreation Coordinator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Recreation Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Recreation Programmer	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Recreation Specialist	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Recreation Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Risk & Safety Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Senior Center Assistant	20	\$13.84	\$16.62	\$19.38	\$28,790.11	\$34,560.86	\$40,310.40
Senior Center Programmer	23	\$16.91	\$20.30	\$23.68	\$35,176.13	\$42,219.84	\$49,263.55
Senior Plans Examiner	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Senior Planner	34	\$34.33	\$42.92	\$51.51	\$71,413.06	\$89,276.93	\$107,140.80
Signs & Markings Technician, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Special Districts Administration Manager	41	\$38.74	\$48.43	\$58.11	\$80,578.37	\$100,733.57	\$120,867.55
Special Projects Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
SQL Database Administrator	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49

**RANGES BY POSITION**

Job Title	Pay Grade	Minimum	Midpoint	Maximum	Minimum	Midpoint	Maximum
		Hourly	Hourly	Hourly	Annual	Annual	Annual
Tax Auditor	31	\$27.00	\$33.74	\$40.49	\$56,158.75	\$70,182.53	\$84,227.52
Technical Services Coordinator	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Traffic Signal Technician II	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Traffic Signal Technician, Lead	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Training & Hiring Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Training Manager	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Transportation Specialist	13	\$11.80	\$14.16	\$16.52	\$24,546.91	\$29,447.81	\$34,369.92
Utilities Maintenance Foreman	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Utility Billing Specialist	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Utility Billing Supervisor	32	\$28.95	\$36.19	\$43.42	\$60,211.01	\$75,274.37	\$90,316.51
Utility Customer Service Representative I	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Utility Customer Service Representative II	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Utility Locator	24	\$17.92	\$21.50	\$25.09	\$37,276.51	\$44,723.33	\$52,191.36
Victim Advocate	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Wastewater Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Wastewater Treatment Plant Operator, Lead	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Water Distribution WW Collection Field Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Production Field Supervisor	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Resources Administrative Manager	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Water Resources Chief Operator	30	\$25.04	\$31.29	\$37.56	\$52,085.28	\$65,090.69	\$78,117.31
Water Resources Director	52	\$50.87	\$66.88	\$82.91	\$105,804.19	\$139,113.31	\$172,443.65
Water Resources Hydrologist	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49
Water Resources Manager	43	\$43.15	\$53.94	\$64.72	\$89,743.68	\$112,190.21	\$134,615.52
Water Resources Operator I	25	\$19.18	\$23.01	\$26.85	\$39,886.08	\$47,863.30	\$55,840.51
Water Resources Operator II	26	\$20.47	\$24.56	\$28.66	\$42,580.51	\$51,088.13	\$59,616.96
Water Resources Operator III	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Water Resources Production Superintendent	40	\$36.78	\$45.98	\$55.18	\$76,504.90	\$95,641.73	\$114,778.56
Web & Graphics Coordinator	28	\$23.53	\$28.23	\$32.95	\$48,945.31	\$58,725.89	\$68,527.68
Webmaster	33	\$31.40	\$39.25	\$47.10	\$65,302.85	\$81,639.17	\$97,975.49

**PERSONNEL SCHEDULE BY DEPARTMENT**

DEPARTMENT/DIVISION	FY 15-16 ACTUAL	FY 16-17 ACTUAL	FY 17-18 ACTUAL	FY 18-19 ACTUAL	FY 19-20 PROPOSED
<b>COUNCIL</b>					
Mayor	1.00	1.00	1.00	1.00	1.00
City Council	6.00	6.00	6.00	6.00	6.00
Assistant to the Mayor and Council	1.00	1.00	1.00	0.00	0.00
Assistant to the Mayor	0.00	0.00	0.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	0.00	1.00
Assistant to the Council	0.00	0.00	0.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	0.00
<b>TOTAL COUNCIL</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>OFFICE OF THE CITY MANAGER</b>					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00	1.00
Customer Service Advocate	1.00	1.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	1.00
Intergovernment Affairs Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
<b>Division Total</b>	<b>6.00</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Communications</b>					
Communications Manager	1.00	1.00	1.00	1.00	1.00
Digital Communications Manager	1.00	1.00	1.00	1.00	1.00
Graphic Designer	0.00	1.00	1.00	1.00	1.00
Web & Digital Media Coordinator	0.00	0.00	0.00	0.00	0.00
Web & Graphics Coordinator	1.00	0.00	0.00	0.00	0.00
<b>Division Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Construction &amp; Contracting</b>					
Construction & Contracting Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	1.00
Civil Engineer, Sr.	1.00	1.00	1.00	1.00	1.00
Construction Project Manager	1.00	1.00	1.00	1.50	2.00
Contracts Administrator	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	0.00	0.00	1.00	1.00
Purchasing Agent	2.00	2.00	2.00	3.00	2.00
Purchasing Supervisor	0.00	0.00	0.00	0.00	1.00
Sr. Construction Project Manager	0.00	0.00	0.00	0.00	1.00
<b>Division Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>8.50</b>	<b>11.00</b>
<b>TOTAL EXECUTIVE MANAGEMENT</b>	<b>16.00</b>	<b>16.00</b>	<b>15.00</b>	<b>16.50</b>	<b>19.00</b>
<b>CITY CLERK</b>					
City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Records Administrator	1.00	1.00	1.00	1.00	1.00
<b>TOTAL CITY CLERK</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**PERSONNEL SCHEDULE BY DEPARTMENT**

<b>DEPARTMENT/DIVISION</b>	<b>FY 15-16 ACTUAL</b>	<b>FY 16-17 ACTUAL</b>	<b>FY 17-18 ACTUAL</b>	<b>FY 18-19 ACTUAL</b>	<b>FY 19-20 PROPOSED</b>
<b>COMMUNITY SERVICES</b>					
<b>ADMINISTRATION</b>					
Community Services Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Community Center Manager	1.00	1.00	1.00	1.00	1.00
Community Engagement Manager	1.00	1.00	1.00	1.00	1.00
Conservation & Project Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
<b>LIBRARY</b>					
Library Manager	1.00	1.00	1.00	1.00	1.00
Librarian	2.00	2.00	2.00	2.00	2.00
Library & Museum Supervisor	1.00	1.00	1.00	1.00	1.00
Library Aide		2.00	2.00	5.21	5.21
Library Assistant I	5.00	3.00	3.00	2.00	2.00
Library Assistant II	3.00	3.00	3.00	2.86	2.86
Library Specialist	1.00	1.00	1.00	1.00	1.00
Library Technology Specialist	1.00	1.00	1.00	1.00	1.00
<b>PARKS</b>					
Parks Manager	1.00	1.00	1.00	1.00	1.00
Aquatic & Parks Maintenance Specialist	1.00	0.00	0.00	0.00	0.00
Maintenance Worker	0.00	1.00	2.00	3.00	3.00
Maintenance Worker , Skilled	3.00	3.00	3.00	3.00	3.00
Maintenance Worker, Lead	1.00	1.00	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
<b>RECREATION</b>					
Recreation Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.00	0.00	0.00	0.50	1.00
Recreation Coordinator	3.00	3.00	3.00	3.00	3.00
Recreation Programmer	1.00	1.00	1.00	2.00	3.00
Recreation Superintendent	0.00	0.00	0.00	1.00	1.00
Recreation Supervisor	1.00	1.00	1.00	0.00	0.00
Sponsorship and Promotions Coordinator	0.00	0.00	0.00	1.00	1.00
<b>AREA AGENCY ON AGING</b>					
Nutrition Specialist	2.00	2.50	2.50	2.50	2.50
Recreation Programmer	1.00	1.00	1.00	1.00	1.00
Senior Center Assistant	2.00	2.50	2.50	3.00	3.00
Senior Center Coordinator	0.00	0.00	1.00	1.00	1.00
Senior Center Programmer	1.00	1.00	0.00	0.00	0.00
<b>TOTAL COMMUNITY SERVICES</b>	<b>40.00</b>	<b>41.00</b>	<b>42.00</b>	<b>48.07</b>	<b>49.57</b>

**PERSONNEL SCHEDULE BY DEPARTMENT**

DEPARTMENT/DIVISION	FY 15-16 ACTUAL	FY 16-17 ACTUAL	FY 17-18 ACTUAL	FY 18-19 ACTUAL	FY 19-20 PROPOSED
<b>COURT</b>					
Presiding Judge	0.80	0.80	0.80	0.80	0.80
Court Administrator	1.00	1.00	1.00	1.00	1.00
Court Clerk I	1.00	2.50	2.50	6.50	6.50
Court Clerk II	2.00	2.00	2.00	0.00	0.00
Court Clerk III	1.00	1.00	1.00	1.00	1.00
Court Clerk, Lead	1.00	1.00	1.00	1.00	1.00
<b>TOTAL COURT</b>	<b>6.80</b>	<b>8.30</b>	<b>8.30</b>	<b>10.30</b>	<b>10.30</b>
<b>DEVELOPMENT SERVICES</b>					
Development Services Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	1.00
Building Inspector	5.00	5.00	6.00	5.00	4.00
Building Inspector II	0.00	0.00	0.00	0.00	1.00
Building Inspector, Senior	1.00	1.00	1.00	1.00	1.00
Chief Building Official	1.00	1.00	1.00	0.00	0.00
Deputy Director of Administration	0.00	1.00	1.00	1.00	1.00
Deputy Director of Planning	0.00	1.00	1.00	1.00	1.00
Development Services Center Manager	1.00	1.00	1.00	1.00	0.00
Development Services Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	0.00	0.00	0.00	1.00	1.00
Permit Assistant	1.00	1.00	1.00	1.00	1.00
Permit Technician I	2.00	2.00	3.00	4.00	4.00
Permit Technician II	1.00	1.00	1.00	1.00	2.00
Permit Technician III	1.00	1.00	1.00	1.00	1.00
Planner I	0.00	2.00	0.00	1.00	1.00
Planner II	0.00	2.00	2.00	2.00	2.00
Planner, Associate	2.00	0.00	0.00	0.00	0.00
Planning & Zoning Manager	1.00	0.00	0.00	0.00	0.00
Plans Examiner/Bldg Plan Reviewer	1.00	1.00	1.00	1.00	1.00
Principal Planner	0.00	0.00	2.00	2.00	2.00
Senior Planner	2.00	0.00	0.00	0.00	0.00
Senior Plans Examiner	1.00	1.00	1.00	1.00	1.00
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>23.00</b>	<b>24.00</b>	<b>25.00</b>	<b>26.00</b>	<b>27.00</b>
<b>ECONOMIC DEVELOPMENT</b>					
Economic Development Director	1.00	1.00	1.00	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
<b>TOTAL ECONOMIC DEVELOPMENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**FY2019-20 ANNUAL BUDGET**
**PERSONNEL SCHEDULE BY DEPARTMENT**

DEPARTMENT/DIVISION	FY 15-16 ACTUAL	FY 16-17 ACTUAL	FY 17-18 ACTUAL	FY 18-19 ACTUAL	FY 19-20 PROPOSED
<b>ENGINEERING</b>					
City Engineer	1.00	1.00	1.00	1.00	1.00
Deputy City Engineer	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	0.00	1.00
Building Inspector, Senior	0.00	0.00	0.00	0.00	0.00
Civil Engineer Construction Coordinator	1.00	0.00	0.00	0.00	0.00
Civil Engineer, Sr.	1.00	2.00	3.00	3.00	3.00
Civil Engineering Construction Coordinator	0.00	1.00	0.00	0.00	0.00
Civil Inspector III	1.00	1.00	1.00	1.00	1.00
Construction Inspector I	2.00	2.00	3.00	3.00	3.00
Construction Inspector II	0.00	0.00	0.00	1.00	1.00
Engineering Tech II	1.00	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00	1.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
Permit Tech II (Engineering)	0.00	0.00	1.00	2.00	2.00
Plans Coordinator	0.00	0.00	0.00	0.00	0.00
Project Engineer	4.00	3.00	3.00	3.00	3.00
Project Engineer/Plan Reviewer	0.00	0.00	0.00	1.00	1.00
Senior Plans Examiner	0.00	0.00	0.00	0.00	0.00
<b>TOTAL ENGINEERING</b>	<b>14.00</b>	<b>14.00</b>	<b>16.00</b>	<b>19.00</b>	<b>20.00</b>
<b>FINANCE</b>					
Chief Financial Officer	0.00	0.00	0.00	1.00	1.00
Accountant	0.00	0.00	0.00	0.00	1.00
Accountant, Senior	1.00	1.00	1.00	1.00	1.00
Accounting Clerk, Senior	3.00	3.00	3.00	2.00	2.00
Accounting Clerk, Lead	0.00	0.00	0.00	0.00	1.00
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	0.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00	0.00
Financial Services Manager	1.00	1.00	1.00	0.00	0.00
Special Districts Administration Manager	1.00	1.00	1.00	1.00	1.00
Tax Auditor	1.00	1.00	1.00	1.00	1.00
<b>TOTAL FINANCE</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>10.00</b>
<b>FIRE</b>					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Equipment Operator	2.00	2.00	2.00	1.00	1.00
Equipment Operator II	0.00	2.00	2.00	1.00	1.00
Fire Assistant Chief	1.00	1.00	1.00	1.00	1.00
Fire Battalion Chief	3.00	3.00	3.00	2.00	3.00
Fire Captain	21.00	21.00	21.00	22.00	21.00
Fire Deputy Chief	3.00	3.00	4.00	4.00	4.00
Fire Driver Engineer	23.00	23.00	23.00	23.00	23.00
Fire Marshal	1.00	1.00	1.00	1.00	1.00

**PERSONNEL SCHEDULE BY DEPARTMENT**

DEPARTMENT/DIVISION	FY 15-16 ACTUAL	FY 16-17 ACTUAL	FY 17-18 ACTUAL	FY 18-19 ACTUAL	FY 19-20 PROPOSED
<b>Fire (cont.)</b>					
Fire Prevention Specialist	1.00	0.00	0.00	1.00	1.00
Fire/Paramedic	34.00	34.00	36.00	37.00	38.00
Firefighter -Community Paramedicine	0.00	0.00	2.00	0.00	0.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
Project Management Assistant	1.00	1.00	1.00	1.00	1.00
<b>TOTAL FIRE</b>	<b>92.00</b>	<b>93.00</b>	<b>98.00</b>	<b>96.00</b>	<b>97.00</b>
<b>HUMAN RESOURCES</b>					
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Benefits Administrator	1.00	1.00	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	1.00	1.00	1.00
Human Resources Specialist	2.00	2.00	2.00	2.00	2.00
Risk & Safety Manager	1.00	1.00	1.00	1.00	1.00
Office Assistant	0.00	0.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00	1.00
<b>TOTAL HUMAN RESOURCES</b>	<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>INFORMATION TECHNOLOGY</b>					
IT Director	1.00	1.00	1.00	1.00	1.00
Business Analyst	0.00	2.00	2.00	3.00	3.00
Desktop Support Technician	2.00	2.00	3.00	3.00	3.00
GIS Administrator	1.00	1.00	1.00	1.00	1.00
Industrial Control Systems Administrator	0.00	0.00	0.00	1.00	1.00
IT Operations Manager	1.00	1.00	1.00	1.00	1.00
IT Systems Administrator	3.00	3.00	3.00	3.00	3.00
Network Administrator	0.00	0.00	1.00	1.00	1.00
Spillman Administrator	0.00	0.00	0.00	0.00	1.00
SQL Administrator	1.00	1.00	1.00	1.00	1.00
Technical Services Coordinator	1.00	1.00	1.00	1.00	1.00
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>10.00</b>	<b>12.00</b>	<b>14.00</b>	<b>16.00</b>	<b>17.00</b>
<b>POLICE</b>					
Police Chief	1.00	1.00	1.00	1.00	1.00
Assistant Police Chief	2.00	2.00	2.00	1.00	1.00
911 Operator	2.00	2.00	2.00	2.00	2.00
CALEA Accreditation Coordinator	1.00	1.00	1.00	1.00	1.00
Communication Shift Manager	0.00	0.00	0.00	0.00	1.00
Crime Scene Evidence Supervisor	1.00	1.00	0.00	0.00	0.00
Grant Program Administrator	1.00	1.00	1.00	1.00	1.00
Management Assistant	2.00	2.00	2.00	2.00	2.00
Neighborhood & Family Services Manager	1.00	1.00	1.00	1.00	1.00
Police Lieutenant	4.00	4.00	4.00	5.00	5.00
Police Records Clerk	2.00	3.00	3.00	2.00	3.00
Police Records Supervisor	0.00	0.00	0.00	1.00	1.00
Police Sergeant	14.00	14.00	14.00	14.00	14.00



**PERSONNEL SCHEDULE BY DEPARTMENT**

<b>DEPARTMENT/DIVISION</b>	<b>FY 15-16 ACTUAL</b>	<b>FY 16-17 ACTUAL</b>	<b>FY 17-18 ACTUAL</b>	<b>FY 18-19 ACTUAL</b>	<b>FY 19-20 PROPOSED</b>
<b>Police (cont.)</b>					
Police Support Services Administrator	1.00	1.00	1.00	1.00	1.00
Prisoner Transport Officer	1.50	2.00	2.00	2.00	2.00
Property & Evidence Technician	0.00	0.00	1.00	1.00	1.00
Property & Evidence Technician (supv 18/19)	0.00	0.00	0.00	1.00	1.00
Public Information Officer - Civilian	0.00	0.00	0.00	1.00	1.00
Public Safety Community Shift Supervisor	3.00	3.00	3.00	3.00	3.00
Public Safety Dispatcher	10.00	11.00	11.00	11.00	11.00
Special Projects Coordinator	1.00	1.00	1.00	1.00	1.00
Training & Hiring Coordinator	1.00	0.00	0.00	0.00	0.00
Training Manager	0.00	1.00	1.00	1.00	1.00
Victim Advocate	0.00	0.00	0.00	1.00	1.00
Code Enforcement Officer	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	0.00	1.00	1.00	1.00	1.00
Police Officer	67.00	69.00	72.00	75.00	77.00
Crime Scene Manager	1.00	1.00	1.00	1.00	1.00
<b>TOTAL POLICE</b>	<b>117.50</b>	<b>123.00</b>	<b>126.00</b>	<b>132.00</b>	<b>136.00</b>
<b>PUBLIC WORKS</b>					
<b>ADMINISTRATION</b>					
Public Works Director	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Aquatic & Parks Maintenance Specialist	0.00	1.00	3.00	3.00	3.00
Facilities Maintenance Superintendent	0.00	0.00	0.00	1.00	1.00
Facilities Foreman	0.00	0.00	0.00	0.00	1.00
GIS Technician	0.00	0.00	1.00	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00	0.00	0.00
Maintenance Worker	2.00	2.00	0.00	0.00	0.00
Maintenance Worker, Skilled	1.00	1.00	2.00	2.00	2.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
<b>HIGHWAY USERS REVENUE FUND</b>					
Facilities Operations Manager	1.00	1.00	1.00	1.00	1.00
Equipment Operator I, Lead (Streets)	1.00	1.00	1.00	1.00	1.00
Lead Signs & Markings Technician	1.00	1.00	1.00	0.00	0.00
Maintenance Superintendent	0.00	1.00	1.00	1.00	1.00
Maintenance Supervisor	1.00	0.00	0.00	0.00	0.00
Maintenance Worker, Lead (Right-of-Way)	2.00	2.00	2.00	2.00	2.00
Signs and Marking Foreman	0.00	0.00	0.00	1.00	1.00
Equipment Operator I (Streets)	1.00	1.00	1.00	0.00	0.00
Equipment Operator I (Sweeper)	2.00	2.00	2.00	3.00	3.00
Equipment Operator II (Streets)	1.00	1.00	2.00	2.00	3.00
Lighting Technician I	1.00	1.00	2.00	2.00	2.00
Maintenance Worker (Right-of-Way)	2.00	2.00	2.00	4.00	0.00
Maintenance Worker (Signs & Markings)	1.00	2.00	1.00	1.00	0.00
Maintenance Worker (Streets)	3.00	4.00	4.00	3.00	8.00

**PERSONNEL SCHEDULE BY DEPARTMENT**

<b>DEPARTMENT/DIVISION</b>	<b>FY 15-16 ACTUAL</b>	<b>FY 16-17 ACTUAL</b>	<b>FY 17-18 ACTUAL</b>	<b>FY 18-19 ACTUAL</b>	<b>FY 19-20 PROPOSED</b>
<b>HIGHWAY USERS REVENUE FUND (cont.)</b>					
Maintenance Worker, Skilled (Right-of-Way)	2.00	2.00	3.00	3.00	3.00
Traffic Signal Technician, Foreman	0.00	0.00	0.00	1.00	1.00
Traffic Signal Technician, Lead	1.00	1.00	1.00	0.00	0.00
<b>FLEET MAINTENANCE</b>					
Fleet Manager	1.00	1.00	1.00	1.00	1.00
Auto Mechanic	2.00	2.00	2.00	0.00	0.00
Emergency Vehicle Technician	1.00	1.00	1.00	0.00	0.00
Emergency Vehicle Technician, Lead	0.00	0.00	0.00	1.00	1.00
Fleet Analyst	0.00	0.00	1.00	1.00	1.00
Fleet Maintenance Coordinator	1.00	1.00	0.00	0.00	0.00
Fleet Maintenance Supervisor	1.00	1.00	0.00	0.00	0.00
Fleet Superintendent	0.00	0.00	1.00	1.00	1.00
Fleet Support/Service Specialist	0.00	0.00	0.00	1.00	1.00
General Fleet Technician	1.00	1.00	0.00	2.00	2.00
Master Technician	1.00	2.00	2.00	2.00	2.00
<b>AIRPORT</b>					
Airport Coordinator	1.00	1.00	1.00	1.00	1.00
<b>SOLID WASTE (ENVIRONMENTAL SERVICES)</b>					
Environmental Manager	1.00	1.00	1.00	1.00	1.00
Environmental Compliance Officer	1.00	1.00	2.00	2.00	2.00
Equipment Operator I	1.00	1.00	1.00	1.00	1.00
Maintenance Worker	0.00	0.00	0.00	1.00	1.00
<b>TOTAL PUBLIC WORKS</b>	<b>39.00</b>	<b>43.00</b>	<b>47.00</b>	<b>50.00</b>	<b>52.00</b>
<b>WATER RESOURCES</b>					
Water Resources Director	1.00	1.00	1.00	1.00	1.00
Administrative & Customer Service Specialist	1.00	1.00	1.00	1.00	1.00
Business Analyst	0.00	0.00	1.00	1.00	1.00
Civil Engineer, Sr.	0.00	1.00	1.00	1.00	1.00
Enviro Compliance Officer-Pretreatment	0.00	0.00	0.00	1.00	1.00
Environmental Compliance Technician	1.00	1.00	1.00	0.00	0.00
Fiscal Technician	0.00	1.00	0.00	0.00	0.00
GIS Technician	2.00	2.00	1.00	1.00	1.00
Instrumentation & Control Supervisor	1.00	1.00	1.00	1.00	1.00
Instrumentation Control Specialist II SCADA	0.00	0.00	1.00	1.00	1.00
Instrumentation Control Specialist-SCADA	1.00	1.00	1.00	1.00	1.00
Irrigation System Worker	3.00	3.00	3.00	3.00	3.00
Irrigation System Worker III	1.00	2.00	0.00	0.00	0.00
Maintenance Mechanic III	0.00	1.00	0.00	0.00	0.00
Management Assistant	1.00	1.00	1.00	1.00	1.00
Unknown Position By Title	0.00	1.00	0.00	0.00	0.00
Utility Billing Specialist	2.00	2.00	3.00	3.00	3.00
Utility Billing Supervisor	1.00	1.00	1.00	1.00	1.00
Utility Customer Service Rep I (Part Time)	1.00	1.00	1.00	1.00	1.00
Utility Customer Service Representative I	5.00	5.00	7.00	7.00	8.00

**PERSONNEL SCHEDULE BY DEPARTMENT**

<b>DEPARTMENT/DIVISION</b>	<b>FY 15-16 ACTUAL</b>	<b>FY 16-17 ACTUAL</b>	<b>FY 17-18 ACTUAL</b>	<b>FY 18-19 ACTUAL</b>	<b>FY 19-20 PROPOSED</b>
<b>WATER RESOURCES (cont.)</b>					
Utility Locator	1.00	1.00	1.00	1.00	1.00
Utility Customer Service Rep II	0.00	0.00	0.00	0.00	0.00
Wastewater Operator I	0.00	1.00	0.00	0.00	0.00
Wastewater Supervisor	1.00	1.00	1.00	1.00	1.00
Wastewater Treatment Supervisor	0.00	1.00	1.00	1.00	1.00
Water Distribution WW Collection Field Spr	1.00	1.00	1.00	1.00	1.00
Water Education and Conservation Specialist	0.00	0.00	1.00	1.00	1.00
Water Production Field Supervisor	1.00	1.00	1.00	1.00	1.00
Water Resources Administrative Manager	1.00	1.00	1.00	1.00	1.00
Water Resources Chief Operator	1.00	1.00	1.00	1.00	1.00
Water Resources Environmental Compliance Off	1.00	0.00	1.00	1.00	1.00
Water Resources Hydrologist	1.00	1.00	1.00	1.00	1.00
Water Resources Maintenance Foreman	0.00	0.00	1.00	1.00	1.00
Water Resources Maintenance Mechanic	2.00	2.00	2.00	2.00	3.00
Water Resources Manager	1.00	1.00	1.00	1.00	1.00
Water Resources Operator	1.00	1.00	0.00	0.00	0.00
Water Resources Operator I	0.00	2.00	0.00	0.00	1.00
Water Resources Operator I (Sewer)	6.00	6.00	7.00	7.00	7.00
Water Resources Operator I (Water)	13.00	13.00	12.00	13.00	13.00
Water Resources Operator II (Sewer)	4.00	4.00	4.00	5.00	5.00
Water Resources Operator II (Water)	6.00	6.00	7.00	7.00	7.00
Water Resources Operator III (Sewer)	2.00	2.00	2.00	2.00	2.00
Water Resources Operator III (Water)	4.00	4.00	4.00	4.00	4.00
Water Resources Production Superintendent	1.00	1.00	1.00	1.00	1.00
Water Resources Superintendent-Reclamation	0.00	0.00	1.00	1.00	1.00
Water Resources Supervisor-Water Treatment	0.00	0.00	1.00	1.00	1.00
Water Utilities Electrician	1.00	1.00	1.00	1.00	1.00
Water Utilities Maintenance Foreman	1.00	1.00	1.00	1.00	1.00
WR Utility Metering Supervisor	0.00	0.00	0.00	1.00	1.00
<b>TOTAL WATER RESOURCES</b>	<b>71.00</b>	<b>79.00</b>	<b>80.00</b>	<b>83.00</b>	<b>86.00</b>
<b>GRAND TOTAL</b>	<b>461.30</b>	<b>485.30</b>	<b>504.30</b>	<b>529.87</b>	<b>547.87</b>

**GLOSSARY**

**Adopted Budget** – The final budget adopted by the City Council, enacted subsequent to a public hearing on the Tentative Budget.

**Amended Budget** – Subsequent to the approval of the Adopted Budget, the City Council may make changes to the budget; the budget which includes all of the approved amendments is known as the Amended Budget.

**Appropriation** – An authorization made by the City Council which permits the City to incur obligations and expend resources.

**Assessed Value** – The calculated value of a property to which a property tax rate is applied; assessed value is typically a percentage of the market value of a property. Owner-occupied residential property typically has an assessed value equal to 10% of its full market value.

**Assessment Ratio** – The percentage of full cash value applied to different categories of property as determined by the State legislature. Assessment ratios are used to determine the assessed value of property.

**Assigned Fund Balance** - Amounts that are constrained by the government’s intent to be used for specific purposes, but that are neither restricted nor committed. [GASB 54, paragraph 13]

**Auto in Lieu Payments** – Fees received from the State based on taxes it receives from the sales of vehicles. These payments are also referred to as Vehicle License Fees.

**Bonds** – A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date in the future (called the maturity date), together with periodic interest at a specific rate.

**Budget** – A work and financial plan consisting of an estimate of proposed expenditures and their purposes for a given period and the proposed means of financing them.

**Capital Expenditure** – Expenditures to acquire or improve long-term assets such as land, facilities, equipment, and infrastructure. This term is synonymous with Capital Improvements and includes those improvements that exceed \$50,000.

**Capital Improvement Plan** – A five (5) year plan outlining projects, generally construction types of projects, having a development cost exceeding \$50,000. The Plan covers the budget year and the following four (4) years.

**Capital Lease** – An agreement that conveys the right to use property, plant, or equipment for a stated period of time, that meets one or more of the criteria set forth in Statement of Financial Accounting Standards No. 13 for lease capitalization.

**Capital Outlay** – An expenditure from a department’s operating budget for the acquisition of, or addition to, a Capital Asset. A Capital Asset is an item that costs \$5,000 or more and has a useful life of at least one (1) year.

**Capital Projects Funds** - Funds used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations or other governments. [GASB 54, paragraph 33]

**Cash Balance** – Used to identify the amount of cash held by a specific fund on a specific date.

**Chart of Accounts** – A listing of the asset, liability, equity, expenditure, and revenue accounts used in the accounting, operations, and budgeting process.

**Committed Fund Balance** - Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority. [GASB 54, paragraph 10]

**Contingency Funds** – Funds identified by the City Council for services or programs which the Council may release for departments to use during the course of the fiscal year.

**Current Financial Resources** - The subset of assets reported in a governmental fund because they are considered relevant to the assessment of near-term liquidity.

**Debt Service** – The long term payment of principal and interest on borrowed funds, such as bonds.

**Debt Service Funds** - Funds used to account for and report financial resources that are restricted, committed or assigned to expenditure for principal and interest. Debt service funds should be used to report resources if legally mandated. Financial resources that are being accumulated for principal and interest maturing in future years also should be reported in debt service funds. [GASB 54, paragraph 34]

**Department** – Used to identify primary organizational subdivisions of the City government. This term is also used in the Chart of Accounts to identify a major cost center within a Fund.

**Enabling Legislation** - Legislation that authorizes a government to assess, levy, charge, or otherwise mandate payment of resources (from external resource providers) and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation. [GASB 34, paragraph 37]

**Expenditure** – The outflow of funds paid for assets, goods, or services obtained.

**Expenditure Limitation** – A limitation imposed by the State Constitution prescribing a spending limit for Counties, Cities and Towns, and School Districts. Its purpose is to control expenditures and limit future increases in spending to adjustments for inflation, deflation, and population growth.

**Fiscal Year** – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. For the City of Buckeye, the fiscal year is from July 1 through June 30.

**Full Cash Value** – The appraised value of property approximating the “market value”. The full cash value is the basis for determining the secondary assessed value, which is then used to levy Secondary Property Taxes.

**Full Time Equivalent** – Used to describe the degree to which a particular employee position is equivalent to a 40 hour per week employee’s position. It is a position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time lifeguard serving for 20 hours per week would be the equivalent to a 0.5 FTE.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. [NCGA Statement 1, paragraph 2] More specific information on City funds is provided later in this section.

**Fund Balance** – The difference between assets and liabilities reported in a governmental fund. [2005 GAAFR, Glossary]

**Fund Balance Policy** - A policy that establishes a minimum level at which an unrestricted fund balance is to be maintained.

**Funded Projects** – As used in the Capital Improvement Plan, this label identifies projects for which funding is likely to be available during the life of the plan. Budget authority is provided only for those projects shown with funding in the current budget year.

**General Fund** - Fund used to account for and report all financial resources not accounted for and reported in another fund. [GASB 54, paragraph 29]

**Generally Accepted Accounting Principles** – A set of rules governing the way in which the City’s revenues and expenditures are accounted for in its interim and annual financial statements. The rules are codified by the Governmental Accounting Standards Board and the National Council on Governmental Accounting.

**General Obligation** – Refers to general obligation bonds, which bonds are secured by the issuer’s general taxing power. They are subject to a two tiered constitutional debt limit. Arizona cities may issue general obligation bonds up to 6% of the

jurisdiction's net secondary assessed valuation without voter approval. Voter approval is required for issues over the 6% limit. Cities may issue general obligation bonds up to 20% of the jurisdiction's net secondary assessed valuation with voter approval.

**Governmental Activities** - Activities generally financed through taxes, intergovernmental revenue, and other non-exchange revenues. These activities are usually reported in governmental funds and internal service funds. [GASB 34, paragraph 15]

**Governmental Funds** - Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds. [2005 GAAFR, Glossary]

**Grant** – A contribution or gift of cash or other assets from another government or external entity to be used or expended for a specified purpose, activity, or facility.

**Inter-fund Transfer** – Flow of assets, such as cash or goods, between funds and blended component units of the City without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue** – Revenue received from federal, state, or other local governmental sources in the form of grants, shared revenues, or payments in lieu of taxes.

**Internal Service Fund** – A fund used to account for the financing of goods and services provided by one City department to other City departments on a cost reimbursement basis.

**Levy** – Imposition of taxes and / or special assessments for the support of governmental activities.

**Levy Limitation** – A State imposed limitation on the annual growth rate of the property tax primary levy.

**Limited Property Value** – The basis for establishing the Primary Tax on a property. This value is established through application of a State imposed formula which limits the aggregate increase in assessed value that can occur from one year to the next.

**Local Government Investment Pool** – A pooled investment fund maintained by the State Treasurer for the collective investment of State monies and any such monies as counties, cities and City, school districts, and other governmental entities supply.

**Mission** – A succinct statement describing an organizational unit's purpose, identifying the value that entity adds to the quality of life or level of service available throughout the City of Buckeye.

**Net Assets** - Difference between assets and liabilities reported in government-wide financial statements, proprietary fund financial statements, and fiduciary fund financial statements.

**Non-spendable Fund Balance** - Portion of fund balance that includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. [GASB 54, paragraph 6]

**Objective** – Specific statements of results, community conditions, or service levels expected to be achieved.

**Operating Budget** – Includes all Personnel, Supplies and Services, Capital Outlay, and Debt Service allocations excluding those listed in the Capital Improvement Plan.

**Permanent Funds** - Permanent funds should be used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs - that is, for the benefit of the government or its citizenry. [GASB 34, paragraph 35]

**Personnel Services** – All costs of compensating the City's employees including employee benefit costs such as the City's contributions for retirement, social security, health, and industrial insurance.

**Position** – A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value.

**Primary Net Assessed Value** – This amount is used to determine the primary property taxes due from property. It is determined by multiplying the Limited Value times the assessment ratio for the property and subtracting the value of any applicable exemptions.

**Primary Property Tax** – A levy of property taxes based on Limited Property values, a primary source of revenue for City operations provided to the General Fund.

**Recommended (or Proposed) Budget** – The budget proposal submitted annually to the City Council containing the specific recommendations of the City Manager.

**Restricted Fund Balance** - Portion of fund balance that reflects constraints placed on the use of resources (other than non-spendable items) that are either: a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation. [GASB 54, paragraph 8]

**Revenue** – Money received as income. It includes, but is not limited to, such items as tax payments, fees for specific services, receipts from other governments, fines, and interest income.

**Secondary Net Assessed Value** – This value is used to determine the secondary property taxes due on property. This value is determined by multiplying the full cash value of a property times the proper assessment ratio and subtracting the value of any applicable exemption.

**Secondary Property Tax** – A levy of property taxes based on the Full Cash Value. Generally, applies to property taxes for general bonded debt obligations and for voter approved budget overrides.

**Special Revenue Funds** – Funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. [GASB 54, paragraph 30]

**Stabilization Arrangements** - Amounts formally set aside for use in emergency situations or when revenue shortages or budgetary imbalances arise. Those amounts are subject to controls that dictate the circumstances under which they can be spent. [GASB 54, paragraph 20] The City does not have any stabilization arrangements.

**State Forms** – Used to identify forms provided by the State on which counties, cities, and school districts report required information relative to its adoption of an annual budget.

**Supplies and Services** – A group of related accounts identifying a department’s expenditures for products and services necessary for meeting operating needs, not including capital outlay, debt service, or payroll related costs.

**Tax Levy** – The amount of the general property taxes collected for purposes specified in the Levy Ordinance.

**Tax Rate** – As applied to property taxes, the tax rate per \$100 of net assessed value at which a property will be taxed. Both the Primary and Secondary Tax rates are set by the governing boards or councils of the appropriate jurisdictions. The rate is determined by dividing the levy by the sum total of the Primary or Secondary Net Assessed Value within the jurisdiction. The rate is then applied to the Primary or Secondary Net Assessed value of each individual property to determine the amount of taxes due on that property.

**Truth in Taxation** – A state mandated public notification process informing residents of the Council’s consideration of a possible tax increase. The process may occur during the Council’s consideration of the recommended (or proposed) budget.

**Unassigned Fund Balance** - Residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it would be necessary to report a negative unassigned fund balance. [GASB 54, paragraph 17]

**Unrestricted Fund Balance** - The total of committed fund balance, assigned fund balance, and unassigned fund balance.

